## GCC real estate

Real estate | GCC MENA research



# Revising forecasts; DAAR remains our top pick

- Despite improving liquidity and rental yields in the UAE, we maintain our neutral view on the sector as excess supply remains a concern
- Aldar, trading at 0.9x floor BV, looks appealing as both liquidity and asset quality have been clearly addressed...
- ...however, over the medium-term, we prefer DAAR and Mabanee on supportive sector fundamentals, defensive profiles, and more attractive valuations

Dar Al Arkan: Raise TP to SAR17.6/share from SAR16.9/share and maintain Overweight rating. Despite its recent run (+20% since November), DAAR remains our top pick in MENA on valuation grounds as we feel that liquidity concerns are overstated in light of supportive fundamentals for plot sales with volumes picking up. DAAR's developed land portfolio (no CAPEX required) stands at SAR3.5bn, which alone could cover most of the company's debt of cSAR8bn, assuming historic margins of 45%. Also, we feel that it is the only builder in Saudi Arabia that provides direct exposure to the low-mid income segment through land sales (SAR500/sqm). We revise our EPS estimates downward by 10% in 2010e on the sale of less prime land, while maintaining margins. We push back the delivery of phase 1 of Shams Al Riyadh into 2012e and cut our EPS estimates for 2011e by 28%.

#### Mabanee: Maintain TP at KWd1,100/share and Overweight rating.

Mabanee is a REIT that provides direct exposure to the underserved Kuwaiti retail market. Also, unlike other Kuwaiti corporates, with a limited investment portfolio, Mabanee offers a pure play on core operations, rather than indirect exposure to the KSE. The stock trades at 0.75x 2012e NAV when phase III is delivered and 0.65x 2013e NAV when occupancy levels normalize. Following an upward revision in management guidance on rental rates (+20% to an average of KWD450/sqm) and gross leasable area for phase III (to 95,000 from 85,000), we recently raised our rental income forecast (please refer to our note *Mabanee: Back in fashion*, published on 7 January 2011).

Aldar: Maintain TP at AED2.9/share and Overweight rating. Following the funding framework, Aldar emerges as a leaner company with an improved capital structure, allowing the market to focus on fundamentals, in our view. The transaction, we estimate, yields an uniflated BV of AED2.3/share on a fully diluted basis, which we feel provides a realistic floor valuation. In our most recent note, Aldar: Turning a new leaf, published on 14 January 2011, we reintroduce DCF in lieu of book NAV, which we used previously. While the impairments significantly impact the company's book, from a DCF

| Dar Al Arkan              | Overweight    |
|---------------------------|---------------|
| Target price (SAR)        | 17.6          |
| Potential return          | 75%           |
| Mabanee                   | Overweight    |
| Target price (KWd)        | 1,100         |
| Potential return          | 39%           |
| Aldar                     | Overweight    |
| Target price (AED)        | 2.9           |
| Potential return          | 38%           |
| Emaar                     | Neutral       |
| Target price (AED)        | 3.8           |
| Potential return          | 11%           |
| Al Akaria                 | Neutral       |
| Target price (SAR)        | 27.8          |
| Potential return          | 9%            |
| Sorouh                    | Neutral       |
| Target price (AED)        | 1.6           |
| Potential return          | 3%            |
| Note: Returns based on pr | ices as of 18 |
| January 2011              |               |

#### 19 January 2011

#### Majed Azzam

Analyst +971 4 2935 385 majed.azzam@hc-si.com

#### **Ankur Khetawat**

Analyst +971 4 2935 387 ankur.khetawat@hc-si.com

#### **Nermeen Abdel Gawad**

Analyst +20 2 3535 7362 nermeen.abdelgawad@hc-si.com

#### Sapna Sharma

Analyst +971 4 2935 382 sapna.sharma@hc-si.com

Disclaimer: See page 41



perspective the impact is less pronounced, considering that fair value gains/losses are noncash items and the street is not assuming any land sales, in our view. In contrast, the sale of Yas low yielding assets at a c15% profit we believe offsets the impact of the impairment and provides a cash injection, significantly reducing debt burden and interest costs. We cut our revenue estimates for 2010e by 56% to take into account delivery delays at Al Bandar and Al Gurm. We also adjusted our EPS forecasts downward to include AED10.5bn in asset impairments to be recognized in 4Q10. We raise our 2011e EPS estimates by 35% largely as a result of a one-off cAED2bn gain on disposal of assets.

Emaar: We exclude KAEC from our valuation on widening losses and cut our TP to AED3.8/share from AED4.1/share but maintain Neutral rating. On our estimates, current price levels reflect the company's rental assets and property sales backlog, with the upside largely driven by investments (e.g. KAEC and MGF). Given the funding uncertainties in the case of MGF and potential impairments of investments/loans to associates similar to what we saw with Aldar, we feel that the market is unlikely to price them in. MGF is likely to continue to be a drag on Emaar's cash flows as the IPO is unlikely to go through in the near term. Plans to raise USD2bn through a Sukuk issuance highlight the company's growing funding needs. Also, funding costs are on the rise (7.5% on CB and likely to be higher on planed USD2bn sukuk). KAEC losses are continuing to widen, raising concerns about the project's viability in the current environment. Accordingly, we exclude KAEC from our valuation and cut our TP to AED3.8/share but maintain Neutral rating. We revise our EPS estimates downward by 12% in 2010e as we now factor in (1) slower deliveries at Burj Khalifa, (2) margin compression on higher international contribution, and (3) push back the delivery of commercial units in Emaar Square. As such, we raise our EPS forecast for 2011e by 30%.

Al Akaria: Raise TP to SAR27.8/share from SAR26.2/share but maintain Neutral rating. We believe the rental portfolio is fully priced in to Al Akaria's current share price and that without a coherent plan the market will not give any value to the company's land bank where the current upside lies. We raise our EPS estimates by 115% in 2010e on higher occupancy at Al Akaria Plaza (70% versus 60% previously) and the sale of the Al Basateen developed land plot in Riyadh for SAR230m. We treat this land sale as a one-off given the company's history and considering that this sale has exhausted land held for sale, on our estimate. Therefore, we no longer assume any plot sales in 2011e and cut our EPS forecast by 8%. We raise our 2012e EPS estimates by 30% as the company recently revised the number of units at Diplomatic Quarters 2 upward to 420 from 292 previously with phase 1 expected to be delivered in 2012e.

Sorouh: Cut TP to AED1.6/share from AED1.9/share but maintain Neutral rating. Given that Sorouh's business model has historically been highly skewed towards sales with a limited buildup of recurring income properties, we feel that its growth prospects are limited. Sorouh trades at 0.7x 2010e BV, which implies that the market is pricing in AED2.2bn of asset impairments. While Sorouh follows cost accounting and its historic land sale prices averaged AED2,500/sqm versus AED4,500/sqm for Aldar, the magnitude of Aldar's impairments (70% of equity) raises concerns. 3Q10 numbers showed deterioration in overdue receivables. Accordingly, to be conservative, we now assume 50% of land receivables are unrecoverable up from 20% previously. We cut our EPS estimates for 2010e by 49% as the delivery of Sun and Sky Towers has now been pushed back to early 2011e. As a result, we double our EPS forecasts for 2011e.



### Revising estimates

#### **Estimates revision**

|               |          | 201    | L0e  |        |        | 20:    | 11e  |        |        | 201    | L2e  |        |
|---------------|----------|--------|------|--------|--------|--------|------|--------|--------|--------|------|--------|
|               | New      | Old    | % Δ  | Cons.  | New    | Old    | % Δ  | Cons.  | New    | Old    | % Δ  | Cons.  |
| Dar Al Arkan  | (SARm)   |        |      |        |        |        |      |        |        |        |      |        |
| Revenue       | 4,349    | 4,796  | -9%  | 4,758  | 4,449  | 6,225  | -29% | 5,695  | 6,328  | 6,753  | -6%  | 7,935  |
| Gross profit  | 1,917    | 2,102  | -9%  |        | 2,021  | 2,690  | -25% |        | 2,821  | 2,983  | -5%  |        |
| GPM           | 44%      | 44%    |      |        | 45%    | 43%    |      |        | 45%    | 44%    |      |        |
| Net profit    | 1,548    | 1,729  | -10% | 1,709  | 1,610  | 2,247  | -28% | 2,040  | 2,411  | 2,598  | -7%  | 2,738  |
| Mabanee (K\   | Vd '000) |        |      |        |        |        |      |        |        |        |      |        |
| Revenue       | 35,253   | 34,452 | 2%   | 32,925 | 35,901 | 34,298 | 5%   | 35,200 | 70,359 | 60,990 | 15%  | 54,825 |
| Gross profit  | 28,334   | 27,690 | 2%   |        | 28,855 | 27,566 | 5%   |        | 60,476 | 52,945 | 14%  |        |
| GPM           | 80%      | 80%    |      |        | 80%    | 80%    |      |        | 86%    | 87%    |      |        |
| Net profit    | 19,453   | 19,372 | 0%   | 18,700 | 18,872 | 18,037 | 5%   | 19,650 | 44,599 | 39,498 | 13%  | 33,675 |
| Aldar (AEDm   | )        |        |      |        |        |        |      |        |        |        |      |        |
| Revenue       | 1,321    | 2,987  | -56% | 2,543  | 3,761  | 2,466  | 53%  | 4,070  | 8,757  | 8,517  | 3%   | 5,130  |
| Gross profit  | 217      | 735    | -71% |        | 913    | 902    | 1%   |        | 2,473  | 2,613  | -5%  |        |
| GPM           | 16%      | 25%    |      |        | 24%    | 37%    |      |        | 28%    | 31%    |      |        |
| Net profit    | (12,218) | (254)  | -    | (951)  | 2,398  | 1,772  | 35%  | (396)  | 1,501  | 3,507  | -57% | 375    |
| Sorouh (AED   | m)       |        |      |        |        |        |      |        |        |        |      |        |
| Revenue       | 1,106    | 3,421  | -68% | 2,550  | 3,220  | 783    | 311% | 2,876  | 5,738  | 5,738  | 0%   | 3,065  |
| Gross profit  | 799      | 1,311  | -39% |        | 1,196  | 662    | 81%  |        | 1,884  | 1,889  | 0%   |        |
| GPM           | 72%      | 38%    |      |        | 37%    | 85%    |      |        | 33%    | 33%    |      |        |
| Net profit    | 502      | 980    | -49% | 487    | 913    | 300    | 205% | 775    | 1,700  | 1,630  | 4%   | 799    |
| Emaar (AEDn   | n)       |        |      |        |        |        |      |        |        |        |      |        |
| Revenue       | 10,991   | 11,250 | -2%  | 10,980 | 9,211  | 6,672  | 38%  | 9,200  | 6,426  | 7,498  | -14% | 9,452  |
| Gross profit  | 4,662    | 5,038  | -7%  |        | 4,044  | 3,495  | 16%  |        | 3,229  | 4,128  | -22% |        |
| GPM           | 42%      | 45%    |      |        | 44%    | 52%    |      |        | 50%    | 55%    |      |        |
| Net profit    | 2,815    | 3,202  | -12% | 3,356  | 2,367  | 1,801  | 31%  | 2,692  | 1,555  | 2,437  | -36% | 2,969  |
| Al Akaria (SA | Rm)      |        |      |        |        |        |      |        |        |        |      |        |
| Revenue       | 442      | 205    | 116% | 287    | 250    | 304    | -18% | 231    | 294    | 482    | -39% | 300    |
| Gross profit  | 281      | 143    | 96%  |        | 175    | 192    | -9%  |        | 206    | 283    | -27% |        |
| GPM           | 63%      | 70%    |      |        | 70%    | 63%    |      |        | 70%    | 59%    |      |        |
| Net profit    | 180      | 101    | 79%  | 122    | 118    | 141    | -16% | 114    | 113    | 178    | -37% | 123    |

Source: AlembicHC, Bloomberg and Reuters consensus

#### **Recommendations overview**

|           | Recommendation | Action       | New TP/share | Old TP/share | TP change   |
|-----------|----------------|--------------|--------------|--------------|-------------|
| DAAR      | Overweight     | <b>←</b>     | SAR17.6      | SAR16.9      | <b></b>     |
| Mabanee   | Overweight     | $\leftarrow$ | KWd1,100     | KWd1,100     | ←→          |
| Aldar     | Overweight     | ← →          | AED2.9       | AED2.9       | ← →         |
| Emaar     | Neutral        | $\leftarrow$ | AED3.8       | AED4.1       | <b>\psi</b> |
| Al Akaria | Neutral        | ← →          | SAR27.8      | SAR26.2      | <b>A</b>    |
| Sorouh    | Neutral        | 4            | AED1.6       | AED1.9       | <u> </u>    |

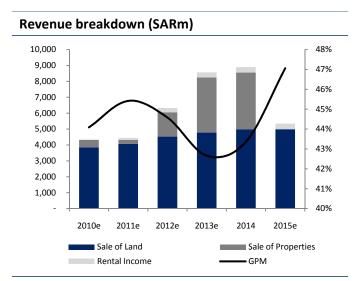


| Company                   | BB code     | Cur | CMP <sup>(1)</sup> | MCap (USDm) | Rec | TP   | Upside |       | P/BV  |      |      | P/NAV   |      |       | P/E   |       |     | ROE         |     |
|---------------------------|-------------|-----|--------------------|-------------|-----|------|--------|-------|-------|------|------|---------|------|-------|-------|-------|-----|-------------|-----|
| Real estate               |             |     |                    |             |     |      |        | 09a   | 10e   | 11e  | 09a  | 10e     | 11e  | 09a   | 10e   | 11e   | 09a | <b>10</b> e | 11e |
| KSA                       |             |     |                    |             |     |      |        |       |       |      |      |         |      |       |       |       |     |             |     |
| Dar Al Arkan              | AL ARKAN AB | SAR | 10.1               | 2,894       | OW  | 17.6 | 75%    | 0.8x  | 0.8x  | 0.7x | 0.4x | 0.4x    | 0.4x | 5.1x  | 7.0x  | 6.7x  | 15% | 11%         | 10% |
| Al Akaria                 | SRECO AB    | SAR | 25.6               | 819         | N   | 27.8 | 9%     | 1.0x  | 1.0x  | 0.9x | 0.5x | 0.5x    | 0.4x | 32.3x | 17.0x | 26.1x | 3%  | 6%          | 4%  |
| Average                   |             |     |                    |             |     |      |        | 0.9x  | 0.9x  | 0.8x | 0.5x | 0.4x    | 0.4x | 18.7x | 12.0x | 16.4x | 9%  | 8%          | 7%  |
| UAE                       |             |     |                    |             |     |      |        |       |       |      |      |         |      |       |       |       |     |             |     |
| Aldar                     | ALDAR UH    | AED | 2.1                | 2,344       | OW  | 2.9  | 38%    | 0.4x  | 2.0x  | 0.9x | 0.2x | 0.2x    | 0.2x | 5.4x  | 0.0x  | 2.5x  | 8%  | -451%       | 36% |
| Emaar                     | EMAAR UH    | AED | 3.4                | 5,671       | N   | 3.8  | 11%    | 0.7x  | 0.7x  | 0.6x | 0.3x | 0.2x    | 0.2x | 63.6x | 7.4x  | 8.8x  | 1%  | 9%          | 7%  |
| Sorouh                    | SOROUH UH   | AED | 1.6                | 1,115       | N   | 1.6  | 3%     | 0.7x  | 0.7x  | 0.6x | 0.3x | 0.3x    | 0.2x | 4.2x  | 8.2x  | 4.5x  | 16% | 8%          | 13% |
| Average                   |             |     |                    |             |     |      |        | 0.6x  | 1.1x  | 0.7x | 0.2x | 0.2x    | 0.2x | 24.4x | 7.8x  | 5.2x  | 8%  | -144%       | 19% |
| Egypt                     |             |     |                    |             |     |      |        |       |       |      |      |         |      |       |       |       |     |             |     |
| TMGH                      | TMGH EY     | EGP | 8.0                | 2,757       | OW  | 10   | 25%    | 0.7x  | 0.7x  | 0.6x | 0.6x | 0.5x    | 0.5x | 16.0x | 16.0x | 6.1x  | 4%  | 4%          | 10% |
| SODIC                     | OCDI EY     | EGP | 100.5              | 614         | OW  | 130  | 29%    | 1.7x  | 1.5x  | 1.2x | 0.7x | 0.9x    | 0.7x | 0.0x  | 16.2x | 4.6x  | -7% | 9%          | 25% |
| Nasr City                 | MNHD EY     | EGP | 30.5               | 523         | OW  | 39   | 28%    | 12.5x | 10.1x | 6.5x | 0.4x | 0.4x    | 0.4x | 28.2x | 38.4x | 17.9x | 44% | 26%         | 36% |
| PHD                       | PHDC EY     | EGP | 5.9                | 1,064       | OW  | 7.5  | 27%    | 2.0x  | 1.4x  | 1.1x | 0.4x | 0.7x    | 0.6x | 8.3x  | 14.8x | 5.4x  | 23% | 10%         | 21% |
| ODH                       | ODHN EY     | CHF | 55.2               | 1,623       | N   | 69   | 25%    | 1.5x  | 1.3x  | 1.2x | 0.4x | 0.5x    | 0.5x | 12.1x | 9.5x  | 7.5x  | 12% | 14%         | 15% |
| Heliopolis <sup>(2)</sup> | HELI EY     | EGP | 24.2               | 462         | N   | 27.4 | 13%    | 13.9x | 7.7x  | 6.5x | 0.3x | 0.3x    | 0.3x | 13.5x | 20.4x | 11.8x | 68% | 65%         | 44% |
| Egypt Resorts             | EGTS EY     | EGP | 2.0                | 352         | N   | 2.2  | 13%    | 1.9x  | 1.9x  | 1.9x | 0.2x | 0.2x    | 0.2x | 0.0x  | 0.0x  | 0.0x  | 0%  | -1%         | -1% |
| Average                   |             |     |                    |             |     |      |        | 4.9x  | 3.5x  | 2.7x | 0.4x | 0.5x    | 0.5x | 15.6x | 19.2x | 8.9x  | 21% | 18%         | 22% |
| Kuwait                    |             |     |                    |             |     |      |        |       |       |      |      |         |      |       |       |       |     |             |     |
| Mabanee                   | MABANEE KK  | Kwd | 790                | 1,422       | OW  | 1100 | 39%    | 3.6x  | 3.2x  | 2.8x | 1.2x | 1.1x    | 1.1x | 26.1x | 20.5x | 21.1x | 14% | 15%         | 13% |
|                           |             |     |                    |             |     |      |        | 3.6x  | 3.2x  | 2.8x | 1.2x | 1.1x    | 1.1x | 26.1x | 20.5x | 21.1x | 14% | 15%         | 13% |
| Sector average            |             |     |                    |             |     |      |        | 2.5x  | 2.2x  | 1.8x | 0.6x | 0.6x    | 0.5x | 21.2x | 14.9x | 12.9x | 13% | -26%        | 15% |
| Construction              |             |     |                    |             |     |      |        |       | P/BV  |      | E    | V/EBITD | A    |       | P/E   |       |     | ROE         |     |
|                           |             |     |                    |             |     |      |        | 09a   | 10e   | 11e  | 09a  | 10e     | 11e  | 09a   | 10e   | 11e   | 09a | 10e         | 11e |
| DSI                       | DSI UH      | AED | 1.1                | 640         | ow  | 1.2  | 11%    | 0.9x  | 0.9x  | 0.9x | 8.2x | 10.1x   | 9.4x | 7.1x  | 12.9x | 11.5x | 13% | 7%          | 8%  |
| DSI (ex goodwill)         | DSI UH      | AED | 1.1                | 640         | ow  | 1.2  | 11%    | 1.4x  | 1.5x  | 1.3x | 8.2x | 10.1x   | 9.4x | 7.1x  | 12.9x | 11.5x | 20% | 11%         | 11% |
| Arabtec                   | ARTC UH     | AED | 1.9                | 602         | N   | 2.4  | 30%    | 0.9x  | 0.8x  | 0.7x | 4.1x | 3.9x    | 3.8x | 4.5x  | 4.4x  | 5.0x  | 21% | 18%         | 14% |
| Sector average            |             |     | _                  |             |     |      |        | 1.1x  | 1.1x  | 0.9x | 6.8x | 8.1x    | 7.5x | 6.2x  | 10.0x | 9.3x  | 18% | 12%         | 11% |

Source: Bloomberg, AlembicHC Note: (1) Prices as of 18 January 2011 (2) Adjusted for bonus shares

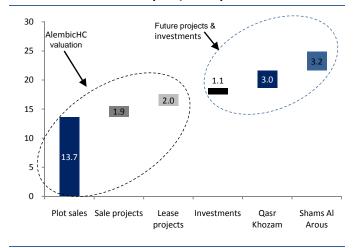


### Dar Al Arkan: Overweight, TP SAR17.6/share



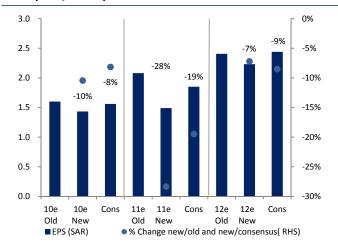
Source: AlembicHC

#### Valuation breakdown (SAR/share)



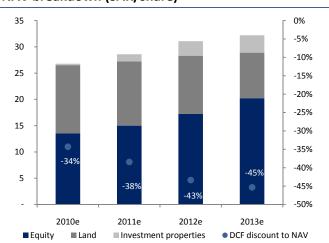
Source: AlembicHC

#### EPS (SAR/share)



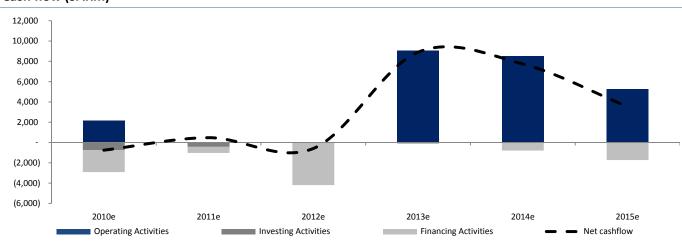
Source: AlembicHC, Reuters

#### NAV breakdown (SAR/share)











| Income statement (SARm)         |                  |         |         |         |         |         |         |         |
|---------------------------------|------------------|---------|---------|---------|---------|---------|---------|---------|
| Year to December                | 2008a            | 2009a   | 2010e   | 2011e   | 2012e   | 2013e   | 2014e   | 2015e   |
| Sale of land                    | 4,620            | 4,945   | 3,855   | 4,066   | 4,526   | 4,781   | 4,990   | 4,990   |
| Sale of properties              | 990              | 519     | 467     | 251     | 1,532   | 3,462   | 3,566   | -       |
| Rental income                   | -                | -       | 26      | 131     | 269     | 322     | 341     | 352     |
| Revenue                         | 5,611            | 5,464   | 4,349   | 4,449   | 6,328   | 8,565   | 8,898   | 5,341   |
| Cost of land                    | (2,199)          | (2,559) | (2,027) | (2,189) | (2,448) | (2,600) | (2,722) | (2,722) |
| Cost of properties              | (567)            | (398)   | (397)   | (199)   | (978)   | (2,215) | (2,215) | -       |
| Direct rental expenses          | -                | -       | (8)     | (39)    | (81)    | (96)    | (102)   | (105)   |
| Total cost                      | (2 <i>,</i> 766) | (2,957) | (2,432) | (2,428) | (3,507) | (4,911) | (5,040) | (2,828) |
| % of sales                      | 49%              | 54%     | 56%     | 55%     | 55%     | 57%     | 57%     | 53%     |
| Gross profit                    | 2,845            | 2,507   | 1,917   | 2,021   | 2,821   | 3,654   | 3,858   | 2,514   |
| Margin                          | 51%              | 46%     | 44%     | 45%     | 45%     | 43%     | 43%     | 47%     |
| Operating expenses              |                  |         |         |         |         |         |         |         |
| SG&A expenses                   | (150)            | (146)   | (123)   | (133)   | (190)   | (257)   | (267)   | (160)   |
| Other                           | (1)              | -       | -       | -       | -       | -       | -       | -       |
| Depreciation and amortization   | (50)             | (41)    | (46)    | (58)    | (63)    | (62)    | (62)    | (61)    |
| Operating expenses              | (201)            | (186)   | (169)   | (191)   | (253)   | (319)   | (329)   | (221)   |
| EBIT (incl revaluation gain)    | 2,644            | 2,321   | 1,748   | 1,829   | 2,569   | 3,335   | 3,529   | 2,292   |
| Margin                          | 47%              | 42%     | 40%     | 41%     | 41%     | 39%     | 40%     | 43%     |
| Net financing cost (Islamic     | (245)            | (146)   | (190)   | (187)   | (109)   | (36)    | 72      | 239     |
| Murabha/Sukuk charges)          | (243)            | (140)   | (190)   | (187)   | (103)   | (30)    | 72      | 233     |
| Other income                    | 17               | (2)     | 30      | 9       | 13      | 17      | 18      | 11      |
| Profit before taxes             | 2,417            | 2,173   | 1,588   | 1,651   | 2,473   | 3,316   | 3,619   | 2,542   |
| Income tax                      | (60)             | (54)    | (40)    | (41)    | (62)    | (83)    | (90)    | (64)    |
| Minority shareholders' interest | -                | -       | -       | -       | -       | -       | -       | -       |
| Net profit (loss)               | 2,356            | 2,118   | 1,548   | 1,610   | 2,411   | 3,233   | 3,528   | 2,478   |
| Margin                          | 42%              | 39%     | 36%     | 36%     | 38%     | 38%     | 40%     | 46%     |
| Basic EPS                       | 3.3              | 2.0     | 1.4     | 1.5     | 2.2     | 3.0     | 3.3     | 2.3     |
| DPS                             | 2.3              | 0.0     | 1.0     | 0.0     | 0.0     | 0.0     | 0.0     | 0.0     |
| Payout ratio                    | 0%               | 0%      | 0%      | 0%      | 0%      | 0%      | 0%      | 0%      |
| EBITDA                          | 2,696            | 2,321   | 1,772   | 1,887   | 2,631   | 3,397   | 3,591   | 2,353   |
| Margin                          | 48%              | 42%     | 41%     | 42%     | 42%     | 40%     | 40%     | 44%     |



| Balance sheet (SARm)                     |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|
| Year to December                         | 2008a  | 2009a  | 2010e  | 2011e  | 2012e  | 2013e  | 2014e  | 2015e  |
| Cash and cash equivalents                | 716    | 2,223  | 1,375  | 1,851  | 1,261  | 10,168 | 17,906 | 21,439 |
| Due from related parties                 | 57     | 3      | 9      | 9      | 9      | 9      | 9      | 9      |
| Prepaid expenses and others              | 1,737  | 233    | 420    | 268    | 115    | -      | -      | -      |
| Trade and other receivables              | 949    | 846    | 414    | 263    | 113    | -      | -      | -      |
| Developed land, short term and long term | 3,099  | 4,458  | 2,986  | 796    | -      | -      | -      | -      |
| Investment in land                       | 3,727  | 3,683  | 4,775  | 5,541  | 6,731  | 6,058  | 4,712  | 3,366  |
| Land WIP                                 | 3,726  | 5,245  | 6,285  | 6,881  | 5,230  | 3,303  | 1,927  | 551    |
| Development properties WIP               | 4,195  | 4,023  | 3,642  | 4,840  | 5,193  | 2,215  | (0)    | (0)    |
| Current assets                           | 18,206 | 20,715 | 19,906 | 20,449 | 18,651 | 21,753 | 24,553 | 25,365 |
| Investments in associates                | 1,120  | 1,162  | 1,162  | 1,162  | 1,162  | 1,162  | 1,162  | 1,162  |
| Deferred charges net                     | 127    | 98     | 2      | 2      | 2      | 2      | 2      | 2      |
| Property, plant, and equipment           | 120    | 103    | 115    | 152    | 188    | 222    | 256    | 290    |
| Investment properties (incl WIP)         | 591    | 1,518  | 2,021  | 2,351  | 2,293  | 2,236  | 2,180  | 2,126  |
| Noncurrent assets                        | 1,958  | 2,882  | 3,301  | 3,668  | 3,645  | 3,623  | 3,601  | 3,580  |
| Total assets                             | 20,164 | 23,597 | 23,206 | 24,117 | 22,296 | 25,376 | 28,154 | 28,945 |
| Liabilities                              |        |        |        |        |        |        |        |        |
| Trade and other payables                 | 171    | 471    | 196    | 125    | 53     | -      | -      | -      |
| Borrowings and short-term debt           | 1,635  | 2,700  | 550    | 550    | 550    | 550    | 550    | 550    |
| Other                                    | 613    | 635    | 1,164  | 1,164  | 1,164  | 1,164  | 1,164  | 1,164  |
| Current liabilities                      | 2,420  | 3,806  | 1,943  | 1,844  | 1,768  | 1,714  | 1,714  | 1,714  |
| Borrowing and long-term debt             | 6,000  | 5,655  | 6,655  | 6,055  | 1,900  | 1,800  | 1,050  | (638)  |
| Provision for end of service indemnities | 8      | 12     | 13     | 13     | 13     | 13     | 13     | 13     |
| Noncurrent liabilities                   | 6,008  | 5,667  | 6,668  | 6,068  | 1,913  | 1,813  | 1,063  | (625)  |
| Minority interest in subsidiaries        | -      | 265    | 265    | 265    | 265    | 265    | 265    | 265    |
| Paid up capital                          | 7,200  | 10,800 | 10,800 | 10,800 | 10,800 | 10,800 | 10,800 | 10,800 |
| Statutory and other reserves             | 3,600  | 462    | 462    | 462    | 462    | 462    | 462    | 462    |
| Retained earnings                        | 936    | 2,597  | 3,068  | 4,677  | 7,088  | 10,321 | 13,850 | 16,328 |
| Shareholders' equity                     | 11,736 | 14,124 | 14,595 | 16,204 | 18,615 | 21,848 | 25,377 | 27,855 |

20,164

23,597

23,206

24,117

22,296

25,376

28,154

Source: Company data, AlembicHC

**Total liabilities and equity** 

28,945



| Cash flow (SARm)                              |         |         |         |       |         |        |        |         |
|---|---------|---------|---------|-------|---------|--------|--------|---------|
| Year to December                              | 2008a   | 2009a   | 2010e   | 2011e | 2012e   | 2013e  | 2014e  | 2015e   |
| Net profit before minorities                  | 2,417   | 2,173   | 1,548   | 1,610 | 2,411   | 3,233  | 3,528  | 2,478   |
| Depreciation and amortization                 | 50      | 41      | 46      | 58    | 63      | 62     | 62     | 61      |
| Change in working capital                     | 296     | 2,236   | 455     | (167) | 1,132   | 5,752  | 4,937  | 2,722   |
| Change in provisions                          | 4       | 5       | 2       | -     | -       | -      | -      | -       |
| Net financing cost                            | -       | -       | (91)    | (187) | (109)   | (36)   | 72     | 239     |
| Interest income (expense)                     | -       | -       | 190     | 187   | 109     | 36     | (72)   | (239)   |
| Net cash generated from operating activities  | 2,766   | 4,455   | 2,150   | 1,501 | 3,605   | 9,048  | 8,527  | 5,262   |
| Investments activities                        |         |         |         |       |         |        |        |         |
| CAPEX (land)                                  | (744)   | (1,193) | (214)   | -     | _       | _      | -      | _       |
| CAPEX (investments)                           | (3,798) | (930)   | -       | _     | -       | -      | -      | _       |
| CAPEX (excl IP and hotels)/PPE                | (3)     | (1)     | (21)    | (40)  | (40)    | (40)   | (40)   | (40)    |
| CAPEX (IP WIP)                                | (425)   | (1,818) | (526)   | (385) | -       | -      | -      | -       |
| Net cash generated from investment activities | (4,971) | (3,942) | (761)   | (425) | (40)    | (40)   | (40)   | (40)    |
| Financing activities                          |         |         |         |       |         |        |        |         |
| Dividends paid                                | (1,620) | _       | (1,080) | _     | _       | _      | -      | _       |
| Bank borrowings raised                        | 1,235   | 720     | (1,067) | (600) | (4,155) | (100)  | (750)  | (1,688) |
| Others  | (41)    | 270     | -       | -     | -       | -      | -      | -       |
| Net cash generated from financing activities  | (426)   | 990     | (2,147) | (600) | (4,155) | (100)  | (750)  | (1,688) |
| Net addition (deduction) in cash              | (2,630) | 1,507   | (758)   | 476   | (590)   | 8,908  | 7,737  | 3,534   |
| Cash at beginning                             | 3,347   | 717     | 2,224   | 1,466 | 1,941   | 1,351  | 10,259 | 17,996  |
| Cash at end of fiscal year                    | 717     | 2,224   | 1,466   | 1,941 | 1,351   | 10,259 | 17,996 | 21,530  |



3.0%

3,303

3,592

| DCF (SARm)                      |         |         |       |       |       |       |             |
|---------------------------------|---------|---------|-------|-------|-------|-------|-------------|
|                                 | 2008a   | 2009a   | 2010e | 2011e | 2012e | 2013e | <br>2027 TY |
| EBIT                            | 2644    | 2321    | 1748  | 1829  | 2569  | 3335  | 280         |
| Tax rate                        | 3%      | 3%      | 3%    | 3%    | 3%    | 3%    | 3%          |
| EBIT*(1-T)                      | 2,578   | 2,263   | 1,704 | 1,783 | 2,504 | 3,251 | 273         |
| Depreciation and amortization   | 50      | 0       | 25    | 58    | 63    | 62    | 56          |
| Capital expenditure             | (4,971) | (3,942) | (761) | (425) | (40)  | (40)  | (40)        |
| Changes in working capital      | 296     | 2,236   | 455   | -167  | 1,132 | 5,752 | 0           |
| Free cash flow: Explicit period | -2,046  | 557     | 1,422 | 1,249 | 3,659 | 9,026 | 289         |

557

1,422

1,249

3,659

9,026

(2,046)

Source: AlembicHC

FCF: Terminal

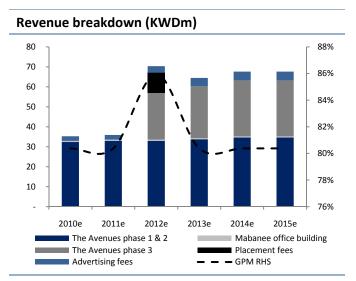
FCF: Total

Terminal growth rate

| Valuation and WACC    |        |                              |        |
|-----------------------|--------|------------------------------|--------|
| Terminal growth rate  | 3.0%   | WACC                         |        |
| NPV: FCF (SARm)       | 24,793 | Beta                         | 1.5    |
| Net debt (SARm)       | 5,830  | Risk free rate               | 4.5%   |
| Equity (SARm)         | 18,963 | Country risk premium         | 6.5%   |
| Outstanding shares    | 1,080  |                              |        |
| DCF value (SAR/share) | 17.6   | Cost of equity               | 14.3%  |
|                       |        | After tax cost of debt       | 7.0%   |
|                       |        | Weights (SARm)               | 6.8%   |
|                       |        | Equity market capitalization | 10,800 |
|                       |        | Debt                         | 8,355  |
|                       |        | Total                        | 19,155 |
|                       |        | Tax rate                     | 2.5%   |
|                       |        | WACC                         | 12.0%  |

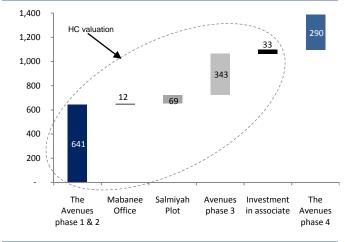


### Mabanee: Overweight, TP KWd1,100/share



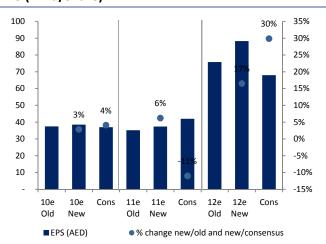
Source: AlembicHC

#### Valuation breakdown (KWd/share)



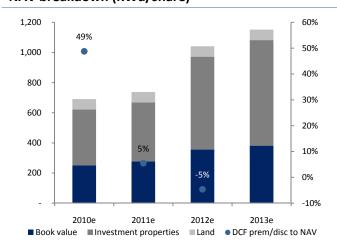
Source: AlembicHC

#### EPS (KWd/share)



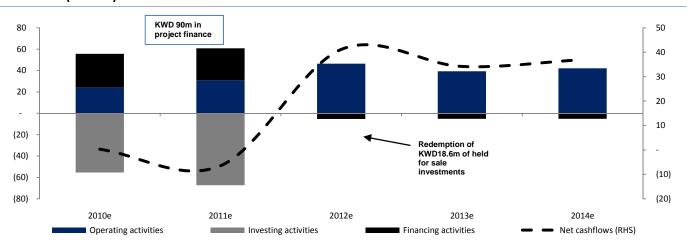
Source: AlembicHC, Reuters

#### NAV breakdown (KWd/share)





### Cash flow (KWDm)





| Mabanee income statement (KV Year to 31 December | 2008a           | 2009a           | 2010e         | 2011e         | 2012e           | 2013e      | 2014e      | 2015e      |
|--|-----------------|-----------------|---------------|---------------|-----------------|------------|------------|------------|
|  |                 |                 |               |               |                 |            |            |            |
| Rental income<br>Placement fees                  | 23,556          | 30,731<br>1,545 | 32,947        | 33,552        | 57,065          | 60,240     | 63,210     | 63,210     |
| Advertising services                             | 11,007<br>1,750 | 2,213           | 2,306         | 2,349         | 10,000<br>3,295 | -<br>4,217 | -<br>4,425 | -<br>4,425 |
| Revenue  | 36,312          | 34,489          | <b>35,253</b> | <b>35,901</b> | <b>70,359</b>   | 64,457     | 67,634     | 67,634     |
| Direct rental expenses                           | (5,588)         | (6,941)         | (6,919)       | (7,046)       | (9,884)         | (12,650)   | (13,274)   | (13,274)   |
| Gross profit                                     | 30,724          | 27,547          | 28,334        | 28,855        | 60,476          | 51,806     | 54,360     | 54,360     |
| % of sales                                       | 85%             | 80%             | 80%           | 80%           | 86%             | 80%        | 80%        | 80%        |
| Depreciation                                     | (2,528)         | (3,051)         | (3,182)       | (3,890)       | (4,339)         | (4,277)    | (4,214)    | (4,153)    |
| SG&A expenses (excl depreciation)                | (2,401)         | (2,530)         | (3,034)       | (3,052)       | (7,036)         | (6,446)    | (6,763)    | (6,763)    |
| Fair value gains (losses)                        | (13,485)        | (487)           | -             | -             | -               | -          | -          | -          |
| EBIT   | 12,310          | 21,480          | 22,119        | 21,914        | 49,100          | 41,084     | 43,382     | 43,444     |
| % of sales                                       | 34%             | 62%             | 63%           | 61%           | 70%             | 64%        | 64%        | 64%        |
| Net financing cost                               | (6,068)         | (4,938)         | (1,738)       | (2,150)       | (2,347)         | (1,775)    | (1,085)    | (354)      |
| Associate income                                 | (274)           | (315)           | -             | -             | -               | -          | -          | -          |
| Allowance for doubtful debt                      | -               | (1,033)         | -             | -             | -               | -          | -          | -          |
| Foreign exchange gains (losses)                  | -               | 854             | -             | -             | -               | -          | -          | -          |
| Other income (expense)                           | 500             | 25              | 43            | 50            | 71              | 90         | 95         | 95         |
| Profit before taxes                              | 6,467           | 16,074          | 20,424        | 19,814        | 46,824          | 39,399     | 42,392     | 43,185     |
| Contribution to KFAS                             | (59)            | (160)           | (204)         | (198)         | (467)           | (393)      | (423)      | (431)      |
| Contribution to NLST                             | (130)           | (427)           | (543)         | (527)         | (1,245)         | (1,048)    | (1,127)    | (1,148)    |
| Income taxes/Zakat                               | (52)            | (176)           | (224)         | (217)         | (513)           | (432)      | (464)      | (473)      |
| Net income before minority interest              | 6,225           | 15,310          | 19,453        | 18,872        | 44,599          | 37,527     | 40,378     | 41,133     |
| Minority interest                                | -               | -               | -             | -             | -               | -          | -          | -          |
| Net income attributable to<br>shareholders       | 6,225           | 15,310          | 19,453        | 18,872        | 44,599          | 37,527     | 40,378     | 41,133     |
| EBITDA (excl revaluation)                        | 25,794          | 23,556          | -             | -             | -               | -          | -          | -          |
| EPS  | 14.9            | 33.3            | 38.5          | 37.4          | 88.3            | 74.3       | 80.0       | 81.4       |
| DPS (KWD)  | 0.0             | 0.0             | 0.0           | 10.0          | 10.0            | 10.0       | 10.0       | 0.0        |
| Payout ratio                                     | 0%              | 0%              | 0%            | 26%           | 27%             | 11%        | 13%        | 0%         |



| Mabanee balance sheet (KWD '0          | 000)    |               |               |              |               |               |               |               |
|--|---------|---------------|---------------|--------------|---------------|---------------|---------------|---------------|
| Year to 31 December                    | 2008a   | <b>200</b> 9a | <b>2010</b> e | <b>2011e</b> | <b>2012</b> e | <b>2013</b> e | <b>2014</b> e | <b>2015</b> e |
| Assets                                 |         |               |               |              |               |               |               |               |
| Cash and cash equivalents              | 24,017  | 10,172        | 9,909         | 3,431        | 44,555        | 78,716        | 115,661       | 160,846       |
| Accounts receivable                    | 6,489   | 4,258         | 4,854         | 3,640        | 2,427         | 1,213         | -             | -             |
| Held for trading investments           | 763     | -             | -             | -            | -             | -             | -             | -             |
| Current assets                         | 31,268  | 14,430        | 14,763        | 7,071        | 46,982        | 79,930        | 115,661       | 160,846       |
| Available for sales investments        | 25,504  | 18,663        | 10,589        | -            | -             | -             | -             | -             |
| Investment in associates               | 16,366  | 17,049        | 16,914        | 16,914       | 16,914        | 16,914        | 16,914        | 16,914        |
| Property, plant, and equipment         | 558     | 673           | 1,003         | 1,167        | 1,415         | 1,490         | 1,568         | 1,646         |
| Investment properties                  | 157,122 | 169,797       | 225,826       | 289,058      | 284,738       | 280,483       | 276,292       | 272,163       |
| Long-term assets                       | 199,550 | 206,183       | 254,333       | 307,138      | 303,067       | 298,887       | 294,774       | 290,722       |
| Total assets                           | 230,819 | 220,613       | 269,096       | 314,209      | 350,049       | 378,816       | 410,435       | 451,568       |
| Liabilities                            |         |               |               |              |               |               |               |               |
| Trade and other payables               | 16,852  | 17,449        | 14,836        | 11,127       | 7,418         | 3,709         | -             | _             |
| Short-term borrowings                  | 66,184  | 61,730        | 51,874        | 51,874       | 51,874        | 51,874        | 51,874        | 51,874        |
| Current liabilities                    | 83,036  | 79,179        | 66,710        | 63,001       | 59,292        | 55,583        | 51,874        | 51,874        |
| Borrowing and long-term debt           | 40,779  | 20,179        | 66,633        | 101,633      | 101,633       | 101,633       | 101,633       | 101,633       |
| Other noncurrent liabilities (security | •       |               |               | ,            | ŕ             | ŕ             | ŕ             | •             |
| deposits)                              | 9,113   | 9,414         | 9,009         | 9,009        | 9,009         | 9,009         | 9,009         | 9,009         |
| Provision for employee services        | 284     | 447           | 319           | 319          | 319           | 319           | 319           | 319           |
| Long-term liabilities                  | 50,175  | 30,039        | 75,961        | 110,961      | 110,961       | 110,961       | 110,961       | 110,961       |
| Minority interest in subsidiaries      | -       | -             | -             | -            | -             | -             | -             | -             |
| Paid up capital                        | 41,745  | 45,920        | 50,511        | 50,511       | 50,511        | 50,511        | 50,511        | 50,511        |
| Statutory and other reserves           | 17,027  | 20,255        | 20,255        | 20,255       | 20,255        | 20,255        | 20,255        | 20,255        |
| Retained earnings                      | 36,621  | 44,528        | 55,504        | 69,326       | 108,875       | 141,351       | 176,679       | 217,812       |
| Treasury shares                        | (2,300) | (2,645)       | (2,732)       | (2,732)      | (2,732)       | (2,732)       | (2,732)       | (2,732)       |
| Gain on sale of treasury shares        | -       | -             | -             | -            | -             | -             | -             | -             |
| Treasury shares reserve                | 4,634   | 4,418         | 4,313         | 4,313        | 4,313         | 4,313         | 4,313         | 4,313         |
| Fair value reserve                     | (119)   | (1,082)       | (1,426)       | (1,426)      | (1,426)       | (1,426)       | (1,426)       | (1,426)       |
| Shareholders' equity                   | 97,608  | 111,394       | 126,425       | 140,247      | 179,796       | 212,273       | 247,600       | 288,733       |
| Total liabilities and equity           | 230,819 | 220,613       | 269,096       | 314,209      | 350,049       | 378,816       | 410,435       | 451,568       |



| Mabanee cash flow statement (                 | KWD '000 | )        |               |               |               |               |         |         |
|---|----------|----------|---------------|---------------|---------------|---------------|---------|---------|
| Year to 31 December                           | 2008a    | 2009a    | <b>2010</b> e | <b>2011</b> e | <b>2012</b> e | <b>2013</b> e | 2014e   | 2015€   |
| Net profit before minorities                  | 6,519    | 16,144   | 19,453        | 18,872        | 44,599        | 37,527        | 40,378  | 41,133  |
| Depreciation and amortization                 | 2,601    | 3,170    | 3,182         | 3,890         | 4,339         | 4,277         | 4,214   | 4,153   |
| Change in working capital                     | (7,889)  | 1,544    | 892           | 8,094         | (2,496)       | (2,496)       | (2,496) |         |
| Change in provisions                          | 192      | 1,199    | 101           | -             | -             | -             | -       |         |
| Net financing cost                            | 6,068    | (617)    | (1,125)       | (2,150)       | (2,347)       | (1,775)       | (1,085) | (354)   |
| Interest income (expenditure)                 | -        | -        | 1,738         | 2,150         | 2,347         | 1,775         | 1,085   | 354     |
| Others  | 8,086    | 517      |               |               |               |               |         |         |
| Net cash generated from operating activities  | 15,577   | 21,957   | 24,242        | 30,856        | 46,443        | 39,308        | 42,097  | 45,286  |
| Investments activities                        |          |          |               |               |               |               |         |         |
| CAPEX (PPE)                                   | (30,823) | (234)    | (338)         | (180)         | (268)         | (97)          | (101)   | (101)   |
| CAPEX (investment properties)                 | -        | (15,109) | (59,203)      | (67,105)      | -             | -             | -       | -       |
| Others  | 1,444    | 5,156    | 4,152         | -             | _             | _             | -       | _       |
| Net cash generated from investment activities | (29,379) | (10,186) | (55,389)      | (67,284)      | (268)         | (97)          | (101)   | (101)   |
| Financing activities                          | -        | _        | _             | -             | -             | -             | -       | -       |
| Dividends paid                                | -        | -        | (4,564)       | (5,050)       | (5,050)       | (5,050)       | (5,050) | -       |
| Share issue                                   | -        | _        | _             | -             | -             | -             | -       | -       |
| Bank borrowings raised                        | 39,271   | (26,628) | 36,168        | 35,000        | -             | _             | -       | -       |
| Others  | (2,301)  | (561)    | (193)         | ,<br>-        | _             | _             | _       | -       |
| Net cash generated from financing activities  | 36,970   | (27,189) | 31,411        | 29,950        | (5,050)       | (5,050)       | (5,050) | -       |
| Net addition (deduction) in cash              | 23,169   | (15,418) | 264           | (6,478)       | 41,124        | 34,161        | 36,945  | 45,184  |
| Cash at beginning                             | (2,623)  | 20,547   | 10,172        | 10,436        | 3,958         | 45,082        | 79,243  | 116,188 |
|   | 00 = 4=  |          |               |               |               |               |         | 464 6   |

Cash at the end of fiscal year

20,547

10,172

10,436

3,958

45,082

79,243

116,188

161,373



| Mabanee | (KWD | (000) |
|---------|------|-------|
|---------|------|-------|

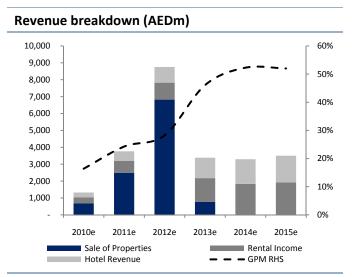
|                                      | 2008a    | 2009a    | 2010e    | 2011e    | 2012e   | 2013e   | <br>2027 TY |
|--------------------------------------|----------|----------|----------|----------|---------|---------|-------------|
| EBIT                                 | 12,310   | 21,480   | 22,119   | 21,914   | 49,100  | 41,084  | 54,370      |
| Tax rate                             | (242)    | (764)    | (970)    | (941)    | (2,225) | (1,872) | (3,194)     |
| EBIT*(1-T)                           |          | 20,716   | 21,148   | 20,972   | 46,875  | 39,212  | 51,176      |
| Depreciation and amortization        | 0        | -3,051   | 1,589    | 3,890    | 4,339   | 4,277   | 3,535       |
| Capital expenditure                  | (29,379) | (10,186) | (55,389) | (67,284) | (268)   | (97)    | (115)       |
| Revaluation of investment properties | (13,485) | (487)    | 0        | 0        | 0       | 0       | 0           |
| Changes in working capital           | (7,889)  | 1,544    | 892      | 8,094    | (2,496) | (2,496) | 0           |
| Free cash flow: Explicit period      | (50,753) | 8,537    | (31,760) | (34,329) | 48,451  | 40,896  | 54,596      |
| % change y-o-y                       |          | -116.8%  | -472.0%  | 8.1%     | -241.1% | -15.6%  | -0.1%       |
| Terminal growth rate                 |          |          |          |          |         |         | 3.0%        |
| FCF: Terminal                        |          |          |          |          |         |         | 969,586     |
| FCF: Total                           | (50,753) | 8,537    | (31,760) | (34,329) | 48,451  | 40,896  | 1,024,183   |

#### **Mabanee Valuation and WACC**

| Terminal growth rate                     | 3.0%    | WACC                         |         |
|--|---------|------------------------------|---------|
| NPV: FCF (KWD '000)                      | 653,018 | Beta                         | 1.1     |
| Net debt/cash (KWD '000)                 | 150,076 | Risk free rate               | 4.0%    |
| Equity (KWD '000)                        | 502,942 | Country risk premium         | 5.5%    |
| Outstanding shares (m)                   | 505     |                              |         |
| DCF value (KWd/share)                    | 996     | Cost of equity               | 10.1%   |
|  |         | Cost of debt                 | 5.0%    |
| Value of land (KWD '000)                 | 35,000  | After tax cost of debt       | 4.8%    |
| Investment in associates (KWD '000)      | 16,914  | Weights (KWD '000)           |         |
| Value of land and investments (KWD '000) | 51,914  | Equity market capitalization | 383,887 |
| Value of land and investments(per share) | 103     | Debt                         | 118,506 |
| Total value (KWd/share)                  | 1,099   | Total                        | 502,393 |
|  |         | Tax rate                     | 5.0%    |
|  |         | WACC                         | 8.8%    |

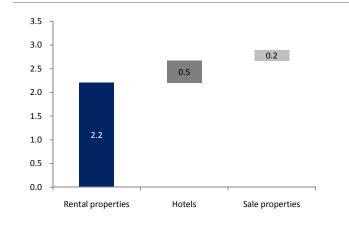


### Aldar: Overweight, TP AED2.9/share



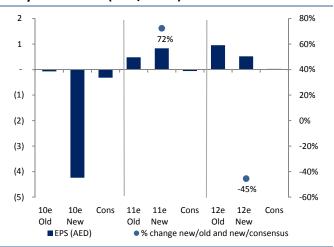
Source: AlembicHC

#### Valuation breakdown (AED/share)



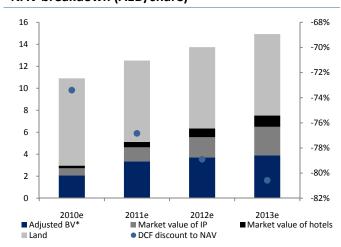
Source: AlembicHC

#### Fully diluted EPS (AED/share)



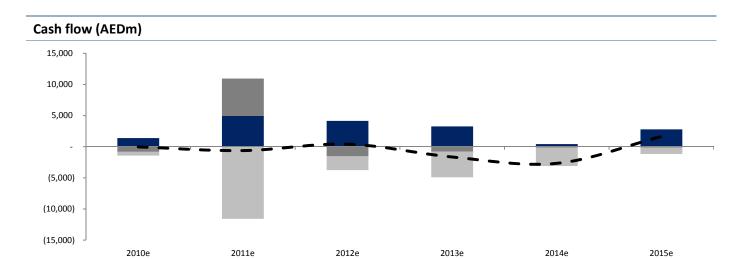
Source: AlembicHC, Reuters

#### NAV breakdown (AED/share)





Net cash flow



Financing Activities

Investing Activities

Source: AlembicHC

Operating Activities



| Year to December                     | 2008a   | 2009a   | <b>2010</b> e | <b>2011e</b> | <b>2012</b> e | 2013e   | 2014e   | 2015e   |
|--------------------------------------|---------|---------|---------------|--------------|---------------|---------|---------|---------|
| Sale of land                         | 3,737   | 103     | -             | -            | -             | -       | -       | -       |
| Sale of properties                   | 1,115   | 1,470   | 690           | 2,491        | 6,825         | 764     | -       | -       |
| Rental income                        | 87      | 394     | 353           | 700          | 1,001         | 1,413   | 1,834   | 1,926   |
| Hotel revenue                        | -       | -       | 277           | 570          | 931           | 1,205   | 1,459   | 1,574   |
| Other income                         | 39      | 12      | -             | -            | -             | -       | -       | -       |
| Revenue                              | 4,978   | 1,979   | 1,321         | 3,761        | 8,757         | 3,382   | 3,293   | 3,500   |
| Cost of land                         | (1,142) | -       | -             | -            | -             | -       | -       | -       |
| Cost of properties                   | (1,104) | (1,270) | (501)         | (1,986)      | (5,231)       | (556)   | -       | -       |
| Direct rental expenses               | (35)    | (266)   | (128)         | (350)        | (400)         | (424)   | (550)   | (578)   |
| Hotel direct costs                   | -       | -       | (150)         | (513)        | (652)         | (844)   | (1,021) | (1,102) |
| Other expenses                       | (14)    | -       | (325)         | -            | -             | -       | -       | -       |
| Total cost                           | (2,295) | (1,537) | (1,104)       | (2,849)      | (6,284)       | (1,823) | (1,571) | (1,680) |
| % of sales                           | 46%     | 78%     | 84%           | 76%          | 72%           | 54%     | 48%     | 48%     |
| Gross profit                         | 2,683   | 443     | 217           | 913          | 2,473         | 1,559   | 1,722   | 1,821   |
| Margin                               | 54%     | 22%     | 16%           | 24%          | 28%           | 46%     | 52%     | 52%     |
| Is something supposed to be here?    | 0%      | -       | -             | -            | -             | -       | -       | -       |
| SG&A expenses                        | (926)   | (1,617) | (1,133)       | (650)        | (876)         | (750)   | (494)   | (525)   |
| Fair value gains (losses/provisions) | 1,533   | 1,961   | (10,930)      | -            | -             | -       | -       | -       |
| Other income                         | -       | 114     | 14            | 2,219        | 44            | 68      | 66      | 70      |
| Operating expenses                   | 607     | 459     | (12,050)      | 1,569        | (832)         | (683)   | (428)   | (455)   |
| EBIT (incl revaluation gain)         | 3,290   | 901     | (11,833)      | 2,481        | 1,641         | 876     | 1,294   | 1,366   |
| Margin                               | 66%     | 46%     | -896%         | 66%          | 19%           | 26%     | 39%     | 39%     |
| Is something supposed to be here?    | 0%      | -       | -             | -            | -             | -       | -       | -       |
| Net financing cost                   | (371)   | (262)   | (545)         | (84)         | (141)         | (70)    | (22)    | (115)   |
| Other fin. income (charges)          | 480     | 456     | 159           | -            | -             | -       | -       | -       |
| Associate income                     | 47      | (88)    | 2             | -            | -             | -       | -       | -       |
| Profit before taxes                  | 3,447   | 1,007   | (12,218)      | 2,398        | 1,501         | 806     | 1,272   | 1,251   |
| Income taxes                         | -       | -       | -             | -            | -             | -       | -       | -       |
| Minority shareholders' interest      | -       | -       | -             | -            | -             | -       | -       | -       |
| Net profit (loss)                    | 3,447   | 1,007   | (12,218)      | 2,398        | 1,501         | 806     | 1,272   | 1,251   |
| Margin                               | 69%     | 51%     | -925%         | 64%          | 17%           | 24%     | 39%     | 36%     |
| Basic EPS                            | 2.0     | 0.4     | (4.7)         | 0.8          | 0.5           | 0.3     | 0.4     | 0.4     |
| Fully diluted EPS                    | 1.2     | 0.3     | (4.2)         | 0.8          | 0.5           | 0.3     | 0.4     | 0.4     |
| DPS                                  | -       | 0.0     | (1.5)         | -            | -             | -       | -       | -       |
| Payout ratio                         | 0%      | 4%      | 33%           | 0%           | 0%            | 0%      | 0%      | 0%      |
| EBITDA excl reval gains              | 1,758   | (1,060) | (562)         | 2,824        | 1,873         | 1,105   | 1,518   | 1,586   |



| Balance sheet (AEDm)                      |        |               |         |              |         |         |         |         |
|---|--------|---------------|---------|--------------|---------|---------|---------|---------|
| Year to December                          | 2008a  | <b>200</b> 9a | 2010e   | <b>2011e</b> | 2012e   | 2013e   | 2014e   | 2015e   |
| Assets                                    |        |               |         |              |         |         |         |         |
| Cash and cash equivalents                 | 12,066 | 10,313        | 5,728   | 5,106        | 5,518   | 3,870   | 1,200   | 2,835   |
| Receivables on Yas Island assets sale     | -      | 9,138         | -       | -            | -       | -       | -       | -       |
| Trade and other receivables               | 6,651  | 7,888         | 4,553   | 1,717        | 1,503   | 1,288   | 1,073   | 1,073   |
| Development properties                    | 7,130  | 10,808        | 16,076  | 15,628       | 10,669  | 7,234   | 5,627   | 4,019   |
| Current assets                            | 25,848 | 38,146        | 26,357  | 22,452       | 17,689  | 12,392  | 7,900   | 7,927   |
| Investments in associates                 | 875    | 627           | 578     | 578          | 578     | 578     | 578     | 578     |
| Other financial assets                    | 97     | 199           | 169     | 169          | 169     | 169     | 169     | 169     |
| Refundable costs                          | -      | -             | -       | -            | -       | -       | -       | -       |
| Receivables on Yas Island assets sale     | -      | -             | 2,435   | 2,261        | 1,913   | 1,565   | 1,218   | 870     |
| Long-term assets – noncurrent             | 972    | 826           | 3,182   | 3,008        | 2,660   | 2,313   | 1,965   | 1,617   |
| Intangible asset                          | 163    | 40            | 34      | 34           | 34      | 34      | 34      | 34      |
| Hotels                                    | -      | _             | 54      | 161          | 208     | 198     | 188     | 179     |
| Property, plant, and equipment            | 1,831  | 12,400        | 13,303  | 4,416        | 4,344   | 4,276   | 4,211   | 4,149   |
| Investment properties                     | 20,953 | 14,812        | 5,918   | 8,344        | 9,680   | 10,325  | 10,325  | 10,325  |
| Permanent                                 | 22,947 | 27,252        | 19,309  | 12,954       | 14,266  | 14,832  | 14,758  | 14,687  |
| Total assets                              | 49,767 | 66,224        | 48,847  | 38,414       | 34,616  | 29,537  | 24,622  | 24,231  |
| Liabilities                               |        |               |         |              |         |         |         |         |
| Trade and other payables                  | 7,464  | 6,556         | 5,746   | 5,108        | 4,469   | 3,831   | 638     | -       |
| Borrowings – short term                   | 2,683  | 4,696         | 8,763   | 0.0          | 0.0     | 0.0     | 0.0     | 0.0     |
| Current liabilities                       | 10,147 | 11,252        | 14,509  | 5,108        | 4,469   | 3,831   | 639     | 0.0     |
| Borrowing and long-term debt              | 15,669 | 29,711        | 24,003  | 18,391       | 16,187  | 12,070  | 9,122   | 8,119   |
| Obligation under finance lease/retentions | 938    | 1,438         | 1,442   | 1,442        | 1,442   | 1,442   | 1,442   | 1,442   |
| Other financial liabilities               | 586    | 404           | 288     | 288          | 288     | 288     | 288     | 288     |
| Advances from customers                   | 2,136  | 2,444         | 4,250   | 3,632        | 1,175   | 46      | -       | -       |
| Provision for employee services           | 22     | 34            | 43      | 43           | 43      | 43      | 43      | 43      |
| Long-term liabilities – noncurrent        | 19,352 | 34,031        | 30,026  | 23,796       | 19,136  | 13,889  | 10,895  | 9,892   |
| Minority interest in subsidiaries         | 0.1    | 0.1           | 0.1     | 0.1          | 0.1     | 0.1     | 0.1     | 0.1     |
| Paid up capital                           | 2,578  | 2,578         | 2,578   | 2,882        | 2,882   | 2,882   | 2,882   | 2,882   |
| Statutory and other reserves              | 3,825  | 3,887         | 3,870   | 3,870        | 3,870   | 3,870   | 3,870   | 3,870   |
| Retained earnings                         | 5,885  | 6,441         | (5,880) | (3,483)      | (1,982) | (1,175) | 96      | 1,347   |
| Convertible bonds                         | 7,980  | 8,034         | 3,744   | 6,240.4      | 6,240.4 | 6,240.4 | 6,240.4 | 6,240.4 |
| Shareholders' equity                      | 20,268 | 20,941        | 4,312   | 9,510        | 11,011  | 11,817  | 13,089  | 14,340  |
| Total liabilities and equity              | 49,767 | 66,224        | 48,848  | 38,414       | 34,616  | 29,537  | 24,622  | 24,231  |



| Cash flow | (AEDm) |
|-----------|--------|
|-----------|--------|

| Voor to Doombon                                | 2000-    | 2000-    | 2010-    | 2011-    | 2012-   | 2012-   | 2014-   | 2015-   |
|--|----------|----------|----------|----------|---------|---------|---------|---------|
| Year to December                               | 2008a    | 2009a    | 2010e    | 2011e    | 2012e   | 2013e   | 2014e   | 2015e   |
| Net profit before minorities                   | 3,447    | 1,007    | (11,388) | 2,398    | 1,501   | 806     | 1,272   | 1,251   |
| Depreciation and amortization                  | 25       | 94       | 341      | 342      | 232     | 228     | 225     | 221     |
| Change in working capital                      | -        | (693)    | 1,492    | 2,201    | 2,426   | 2,230   | (1,069) | 1,317   |
| Share of associates                            | (47)     | 88       | -        | -        | -       | -       | -       | -       |
| Interest income (expense)                      | (272)    | (194)    | 234      | 84       | 141     | 70      | 22      | 115     |
| Interest received                              | -        | -        | 158      | 411      | 183     | 175     | 190     | 48      |
| Interest paid                                  | 164      | -        | (391)    | (495)    | (324)   | (245)   | (212)   | (162)   |
| Fair value gain on investment property         | (1,533)  | (1,961)  | 10,945   | -        | -       | -       | -       | -       |
| Provision for employee end of service benefits | 13       | 12       | -        | -        | -       | -       | -       | -       |
| Others (net)                                   | (447)    | 623      | -        | -        | -       | -       | -       | -       |
| Net cash generated from operating activities   | 1,351    | (1,025)  | 1,391    | 4,941    | 4,159   | 3,265   | 428     | 2,789   |
| Investments activities                         |          |          |          |          |         |         |         |         |
| CAPEX (excl hotel properties)                  | (1,485)  | (837)    | (2,826)  | 6,124    | (1,486) | (795)   | (150)   | (150)   |
| Additions to hotels properties                 | -        | -        | (55)     | (112)    | (57)    | -       | -       | -       |
| Additions to investment properties             | (11,762) | (14,537) | -        | _        | -       | -       | -       | -       |
| Associates                                     | (393)    | (0)      | -        | _        | -       | -       | -       | -       |
| Acquisition (sale) of financial assets         | (3)      | (9)      | -        | -        | -       | -       | -       | -       |
| Movement in >3 months bank deposits            | (4,647)  | 1,210    | 2,058    | -        | -       | -       | -       | -       |
| Others   | 520      | 687      | -        | _        | -       | -       | -       | -       |
| Net cash generated from investment activities  | (17,771) | (13,485) | (823)    | 6,012    | (1,544) | (795)   | (150)   | (150)   |
| Financing activities                           |          |          |          |          |         |         |         |         |
| Dividends paid                                 | (232)    | (751)    | (329)    | -        | -       | -       | -       | -       |
| Shares issued                                  |          |          |          | 2,800    |         |         |         |         |
| Bank borrowings raised                         | 14,331   | 17,504   | 3,267    | _        | -       | -       | -       | -       |
| Borrowings repaid                              | (4,282)  | (2,758)  | (3,522)  | (14,375) | (2,204) | (4,117) | (2,948) | (1,003) |
| Others   | 6,408    | (28)     | (15)     | _        | -       | -       | -       | -       |
| Net cash generated from financing activities   | 16,224   | 13,967   | (599)    | (11,575) | (2,204) | (4,117) | (2,948) | (1,003) |
| Net addition (deduction) in cash               | (196)    | (543)    | (4,585)  | (622)    | 411     | (1,647) | (2,671) | 1,636   |
| Cash at beginning of fiscal year               | 5,059    | 4,863    | 10,313   | 5,728    | 5,106   | 5,518   | 3,870   | 1,200   |
| Cash at end of fiscal year                     | 4,863    | 10,313   | 5,728    | 5,106    | 5,518   | 3,870   | 1,200   | 2,835   |



|                                      | 2008a    | 2009a    | 2010e    | 2011e   | 2012e   | 2013e | 2027 TY |
|--------------------------------------|----------|----------|----------|---------|---------|-------|---------|
| EBIT                                 | 3290     | 901      | (11,833) | 2,481   | 1,641   | 876   | 2,473   |
| Tax rate                             | 0%       | 0%       | 0%       | 0%      | 0%      | 0%    | 0%      |
| EBIT*(1-T)                           | 3,290    | 901      | (11,833) | 2,481   | 1,641   | 876   | 2,473   |
| Depreciation and amortization        | 0        | 0        | 341      | 342     | 232     | 228   | 191     |
| Capital expenditure                  | (13,248) | (15,374) | (2,881)  | 6,012   | (1,544) | (795) | (150)   |
| Revaluation of investment properties | (1,533)  | (1,961)  | 10,930   | 0       | 0       | 0     | 0       |
| Changes in working capital           | 0        | -693     | 1,492    | 2,201   | 2,426   | 2,230 | 0       |
| FCF: Explicit period                 | -11,937  | -16,504  | -1,950   | 11,037  | 2,756   | 2,540 | 2,513   |
| % change y-o-y                       | 229.4%   | 38.3%    | -88.2%   | -665.9% | -75.0%  | -7.8% |         |
| Terminal growth rate                 |          |          |          |         |         |       | 3.0%    |
| FCF: Terminal                        |          |          |          |         |         |       | 38,421  |
| FCF: Total                           | (11,937) | (16,504) | (1,950)  | 11,037  | 2,756   | 2,540 | 40,934  |

#### **Valuation and WACC**

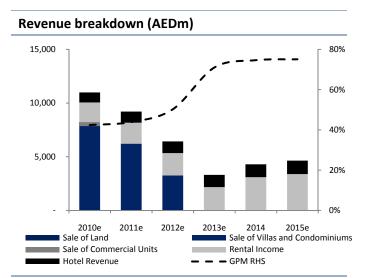
| Terminal growth rate   | 3.0%   | WACC                         |        |
|------------------------|--------|------------------------------|--------|
| NPV: FCF (AEDm)        | 25,355 | Beta                         | 1.5    |
| Net debt (AEDm)        | 13,285 | Risk free rate               | 4.0%   |
| Equity (AEDm)          | 12,070 | Country risk premium         | 5.5%   |
| Outstanding shares (m) | 4,099  |                              |        |
| DCF value (AED/share)  | 2.9    | Cost of equity               | 12.0%  |
|                        |        | Cost of debt                 | 7.5%   |
|                        |        | After tax cost of debt       | 8.0%   |
|                        |        | Weights (AEDm)               |        |
|                        |        | Equity market capitalization | 9,305  |
|                        |        | Debt                         | 18,391 |
|                        |        | Total                        | 27,696 |
|                        |        | Tax rate                     | 0%     |
|                        |        | WACC                         | 10%    |



-40%

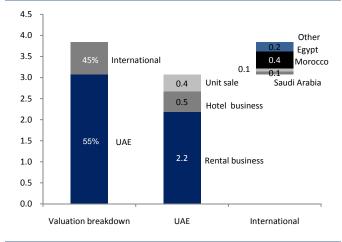
-50% -60%

### Emaar: Neutral, TP AED3.8/share



Source: AlembicHC

#### Valuation breakdown (AED/share)



Source: AlembicHC

#### 0.6 0.5 0.4 0.3 0.2 0.2 0.6 -16% -16% -30% -36% -36% -36% -36% -30% -

11e

Old New

• % Change New/Old and New/Consensus

Old New

Source: AlembicHC, Reuters

Old

10e

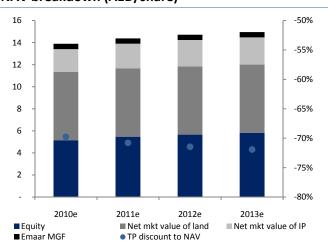
New

■ EPS (AED)

0.1

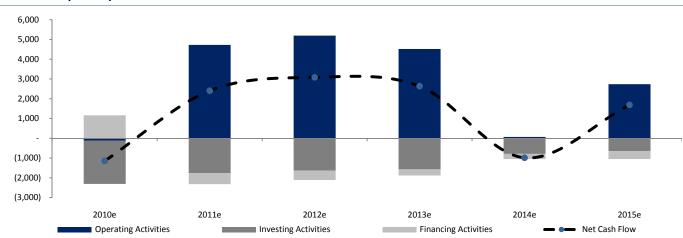
0.0

#### NAV breakdown (AED/share)











| Income statement (AEDm)         |         |         |               |              |               |               |               |               |
|---------------------------------|---------|---------|---------------|--------------|---------------|---------------|---------------|---------------|
| Year to December                | 2008a   | 2009a   | <b>2010</b> e | <b>2011e</b> | <b>2012</b> e | <b>2013</b> e | <b>2014</b> e | <b>2015</b> e |
| Sale of land                    | 613     | 135     | 26            | -            | -             | -             | -             | -             |
| Sale of villas and condominiums | 8,564   | 6,041   | 7,832         | 6,220        | 3,253         | -             | -             | -             |
| Sale of commercial units        | 465     | 60      | 368           | -            | -             | -             | -             | -             |
| Rental income                   | 499     | 1,510   | 1,834         | 1,951        | 2,083         | 2,166         | 3,096         | 3,383         |
| Hotel revenue                   | 577     | 667     | 931           | 1,040        | 1,090         | 1,143         | 1,198         | 1,256         |
| Revenue                         | 10,717  | 8,413   | 10,991        | 9,211        | 6,426         | 3,309         | 4,294         | 4,639         |
| Cost of land                    | (25)    | (9)     | (9)           | -            | -             | -             | -             | -             |
| Cost of villas and condominiums | (4,774) | (3,556) | (5,266)       | (4,198)      | (2,176)       | -             | -             | -             |
| Cost of commercial units        | (144)   | (33)    | (142)         | -            | -             | -             | -             | -             |
| Direct rental expenses          | (178)   | (268)   | (317)         | (293)        | (312)         | (217)         | (310)         | (338)         |
| Hotel direct costs              | (367)   | (448)   | (595)         | (676)        | (709)         | (743)         | (779)         | (816)         |
| Total costs                     | (5,487) | (4,314) | (6,329)       | (5,167)      | (3,197)       | (960)         | (1,088)       | (1,155)       |
| % of sales                      | 51%     | 51%     | 58%           | 56%          | 50%           | 29%           | 25%           | 25%           |
| Gross profit                    | 5,230   | 4,099   | 4,662         | 4,044        | 3,229         | 2,350         | 3,205         | 3,485         |
| Margin                          | 49%     | 49%     | 42%           | 44%          | 50%           | 71%           | 75%           | 75%           |
| Operating expenses              |         |         |               |              |               |               |               |               |
| SG&A expenses                   | (1,905) | (1,912) | (2,052)       | (1,995)      | (1,995)       | (1,324)       | (1,288)       | (1,160)       |
| Other operating income          | 531     | 520     | 514           | 501          | 386           | 199           | 258           | 278           |
| W/off development properties    | (1,120) | (1,842) | -             | -            | _             | -             | -             | -             |
| Other income                    | 240     | 83      | 361           | 92           | 64            | 33            | 43            | 46            |
| Other operating expenses        | (363)   | (288)   | (286)         | (368)        | (257)         | (132)         | (172)         | (186)         |
| Operating expenses              | (2,616) | (3,438) | (1,464)       | (1,771)      | (1,802)       | (1,224)       | (1,159)       | (1,021)       |
| EBIT (incl revaluation gain)    | 2,614   | 661     | 3,198         | 2,273        | 1,427         | 1,125         | 2,046         | 2,464         |
| Margin                          | 24%     | 8%      | 29%           | 25%          | 22%           | 34%           | 48%           | 53%           |
| Net financing cost              | 346     | 139     | (85)          | (169)        | (88)          | 20            | 85            | 66            |
| Other fin. income (charges)     | -       | -       | -             | -            | -             | -             | -             | -             |
| Associate income                | 109     | (534)   | (208)         | 408          | 300           | 197           | 93            | 104           |
| Impairments                     | (2,948) | -       | (53)          | -            | -             | -             | -             | -             |
| Profit before taxes             | 121     | 266     | 2,853         | 2,513        | 1,639         | 1,342         | 2,224         | 2,634         |
| Income taxes                    | 3       | 24      | (10)          | (25)         | (16)          | (13)          | (22)          | (26)          |
| Minority shareholders' interest | (42)    | (38)    | 28            | 121          | 68            | 4             | 219           | 269           |
| Net profit (loss)               | 166     | 327     | 2,815         | 2,367        | 1,555         | 1,324         | 1,983         | 2,339         |
| Margin                          | 2%      | 4%      | 26%           | 26%          | 24%           | 40%           | 46%           | 50%           |
| DPS                             | -       | -       | -             | 0.1          | 0.1           | 0.0           | 0.1           | 0.1           |
| Payout ratio                    | -       | 0%      | 0%            | 20%          | 20%           | 20%           | 20%           | 20%           |
| Basic EPS                       | 0.0     | 0.1     | 0.5           | 0.4          | 0.3           | 0.2           | 0.3           | 0.4           |
| EBITDA excl reval gains         | 3,734   | 2,503   | 3,488         | 2,873        | 2,049         | 1,769         | 2,703         | 3,124         |
| Margin                          | 35%     | 30%     | 32%           | 31%          | 32%           | 53%           | 63%           | 67%           |



| Balance sheet (AEDm)                   |        |        |        |               |        |         |        |        |
|--|--------|--------|--------|---------------|--------|---------|--------|--------|
| Year to December                       | 2008a  | 2009a  | 2010e  | <b>2011</b> e | 2012e  | 2013e   | 2014e  | 2015e  |
| Assets                                 |        |        |        |               |        |         |        |        |
| Cash and cash equivalents              | 5,393  | 2,267  | 1,671  | 4,076         | 7,161  | 9,799   | 8,816  | 10,507 |
| Trade and other receivables            | 1,058  | 981    | 939    | 730           | 522    | 313     | 104    | -      |
| Development properties                 | 26,799 | 26,555 | 24,263 | 17,950        | 11,213 | 6,229   | 6,229  | 6,229  |
| Short-term investments                 | 867    | 937    | 711    | 498           | 355    | 213     | 71     | -      |
| Receivables, deposits, and prepayments | 3,511  | 3,211  | 3,211  | 2,456         | 1,474  | 671     | 221    | 50     |
| Current assets                         | 37,629 | 33,951 | 30,794 | 25,710        | 20,725 | 17,225  | 15,442 | 16,786 |
| Investments in associates              | 8,314  | 7,861  | 7,831  | 8,239         | 8,539  | 8,735   | 8,828  | 8,933  |
| Loans to associates                    | 1,636  | 2,005  | 2,627  | 2,627         | 2,627  | 2,627   | 2,627  | 2,627  |
| Raw land                               | -      | 4,521  | 4,521  | 4,521         | 4,521  | 4,521   | 4,521  | 4,521  |
| Noncurrent assets                      | 9,950  | 14,387 | 14,978 | 15,386        | 15,686 | 15,883  | 15,976 | 16,080 |
| Intangible asset                       | 439    | 439    | 46     | 46            | 46     | 46      | 46     | 46     |
| Hotels                                 | -      | _      | 40     | 38            | 36     | 35      | 33     | 31     |
| Property, plant, and equipment         | 5,414  | 6,822  | 7,186  | 7,360         | 7,526  | 7,683   | 7,833  | 7,975  |
| Investment properties                  | 13,248 | 8,546  | 8,574  | 9,151         | 9,701  | 10,277  | 10,166 | 9,914  |
| Permanent assets                       | 19,102 | 15,807 | 15,847 | 16,596        | 17,310 | 18,041  | 18,078 | 17,966 |
| Total assets                           | 66,680 | 64,145 | 61,619 | 57,692        | 53,720 | 51,149  | 49,496 | 50,832 |
| Liabilities                            |        |        |        |               |        |         |        |        |
| Trade and other payables               | 9,680  | 9,545  | 8,172  | 5,034         | 2,627  | 1,751   | 876    | 0      |
| Borrowings – short term                | 4,564  | 4,500  | 4,776  | 4,776         | 4,776  | 4,776   | 4,776  | 4,776  |
| Advances from customers                | 18,109 | 15,888 | 10,855 | 8,141         | 5,427  | 2,714   | 0      | · -    |
| Current liabilities                    | 32,354 | 29,933 | 23,803 | 17,951        | 12,830 | 9,241   | 5,651  | 4,776  |
| Borrowing and long-term debt           | 4,610  | 4,125  | 5,157  | 5,157         | 5,157  | 5,157   | 5,157  | 5,157  |
| Retentions                             | 1,079  | 1,160  | 1,209  | 1,209         | 1,209  | 1,209   | 1,209  | 1,209  |
| Provision for employee services        | 37     | 47     | 54     | 54            | 54     | ,<br>54 | 54     | 54     |
| Long-term liabilities – noncurrent     | 5,726  | 5,333  | 6,419  | 6,419         | 6,419  | 6,419   | 6,419  | 6,419  |
| Minority interest in subsidiaries      | 494    | 202    | 227    | 348           | 416    | 420     | 639    | 908    |
| Paid up capital                        | 6,091  | 6,091  | 6,091  | 6,091         | 6,091  | 6,091   | 6,091  | 6,091  |
| Statutory and other reserves           | 14,431 | 14,710 | 14,388 | 14,388        | 14,388 | 14,388  | 14,388 | 14,388 |
| Retained earnings                      | 7,586  | 7,878  | 10,693 | 12,496        | 13,578 | 14,591  | 16,309 | 18,252 |
| Employee performance share program     | (2)    | (2)    | (3)    | (3)           | (3)    | (3)     | (3)    | (3)    |
| Shareholders' equity                   | 28,601 | 28,879 | 31,397 | 33,322        | 34,470 | 35,488  | 37,425 | 39,637 |
| Total liabilities and equity           | 66,680 | 64,145 | 61,619 | 57,692        | 53,720 | 51,149  | 49,496 | 50,832 |



| Cash flow (Al | EDm) |
|---------------|------|
|---------------|------|

| Cash now (ALDIN)                               |         |         |         |              |               |               |         |       |
|--|---------|---------|---------|--------------|---------------|---------------|---------|-------|
| Year to December                               | 2008a   | 2009a   | 2010e   | <b>2011e</b> | <b>2012</b> e | <b>2013</b> e | 2014e   | 2015e |
| Net profit before minorities                   | 3,068   | 2,028   | 2,840   | 2,488        | 1,622         | 1,329         | 2,202   | 2,608 |
| Depreciation and amortization                  | 111     | 636     | 641     | 599          | 622           | 644           | 657     | 660   |
| Change in working capital                      | (1,152) | (5,015) | (3,596) | 1,638        | 2,949         | 2,548         | (2,789) | (529) |
| Share of associates                            | (265)   | 534     | 140     | -            | -             | -             | -       | -     |
| Interest income (expense)                      | 341     | -       | 57      | 169          | 88            | (20)          | (85)    | (66)  |
| Interest received                              | (341)   | -       | (36)    | 129          | 210           | 318           | 383     | 364   |
| Interest paid                                  | -       | -       | 6       | (298)        | (298)         | (298)         | (298)   | (298) |
| Fair value gain on investment property         | 1,120   | -       | -       | -            | -             | -             | -       | -     |
| Impairment of goodwill                         | 2,948   | -       | -       | -            | -             | -             | -       | -     |
| Provision for employee end of service benefits | 19      | 10      | 7       | -            | -             | -             | -       | -     |
| Others (net)                                   | (26)    | 174     | (184)   | -            | -             | -             | -       | -     |
| CF generated from operating activities         | 5,823   | (1,633) | (124)   | 4,725        | 5,193         | 4,521         | 70      | 2,739 |
| Investments activities                         |         |         |         |              |               |               |         |       |
| CAPEX (excl hotel properties)                  | (5,845) | (1,727) | (1,104) | (1,348)      | (1,336)       | (1,375)       | (694)   | (548) |
| Additions to hotels properties                 | -       | -       | (41)    | -            | -             | -             | -       | -     |
| Additions to investment properties             | (149)   | (132)   | -       | -            | -             | -             | -       | -     |
| Associates                                     | (1,530) | (635)   | (864)   | (408)        | (300)         | (197)         | (93)    | (104) |
| Acquisition (sale) of financial assets         | 2,342   | (13)    | (4)     | -            | -             | -             | -       | -     |
| Movement in >3 months bank deposits            | 2,377   | (283)   | (169)   | -            | -             | -             | -       | -     |
| Others   | (1)     | -       | -       | -            | -             | -             | -       | -     |
| CF generated from investment activities        | (2,807) | (2,790) | (2,182) | (1,756)      | (1,636)       | (1,572)       | (788)   | (652) |
| Financing activities                           |         |         |         |              |               |               |         |       |
| Dividends paid                                 | (1,199) | (4)     | -       | (563)        | (473)         | (311)         | (265)   | (397) |
| Bank borrowings raised                         | 3,448   | 2,005   | 1,467   | -            | -             | -             | -       | -     |
| Net share issuance fee                         | -       | -       | -       | -            | -             | -             | -       | -     |
| Borrowings repaid                              | (1,978) | (809)   | (307)   | -            | -             | -             | -       | -     |
| Others   | 58      | 17      | 5       | -            | -             | -             | -       | -     |
| CF generated from financing activities         | 329     | 1,210   | 1,164   | (563)        | (473)         | (311)         | (265)   | (397) |
| Net addition (deduction) in cash               | 3,346   | (3,214) | (1,142) | 2,406        | 3,084         | 2,638         | (983)   | 1,690 |
| Cash at beginning of fiscal year               | 2,132   | 5,393   | 2,267   | 1,125        | 3,531         | 6,615         | 9,253   | 8,271 |
| Net forex difference/others                    | (30)    | 11      | -       | -            | -             | -             | -       | -     |
| Cash at end of fiscal year                     | 5,393   | 2,267   | 1,125   | 3,531        | 6,615         | 9,253         | 8,271   | 9,961 |



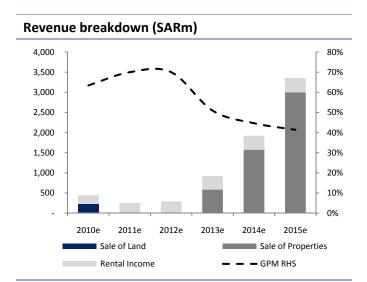
|                                       | 2008a   | 2009a   | 2010e   | 2011e   | 2012e   | 2013e   | 2027 TY |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|
| EBIT*(1-T)                            | 2,322   | 588     | 2,842   | 2,020   | 1,268   | 1,000   | 3,905   |
| Depreciation and amortization         | 0       | 0       | 290     | 599     | 622     | 644     | 659     |
| Capital expenditure                   | (5,994) | (1,860) | (1,145) | (1,348) | (1,336) | (1,375) | (548)   |
| Revaluation of investment properties  | 1,120   | 1,842   | 0       | 0       | 0       | 0       | 0       |
| Cash flow for minorities              | 42      | 38      | (28)    | (121)   | (68)    | (4)     | (439)   |
| Cash flow from associates             | (293)   | (234)   | (65)    | 0       | 0       | 0       | 0       |
| Changes in working capital            | (1,152) | (5,015) | (3,596) | 1,638   | 2,949   | 2,548   | 0       |
| Net change in debt (other than Sukuk) | -26     | 174     | -184    | 0       | 0       | 0       | 0       |
| Free cash flow: Explicit period       | -3,980  | -4,468  | -1,884  | 2,788   | 3,436   | 2,812   | 3,577   |
| Terminal growth rate                  |         |         |         |         |         |         | 3.0%    |
| FCF: Terminal                         |         |         |         |         |         |         | 45,797  |
| FCF: Total                            | (3,980) | (4,468) | (1,884) | 2,788   | 3,436   | 2,812   | 49,375  |

#### **Valuation and WACC**

| Terminal growth rate   | 3.0%   | WACC                         |        |
|------------------------|--------|------------------------------|--------|
| NPV: FCF (AEDm)        | 28,719 | Beta                         | 1.2    |
| Net debt (AEDm)        | 5,856  | Risk free rate               | 4.0%   |
| Equity (AEDm)          | 22,862 | Country risk premium         | 5.5%   |
| Outstanding shares (m) | 6,091  |                              |        |
| DCF value (AED/share)  | 3.8    | Cost of equity               | 12.1%  |
|                        |        | Cost of debt                 | 6.0%   |
|                        |        | After tax cost of debt       | 5.7%   |
|                        |        | Weights (AEDm)               |        |
|                        |        | Equity market capitalization | 21,015 |
|                        |        | Debt                         | 4,125  |
|                        |        | Total                        | 25,140 |
|                        |        | Tax rate                     | 5%     |
|                        |        | WACC                         | 11.0%  |

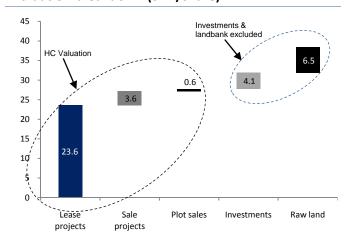


### Al Akaria: Neutral, TP SAR27.8/share



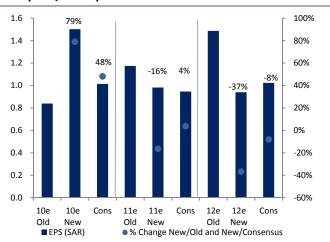
Source: AlembicHC

#### Valuation breakdown (SAR/share)



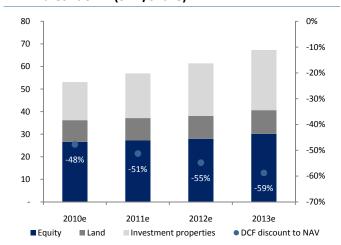
Source: AlembicHC

#### EPS (SAR/share)



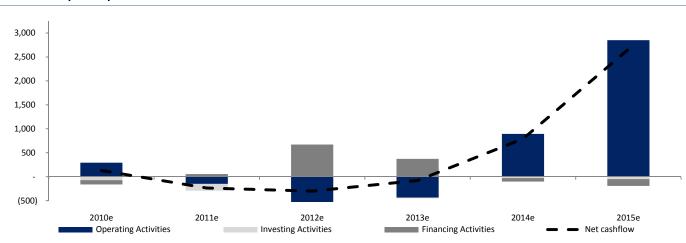
Source: AlembicHC, Reuters

#### NAV breakdown (SAR/share)





### Cash flow (SARm)





| Income statement (SARm)               |       |       |       |              |       |       |         |         |
|---------------------------------------|-------|-------|-------|--------------|-------|-------|---------|---------|
| Year to December                      | 2008a | 2009a | 2010e | <b>2011e</b> | 2012e | 2013e | 2014e   | 2015e   |
| Sale of land                          | 57    | -     | 229   | -            | -     | -     | -       | -       |
| Sale of properties                    | -     | -     | -     | -            | -     | 585   | 1,575   | 2,999   |
| Rental income                         | 162   | 171   | 213   | 250          | 294   | 337   | 347     | 357     |
| Other income                          | 6     | -     | -     | -            | -     | -     | -       | -       |
| Revenue                               | 225   | 171   | 442   | 250          | 294   | 922   | 1,922   | 3,356   |
| Cost of land infrastructure           | (34)  | -     | (98)  | -            | -     | -     | -       | -       |
| Cost of properties                    | -     | -     | -     | -            | -     | (352) | (960)   | (1,860) |
| Direct rental expenses                | (46)  | (43)  | (64)  | (75)         | (88)  | (101) | (104)   | (107)   |
| Total cost                            | (80)  | (43)  | (162) | (75)         | (88)  | (453) | (1,064) | (1,968) |
| % of sales                            | 36%   | 25%   | 37%   | 30%          | 30%   | 49%   | 55%     | 59%     |
| Gross profit                          | 145   | 128   | 281   | 175          | 206   | 469   | 858     | 1,389   |
| Margin                                | 64%   | 75%   | 63%   | 70%          | 70%   | 51%   | 45%     | 41%     |
| Operating expenses                    |       |       |       |              |       |       |         |         |
| Depreciation                          | (18)  | (20)  | (29)  | (33)         | (37)  | (37)  | (36)    | (37)    |
| SG&A expenses (excl depreciation)     | (17)  | (17)  | (44)  | (25)         | (29)  | (92)  | (192)   | (336)   |
| Operating expenses                    | (34)  | (36)  | (73)  | (58)         | (66)  | (129) | (228)   | (372)   |
| EBIT (incl revaluation gain)          | 110   | 92    | 208   | 117          | 139   | 340   | 629     | 1,017   |
| Margin                                | 49%   | 54%   | 47%   | 47%          | 47%   | 37%   | 33%     | 30%     |
| Net financing cost                    | -     | 6     | -     | 10           | (20)  | (38)  | (46)    | (37)    |
| Other income (expense)                | 27    | 17    | 14    | 10           | 12    | 13    | 14      | 14      |
| Fair value gain (loss) on investments | -     | -     | (23)  | -            | -     | -     | -       | -       |
| Profit before taxes                   | 137   | 115   | 198   | 136          | 131   | 316   | 597     | 994     |
| Income tax                            | (20)  | (20)  | (18)  | (18)         | (18)  | (21)  | (28)    | (40)    |
| Minority shareholders' interest       | -     | -     | -     | -            | -     | -     | -       | -       |
| Net profit (loss)                     | 117   | 95    | 180   | 118          | 113   | 295   | 569     | 954     |
| Margin                                | 52%   | 56%   | 41%   | 47%          | 38%   | 32%   | 30%     | 28%     |
| Basic EPS                             | 1.0   | 0.8   | 1.5   | 1.0          | 0.9   | 2.5   | 4.7     | 8.0     |
| DPS                                   | 0.7   | 0.7   | 1.4   | 0.2          | 0.2   | 0.6   | 1.2     | 2.0     |
| Payout ratio                          | 71%   | 87%   | 92%   | 25%          | 25%   | 25%   | 25%     | 25%     |
| EBITDA                                | 124   | 101   | 223   | 150          | 176   | 377   | 666     | 1,053   |
| Margin                                | 55%   | 59%   | 50%   | 60%          | 60%   | 41%   | 35%     | 31%     |



| Balance sheet (SARm)              |       |       |       |       |       |       |       |               |
|-----------------------------------|-------|-------|-------|-------|-------|-------|-------|---------------|
| Year to December                  | 2008a | 2009a | 2010e | 2011e | 2012e | 2013e | 2014e | <b>2015</b> e |
| Assets                            |       |       |       |       |       |       |       |               |
| Cash and cash equivalents         | 749   | 644   | 769   | 533   | 231   | 150   | 941   | 3,600         |
| Trade and other receivables       | 13    | 13    | 12    | 12    | 12    | 12    | 12    | 12            |
| Other current assets              | 5     | 6     | 8     | 8     | 8     | 8     | 8     | 8             |
| Land held for sale                | 91    | 98    | -     | -     | -     | -     | -     | -             |
| Development property WIP          | 125   | 125   | 127   | 399   | 1,394 | 2,155 | 1,860 | -             |
| Inventory                         | 2     | 2     | 2     | 2     | 2     | 2     | 2     | 2             |
| Current assets                    | 986   | 887   | 919   | 955   | 1,648 | 2,328 | 2,824 | 3,622         |
| Long-term investments             | 477   | 491   | 476   | 476   | 476   | 476   | 476   | 476           |
| Land                              | 750   | 785   | 827   | 827   | 827   | 827   | 827   | 827           |
| Property, plant, and equipment    | 6     | 5     | 10    | 14    | 18    | 31    | 58    | 106           |
| Investment properties             | 663   | 641   | 1,043 | 1,146 | 1,212 | 1,176 | 1,141 | 1,107         |
| Investment properties WIP         | 309   | 354   | -     | _     | -     | -     | -     | -             |
| Noncurrent assets                 | 2,205 | 2,275 | 2,356 | 2,463 | 2,533 | 2,510 | 2,502 | 2,516         |
| Total assets                      | 3,191 | 3,163 | 3,275 | 3,418 | 4,181 | 4,837 | 5,326 | 6,138         |
| Liabilities                       |       |       |       |       |       |       |       |               |
| Trade and other payables          | 33    | 36    | 27    | 20    | 13    | 7     | -     | -             |
| Advances from customers           | 43    | 40    | 40    | 17    | 3     | 0     | -     | -             |
| Provision for tax                 | 29    | 17    | 3     | 3     | 3     | 3     | 3     | 3             |
| Current liabilities               | 105   | 93    | 70    | 40    | 20    | 10    | 3     | 3             |
| Borrowing and long-term debt      | -     | -     | -     | 100   | 800   | 1,200 | 1,200 | 1,200         |
| Provision for employee services   | 11    | 12    | 12    | 12    | 12    | 12    | 12    | 12            |
| Noncurrent liabilities            | 11    | 12    | 12    | 112   | 812   | 1,212 | 1,212 | 1,212         |
| Minority interest in subsidiaries | -     | -     | -     | -     | -     | -     | -     | -             |
| Paid up capital                   | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200         |
| Statutory and other reserves      | 1,790 | 1,799 | 1,799 | 1,799 | 1,799 | 1,799 | 1,799 | 1,799         |
| Retained earnings                 | 137   | 98    | 200   | 273   | 356   | 623   | 1,118 | 1,930         |
| Unrealized losses on investments  | (53)  | (39)  | (5)   | (5)   | (5)   | (5)   | (5)   | (5)           |
| Shareholders' equity              | 3,074 | 3,058 | 3,194 | 3,266 | 3,350 | 3,616 | 4,112 | 4,924         |
| Total liabilities and equity      | 3,191 | 3,163 | 3,275 | 3,418 | 4,181 | 4,838 | 5,326 | 6,138         |



| Cash flow (SARm)                              |       |       |       |       |         |       |       |       |  |
|---|-------|-------|-------|-------|---------|-------|-------|-------|--|
| Year to December                              | 2008a | 2009a | 2010e | 2011e | 2012e   | 2013e | 2014e | 2015e |  |
| Net profit before minorities                  | 137   | 60    | 180   | 118   | 113     | 295   | 569   | 954   |  |
| Depreciation and amortization                 | 20    | 9     | 29    | 33    | 37      | 37    | 36    | 37    |  |
| Change in working capital                     | (43)  | (4)   | 84    | (303) | (1,015) | (770) | 287   | 1,860 |  |
| Change in provisions                          | 5     | 1     | -     | -     | -       | -     | -     | -     |  |
| Net financing cost                            | -     | 6     | -     | 10    | (20)    | (38)  | (46)  | (37)  |  |
| Interest income (expense)                     | -     | (6)   | -     | (10)  | 20      | 38    | 46    | 37    |  |
| Net cash generated from operating activities  | 119   | 66    | 292   | (151) | (866)   | (439) | 893   | 2,851 |  |
| Investment activities                         |       |       |       |       |         |       |       |       |  |
| CAPEX (PPE)                                   | (3)   | (15)  | (5)   | (4)   | (4)     | (14)  | (29)  | (50)  |  |
| CAPEX (investment properties)                 | (184) | 659   | (68)  | (136) | (102)   | -     | -     | -     |  |
| Others  | (367) | 3     | -     | -     | -       | -     | -     | -     |  |
| Net cash generated from investment activities | (554) | 647   | (73)  | (140) | (107)   | (14)  | (29)  | (50)  |  |

**Financing activities** Dividends paid (122)(122) (90) (45) (29) (28) (74) (142) Bank borrowings raised 100 700 400 Net cash generated from financing activities (122) (122) (90) 55 671 372 (74) (142) Net addition (deduction) in cash (558) 591 129 (236) (302)(81) 791 2,659 Cash at beginning 619 61 644 773 536 235 154 944 Cash at end of fiscal year 61 652 773 536 235 154 944 3,603

Source: Company data, AlembicHC



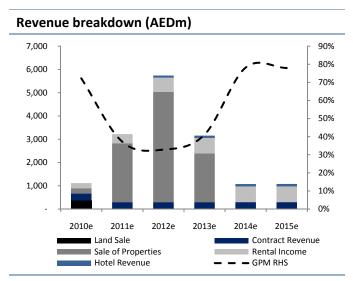
|                                 | 2008a | 2009a | 2010e | <b>2011e</b> | 2012e   | 2013e | 2027 TY |
|---------------------------------|-------|-------|-------|--------------|---------|-------|---------|
| EBIT                            | 110   | 92    | 208   | 117          | 139     | 340   | 278     |
| Tax rate                        |       | (20)  | (18)  | (18)         | (18)    | (21)  | (60)    |
| EBIT*(1-T)                      |       | 72    | 190   | 98           | 121     | 319   | 218     |
| Depreciation and amortization   | 14    | 9     | 15    | 33           | 37      | 37    | 29      |
| Capital expenditure             | (554) | 647   | (73)  | (140)        | (107)   | (14)  | (10)    |
| Cash flow from associates       |       |       |       |              |         |       |         |
| Changes in working capital      | (43)  | (4)   | 84    | (303)        | (1,015) | (770) | -       |
| Free cash flow: Explicit period | (583) | 724   | 215   | (311)        | (964)   | (428) | 236     |
| Terminal growth rate            |       |       |       |              |         |       | 3.0%    |
| FCF: Terminal                   |       |       |       |              |         |       | 3,309   |
| FCF: Total                      | (583) | 724   | 215   | (311)        | (964)   | (428) | 3,545   |

#### **Valuation and WACC**

| Terminal growth rate   | 3.0%  | WACC                         |       |
|------------------------|-------|------------------------------|-------|
| NPV: FCF (SARm)        | 2,897 | Beta                         | 0.9   |
| Net debt (SARm)        | (433) | Risk free rate               | 4.5%  |
| Equity (SARm)          | 3,330 | Country risk premium         | 6.5%  |
| Outstanding shares (m) | 120   |                              |       |
| DCF value (SAR/share)  | 27.8  | Cost of equity               | 10.4% |
|                        |       | After tax cost of debt       | 5.0%  |
|                        |       | Weights (SARm)               | 4.3%  |
|                        |       | Equity market capitalization | 3,180 |
|                        |       | Debt                         | 0.0   |
|                        |       | Total                        | 3,180 |
|                        |       | Tax rate                     | 15.0% |
|                        |       | WACC                         | 10.4% |

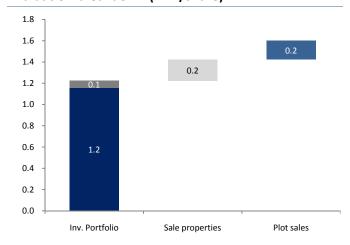


### Sorouh: Neutral, TP AED1.6/share



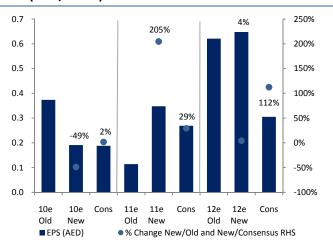
Source: AlembicHC

#### Valuation breakdown (AED/share)



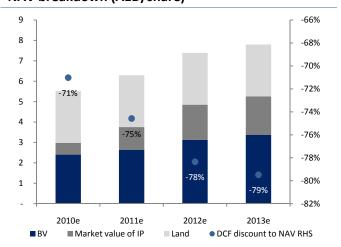
Source: AlembicHC

### EPS (AED/share)

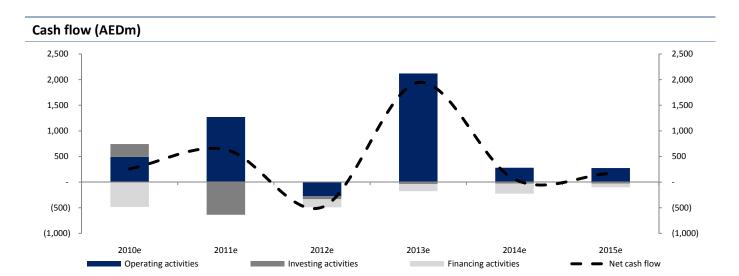


Source: AlembicHC, Reuters

#### NAV breakdown (AED/share)









| Income statement (AEDm)             |         |         |               |               |               |         |       |       |
|-------------------------------------|---------|---------|---------------|---------------|---------------|---------|-------|-------|
| Year to December                    | 2008a   | 2009a   | <b>2010</b> e | <b>2011</b> e | <b>2012</b> e | 2013e   | 2014e | 2015e |
| Land sale                           | 3,532   | 1,586   | 368           | -             | -             | -       | -     | -     |
| Contract revenue                    | 127     | 202     | 300           | 300           | 300           | 300     | 300   | 300   |
| Sale of properties                  | -       | 1,177   | 230           | 2,531         | 4,741         | 2,094   | -     | -     |
| Rental income                       | 64      | 139     | 202           | 389           | 605           | 663     | 671   | 671   |
| Hotel revenue                       | -       | -       | 7             | _             | 92            | 98      | 103   | 109   |
| Revenue                             | 3,723   | 3,102   | 1,106         | 3,220         | 5,738         | 3,156   | 1,075 | 1,080 |
| Land development cost               | (1,290) | (978)   | (106)         | -             | -             | -       | -     | -     |
| Construction cost                   | (118)   | (989)   | (166)         | (1,926)       | (3,643)       | (1,629) | -     | -     |
| Direct rental expenses              | (19)    | (30)    | (34)          | (97)          | (151)         | (166)   | (168) | (168) |
| Hotel direct costs                  | -       | -       | (1)           | _             | (60)          | (64)    | (67)  | (71)  |
| Total costs                         | (1,427) | (1,997) | (307)         | (2,024)       | (3,854)       | (1,859) | (235) | (238) |
| % of sales                          | 38%     | 64%     | 28%           | 63%           | 67%           | 59%     | 22%   | 22%   |
| Gross profit                        | 2,297   | 1,105   | 799           | 1,196         | 1,884         | 1,297   | 840   | 842   |
| Margin                              | 62%     | 36%     | 72%           | 37%           | 33%           | 41%     | 78%   | 78%   |
| Operating expenses                  |         |         |               |               |               |         |       |       |
| Selling and marketing expenses      | (312)   | (50)    | (52)          | (74)          | (90)          | (63)    | (54)  | (54)  |
| General and administrative expenses | (340)   | (259)   | (302)         | (291)         | (226)         | (237)   | (249) | (261) |
| Fair value gain on financial        | , ,     |         |               |               |               | . ,     |       | , ,   |
| investments                         | -       | 91      | (18)          | -             | -             | -       | -     | -     |
| Other income                        | -       | -       | 123           | 115           | 116           | 109     | _     | -     |
| Operating expenses                  | (652)   | (217)   | (248)         | (250)         | (200)         | (191)   | (303) | (315) |
| EBIT (incl revaluation gain)        | 1,645   | 888     | 550           | 947           | 1,684         | 1,106   | 537   | 526   |
| Margin                              | 44%     | 29%     | 50%           | 29%           | 29%           | 35%     | 50%   | 49%   |
| Net financing cost                  | 40      | (42)    | (53)          | (34)          | (35)          | (38)    | 28    | 33    |
| Income from associates              | 51      | (51)    | (7)           | _             | 52            | -       | _     | -     |
| Other fin. income (charges)         | 79      | 143     | -             | _             | -             | -       | -     | -     |
| Gain (loss) on financial assets     | (31)    | 11      | 3             | _             | -             | -       | -     | -     |
| Profit before taxes                 | 1,784   | 949     | 493           | 913           | 1,700         | 1,067   | 566   | 559   |
| Income taxes                        | -       | -       | -             | -             | -             | -       | -     | -     |
| Minority shareholders' interest     | (74)    | 12      | (9)           | -             | -             | -       | -     | -     |
| Net profit (loss)                   | 1,858   | 937     | 502           | 913           | 1,700         | 1,067   | 566   | 559   |
| Margin                              | 50%     | 30%     | 45%           | 28%           | 30%           | 34%     | 53%   | 52%   |
| Basic EPS                           | 0.7     | 0.4     | 0.2           | 0.3           | 0.6           | 0.4     | 0.2   | 0.2   |
| DPS                                 | 0.1     | 0.1     | -             | -             | 0.1           | 0.1     | 0.1   | 0.0   |
| Payout ratio                        | 24%     | 15%     | 0%            | 0%            | 17%           | 8%      | 18%   | 12%   |
| EBITDA excl reval gains             | 1,645   | 797     | 568           | 947           | 1,684         | 1,106   | 537   | 526   |
| Margin                              | 44%     | 26%     | 51%           | 29%           | 29%           | 35%     | 50%   | 49%   |



| Year to December                        | 2008a  | 2009a  | <b>2010e</b> | <b>2011e</b> | 2012e   | 2013e   | <b>2014e</b> | 2015    |
|---|--------|--------|--------------|--------------|---------|---------|--------------|---------|
| Assets                                  |        |        |              |              |         |         |              |         |
| Cash and cash equivalents               | 6,842  | 2,763  | 2,007        | 2,640        | 2,150   | 4,094   | 4,149        | 4,323   |
| Land held for sale                      | 257    | 639    | 625          | 625          | 625     | 625     | 625          | 625     |
| Trade and other receivables             | 4,331  | 3,983  | 3,592        | 2,670        | 2,115   | 1,854   | 1,854        | 1,854   |
| Development properties                  | 2,475  | 3,778  | 4,502        | 4,064        | 1,629   | (0)     | (0)          | (0)     |
| Inventory                               | 30     | 16     | 38           | 38           | 38      | 38      | 38           | 38      |
| Short-term investment                   | 29     | 20     | 2            | 2            | 2       | 2       | 2            | 2       |
| Current assets                          | 13,964 | 11,200 | 10,766       | 10,039       | 6,559   | 6,613   | 6,668        | 6,842   |
| Investments in associates and long-term | 608    | 301    |              | 293          | 293     | 293     | 293          | 293     |
| investments                             | 008    | 301    | 293          | 293          | 293     | 293     | 293          | 293     |
| Other noncurrent assets                 | 198    | 174    | 162          | 162          | 162     | 162     | 162          | 162     |
| Noncurrent assets                       | 805    | 475    | 455          | 455          | 455     | 455     | 455          | 455     |
| Intangible asset                        | 652    | 613    | 610          | 610          | 610     | 610     | 610          | 610     |
| Hotels                                  | -      | -      | 57           | 172          | 172     | 172     | 172          | 172     |
| Property, plant, and equipment          | 88     | 172    | 182          | 212          | 242     | 272     | 302          | 332     |
| Investment properties                   | 857    | 983    | 983          | 3,325        | 3,993   | 4,044   | 4,044        | 4,044   |
| Investment properties under             | 574    | 257    |              | (873)        | (1,514) | (1,559) | (1,559)      | (1,559) |
| development                             | 374    |        | 975          | (675)        | (1,514) | (1,333) | (1,333)      | (1,555) |
| Permanent assets                        | 2,170  | 2,026  | 2,809        | 3,446        | 3,504   | 3,539   | 3,569        | 3,599   |
| Total assets                            | 16,939 | 13,701 | 14,029       | 13,940       | 10,518  | 10,607  | 10,692       | 10,896  |
| Liabilities                             |        |        |              |              |         |         |              |         |
| Trade and other payables                | 6,783  | 5,298  | 5,946        | 5,234        | 552     | -       | -            | -       |
| Borrowings – short term                 | 105    | 19     | 22           | 22           | 22      | 22      | 22           | 22      |
| Notes payable – short term              | 275    | 140    | 40           | 40           | 40      | 40      | 40           | 40      |
| Nonconvertible Sukuk                    | 1,736  | 971    | -            | -            | -       | -       | -            | -       |
| Current liabilities                     | 8,899  | 6,427  | 6,008        | 5,296        | 614     | 62      | 62           | 62      |
| Borrowing and long-term debt            | 175    | 113    | 1,642        | 1,642        | 1,642   | 1,642   | 1,642        | 1,642   |
| Nonconvertible Sukuk                    | 1,490  | 970    | -            | -            | -       | -       | -            | -       |
| Notes payable – long term               | -      | 37     | 36           | 36           | 36      | 36      | 36           | 36      |
| Provision for employee services         | 20     | 26     | 28           | 28           | 28      | 28      | 28           | 28      |
| Noncurrent liabilities                  | 1,685  | 1,146  | 1,706        | 1,706        | 1,706   | 1,706   | 1,706        | 1,706   |
| Minority interest in subsidiaries       | 9      | 98     | 89           | 89           | 89      | 89      | 89           | 89      |
| Paid up capital                         | 2,500  | 2,500  | 2,625        | 2,625        | 2,625   | 2,625   | 2,625        | 2,625   |
| Statutory and other reserves            | 364    | 424    | 428          | 428          | 428     | 428     | 428          | 428     |
| Retained earnings                       | 3,086  | 3,103  | 3,173        | 3,796        | 5,056   | 5,697   | 5,782        | 5,986   |
| Shareholders' equity                    | 5,958  | 6,125  | 6,315        | 6,938        | 8,198   | 8,839   | 8,924        | 9,128   |
|   |        |        |              |              |         |         |              |         |



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| Year to December                               | 2008a | 2009a   | 2010e | 2011e | 2012e   | 2013e | 2014e | 2015e |
|--|-------|---------|-------|-------|---------|-------|-------|-------|
| Net profit before minorities                   | 1,784 | 495     | 44    | 623   | 1,415   | 782   | 281   | 274   |
| Depreciation and amortization                  | -     | 35      | -     | -     | -       | -     | -     | -     |
| Change in working capital                      | -     | (3,215) | 552   | 647   | (1,692) | 1,339 | -     | -     |
| Interest income (expense)                      | (40)  | -       | 34    | 34    | 35      | 38    | (28)  | (33)  |
| Interest received                              | 121   | (81)    | 33    | 99    | 98      | 95    | 161   | 166   |
| Interest paid                                  | (80)  | 123     | (67)  | (133) | (133)   | (133) | (133) | (133) |
| Fair value gain on investment property         | -     | (83)    | -     | -     | -       | -     | -     | -     |
| Impairment of goodwill                         | -     | 30      | -     | -     | -       | -     | -     | -     |
| Provision for employee end of service benefits | -     | 6       | -     | -     | -       | -     | -     | -     |
| Others (net)                                   | -     | 1,104   | -     | -     | -       | -     | -     | -     |
| Net cash generated from operating activities   | 1,784 | (1,586) | 494   | 1,271 | (277)   | 2,121 | 281   | 274   |
| Investments activities                         |       |         |       |       |         |       |       |       |
| CAPEX (excl hotel properties)                  | (6)   | (200)   | (28)  | (30)  | (30)    | (30)  | (30)  | (30)  |
| Additions to hotel properties                  | -     | -       | (57)  | (114) | -       | -     | -     | -     |
| Additions to investment properties             | (122) | (198)   | (719) | (493) | (28)    | (6)   | -     | -     |
| Associates                                     | -     | (3)     | -     | -     | -       | -     | -     | -     |
| Subsidiaries                                   | 0     | (66)    | -     | -     | -       | -     | -     | -     |
| Additions to development WIP                   | -     | -       | -     | -     | -       | -     | -     | -     |
| Acquisition (sale) of financial assets         | (16)  | 118     | 22    | -     | -       | -     | -     | -     |
| Movement in >3 months bank deposits            | (571) | 164     | 1,015 | -     | -       | -     | -     | -     |
| Others   | -     | 167     | -     | -     | -       | -     | -     | -     |
| Net cash generated from investment activities  | (716) | (17)    | 250   | (637) | (58)    | (36)  | (30)  | (30)  |
| Financing activities                           | -     | -       | -     | -     | -       | -     | -     | -     |
| Dividends paid                                 | (308) | (330)   | -     | -     | (156)   | (142) | (196) | (70)  |
| Share issue                                    | -     | -       | -     | -     | -       | -     | -     | -     |
| Net bank borrowings raised                     | 63    | 1       | (429) | -     | -       | -     | -     | -     |
| Net share issuance fee                         | -     | -       | -     | -     | -       | -     | -     | -     |
| Borrowings repaid                              | -     | (1,814) | -     | -     | -       | -     | -     | -     |
| Others   | -     | (166)   | (50)  | -     | -       | -     | -     | -     |
| Net cash generated from financing activities   | (245) | (2,309) | (485) | -     | (156)   | (142) | (196) | (70)  |
| Net addition (deduction) in cash               | 823   | (3,912) | 259   | 633   | (490)   | 1,944 | 55    | 174   |
| Cash at beginning of fiscal year               | 1,402 | 5,517   | 2,763 | 3,022 | 3,656   | 3,165 | 5,109 | 5,164 |
| Net forex difference/others                    | -     | -       | -     | -     | -       | -     | -     | -     |
| Cash at end of fiscal year                     | 2,226 | 2,763   | 3,022 | 3,656 | 3,165   | 5,109 | 5,164 | 5,338 |



|                                       | 2008a | 2009a   | 2010e | 2011e | 2012e   | 2013e | 2027 TY |
|---------------------------------------|-------|---------|-------|-------|---------|-------|---------|
| EBIT                                  | 1,645 | 888     | 550   | 947   | 1,684   | 1,106 | 59      |
| Tax rate                              | -     | -       | -     | -     | -       | -     | -       |
| EBIT*(1-T)                            | 1,645 | 888     | 550   | 947   | 1,684   | 1,106 | 59      |
| Capital expenditure                   | (128) | (397)   | (804) | (637) | (58)    | (36)  | (30)    |
| Revaluation of investment properties  | -     | (91)    | 18    | -     | -       | -     | -       |
| Cash flow for minorities              | 74    | (12)    | 9     | -     | -       | -     | -       |
| Changes in working capital            | -     | (3,215) | 552   | 647   | (1,692) | 1,339 | -       |
| Net change in debt (other than Sukuk) | -     | 1,104   | -     | -     | -       | -     | -       |
| Free cash flow: Explicit period       | 1,590 | (1,723) | 324   | 957   | (66)    | 2,409 | 29      |
| Terminal growth rate                  |       |         |       |       |         |       | 3.0%    |
| FCF: Terminal                         |       |         |       |       |         |       | 408     |
| FCF: Total                            | 1,590 | (1,723) | 324   | 957   | (66)    | 2,409 | 437     |

#### **Valuation and WACC**

| Terminal growth rate   | 3.0%  | WACC                         |       |
|------------------------|-------|------------------------------|-------|
| NPV: FCF (AEDm)        | 3,337 | Beta                         | 1.5   |
| Net debt (AEDm)        | (976) | Risk free rate               | 4.0%  |
| Equity (AEDm)          | 4,313 | Country risk premium         | 5.5%  |
| Outstanding shares (m) | 2,625 |                              |       |
| DCF value (AED/share)  | 1.6   | Cost of equity               | 12.0% |
|                        |       | Cost of debt                 | 6.5%  |
|                        |       | After tax cost of debt       | 6.5%  |
|                        |       | Weights (AEDm)               |       |
|                        |       | Equity market capitalization | 3,990 |
|                        |       | Debt                         | 1,664 |
|                        |       | Total                        | 5,654 |
|                        |       | Tax rate                     | 0%    |
|                        |       | WACC                         | 10.4% |



#### Rating scale

RecommendationPotential returnOverweightGreater than 20%Neutral0% to 20%UnderweightLess than 0%

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Issuer of report:

HC Brokerage
Building F15-B224, Smart Village
KM28 Cairo-Alexandria Desert Road
6 October 12577, Egypt
Telephone: +202 3535 7666

Fax: +202 3535 7665 Website: www.hc-si.com Alembic Global Advisors

780 Third Avenue, 8th Floor New York, NY 10017 Telephone: +1 212 359 8292

Website: www.alembicglobal.com

US distributor of report:

Pulse Trading 2 Liberty Square, 2nd Floor Boston, MA 02109 Telephone: +1 617 316 5620 Website: www.pulsetrading.com



| Research   |                                 | research@hc-si.com                 |                  |
|--|---------------------------------|------------------------------------|------------------|
| Karim Khadr  | Head of Research (ME)/Telecoms  | karim.khadr@hc-si.com              | +971 4 293 5381  |
| Sarah Shabayek   | Telecoms                        | sarah.shabayek@hc-si.com           | +20 2 3535 7366  |
| Hassan Ahmed<br>Registered with US-based broker dealer<br>Pulse Trading Inc.     | Head of Research (US)/Chemicals | hassan.ahmed@alembicglobal.com     | +1 212 359 8291  |
| Lovetesh Singh   | Chemicals                       | lovetesh.singh@hc-si.com           | +91 9772 755 777 |
| Jaap Meijer, CFA   | Financials                      | jaap.meijer@hc-si.com              | +971 4 293 5383  |
| Janany Vamadeva  | Financials                      | janany.vamadeva@hc-si.com          | +971 4 293 5384  |
| Saumya Agarwal   | Financials                      | saumya.agarwal@hc-si.com           | +971 4 293 5380  |
| Majed Azzam  | Real Estate & Construction      | majed.azzam@hc-si.com              | +971 4 293 5385  |
| Ankur Khetawat   | Real Estate & Construction      | ankur.khetawat@hc-si.com           | +971 4 293 5387  |
| Nermeen Abdel Gawad  | Real Estate & Construction      | nermeen.abdelgawad@hc-si.com       | +20 2 3535 7362  |
| Sapna Sharma   | Real Estate & Construction      | sapna.sharma@hc-si.com             | +971 4 293 5382  |
| Hatem Alaa, CFA  | Diversified                     | hatem.alaa@hc-si.com               | +20 2 3535 7354  |
| Mennatallah El Hefnawy   | Diversified                     | menna.elhefnawy@hc-si.com          | +20 2 3535 7360  |
| Mai Nehad  | Diversified                     | mai.nehad@hc-si.com                | +20 2 3535 7356  |
| Tudor Allin-Khan, CFA  | Chief Economist                 | tudor.allin-khan@hc-si.com         | +971 4 293 5386  |
| Amr Abdel Khalek   | Economist                       | amr.abdelkhalek@hc-si.com          | +20 2 3535 7368  |
| Rehaam Romero  | Editor                          | rehaam.romero@hc-si.com            | +20 2 3535 7364  |
| Danielle Bouchard  | Editor                          | danielle.bouchard@hc-si.com        | +20 2 3535 7370  |
| Mohamed El Saiid, MFTA   | Head of TA Research             | melsaiid@hc-si.com                 | +20 2 3535 7390  |
| Sameh Khalil, CFTe   | Technical Analyst               | skhalil@hc-si.com                  | +20 2 3535 7392  |
| Sales and Trading – Cairo, Egypt   |                                 | salesandtrading@hc-si.com          |                  |
| Shawkat El-Maraghy   | Managing Director               | selmaraghy@hc-si.com               | +20 2 3535 7500  |
| Mohamed Helmy  | Sales                           | mohamed.helmy@hc-si.com            | +20 2 3535 7502  |
| Aboubakr Shaaban   | Sales                           | aboubakr.shaaban@hc-si.com         | +20 2 3535 7518  |
| Hossam Wahid   | Sales Trading                   | hwahid@hc-si.com                   | +20 2 3535 7522  |
| Hassan Kenawi  | Sales Trading                   | hkenawi@hc-si.com                  | +20 2 3535 7528  |
| Nihal Hany   | Sales Trading                   | nhany@hc-si.com                    | +20 2 3535 7532  |
| Ahmed Nabil  | Sales Trading                   | anabil@hc-si.com                   | +20 2 3535 7516  |
| Sales and Trading – Dubai, UAE   |                                 |                                    |                  |
| Hassan Aly Choucri   | Managing Director/Sales Trading | hassan.choucri@hc-si.com           | +971 4 293 5305  |
| Nadia Kabbani  | Sales                           | nadia.kabbani@hc-si.com            | +971 4 293 5365  |
| Anne Marie Browne  | Sales                           | annemarie.browne@hc-si.com         | +971 4 293 5301  |
| Samer Azzam  | Sales                           | samer.azzam@hc-si.com              | +971 4 293 5302  |
| Mohamed Galal  | Sales Trading                   | mohammed.galal@af-hc.com           | +971 4 293 5309  |
| Wael Atta  | Sales Trading                   | wael.atta@hc-si.com                | +971 4 293 5388  |
| Sales and Trading – New York, U  | S                               |                                    |                  |
| Stephen Matthews<br>Registered with US-based broker dealer<br>Pulse Trading Inc. | Sales                           | stephen.matthews@alembicglobal.com | +1 212 359 8292  |