



KINGDOM HOLDING COMPANY

(A Saudi Joint Stock Company)

Condensed Consolidated Interim
Financial Statements

For the three-month and nine-month periods ended
30 September 2025
(unaudited)

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
Condensed consolidated interim financial statements
For the three-month and nine-month periods ended 30 September 2025

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Deloitte and Touche & Co.
Chartered Accountants
(Professional Simplified Joint Stock Company)
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REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

To the Shareholders of **Kingdom Holding Company**
(A Saudi Joint Stock Company)

Introduction

We have reviewed the accompanying interim condensed consolidated statement of financial position of **Kingdom Holding Company** (the "Company") and its subsidiaries (collectively referred to as the "Group") as of 30 September 2025, and the related consolidated statements of profit or loss and comprehensive income for the three-month and nine-month periods ended 30 September 2025, and the related consolidated statements of changes in equity and cash flows for the nine-month period then ended and explanatory notes. Management is responsible for the preparation and presentation of this interim financial information in accordance with International Accounting Standard 34 Interim Financial Reporting ("IAS 34") as endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with the International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" as endorsed in the Kingdom of Saudi Arabia. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with IAS 34 as endorsed in the Kingdom of Saudi Arabia.

Other Matter

The consolidated financial statements of the Group for the year ended 31 December 2024 and the interim financial information for the three-month and nine-month periods ended 30 September 2024 and the three-month period ended 31 March 2025 were audited and reviewed respectively by another auditor who expressed an unmodified opinion on those statements and an unmodified conclusion on that information on 17 March 2025 (corresponding to 17 Ramadan 1446H), 12 November 2024 (corresponding to 10 Jumada I 1446H) and 14 May 2025 (corresponding to 16 Dhu'l-Qi'dah 1446H) respectively.

Deloitte and Touche & Co. Chartered Accountants

Waleed bin Moh'd Sobahi
Certified Public Accountant
License no. 378



20 Jumada I 1447H
(11 November 2025)

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
CONDENSED CONSOLIDATED INTERIM STATEMENT OF FINANCIAL POSITION

(All amounts in ₪ thousands unless otherwise stated)

	Note	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Assets			
Current assets			
Cash and cash equivalents		2,459,046	1,689,658
Investments at fair value through profit or loss ("FVTPL")	6	243,421	243,421
Trade and other receivables		743,074	252,385
Prepayments and other current assets		279,901	329,109
Due from related parties		114,847	114,893
Total current assets		3,840,289	2,629,466
Non-current assets			
Investments at fair value through other comprehensive income ("FVOCI")	6	28,008,578	22,105,792
Equity-accounted investees	7	19,158,444	18,196,697
Investment properties		3,319,170	3,124,986
Property and equipment		7,385,342	6,801,405
Goodwill and intangible assets		1,894,794	1,789,159
Deferred tax assets		20,600	20,326
Other long-term assets		46,636	51,381
Total non-current assets		59,833,564	52,089,746
Total assets		63,673,853	54,719,212
Liabilities and equity			
Liabilities			
Current liabilities			
Borrowings	8	2,333,408	3,045,759
Accounts payable, accrued expenses and other current liabilities		1,132,437	969,845
Zakat, withholding and income tax provisions		534,421	492,203
Due to related parties		215	240
Dividends payable		518,823	259,411
Total current liabilities		4,519,304	4,767,458
Non-current liabilities			
Borrowings	8	11,225,829	9,551,676
Derivative financial instruments		67,372	62,799
Due to a related party		603,603	510,799
Deferred tax liabilities		125,449	107,594
Employee benefit obligations		104,334	93,501
Other long-term liabilities		59,039	66,543
Total non-current liabilities		12,185,626	10,392,912
Total liabilities		16,704,930	15,160,370
Net assets		46,968,923	39,558,842
Equity			
Share capital		37,058,823	37,058,823
Statutory reserve	16	-	1,798,157
Retained earnings		5,309,105	2,533,203
Fair value reserve for investments at FVOCI		3,931,522	(2,372,493)
Other reserves		69,353	(84,561)
Equity attributable to shareholders of the Company		46,368,803	38,933,129
Non-controlling interests		600,120	625,713
Total equity		46,968,923	39,558,842

The accompanying notes form an integral part of these condensed consolidated interim financial statements, which have been authorized for issue by the Board of Directors on behalf of the shareholders, and signed on their behalf by:

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
CONDENSED CONSOLIDATED INTERIM STATEMENT OF PROFIT OR LOSS (Unaudited)

(All amounts in ﷲ thousands unless otherwise stated)

	Note	Three-month period ended		Nine-month period ended	
		30 September 2025	30 September 2024	30 September 2025	30 September 2024
Hotels and other operating revenues		420,088	397,964	1,170,980	1,156,863
Hotels and other operating costs		(258,151)	(273,386)	(772,281)	(767,496)
Dividend income		205,114	214,053	818,809	667,011
		367,051	338,631	1,217,508	1,056,378
General, administrative and marketing expenses		(126,668)	(120,159)	(377,855)	(367,901)
Reversal of impairment on equity accounted investee	7	500,000	200,000	500,000	200,000
Share of results from equity-accounted investees	7	287,258	234,592	765,542	1,048,320
Gain on sale of investment properties		-	-	37,954	123,457
Gain on sale of equity-accounted investee	7	-	-	222,941	-
Other gains / (losses), net	15	6,502	(2,494)	17,362	(2,320)
Profit from operations		1,034,143	650,570	2,383,452	2,057,934
Finance income		-	-	-	46,872
Financial charges		(183,179)	(257,944)	(647,769)	(750,936)
Profit before zakat, withholding and income tax		850,964	392,626	1,735,683	1,353,870
Withholding and income tax		(25,114)	(39,951)	(44,901)	(67,870)
Zakat		(33,752)	(28,222)	(93,950)	(125,035)
Profit for the period		792,098	324,453	1,596,832	1,160,965
Profit / (loss) for the period attributable to:					
- Shareholders of the Company		794,513	347,060	1,631,226	1,167,454
- Non-controlling interests		(2,415)	(22,607)	(34,394)	(6,489)
		792,098	324,453	1,596,832	1,160,965
Basic and diluted earnings per share (ﷲ)	13	0.21	0.09	0.44	0.32

The accompanying notes form an integral part of these condensed consolidated interim financial statements, which have been authorized for issue by the Board of Directors on behalf of the shareholders, and signed on their behalf by:

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
CONDENSED CONSOLIDATED INTERIM STATEMENT OF COMPREHENSIVE INCOME
(Unaudited)
(All amounts in ﷲ thousands unless otherwise stated)

	Three-month period ended		Nine-month period ended	
	30 September 2025	30 September 2024	30 September 2025	30 September 2024
Profit for the period	792,098	324,453	1,596,832	1,160,965
Other comprehensive income:				
<i>Items that will not be reclassified to profit or loss:</i>				
Unrealized gain on investments at FVOCI	2,335,753	880,544	6,688,134	2,195,086
Re-measurements of employment benefit obligations	(900)	(697)	6,551	2,751
<i>Items that may be reclassified to profit or loss:</i>				
Share in other comprehensive income of equity-accounted investees	57,161	253,797	191,564	206,567
Fair value changes on cash flow hedge of interest rate swap derivative	(14,297)	(47,739)	4,573	(15,883)
Exchange differences on translation of foreign operations	49,882	100,230	(39,973)	(159,942)
Other comprehensive income for the period	2,427,599	1,186,135	6,850,849	2,228,579
Total comprehensive income for the period	3,219,697	1,510,588	8,447,681	3,389,544
Total comprehensive income / (loss) for the period attributable to:				
- Shareholders of the Company	3,228,635	1,526,671	8,473,274	3,405,888
- Non-controlling interests	(8,938)	(16,083)	(25,593)	(16,344)
	3,219,697	1,510,588	8,447,681	3,389,544

The accompanying notes form an integral part of these condensed consolidated interim financial statements, which have been authorized for issue by the Board of Directors on behalf of the shareholders, and signed on their behalf by:

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
CONDENSED CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY
(All amounts in S thousands unless otherwise stated)

	Share capital	Statutory reserve	Retained earnings	Fair value reserve for investments at FVOCI	Other reserves	Equity attributable to shareholders of the Company	Non-controlling interests	Total equity
Balance as at 1 January 2025 (Audited)	37,058,823	1,798,157	2,533,203	(2,372,493)	(84,561)	38,933,129	625,713	39,558,842
Profit / (loss) for the period	-	-	1,631,226	-	-	1,631,226	(34,394)	1,596,832
Other comprehensive income	-	-	-	6,688,134	153,914	6,842,048	8,801	6,850,849
Total comprehensive income / (loss)	-	-	1,631,226	6,688,134	153,914	8,473,274	(25,593)	8,447,681
Transfer of gain on disposal of investments at FVOCI	-	-	384,119	(384,119)	-	-	-	-
Transfer of Statutory reserve (Note 16)	-	(1,798,157)	1,798,157	-	-	-	-	-
Dividends declared (Note 12)	-	-	(1,037,600)	-	-	(1,037,600)	-	(1,037,600)
Balance as at 30 September 2025 (Unaudited)	37,058,823	-	5,309,105	3,931,522	69,353	46,368,803	600,120	46,968,923

	Share Capital	Statutory reserve	Retained Earnings	Fair value reserve for investments at FVOCI	Other reserves	Equity attributable to shareholders of the Company	Non-controlling interests	Total equity
Balance as at 1 January 2024 (Audited)	37,058,823	1,674,460	3,352,240	(6,758,124)	(155,857)	35,171,542	1,452,876	36,624,418
Profit for the period	-	-	1,167,454	-	-	1,167,454	(6,489)	1,160,965
Other comprehensive income / (loss)	-	-	-	2,195,086	43,348	2,238,434	(9,855)	2,228,579
Total comprehensive income / (loss)	-	-	1,167,454	2,195,086	43,348	3,405,888	(16,344)	3,389,544
Transfer of gain on disposal of investments at FVOCI	-	-	77,493	(77,493)	-	-	-	-
Dividends declared (Note 12)	-	-	(1,037,600)	-	-	(1,037,600)	-	(1,037,600)
Balance as at 30 September 2024 (Unaudited)	37,058,823	1,674,460	3,559,587	(4,640,531)	(112,509)	37,539,830	1,436,532	38,976,362

The accompanying notes form an integral part of these condensed consolidated interim financial statements, which have been authorized for issue by the Board of Directors on behalf of the shareholders, and signed on their behalf by:

KINGDOM HOLDING COMPANY**(A Saudi Joint Stock Company)****CONDENSED CONSOLIDATED INTERIM STATEMENT OF CASH FLOWS (Unaudited)**(All amounts in **ﷲ** thousands unless otherwise stated)

	Nine-month period ended	
	30 September 2025	30 September 2024
Cash flows from operating activities		
Profit before zakat, withholding and income tax	1,735,683	1,353,870
<i>Adjustments for non-cash items:</i>		
Depreciation and amortization	131,295	121,893
Share of results from equity-accounted investees (note 7)	(765,542)	(1,048,320)
Reversal of impairment on equity-accounted investee (note 7)	(500,000)	(200,000)
Gain on sale of investment property	(37,954)	(123,457)
Gain on sale of equity accounted investee (note 7)	(222,941)	-
Finance income	-	(46,872)
Provision for employee benefit obligations	7,364	2,843
Net fair value gain on derivative	-	(13,682)
Financial charges	647,769	750,936
	995,674	797,211
Changes in operating assets and liabilities		
Addition to investment at FVTPL	-	(10,845)
Trade and other receivables	(490,689)	1,370,657
Prepayments and other current assets	49,208	(86,354)
Due from related parties	46	8,968
Derivative financial instruments	4,573	-
Accounts payable, accrued expenses and other current liabilities	162,592	55,308
Due to related parties	(25)	(813)
Other long-term assets	4,744	4,752
Other long-term liabilities	(7,504)	(6,689)
	718,619	2,132,195
Zakat, withholding and income tax paid	(96,633)	(76,938)
Employee benefit obligations paid	(3,082)	(9,302)
Net cash generated from operating activities	618,904	2,045,955
Cash flows from investing activities		
Dividends received from equity accounted investees	558,639	468,615
Purchase of investments at FVOCI	(107,074)	(1,545,042)
Proceeds from sales of investments at FVOCI	892,422	2,173,589
Proceeds from sales of equity-accounted investee	591,961	-
Addition to equity accounted investee (note 7)	(23,358)	(233,000)
Proceeds from sale of investment property	55,273	900,000
Additions to property and equipment	(258,720)	(216,599)
Net cash generated from investing activities	1,709,143	1,547,563
Cash flows from financing activities		
Proceeds from borrowings	5,200,638	2,979,126
Repayments of borrowings	(5,033,068)	(5,350,345)
Financial charges paid	(1,040,845)	(1,010,457)
Dividends paid	(778,188)	(778,188)
Proceeds from a related party loan	92,804	334,592
Net cash utilized in financing activities	(1,558,659)	(3,825,272)
Net change in cash and cash equivalents	769,388	(231,754)
Cash and cash equivalents at the beginning of the period	1,689,658	1,923,789
Cash and cash equivalents at the end of the period	2,459,046	1,692,035

The accompanying notes form an integral part of these condensed consolidated interim financial statements, which have been authorized for issue by the Board of Directors on behalf of the shareholders, and signed on their behalf by:

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
Notes to the condensed consolidated interim financial statements
For the three-month and nine-month periods ended 30 September 2025
(All amounts in ﷲ thousands unless otherwise stated)

1 Corporate information

Kingdom Holding Company (the “Company” or “KHC”) is a Saudi Joint Stock Company (“JSC”) operating in the Kingdom of Saudi Arabia. The Company was previously formed as a limited liability company and operated under commercial registration number 1010142022 dated 11 Muharram 1417H (corresponding to 28 May 1996). The Ministry of Commerce approved, pursuant to resolution number 128/S dated 18 Jumad Awwal 1428H (corresponding to 4 June 2007), the conversion of the Company into a JSC. The majority shareholder of the Company is His Royal Highness Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud (“Ultimate controlling party”).

The principal activities of the Group are hotel management and operations, commercial services and education and investments.

The Company and its subsidiaries (the “Group”) carry out activities through the entities as listed in Note 1 to the annual audited consolidated financial statements for the year ended 31 December 2024.

The shares of the Company commenced trading on the Saudi Stock Exchange on 28 July 2007 after approval by the Capital Market Authority of the Kingdom of Saudi Arabia.

The Company’s head office is in Riyadh at the following address:

Kingdom Holding Company
66th Floor, Kingdom Centre
P.O. Box 1, Riyadh 11321
Kingdom of Saudi Arabia

Climate Change

The Group has reviewed its exposure to climate related and other emerging business risks and has not identified any risks that could materially impact the financial performance or position of the Group as at 30 September 2025.

Liquidity and financial position

As at 30 September 2025, the Group’s net current liabilities amounted to ﷲ 0.7 billion (31 December 2024: ﷲ 2.1 billion). This improvement was primarily due to the repayment of certain short-term borrowings, which decreased from ﷲ 3.0 billion to ﷲ 2.3 billion during the period. To support its short-term liquidity, the Group continues to maintain access to undrawn borrowing facilities amounting to ﷲ 8.9 billion, along with a portfolio of liquid and unpledged investments. Additionally, the Group retains flexibility to roll over its revolving credit facilities as they mature. Based on cash flow projections for the next twelve months, management remains confident in the Group’s ability to meet its obligations as they fall due.

Accordingly, these condensed consolidated interim financial statements are prepared on going concern basis.

These condensed consolidated interim financial statements were authorized for issue by the Company’s Board of Directors on 18 Jumada I 1447H (corresponding to 9 November 2025).

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
Notes to the condensed consolidated interim financial statements
For the three-month and nine-month periods ended 30 September 2025
(All amounts in ~~ﷲ~~ thousands unless otherwise stated)

2 Basis of preparation

2.1 Statement of compliance

These condensed consolidated interim financial statements have been prepared in accordance with IAS 34 - "Interim Financial Reporting" ("IAS-34"), as endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

These condensed consolidated interim financial statements should be read in conjunction with the Group's annual audited consolidated financial statements for the year ended 31 December 2024 and do not include all of the information required for a complete set of financial statements under IFRS Accounting Standards ("IFRS Accounting Standards"), that are endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by SOCPA. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual audited consolidated financial statements.

In addition, results for the nine months period ended 30 September 2025 are not necessarily indicative of the results that may be expected for the financial year ending 31 December 2025.

2.2 Historical cost convention

These condensed consolidated interim financial statements have been prepared under the historical cost convention, except for certain financial assets and liabilities that are measured at fair value. Further, the employee termination benefits are calculated using the Projected Unit Credit Method (PUCM) and actuarial assumptions.

2.3 Functional and presentation currency

These condensed consolidated interim financial statements are presented in Saudi Riyal (~~ﷲ~~), which is the Company's functional and the Group's presentation currency.

3 Use of estimates, assumptions and judgments

The preparation of the Group's condensed consolidated interim financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, costs, assets and liabilities, and the disclosure of contingent liabilities, at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

These estimates and assumptions are based upon experience and various other factors that are believed to be reasonable under the circumstances and are used to judge the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised or in the revision period and future periods if the changed estimates affect both current and future periods.

In instances where it is considered relevant, the management has reassessed the significant inputs in its estimates of recoverable amounts of investment in equity accounted investees, goodwill and intangible assets and certain investments carried at fair value through other comprehensive income, as disclosed in Notes 3.1, 3.2, 4.16, 10, 11 and 14 of the annual audited consolidated financial statements for the year ended 31 December 2024, and recoverable amount of these assets are higher than the carrying values and therefore no impairment was recognized for the nine-month period ended 30 September 2025.

KINGDOM HOLDING COMPANY
(A Saudi Joint Stock Company)
Notes to the condensed consolidated interim financial statements
For the three-month and nine-month periods ended 30 September 2025
 (All amounts in ﷲ thousands unless otherwise stated)

4 Material accounting policies

The material accounting policies applied in these condensed consolidated interim financial statements are the same as those applied in the Group's last annual audited consolidated financial statements for the year ended 31 December 2024.

New IFRS Accounting standards, amendments to standards and interpretations not yet adopted

The following new and revised IFRS Accounting Standards, which became effective for annual periods beginning on or after 1 January 2025, have been adopted in condensed consolidated interim financial statements. Their adoption has not had any material impact on the disclosures or on the amounts reported in these condensed consolidated interim financial statements.

<u>New and revised IFRS Accounting standards</u>	<u>Summary</u>
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Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates relating to Lack of Exchangeability	The amendments contain guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not.
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Other than the above, there are no other significant IFRS Accounting Standards and amendments that were effective for the first time for the financial year beginning on or after 1 January 2025.

5 Segment information

The Group is a diversified organization and derives its revenues and profits from a variety of sources. The investment committee, comprising senior management and the Chief Executive Officer, organize and manage its operations by business segments and have identified the following segments separately for the purposes of monitoring, decision making and performance assessment.

Description of segments and principal activities

The Group's primary operations are organized into the following segments:

Equity investments	International - The principal activity includes investments in international quoted and unquoted securities; Domestic and regional - The principal activity includes investments in securities quoted on the Saudi Stock Exchange, regional stock exchanges and investments in associates other than real estate; and Private equity - The principal activity includes investments in private equities, managed funds and other entities existing within the structure of the Group.
Hotels	The principal activity of this segment includes investments in subsidiaries and associates that are in the business of managing and owning hotel properties and related activities.
Real estate	The principal activity includes investments in activities relating to ownership and development of land and real estate projects.
All other segments	The principal activities include, consulting clinics, operations of Kingdom Schools and other trading activities carried out by the Group.

KINGDOM HOLDING COMPANY

(A Saudi Joint Stock Company)

Notes to the condensed consolidated interim financial statements

For the three-month and nine-month periods ended 30 September 2025

(All amounts in ~~٠~~ thousands unless otherwise stated)

5 Segment information (continued)

	Equity investments	Hotels	Real estate	All other segments	Total
2025					
Total revenue (including dividends income) (Unaudited):					
For the three-month period ended 30 September 2025	205,114	291,913	101,225	26,950	625,202
For the nine-month period ended 30 September 2025	818,809	731,034	359,064	80,882	1,989,789
Profit / (loss) (Unaudited):					
For the three-month period ended 30 September 2025	778,639	11,791	(3,804)	5,472	792,098
For the nine-month period ended 30 September 2025	1,619,729	(57,562)	11,873	22,792	1,596,832
Total assets as at 30 September 2025 (Unaudited)	50,598,068	6,854,270	5,654,129	567,386	63,673,853
Total liabilities as at 30 September 2025 (Unaudited)	11,075,390	4,045,332	1,398,776	185,432	16,704,930
Timing of revenue recognition:					
- At point in time	N/A	N/A	N/A	N/A	
- Over a period of time	N/A	Yes	Yes	Yes	
	Equity investments	Hotels	Real estate	All other segments	Total
2024					
Total revenue (including dividends income) (Unaudited):					
For the three-month period ended 30 September 2024	214,053	295,462	78,762	23,740	612,017
For the nine-month period ended 30 September 2024	667,011	764,062	321,606	71,195	1,823,874
Profit / (loss) (Unaudited):					
For the three-month period ended 30 September 2024	375,660	1,856	(58,409)	5,346	324,453
For the nine-month period ended 30 September 2024	1,179,808	(38,633)	(359)	20,149	1,160,965
Total assets as at 31 December 2024 (Audited)	42,119,933	6,192,752	5,619,378	787,149	54,719,212
Total liabilities as at 31 December 2024 (Audited)	10,230,522	3,497,731	1,277,294	154,823	15,160,370
Timing of revenue recognition:					
- At point in time	N/A	N/A	N/A	N/A	
- Over a period of time	N/A	Yes	Yes	Yes	

The inter-segment revenues for the Group are insignificant and accordingly have not been disclosed.

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Notes to the condensed consolidated interim financial statements
For the three-month and nine-month periods ended 30 September 2025
(All amounts in ﷲ thousands unless otherwise stated)

6 Investments at fair value

Note 31 to the annual audited consolidated financial statements for the year ended 31 December 2024 explains the fair value hierarchy, valuation techniques and the valuation process including sensitivities for key assumptions and judgements used. The fair values of Level 3 financial instruments have been determined on the same basis and assumptions as for the year ended 31 December 2024.

The following table presents the Group's financial assets measured and recognized at fair value on a recurring basis including their levels in the fair value hierarchy as at period end:

	Level 1	Level 2	Level 3	Total
As at 30 September 2025 (Unaudited)				
Financial assets				
<i>Investments at FVTPL (Current):</i>				
- Asia	-	-	243,421	243,421
	-	-	243,421	243,421
<i>Investments at FVOCI (Non-current):</i>				
- North America	15,820,869	-	5,384,517	21,205,386
- Asia	1,499,106	-	37,500	1,536,606
- Europe	5,266,586	-	-	5,266,586
Sub-total	22,586,561	-	5,422,017	28,008,578
Total financial assets at fair value	22,586,561	-	5,665,438	28,251,999
As at 31 December 2024 (Audited)				
Financial assets				
<i>Investments at FVTPL (Current):</i>				
- Asia	-	-	243,421	243,421
<i>Investments at FVOCI (Non-current):</i>				
- North America	11,179,569	-	5,352,834	16,532,403
- Asia	1,224,119	-	350,500	1,574,619
- Europe	3,998,770	-	-	3,998,770
Sub-total	16,402,458	-	5,703,334	22,105,792
Total financial assets at fair value	16,402,458	-	5,946,755	22,349,213

Transfer from level 3 to level 1

As at 30 September 2025, certain investments previously classified as Level 3 have been reclassified to Level 1 of the fair value hierarchy. These investments were classified as Level 3 in prior periods due to constraints related to settlement processes and limited clarity around the accessibility of returns to the Group.

During the current period, management observed improved transparency and practical evidence regarding the effectiveness of settlement and fund transfer mechanisms. Based on this assessment, it was concluded that quoted prices in active markets now represent observable and reliable inputs for fair value measurement. Accordingly, these investments have been reclassified from Level 3 to Level 1.

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6 Investments at fair value (continued)

	Securities at FVOCI (Level 3) 30 September 2025 (Unaudited)	Securities at FVOCI (Level 3) 31 December 2024 (Audited)
Fair value at beginning of the period / year	5,703,334	1,263,958
Gain recognized in other comprehensive income	993,992	1,399,922
Additions	31,683	3,039,454
Transfers into level 1	(1,306,992)	-
Fair value at end of the period / year	5,422,017	5,703,334

7 Equity-accounted investees

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
At beginning of the period / year	18,196,697	17,172,435
Additions	23,358	233,050
Disposals	(369,020)	-
Dividends	(558,639)	(469,606)
Share of results	765,542	1,209,032
Share in other comprehensive income	191,564	37,993
Reversal of impairment	500,000	200,000
Unrealized exchange gain / (loss) on translation	408,942	(186,207)
At end of the period / year	19,158,444	18,196,697

On 18 June 2025, Flynas Company SJSC ("Flynas") was admitted on the Saudi Exchange or Tadawul through an Initial Public Offering (IPO). As part of the IPO, the Group's shareholding in Flynas was diluted by 9.7% due to the issuance of additional shares and the Group disposing a portion of its existing shareholding in Flynas. As a result of this disposal, the Group recorded a gain on disposal of ﷲ 222.941 million. As of that date, the Group retained 27.4% shareholding in Flynas and still exercises significant influence over it. Therefore, the retained interest remains classified as an equity-accounted investee.

During the nine-month period ended 30 September 2025, the Group assessed whether any indicators suggested that a previously recognized impairment loss for one of its associates, Accor S.A. – France ("Accor"), may no longer exist. Given Accor's strong financial and operational performance in recent quarters, the Group updated its impairment assessment. This assessment indicated that the investment's recoverable amount exceeded its carrying value, leading to a reversal of ﷲ 500 million of impairment recognized in prior years.

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8 Borrowings

Details of borrowings by entity are as follows:

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Kingdom Holding Company	6,280,057	6,116,463
Kingdom 5-KR-11 Limited	3,224,938	2,862,210
Kingdom 5-KR-35 Group	1,871,977	1,614,772
Kingdom KR-114 Limited	924,188	857,425
Trade Centre Company Limited	1,090,280	964,190
Others	167,797	182,375
	13,559,237	12,597,435

The above outstanding balance is presented in the condensed consolidated interim statement of financial position as follows:

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Current		
Current portion of term loans	2,333,408	3,045,759
Non-Current		
Term loans, including long-term revolving facilities	11,225,829	9,551,676

As at 30 September 2025, the Group had no outstanding borrowings from a related party (31 December 2024: ﷲ 970 million).

9 Contingencies and commitments

The Group is a defendant in various legal claims arising in the normal course of business. Based on the information presently available, there are no significant claims, other than those claims against the Group requiring provision and which have been already provided. Management believes that the provisions maintained for such claims are adequate. Any additional liabilities including any potential zakat assessments that may result in connection with other claims are not expected to have a material effect on the Group's financial position or results of operations. Also refer to Note 29 and 30 of the annual audited consolidated financial statements for the year ended 31 December 2024 for contingencies and commitments disclosures related to equity-accounted investees.

10 Related party transactions

The Group enters into various transactions with related parties at mutually agreed terms. The transactions for the nine-month period ended 30 September 2025, individually or in aggregate, are not material to the condensed consolidated interim financial statements.

11 Share capital

The share capital as at 30 September 2025 and 31 December 2024 consists of 3,706 million authorized and issued shares at a par value of ﷲ 10 each.

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12 Dividends declaration

The General Assembly of the Company, in its annual meeting held on 27 Dhu al-Qa'dah 1446H (corresponding to 25 May 2025), declared and approved the distribution of cash dividends amounting to ﷲ 1,037.6 million (ﷲ 0.28 per share). Payment in respect of the first and second quarter dividend distribution of ﷲ 518.8 million, relating to the year ended 31 December 2024, was made during the nine-month period ended 30 September 2025. As at 30 September 2025, the outstanding dividend payable relating to the year ended 31 December 2024 amounts to ﷲ 518.8 million.

Payment for the fourth dividend distribution of ﷲ 259.4 million, relating to the year ended 31 December 2023, was made during the nine-month period ended 30 September 2025. As at 30 September 2025, there are no payments outstanding in respect of the dividend declared for the year ended 31 December 2023.

13 Earnings per share

Earnings per share for the nine-month period ended 30 September 2025 and 2024 have been computed by dividing the profit attributable to the shareholders of the Company for each of the period presented by the number of shares outstanding of 3,706 million shares (30 September 2024: 3,706 million shares) during the period.

14 Zakat, withholding and income tax provisions

The Company has filed its zakat returns up to the years ended 31 December 2024 with ZATCA. During 2021, the Zakat, Tax and Customs Authority ("ZATCA") issued the assessments for the years 2015 to 2018 claiming additional zakat amounts related to those years. During the year ended 31 December 2023, the Company has closed all its open assessments for such periods (2015 to 2018) with ZATCA and executed a payment of ﷲ 256 million as settlement for open assessments which was in line with the provision recorded by the Company for such years.

The remaining years (2019 and onwards) are under review by ZATCA and the management believes that the zakat provision recorded in the books sufficiently covers such years and is based on historical settlements and analysis conducted internally.

There are no significant pending zakat assessments received in relation to the operations of subsidiaries in the Kingdom of Saudi Arabia by ZATCA.

There is no change in the status of income tax assessments received in relation to the operations of subsidiaries in foreign countries by their respective taxation authorities other than those disclosed in Note 18 to the annual audited consolidated financial statements.

The Group is subject to withholdings taxes deducted at source on dividend received on certain equity securities registered in foreign jurisdictions.

15 Other gains / (losses), net

	30 September 2025 (Unaudited)	30 September 2024 (Unaudited)
Net fair value gain on derivative	-	13,683
Other	17,362	(16,003)
	17,362	(2,320)

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16 Statutory Reserve

In line with the amendment to the Company's By-laws to reflect the provisions of the new Companies Law effective January 2023 and based on the resolution approved by the shareholders in the General Assembly Meeting held on 25 May 2025, the Company has transferred the entire balance of the statutory reserve amounting to ﷲ 1,798.2 million to retained earnings as at 30 September 2025.

17 Subsequent events

No events have arisen subsequent to 30 September 2025, and before the date of signing the independent auditor's review report that could have a significant effect on the condensed consolidated interim financial statements as of and for the nine-month period ended 30 September 2025.