



## Interim results - Quarter ended 31 March 2015

Solid performance paving the way for strategic execution

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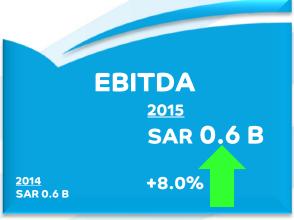


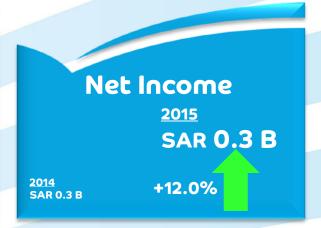
## Business Highlights

## Highlights - Q1, 2015

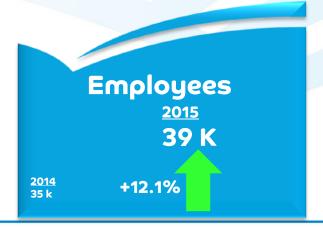
## Financial Highlights

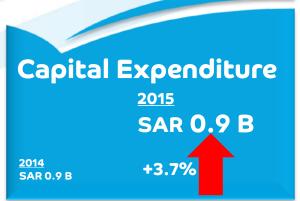


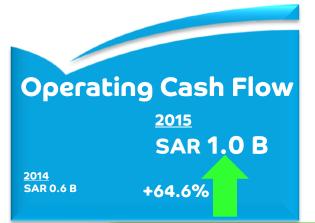




### Other Highlights





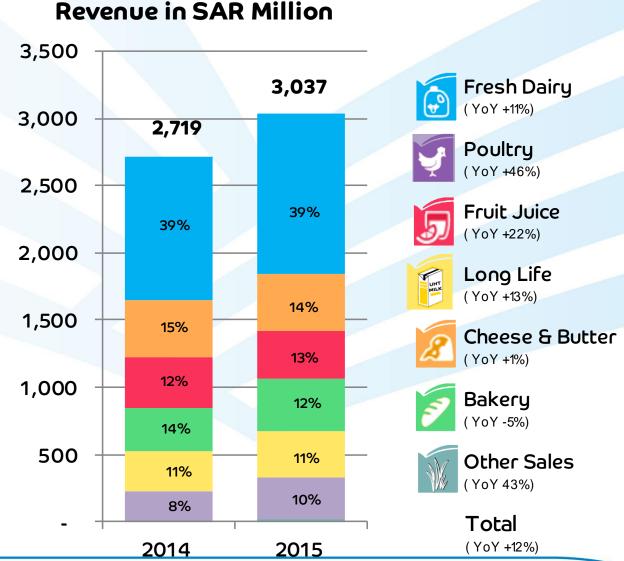






# Sales Highlights

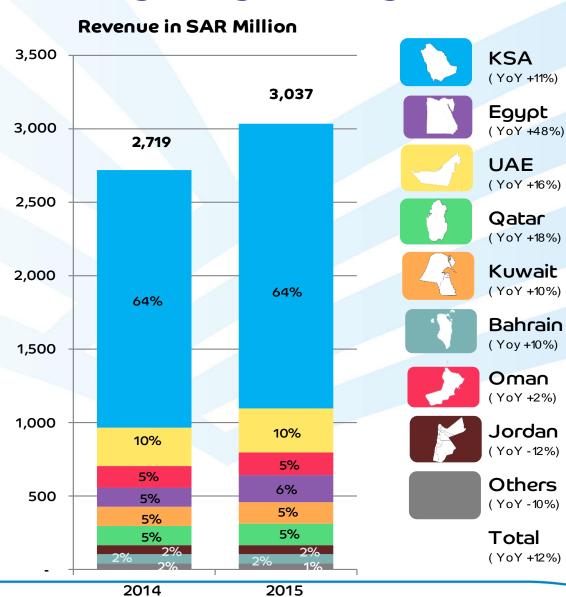
### Growth % driven by Poultry, Juice & Long-Life - 3 Months



Growth	% of Total
2015 v 2014	Growth
119	37%
98	31%
70	22%
39	12%
5	2%
(18)	-6%
6	2%
318	100%



Sales Analysis by Country - 3 Months



Growth 2015 v 2014	% of Total Growth
185	58%
60	19%
42	13%
23	7%
13	4%
5	2%
3	1%
(8)	-2%
(5)	-2%
318	100%





## Financial Performance

## Strong pipeline of innovation continues in 2015





#### **Q1 2015 Results**

## **Operating Performance**

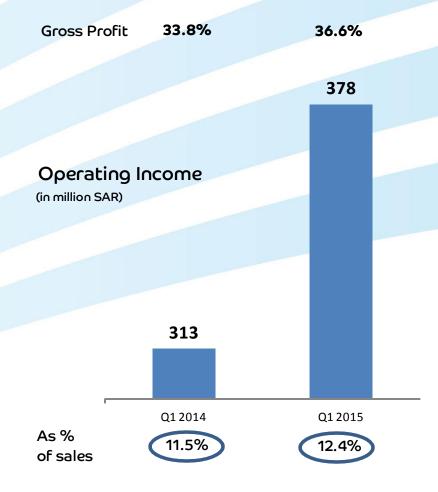
Sales of SAR 3,037 million (2014: SAR 2,719 million)

Gross profit of 36.6%, up from 33.8%, driven by solid sales growth from poultry, juice expansion in gulf and Egypt and core dairy operations.

Operating Income of SAR 378M, up 21% from 313M SAR last year, driven by:

- Improved poultry performance
- · core dairy operations; &
- adverse impact of infant nutrition
- adverse impact of bakery fire

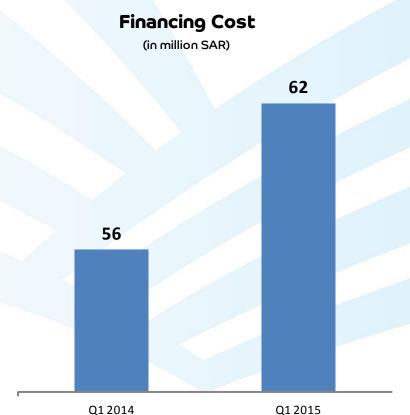
**Operating Income %** of 12.4%, up from 11.5% in the same period last year.



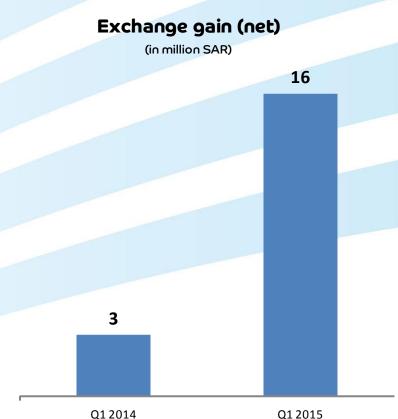


#### Q1 2015 Results

## Financing cost & other financing expenses



Financing costs of SAR 62 million are 6M SAR higher than last year (2014: SAR 56M) due to higher debt profile in Argentina, Egypt and GCC in general



**Exchange gain** of SAR 16 million is 13M SAR higher than last year (2014: SAR 3M) mainly due to the drop in Euro currency



#### **Q1 2015 Results**

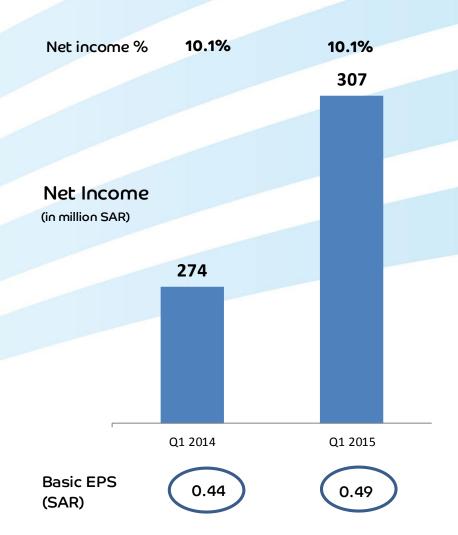
## Net Income: increasing by 12% as a result of continued strong performance

Other income & expenses at (7M) SAR is 25M SAR adverse than last year due to a one off gain of 20M SAR on purchase of infant nutrition business in Q1, 2014

Zakat & income tax expense at 10M SAR is 5M SAR higher than last year due to higher foreign income tax and higher zakat base from GCC operations

Non controlling interest is (10M) SAR, mainly due to better performance of IDJ and MFI during the quarter

Net Income at 307M SAR is 33M SAR higher than 274M SAR income last year mainly due to better performance of poultry segment partially offset by increased investment in infant nutrition and lower bakery sales due to fire incident





## Statement of Income - 3 Months

		1st Quarter				
SAR million	2015	2014	Change			
Sales	3,037.3	2,718.9	11.7%			
Cost of sales	(1,927.0)	(1,800.0)	7.1%			
Gross Profit	1,110.3	919.0	20.8%			
Selling and Distribution Expenses	(623.0)	(512.2)	21.6%			
General and Administration Expenses	(109.3)	(93.5)	16.8%			
Operating Income	378.1	313.3	20.7%			
Share of Results of Associates	0.4	0.2	97.5%			
Other (Expense) / Income	(7.0)	18.0	(138.7%)			
Funding Costs	(61.9)	(55.9)	10.8%			
Exchange and Currency Gains/(Losses)	16.0	3.3	390.8%			
Income from Main Operations	325.7	278.9	16.8%			
Zakat and Foreign IncomeTax	(9.5)	(5.1)	86.7%			
Income before Non Controlling Interest	316.1	273.8	15.5%			
Non Controlling Interest	(9.7)	(0.2)	4,549.0%			
Net Income	306.5	273.6	12.0%			
Earnings Per Share (Basic)	0.49	0.44	12.7%			
Net Income %	10.1%	10.1%				



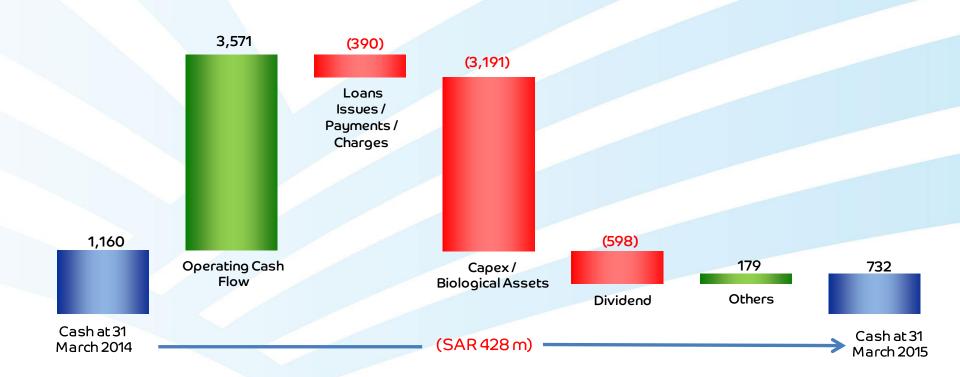
## Segment Reporting

SAR Million	Dairy & Juice	Bakery	Poultry	Other Activities	Almarai Consolidated
Q1 2015					
Sales	2,361.5	355.5	309.0	35.8	3,061.8
Third Party Sales	2,353.4	355.5	309.0	19.4	3,037.3
Depreciation	(241.8)	(37.7)	(68.3)	(20.3)	(368.1)
Income/(loss) before NCI	390.2	26.5	(61.7)	(38.8)	316.2
Total Assets	15,190.8	2,163.6	5,209.4	2,175.0	24,738.8
Return on Sales	16.6%	7.4%	(20.0%)	(200.3%)	10.4%
Growth versus Q1 2014					
- Third Party Sales	10.7%	(4.8%)	46.4%	117.4%	11.7%
- Income / (loss) before NCI	6.6%	22.6%	(53.6%)	n.a	<i>15.5%</i>



## Investments & Cash Flows

## Cash Flow Bridge - Rolling 12 Months





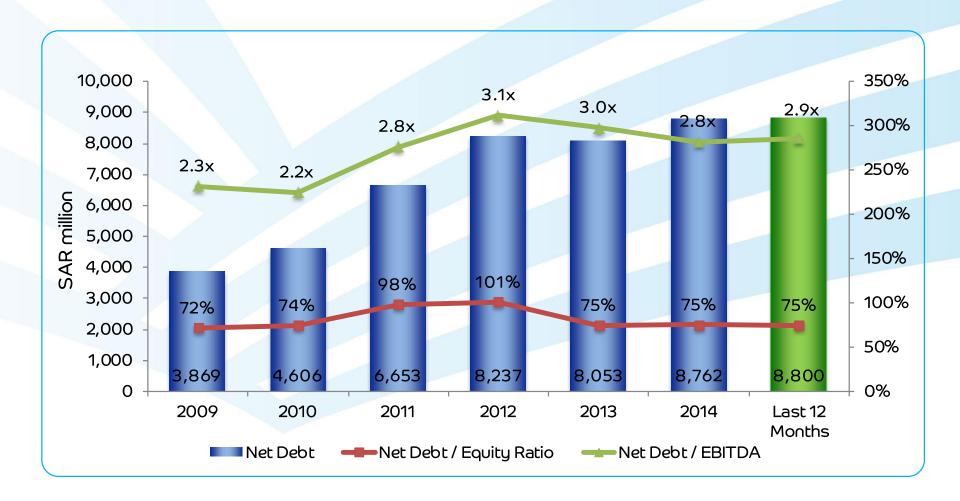
### Capex spend in line with the 5 year plan capex guidance

- Capex spend for the first quarter of 2015 was 0.9B SAR which is slightly higher than our annual run rate of 3.0 to 3.2B SAR, but still within our total 5 year plan capex guidance of 15.7B.
  - Manufacturing and Farming spent Capex of ~0.4B SAR for various capacity expansion projects.
  - Replacement and other capex including IDJ and US land development, accounted for another ~0.2B SAR.
  - Poultry capex spend for the year reached ~ 0.2B SAR.
  - Sales depot and logistics expansion accounted for ~0.1B SAR.



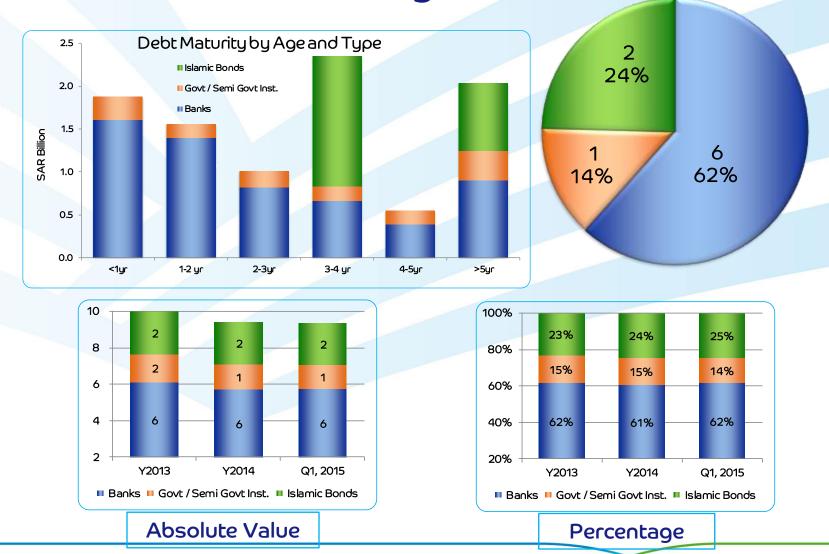


### **Net Debt**





Deferred maturity profile of debt, along with diversification of funding source.....

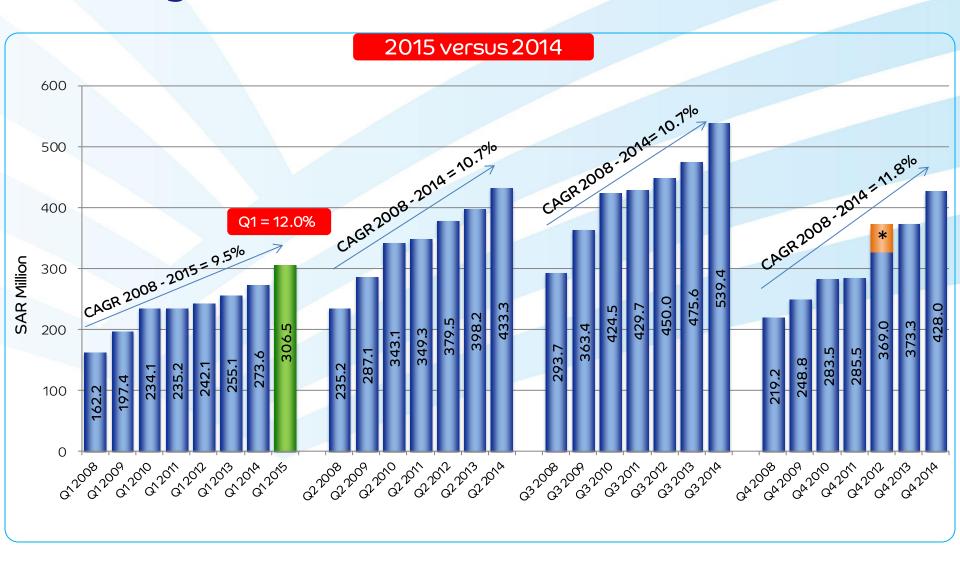






## Trend charts

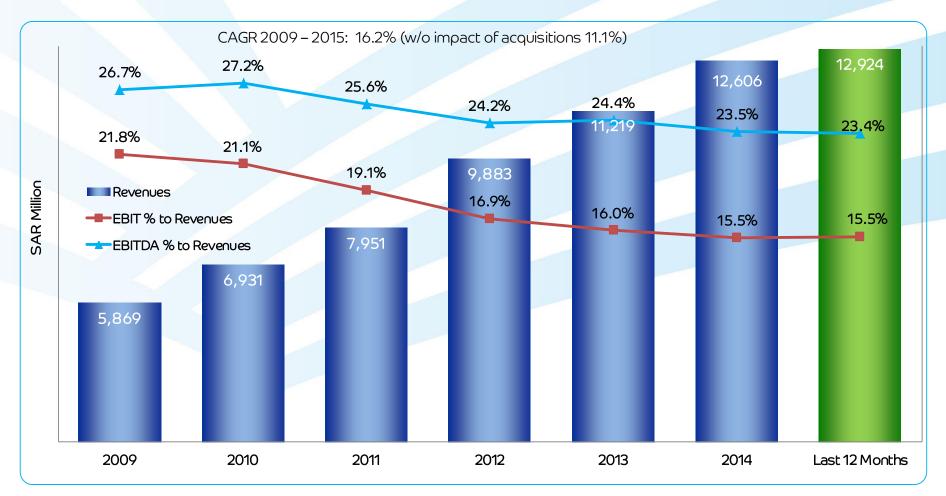
## Quarterly Performance - Net Income





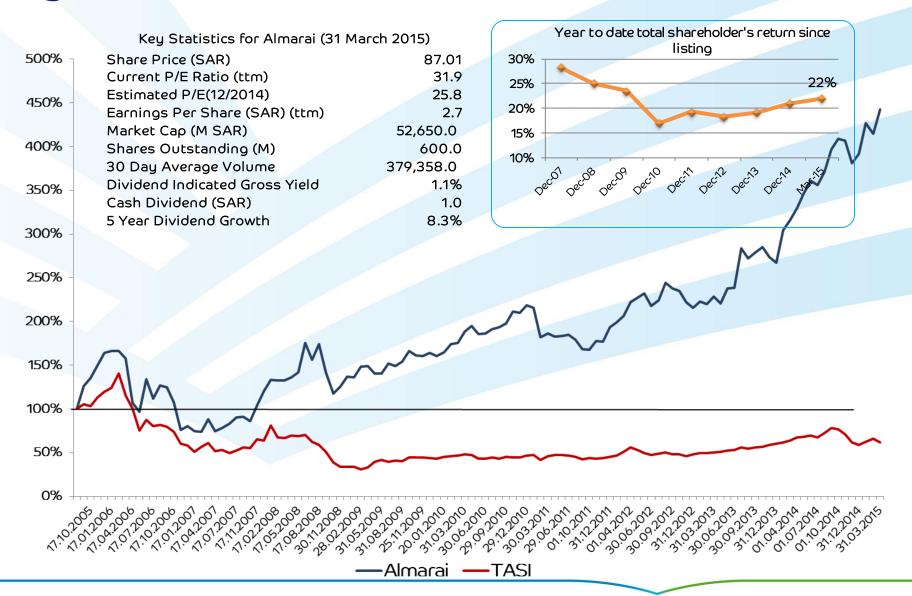
# EBIT growth is starting to stabilize and is expected to improve further in the coming quarters....

Revenue, EBITDA and EBIT Evolution





## **Key Share Data**





## Thank you



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