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Q1 2023 Investor Presentation

As of 15 May 2023

DISCLAIMER



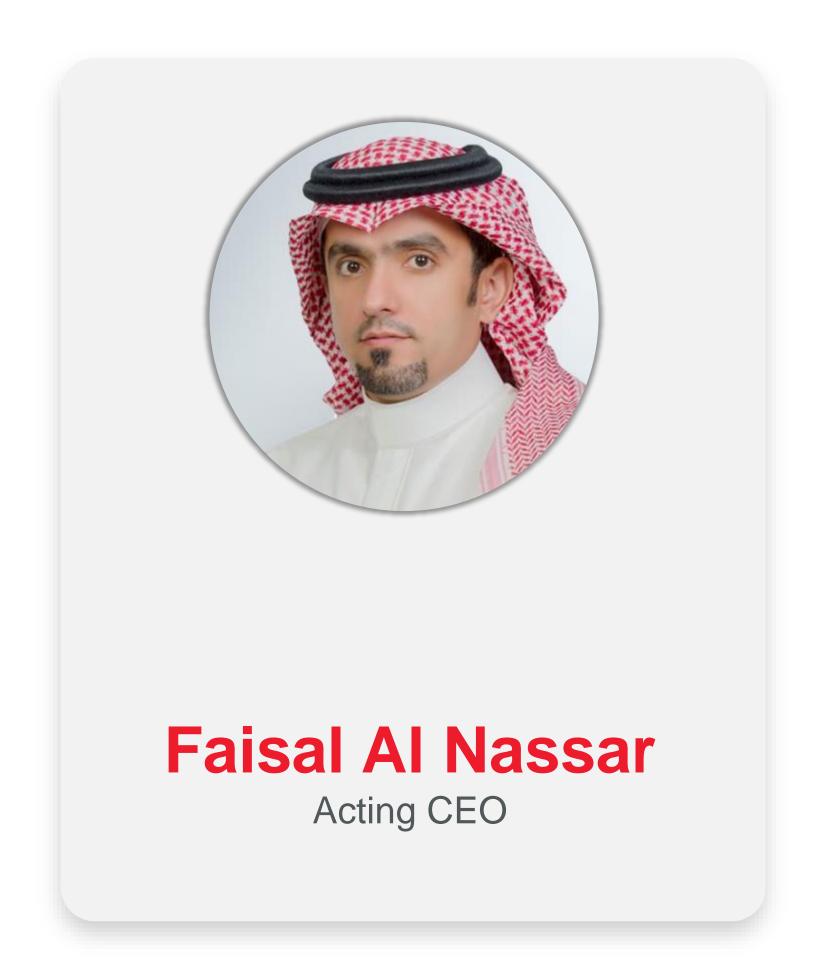
Disclaimer and important information in relation to this presentation

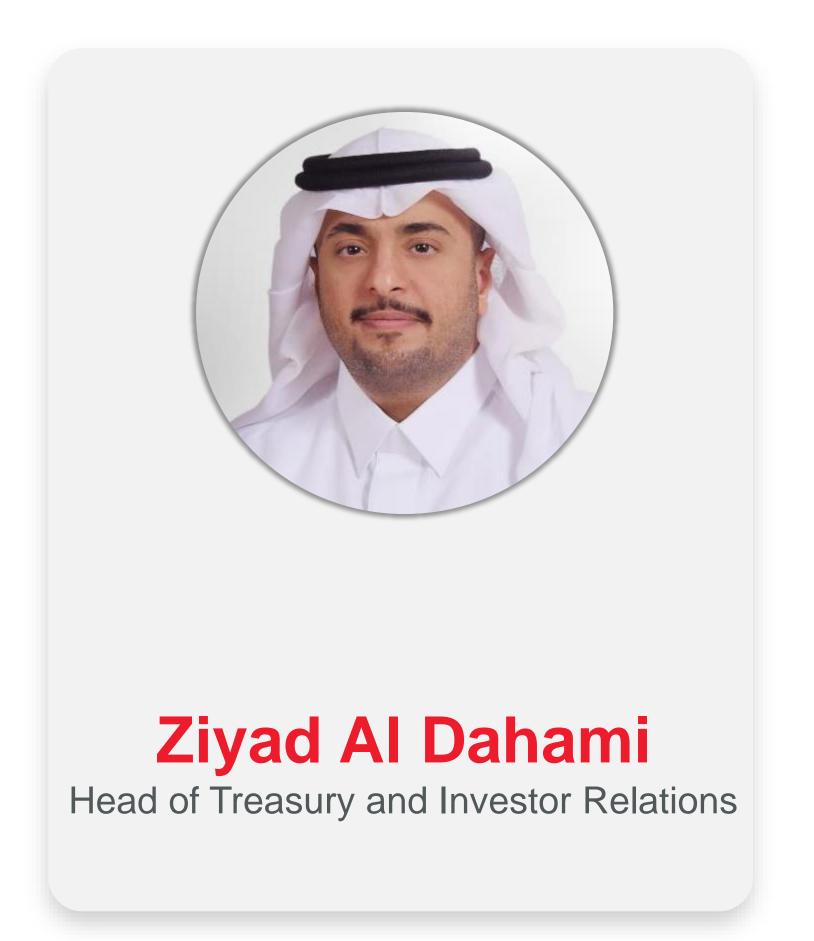
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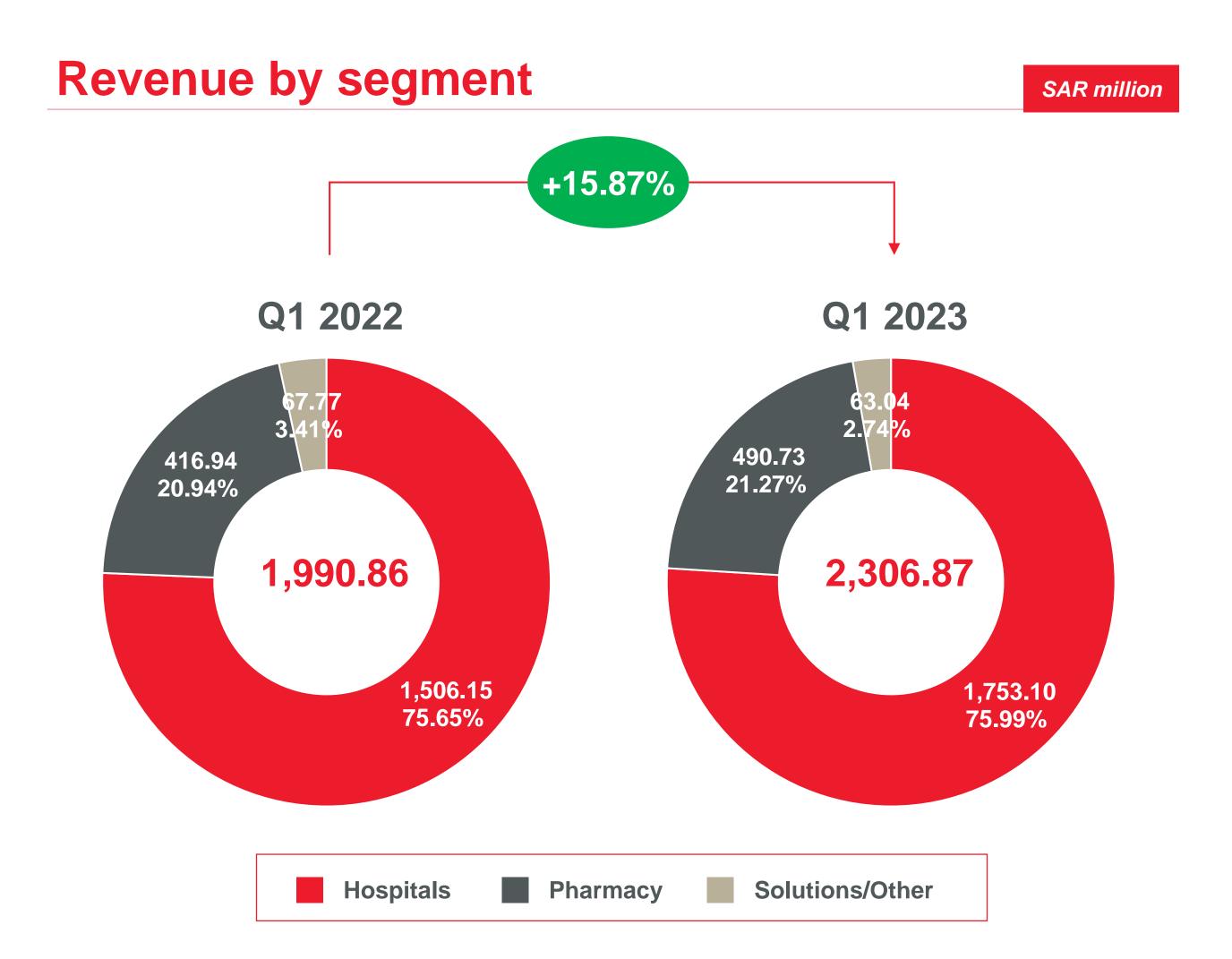


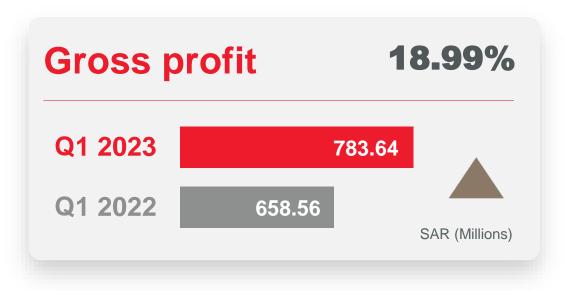


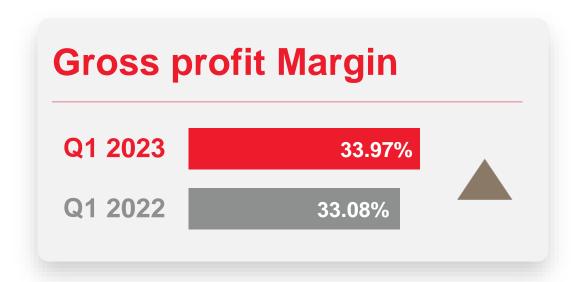


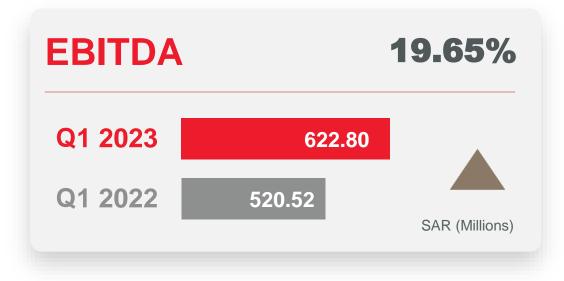
KEY FINANCIAL HIGHLIGHTS: Q1 2023

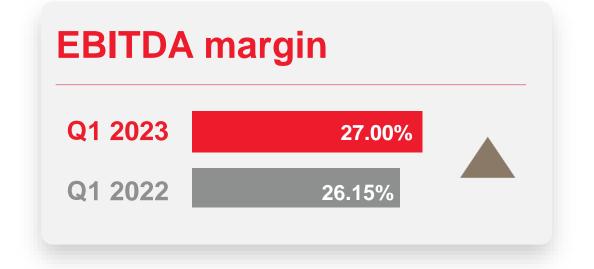


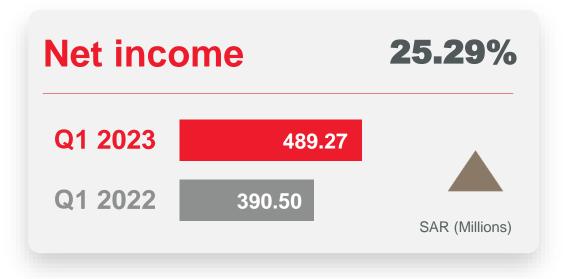


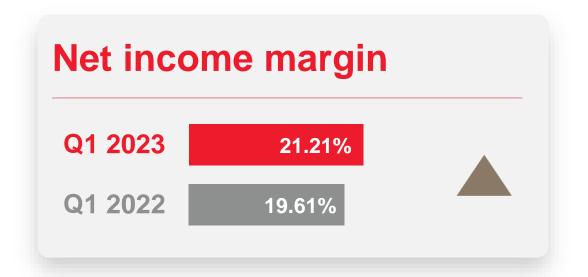












BALANCE SHEET HIGHLIGHT



15.28%

14.28%

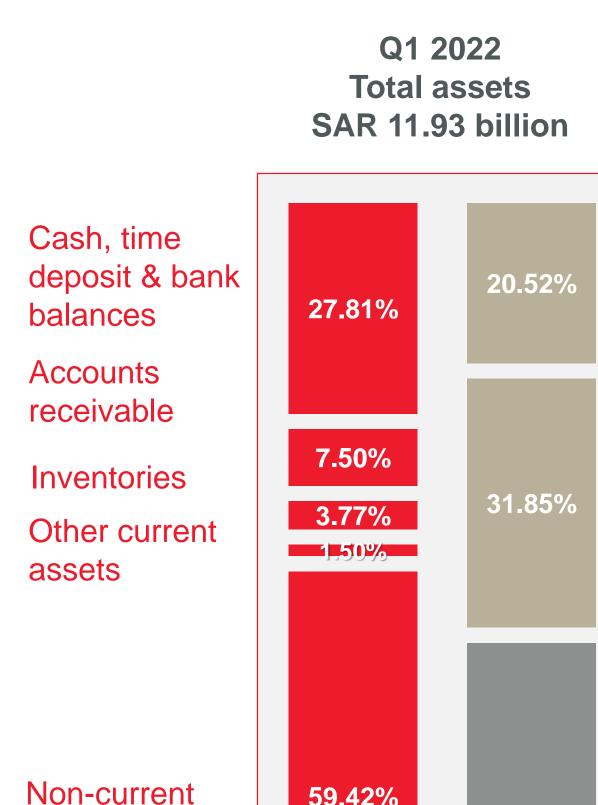
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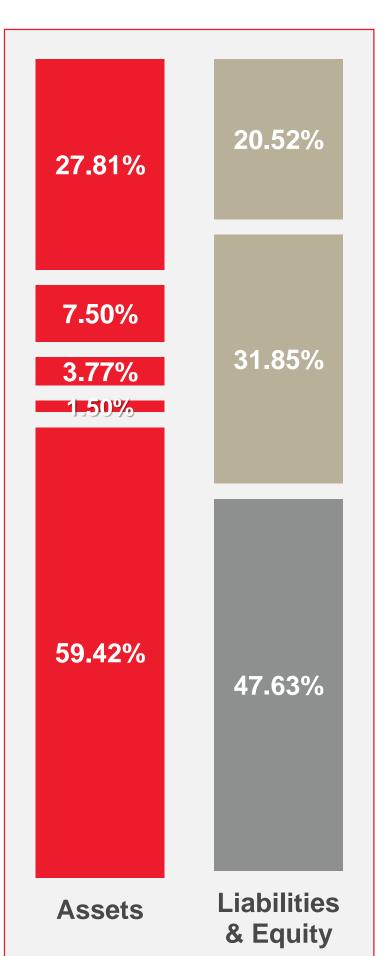
1.98x

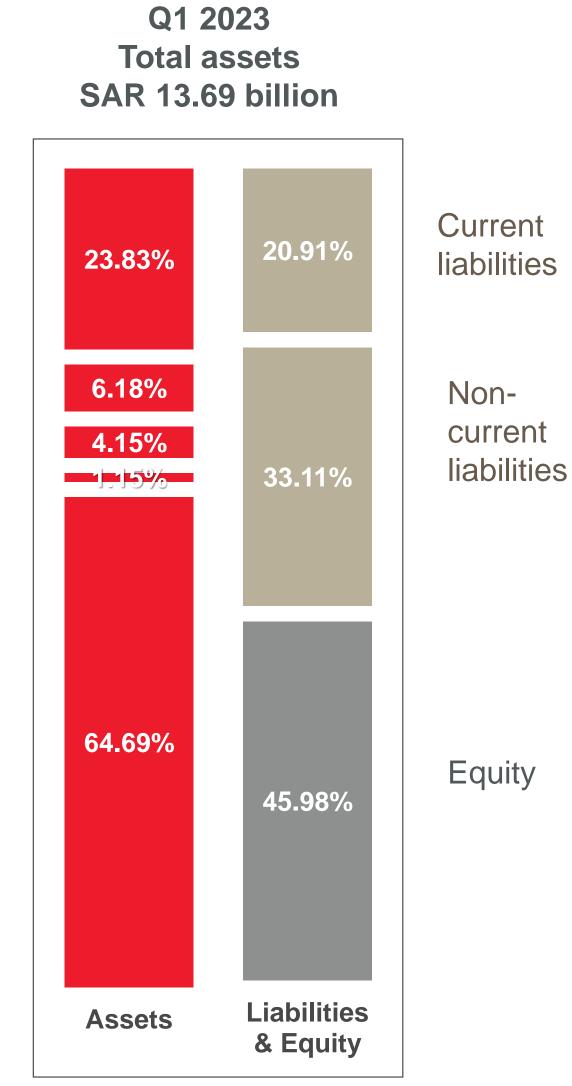
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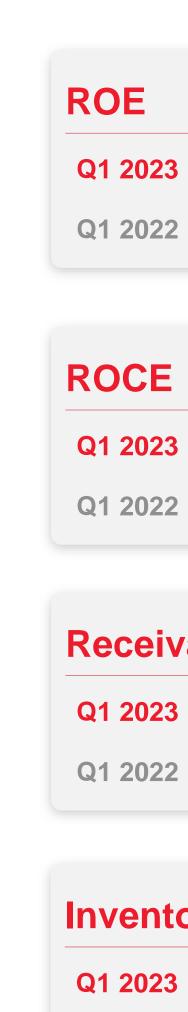
Days

55

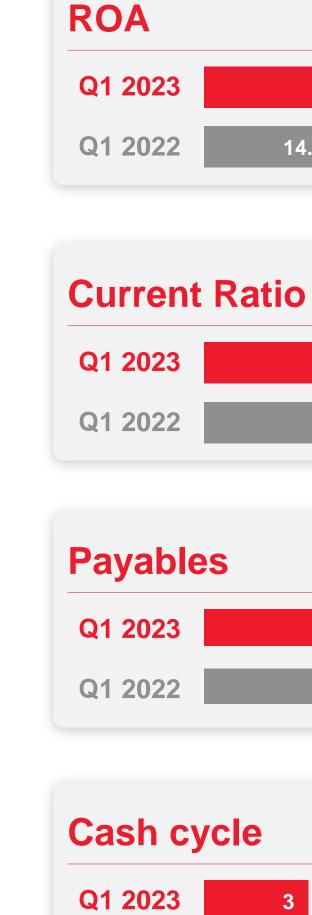


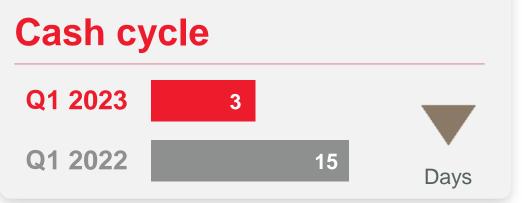












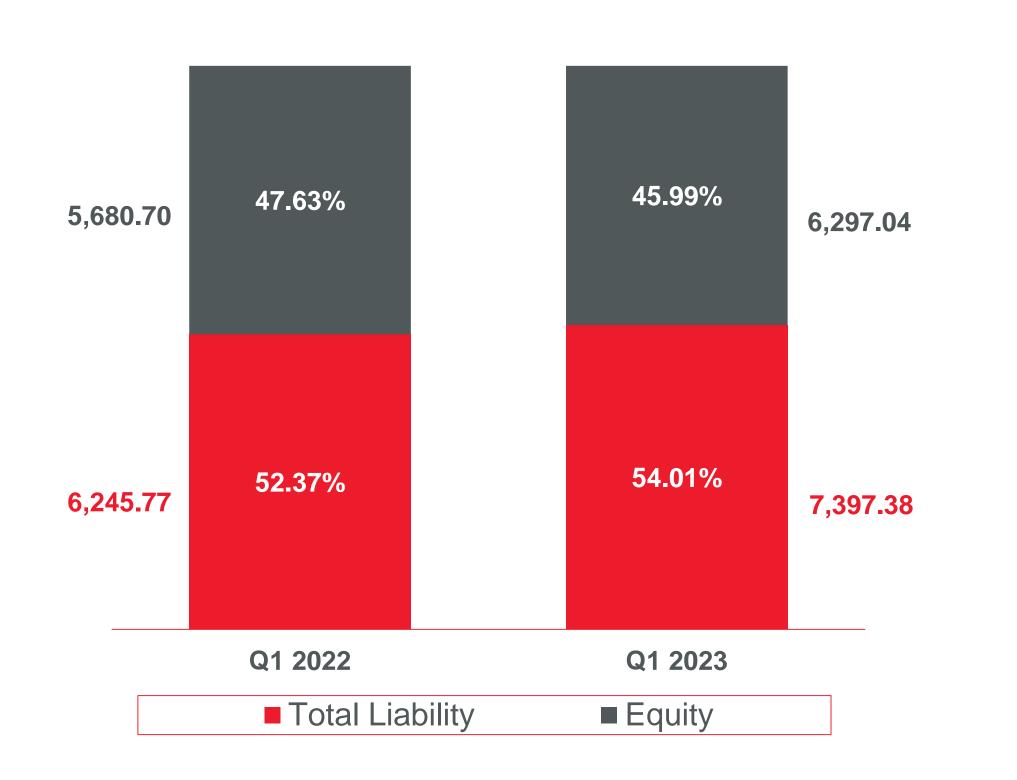
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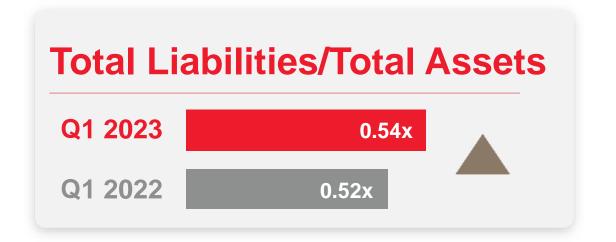
LOW LEVERAGE LEVELS

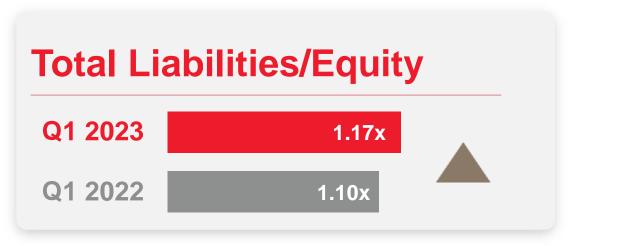




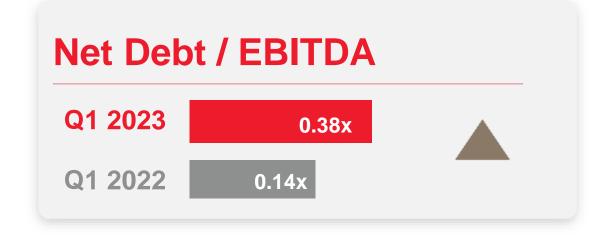
SAR million

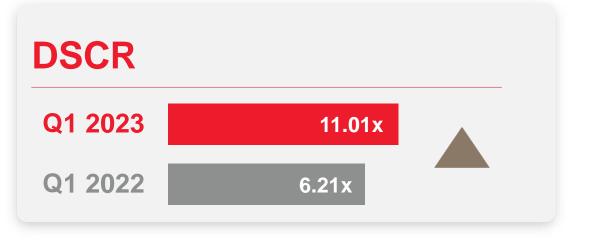


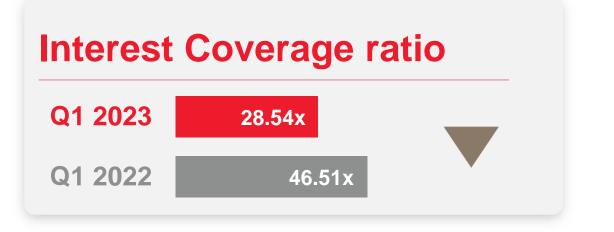












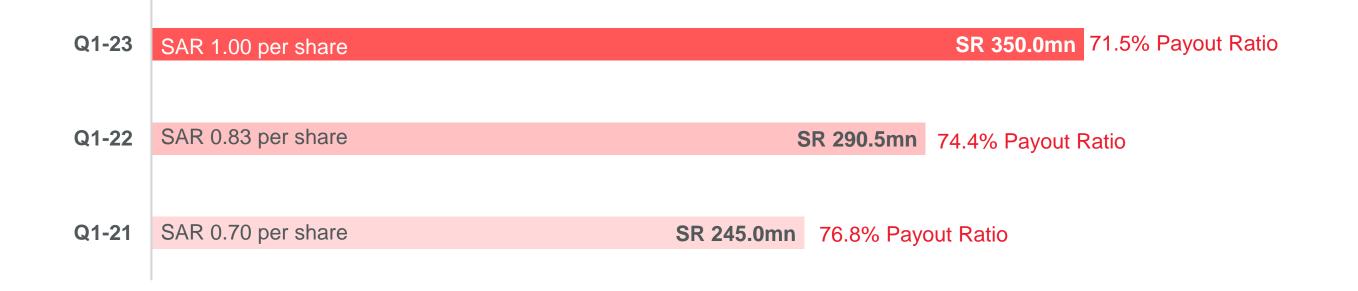
TOTAL CASH DIVIDENDS FOR SHAREHOLDERS



Declared dividends

Q1 2023	SAR 1.00 per share				5	SR 350.	0mn 71.5% Payout
Q4 2022	SAR 0.93 per share				SR 325	5.5mn	73.7% Payout
Q3 2022	SAR 0.86 per share				SR 301.0mn	71.69	% Payout
Q2 2022	SAR 0.86 per share				SR 301.0mn	75.69	% Payout
Q1 2022	SAR 0.83 per share			SR	2 290.5mn	74.4%	Payout
Q4 2021	SAR 0.70 per share		SR 24	45.0mn	63.9% Payo	out	
Q3 2021	SAR 0.70 per share		SR 24	45.0mn	70.3% Payo	ut	
Q2 2021	SAR 0.70 per share		SR 24	45.0mn	75.3% Pay	out/	
Q1 2021	SAR 0.70 per share		SR 24	45.0mn	76.8% Pay	out/	
Q4 2020	SAR 0.60 per share	SR 2	10.0mn	66.19	% Payout		
Q3 2020	SAR 0.60 per share	SR 2	10.0mn	70.3%	Payout		
Q2 2020	SAR 0.40 per share SR 140.0	0mn 72.8% P	ayout				
Q1 2020	SAR 0.50 per share	SR 175.0mn	71.0%	Payout			

Declared Cash dividends / Q1 2023		
Total distributed dividends	SAR 350.00 million	
% of capital	10% (equivalent to SAR 1.00 per share)	
Eligibility date	Close of trading on Thursday, 11 th May 2023	
Date of distribution	Monday, 29 th May 2023	





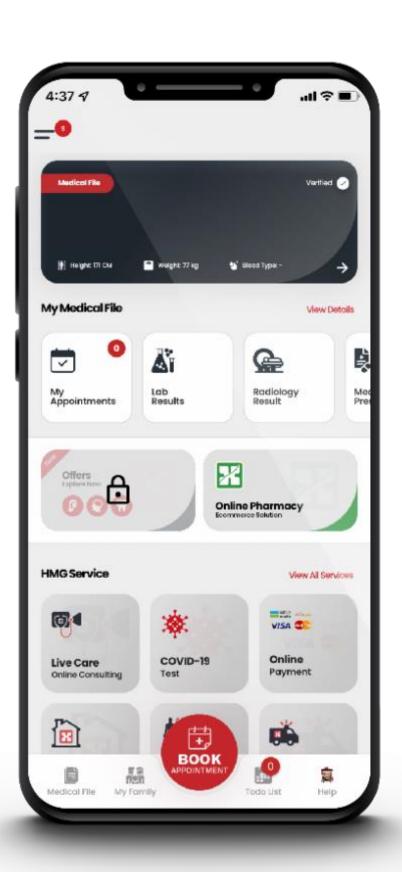
Q1 2023 HIGHLIGHTS



Key Highlights

- HMG launched Medical Center in Digital City at Nakheel district, Riyadh.
- HMG signed a strategic partnership with King Abdullah Economic City (KAEC) to establish a medical center.
- HMG ranked the most innovative company in the healthcare sector in the Kingdom, according to Forbes Middle East.
- HMG is the first private healthcare provider in Saudi Arabia to use Al Technology to detect breast cancer.
- HMG inked cooperation agreement with Shaqra University, Almaarefa University and "5" Canadian universities. Also, signed a partnership with the Saudi Federation of Sports Medicine.

Mobile Application



Interaction
131 mn+ Interactions

Booked Appointments
909 k+ appointments

Active users 370 k+

Habib Live Care
49 k+ transactions

E-Pharmacy
38 k+ transactions

Home Health care

5 k+ transactions

Q1 2023 HIGHLIGHTS



Recognitions and Accreditations

HMG has become an international accrediting organization based on the accreditation received from the International Society for Quality in Health Care (ISQua) External Evaluation Association (EEA) for "Person-Centered Care Clinical Governance Standards".





HMG is the first healthcare provider in the Kingdom to achieve level-4 certification of Patient Safety Friendly Hospital Framework (PSFH) from World Health Organization (WHO).

Newsweek and Statista have listed three HMG's hospitals in the World's Best Hospitals 2023-Kingdom of Saudi Arabia.













HMG's hospital received the Certificate of Excellence from the Surgical Review Corporation (SRC) for departments of: General Surgery, Bariatric Surgery, Urology, Endoscopy and ENT Surgery.

The Group obtained ISO / IEC 27001 accreditation in the secure management of the data center, patient information system and IT Service Management (ISO / IEC 20000 ITSM).





CSR Highlights

- HMG was the medical sponsor of the Formula 1 Saudi Arabian Grand Prix 2023.
- HMG sponsored Saudi Cup for Equestrian and Horse Racing 2023.
- HMG organized following medical conferences:
 - 7th International Critical Care Conference
 - 2nd International Diabetes conference
 - 2nd International Anesthesiology
 Conference

Q1 2023 HIGHLIGHTS



MEDICAL EXCELLENCE

Creating the medical practitioners of the future and promoting health and well-being

Postgraduate Program

- 24 Residency & Fellowship program accredited by SCFHS
- 190+ participant
- 400+ enrolled across 5 SCFHSaccredited diploma

Research Center

- 4 Journals
- 35+ Research papers published
- 45+ Research proposal submitted to Institutional Review Board

CPR



160+ Courses



900+ Participant

Continuous Medical Education



70+ Activities



200+ Hours



190+ Speakers



Participant

Undergraduate Program



890+ Undergraduate and interns



20 Governmental and Private Universities

Training Center



18 Training programs



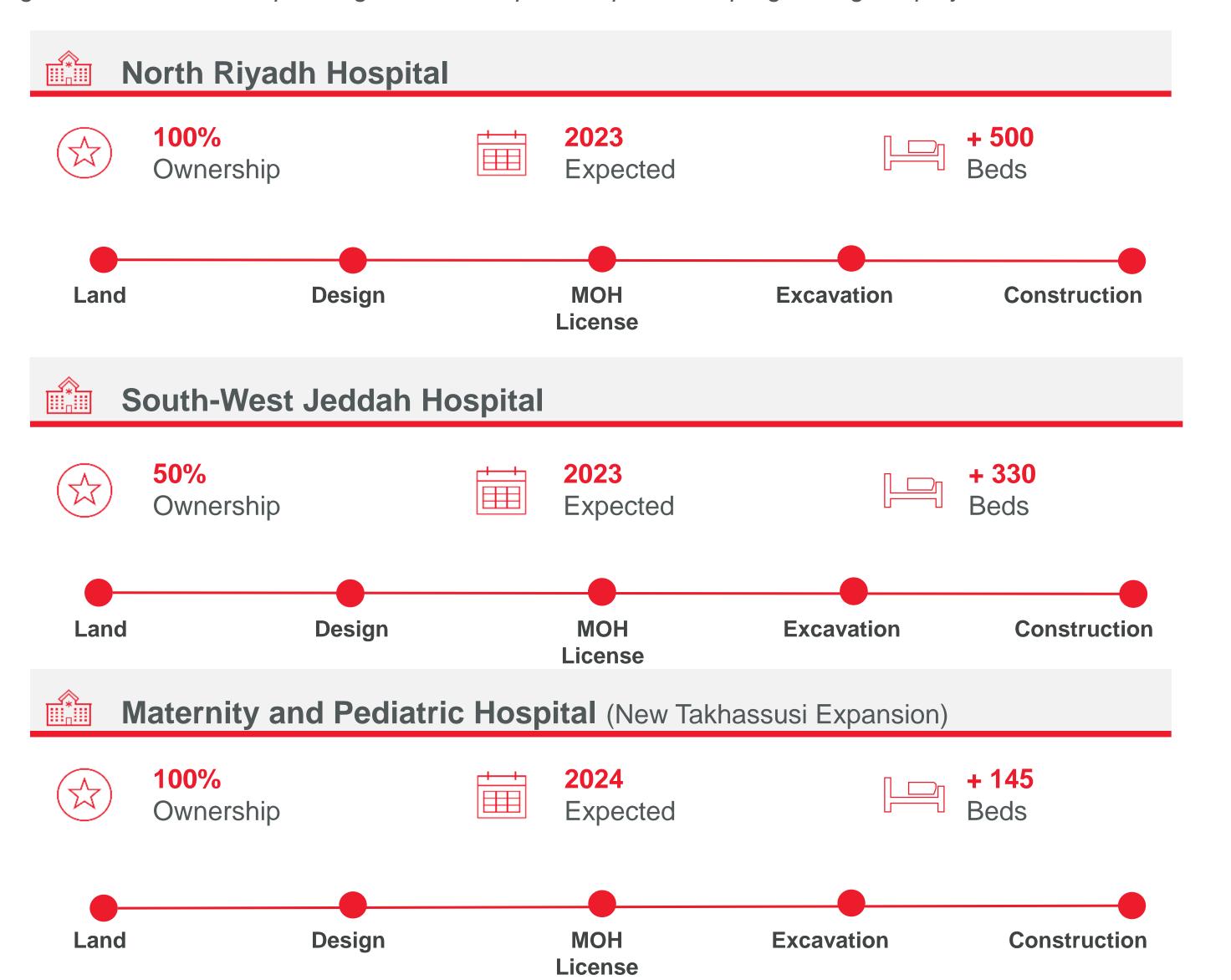
490+ Employees



340+ Training hours

PROJECTS UPDATE

Solidifying our market leadership through a robust expansion plans and progressing our projects





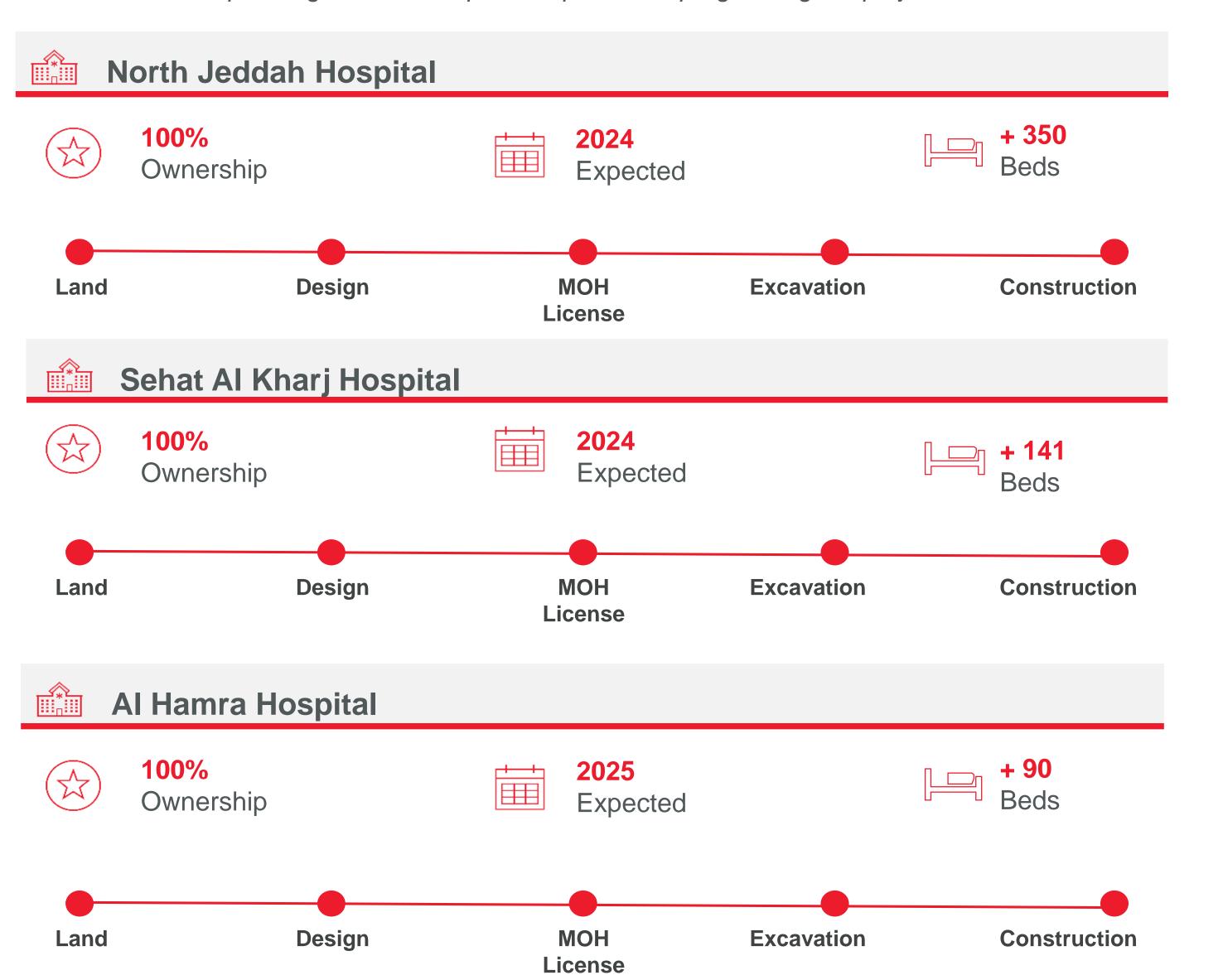




PROJECTS UPDATE

الحبيب الحبيب عبد الحبيب DR SULAIMAN AL HABIB medical group المجموعة الطبية

Solidifying our market leadership through a robust expansion plans and progressing our projects



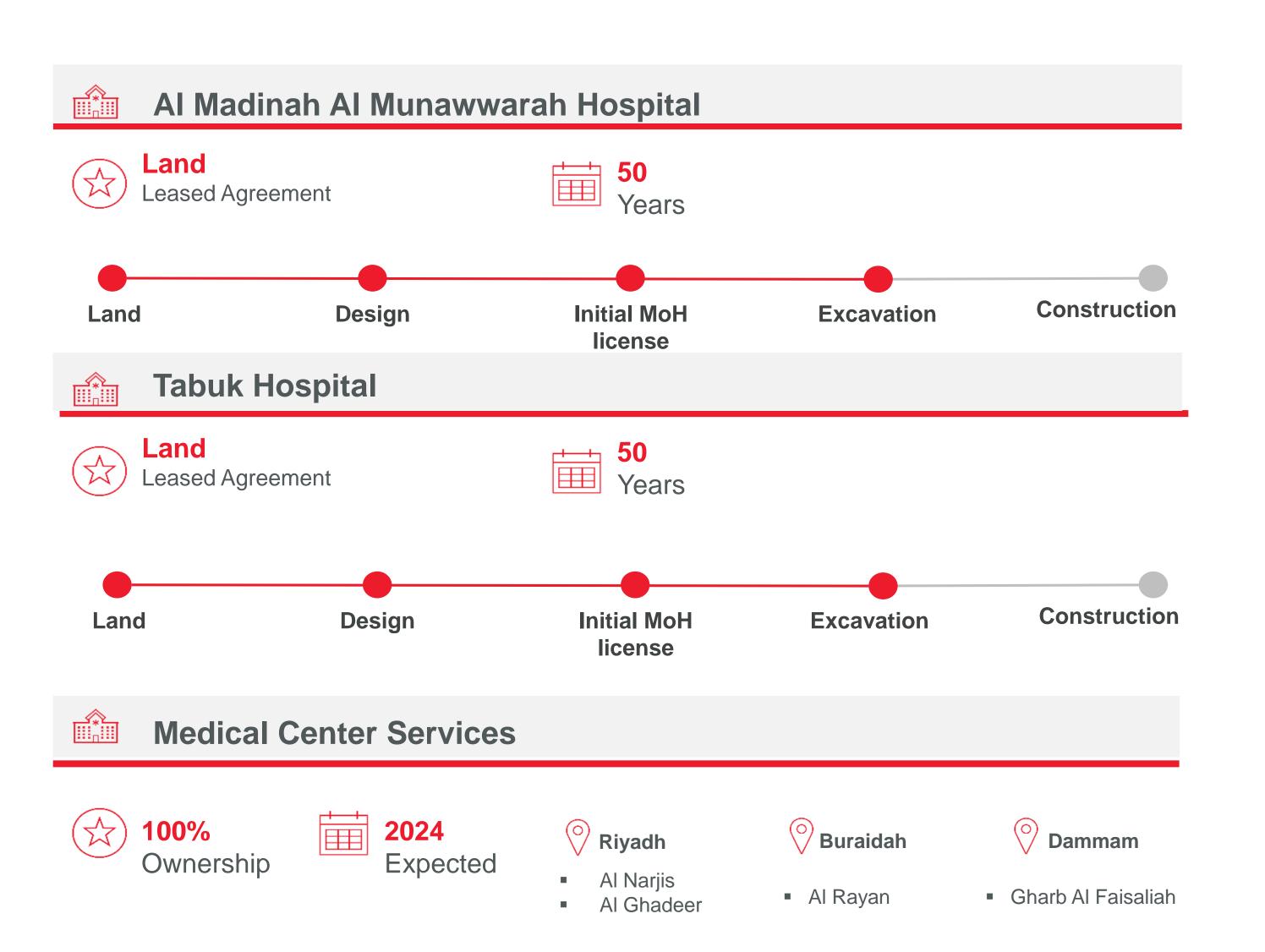






PROJECTS UPDATE

Solidifying our market leadership through a robust expansion plans and progressing our projects













OUR PEOPLE



Continued to attract and retain top talent in the Kingdom



14,000+

Staff



15+ average yearsphysicians experience



59% female: **41%** male



70+

Nationalities



3,200+

Physicians



+90%

Physician retention rate



36%

Saudization



120+

Recruiting office across the globe

Physician Qualifications

42% Other 39%
Western
(including North

America & UK)

19% Saudi





ESG & SUSTAINABILITY

The Group's ESG structures and targets aim to maximize the benefits we deliver in terms of patient health, the broader contexts of social and human development, and responsible environmental stewardship

ESG Roadmap

HMG is currently undertaking a four-phase exercise to start integrating ESG into it business practices and to measure and report on its ESG performance.

Phase 1 Benchmarking

ESG benchmarking and traffic light assessment of existing key problem areas

COMPLETED

Phase 2 Materiality
Assessment

Stakeholder mapping and materiality assessment

COMPLETED

Phase 3 Formulating Strategy

Development of a Sustainability Strategy to serve as a Vision document

TO BE DELIVERED

Phase 4 Implementation and Reporting

Upon completion of Phases 1,2 and 3 a comprehensive ESG report will be developed.

EXPECTED COMPLETION 2024



SUMMARY: BALANCE SHEET

As of 31 March 2023

SAR million	Q1 2023	Q1 2022
Current Assets	4,836.04	4,840.30
Investment in Associates	180.35	43.19
Investments in equity instruments – Sukuk	300.00	150.00
Property and Equipment	8,378.03	6,892.98
Total Assets	13,694.42	11,926.47
Current Liabilities	2,864.18	2,447.54
Non-Current Liabilities	4,533.20	3,798.23
Equity attributable to equity holders of the parent	6,058.85	5,485.46
Non-controlling interests	238.19	195.24
Total Liabilities and Equity	13,694.42	11,926.47

SUMMARY: INCOME STATEMENT

As of 31 March 2023



SAR million	Q1 2023	Q1 2022	Change %
Revenue	2,306.87	1,990.86	15.87%
Cost of revenue	(1,523.23)	(1,332.30)	14.33%
Gross profit	783.64	658.56	18.99%
Selling and marketing expenses	(93.45)	(82.00)	13.96%
General and administrative expenses	(179.62)	(154.47)	16.28%
Operating income	510.57	422.09	20.96%
Other income	34.31	21.83	57.17%
Share of income of associates	3.87	1.83	111.48%
Finance costs	(17.89)	(9.08)	97.03%
EBT and before non-controlling interests	530.86	436.67	21.57%
Zakat	(30.63)	(38.96)	(21.38%)
Income before non-controlling interests	500.23	397.71	25.78%
Non-controlling interests	(10.96)	(7.21)	52.01%
Net income (Attributable to Equity holders of the Parent)	489.27	390.50	25.29%

SUMMARY: CASH FLOW STATEMENT

As of 31 March 2023

SAR million	Q1 2023	Q1 2022
Net cash from operating activities	749.09	660.52
Net cash used in investing activities	(500.29)	(460.72)
Net cash used in financing activities	267.88	473.41
Cash and cash equivalents at the beginning of the year	2,746.99	2,643.83
Cash and cash equivalents at the end of the year	3,263.67	3,317.04



DIVERSE BOARD OF DIRECTORS

Our success is driven by our people



2 NON-EXECUTIVES



Dr. Sulaiman Al HabibChairman





Mr. Faisal Al Nassar Board Member, Acting CEO & CFO



Eng. Saleh Al HabibBoard Member



Mr. Hesham Al Habib
Board Member and Chief
Business Development &
Strategy

4 INDEPENDENTS



Mr. Mazen Al Rumaih Vice Chairman



Mr. Obaid Al Rasheed
Board Member



Dr. Abdulrahman Al TaraigiBoard Member



Mr. Rasheed Al Rasheed Board Member

HMG's COMMITTEES

Our success is driven by our people

AUDIT COMMITTEE



Dr. Abdulrahman Al TuraigiChairman



Mr. Rasheed Al Rasheed Member



Mr. Turki Al Luhaid Member

NOMINATION & RENUMERATION COMMITTEE



Mr. Obaid Al Rasheed Chairman



Eng. Saleh Al Habib Member



Mr. Ahmad Al Sudais Member

EXECUTIVE COMMITTEE



Mr. Mazen Al Rumaih Chairman



Eng. Saleh Al Habib Member



Mr. Faisal Al Nassar Member



Mr. Hesham Al Habib Member

PATIENT SAFETY & QUALITY OF CARE COMMITTEE

ح.سليـمـان الـحبيب DR SULAIMAN AL HABIB

medical group قيبكا مدهميماا



Prof. Mahmoud Al Ahwal Chairman



Dr. Abdulelah Al Hawsawi Member



Prof. Abdullah Al Herbish Member

EXPERIENCED SENIOR MANAGEMENT

Highly experienced, high caliber management





Mr. Faisal Al Nassar Acting CEO & CFO

CORE FUNCTIONS



Dr. Abdulwahab
Al Abdulwahab
Chief Operating Officer



Prof. Awad Al Omari Chief Medical Officer & CEO of Critical Care Co.



Prof. Abdullah Al Herbish Senior Vice President, Physicians Affairs



Prof. Sulaiman Al Majed Senior Vice President, Medical Affairs

CORPORATE FUNCTIONS



Mr. Hesham Al Habib
Chief Business
Development & Strategy

Mr. Saud Al Arifi

General Counsel of

Mr. Mustapha Al Aoui

Vice President,

Vice President,

Supply Chain

the Group



Mr. Badr Al Rowaili Vice President, Human Resources



Ms. Emmeline Roodenburg Vice President, Strategy

INDEPENDENT FUNCTIONS



Dr. Riyad Al Atiqi General Director Pharmacy Company



Eng. Abdullah
Al Sudais
CEO of Primary
Healthcare Co.



Eng. Abdulelah
Al Mayman
CEO of Cloud
Solutions



Eng. Feras
Al Humayed
CEO of Flow
Medical Solutions



Mr. Riyadh Bajodah CEO of Taswyat Co.



Mr. Vimal
Subramanian
Head of Internal
Audit

A FULLY INTEGRATED HEALTHCARE SERVICES PROVIDER



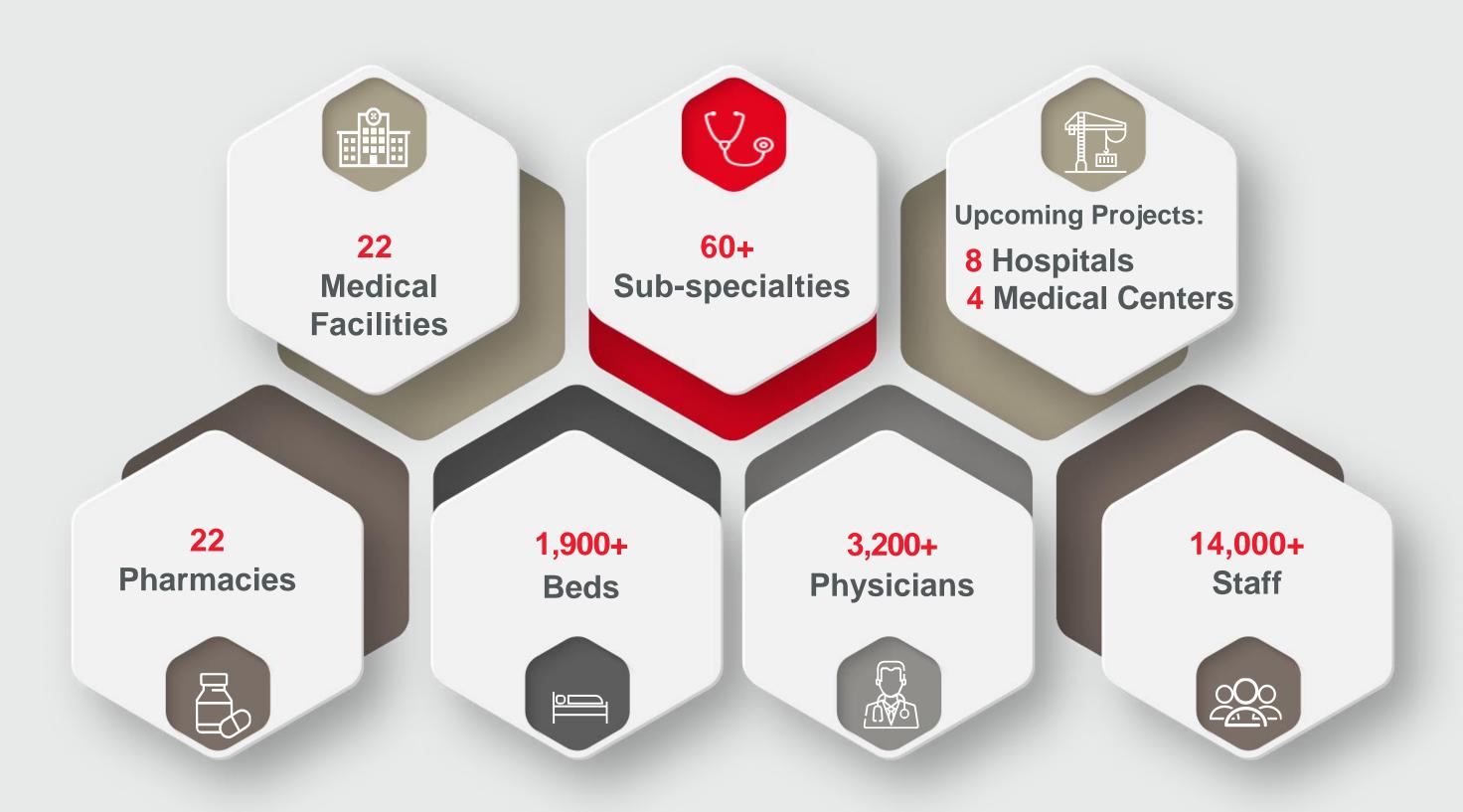
HMG is a diversified healthcare leader in the Middle East, recognized for comprehensive healthcare services, forward-thinking innovation and the best patient experience in the region.

Vision

To be the most trusted healthcare provider in medical excellence and patient experience globally.

Mission

To develop and operate state of the art medical facilities and provide innovative healthcare services to create value for people.



OUR STRATEGY



Our well-defined growth strategy enhanced by our core values

Our Pillar



Strengthening our core

Drivers: Human capital, cutting-edge technology and

operational efficiency

Outcomes: Patient centric healthcare



Expanding our reach

Drivers: Central region, other major Saudi cities, wider

GCC

Outcomes: Organic growth while considering inorganic

opportunities



Broadening our services

Drivers: Design and develop, operate and manage,

digital healthcare solutions

Outcomes: Creation of new business lines

Our Value













KEY MESSAGE

Strategic pillars underpin our drive to deliver best-in-class healthcare services





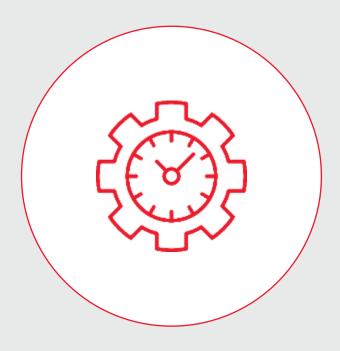
Best-in-class

- Regional integrated healthcare provider with
 25+ year track record
- Resilient revenues and stable gross margins supported by economies of scale, strong cash flow management and healthy balance sheet
- **Defined strategy** to strengthen core, expand reach and broadening the services



Catalysts for value creation

- Technology: Pioneer in healthcare technology, award-winning hospital information system (HIS) & other 15 Technology Products
- Robust expansion plan: : 8 new hospitals under construction and expansion. In addition to 4 new Medical Centers to be opened
- Supporting medical community: Heavily invested in creating an enabling environment conductive to research, innovation and scientific creativity in the Kingdom, in line with the objectives of the 2030 Vision



Efficiency drivers

- Efficient cash conversion cycle: shortest CCC in the industry, proactive collection process
- Cost efficiency: economies of scale and cost efficiency on a growing patient volume base
- Technology to drive operational efficiency: best in class HIS, patients and physicians apps and rapidly growing business solutions including special focus on automation of services



BUSINESS MODEL

Through our vertically integrated business model, we are committed to create sustainable value for our stakeholders

OUR KEY STRENGTHS



Leading Brand in **Prime Locations**



Cutting-edge Technology



Strategic Relationships and In-house Expertise



Reputation for Medical Excellence



Experienced Management and Qualified Health Practitioners

WHAT WE DO



Facilities and services



Digital healthcare solutions



Design, develop and operate

HOW WE **MAXIMISE VALUE**

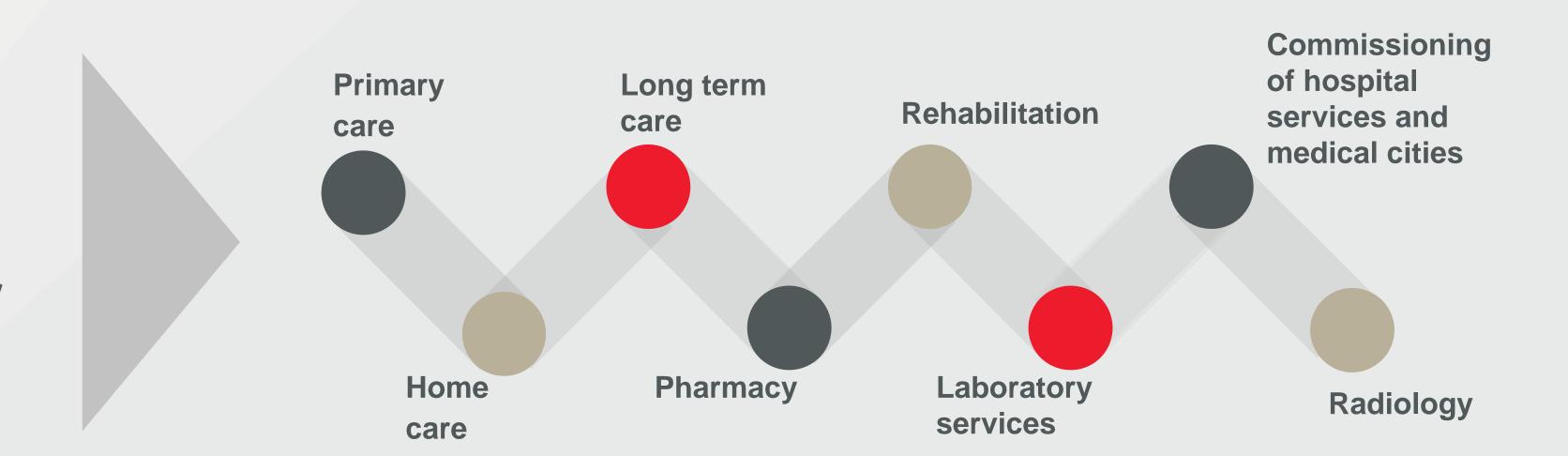
- Patient-centric approach 01
- 02 **Continuum of care**
- Value engineering 03
- Sound risk management 04
- 05 Adapting to change

OUR CONTRIBUTION TO THE GOALS OF VISION 2030





Areas of focus for privatization



How has HMG positioned itself to participate?

Public-Private Partnership (PPP)

 HMG operates MoH Medical Center in Qassim, in line with Saudi Government's mandate for deeper PPP

Solutions

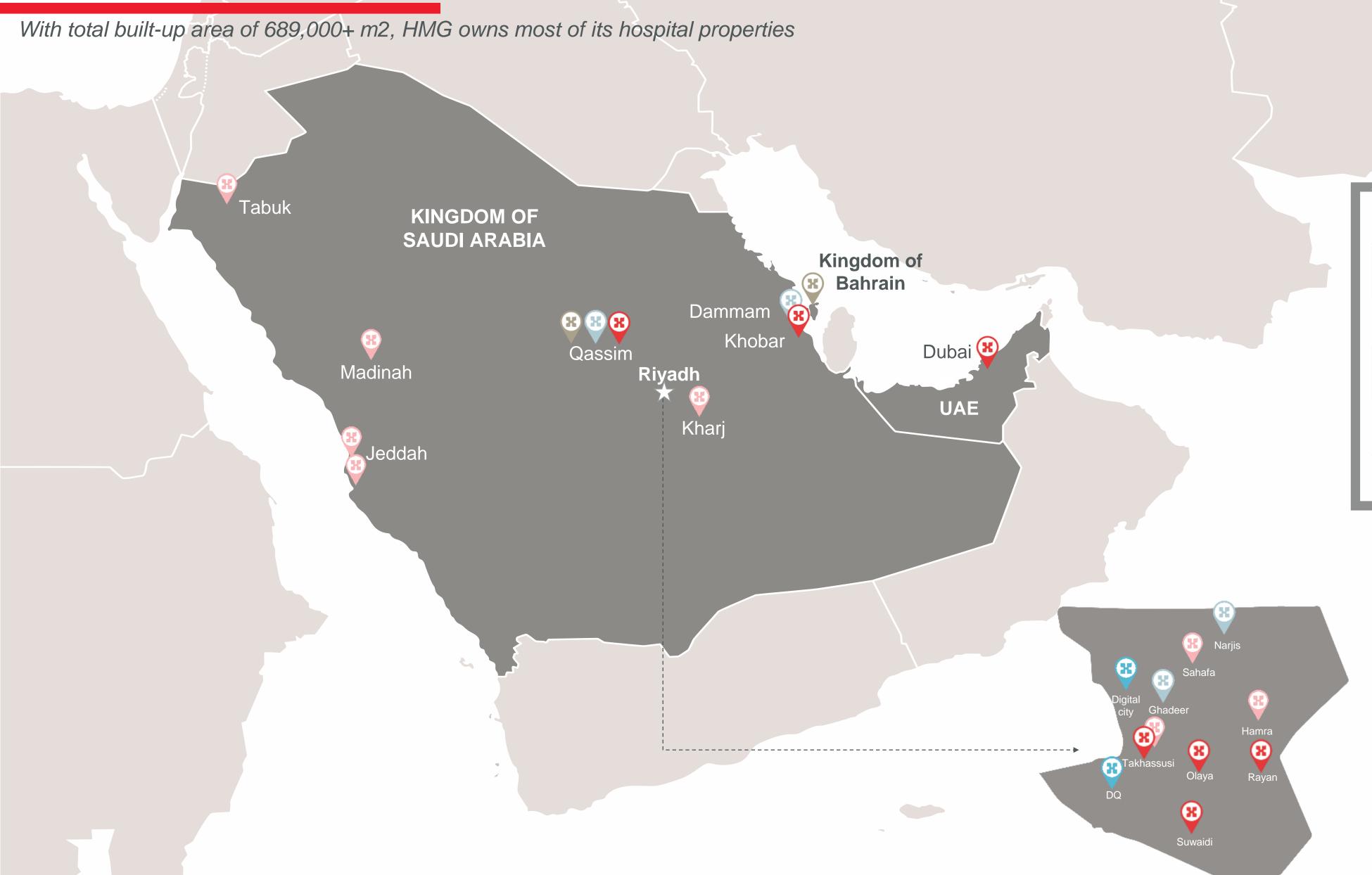
- Implemented VIDA in 40+ MoH facilities
- Management, operation and maintenance of PACS infrastructure systems in 11 hospitals
- Implemented Vidaptor in 40+ MoH facilities

Home Healthcare

 Providing home healthcare services to General Department of Medical Services at the Ministry of Interior.

WHERE WE OPERATE





Hospital
Hospital under construction

Medical Center

Medical Center under construction

Operated contract

OUR STORY

Committed to growth and world-class healthcare across our ever-expanding network





Olaya Medical Complex

Opened	1995 (OPD)	
Beds	260	
BUA	69,098 m2	



Dubai Hospital

Opened	2007 (OPD)	
Beds	151	
BUA	42,920 m2	



Qassim Hospital

Opened	2009	
Beds	172	
BUA	31,000 m2	



Rayan Hospital

Opened	2010	
Beds	349	
BUA	144,287 m2	



University Medical Center in Bahrain

Operated	2011
Beds	16



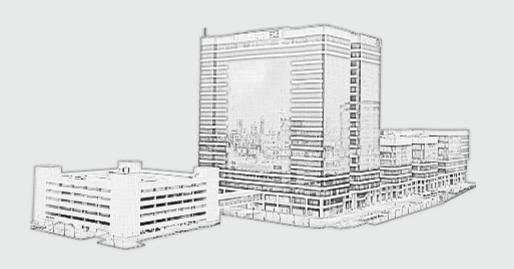
Takhassusi Hospital

Opened	2012
Beds	218
BUA	74,950 m2



Suwaidi Hospital

Opened	2016
Beds	305
BUA	116,000 m2



Khobar Hospital

Opened	2019
Beds	458
BUA	211,324 m ²



Medical Center at the Diplomatic Quarter

2021

(0	pe	n	e	d	
		7				



Medical Center at Digital city

Opened	2023



Hospitals and Healthcare Facilities

- 22 medical facilities in Saudi Arabia and Dubai
- **1,900+** beds
- 1 Medical center in Bahrain through management agreement

Pharmacies

- Outpatient pharmacies as part of the hospitals
- 22 Pharmacies in Saudi Arabia and Dubai
- E- pharmacy services

HMG Solutions

- Cloud Solutions
- Home Healthcare
- Medical Diagnostic Laboratory (MD LAB)
- Flow Medical Solutions
- Taswyat
- Operating Contracts
- Design & Develop

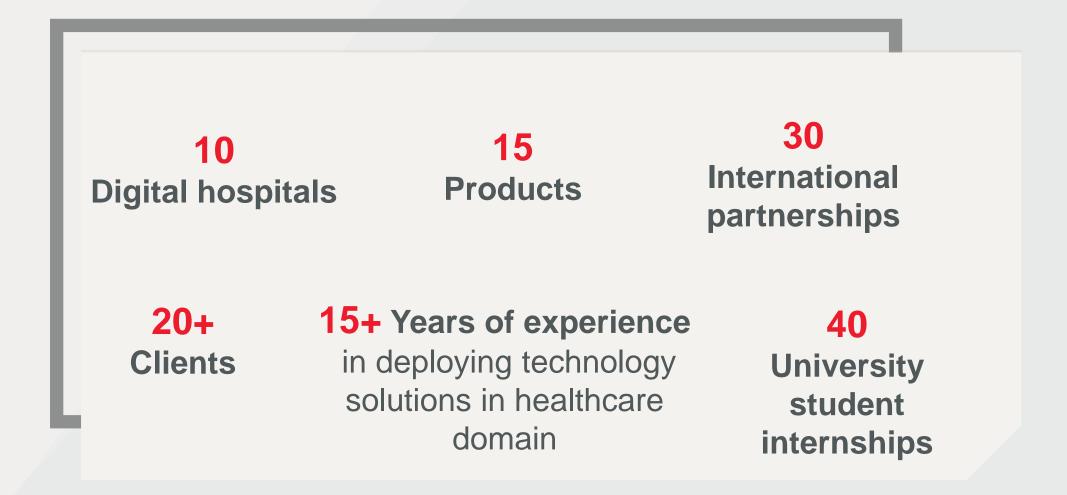
HMG SOLUTIONS

Spearheading our expansion across different aspects of the healthcare sector



Cloud Solutions

- Technology arm of HMG
- Pioneer in healthcare technology, award-winning hospital information system (HIS) marked under VIDA brand.
 - VIDA is first-of-its-kind electronic portal that helps in storing and managing medical procedures, diagnostics, and analysis.
 - Integrates healthcare provision stages in a paperless environment.
 - Built using the industry's best practices and healthcare standards such as HL 7, ICD 10, CPT.
 - Achieved HIMSS stage 7 accreditation in all HMG's hospital in KSA.



Cloud Solutions' footprint



HMG SOLUTIONS (CONTINUED)

C. سلیـ ان الـ حبیب
DR SULAIMAN AL HABIB
medical group قاطبیة الطبیة

Spearheading our expansion across different aspects of the healthcare sector

Home Healthcare

- Delivers home healthcare services
- Tele-consultation and remote care services
- Available to bed-ridden postsurgical and palliative care patients and with chronic diseases.

Medical Diagnostic Laboratory

 Provides a variety of advance laboratory services; a wide range of specialized tests

Operating Contracts

 Successfully conducted multiple PPP projects operating medical facilities across the Kingdom

Flow Medical Solutions

- Integrated healthcare technology and technical solutions provider
- Manage sophisticated medical equipment

Design and Develop

 Integrated solutions for project development, ranging from planning, designing, project management, construction and furnishing of medical facilities

Taswyat

- Provide complete end-to-end healthcare Revenue Cycle Management services
- Provide claims review, processing and settlement, as well as operational, medical and financial data analysis

PIONEER IN HEALTHCARE **TECHNOLOGY**

Better medical outcomes, exceptional patient experience, and advanced operational practices

TELE-MEDICINE SERVICES

Tele-Cardiology (Nabad 24 program)

Designed to treat heart attacks remotely

Tele-ICU Center

- World record-breaking, working 24/7
- Provide continuous real-time monitoring of ICUs

Tele-stroke

First facility in the region to use tele-medicine technology to rapidly diagnose and react to stroke remotely

Tele-radiology

- Improving efficiency and quality of care
- Central reporting 24/7

Tele-ER

- Provide audio and visual communication
- Support real-time emergency care



MEDICAL EXCELLENCE



PATIENT SAFETY

HMG artificial heart and lung program is one of many sophisticated services that increases our confidence in the advanced quality care we provide to our patients.



PATIENT EXPERIENCE

Introducing new services, such as fast track clinic for patients who need intravenous medications, has received wide acclaim from our patients.



STANDARDIZATION OF CARE

HMG works tirelessly to ensure that all services provided by HMG are standardized by meeting widely acceptable international standards.



PERFORMANCE AND EFFICIENCY

HMG significantly reduced the admission waiting time for our patients and ensured their timely discharge from our hospitals.



INNOVATION AND TECHNOLOGY

HMG remains focused on providing seamless, integrated medical experiences for our patients through procuring and implementing cutting edge innovative technology to provide optimum quality of care.



-Thank you-

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