

Cenomi Centers Earnings Presentation

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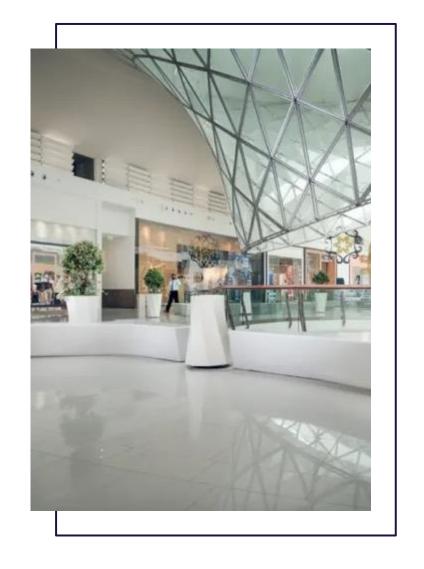
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Q1 2023 Key Highlights

Q1 2023 demonstrates continued momentum



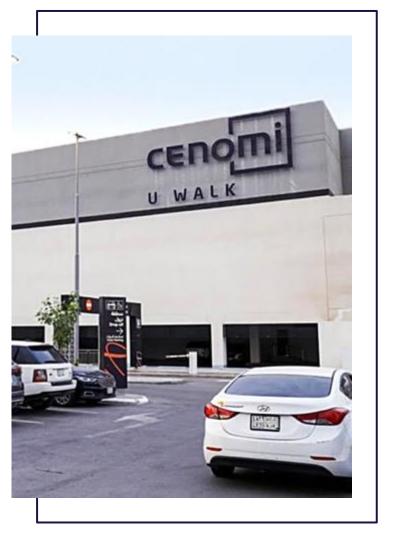












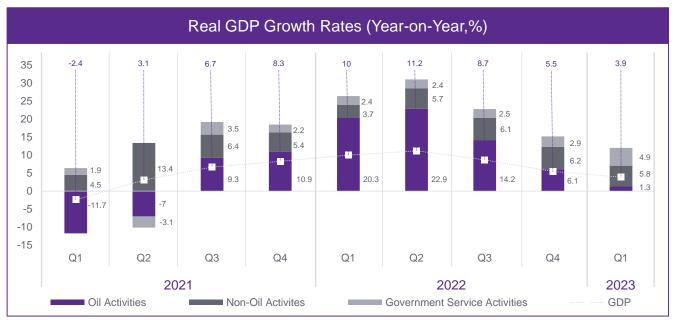






Market Overview

Macroeconomic Overview of Saudi Arabia in Q1 2023







Fitch and Moody's upgrades Saudi
Arabia's rating to A+ and A1 respectively with a stable and positive outlook respectively



Saudi Arabia to cut oil output by 500,000 barrels per day from May 2023 until end 2023 aimed at stabilizing the oil market



Consumer spending up by 6.5% y-o-y in Q1 2023 with the Kingdom recording record level growth of sales mainly through POS transactions in Riyadh, Makkah and Madinah



Saudi Arabia aims to attract 25 million foreign tourists in 2023 and create 1 million jobs in the tourism sector



Consumer Price Index (CPI) increased 2.7% y-o-y in March 2023 lower than inflation rate of 3% in February 2023. The main driver of the CPI inflation is higher prices in food and beverage by 2.3% amongst other sectors.



Impact of Vision 2030

Vision 2030 Strategic Objectives





Ambitious Nation

Enhance government effectiveness

Enable social responsibility



Thriving Economy

Grow and diversify the economy Increase employment



Vibrant Society

Strengthen Islamic and national identity

Offer a fulfilling and healthy life



Key sectors to benefit from Vision 2030¹





Energy

Food





Real Estate

Health





Tourism

Utilities



Digital

Positive developments resulting from Vision 2030



Tourism demand expected to surge 475% June to August 2023 compared to same period in the prior year mainly driven by upliftment of number of pilgrims who can perform Hajj this year



 Launch of four new special economic zones to attract more investment and further position the country as a global business hub



Number of Small and Medium
 Enterprises has doubled to 1.14
 million since the launch of 2030 with 45% SME's owned by women entrepreneurs



Job market has witnessed 18% rise in available positions across head offices

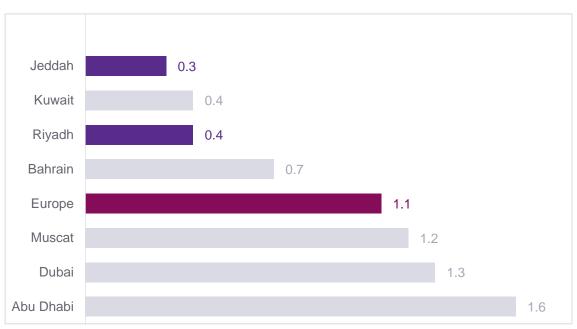


Saudi Arabia's modern retail market retains large room for continued growth compared to peer countries in the GCC

01

Retail Mall GLA per capita in Riyadh and Jeddah is significantly lower than other major markets

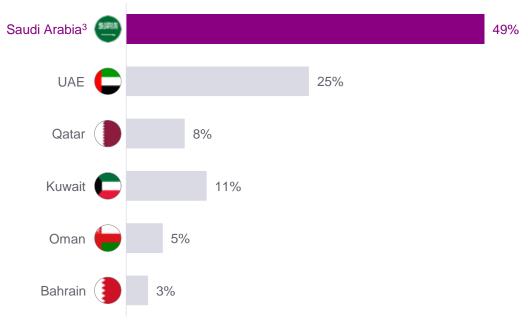
2021 Retail Mall GLA per Capita (sqm)(1,2)





Yet Saudi Arabia accounts for almost half of total GCC Retail Sales

2022 Market Share of GCC Retail Sales

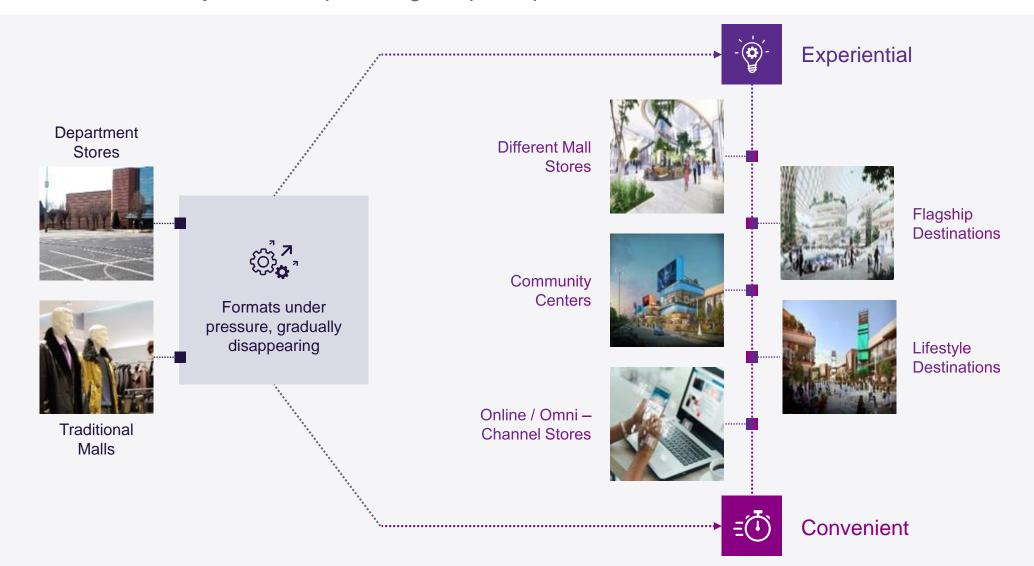




- 1) Retail mall GLA includes shopping centers / malls and quality strip malls but excludes independent standalone stores;
- 2) As identified by the International Council of Shopping Centers;
- 3) For only the four major cities i.e. Riyadh, Makkah, Jeddah and DMA.

A New Paradigm for Retail is Emerging - A Vision For Its Future

Consumer evolution is accelerating the shift towards higher quality, more differentiated lifestyle centers providing unique experiences



A New Paradigm for Retail is Emerging - A Vision For Its Future

The Next Generation of Lifestyle Destinations: Cenomi Centers' Digitally-Enabled, Omnichannel Experiences

Jawharat Riyadh - A Vivid Illustration of Cenomi's Vision for the Future of Luxury Retail and Entertainment



Leisure time experience



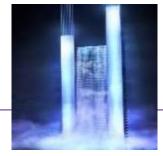
Entertainment & E-gaming



Attractions & theme parks



Design focused



Touristic anchors



Digitally-enabled & multimedia TIC

Flagship examples





From shopping to lifestyle



Continuous, Omnipresent, Omnichannel Interactions with Consumers



3x increase in customer Dwell Time







Cenomi Centers Overview

Cenomi Centers is the Leading Provider of Organized Retail Space in Saudi Arabia



Unmatched Geographic Scale

Cenomi Centers' portfolio of 21 locations offers more than 1.3 million sqm of prime GLA, covering 10 major cities.



Pipeline of Innovative Concepts

The Company enjoys a first-mover advantage in introducing innovative center designs and features.



Track Record of Commitment & Execution

Since 2002, Cenomi Centers has launched an average of 1+ new centers per annum.



Projected GLA Growth of >50%

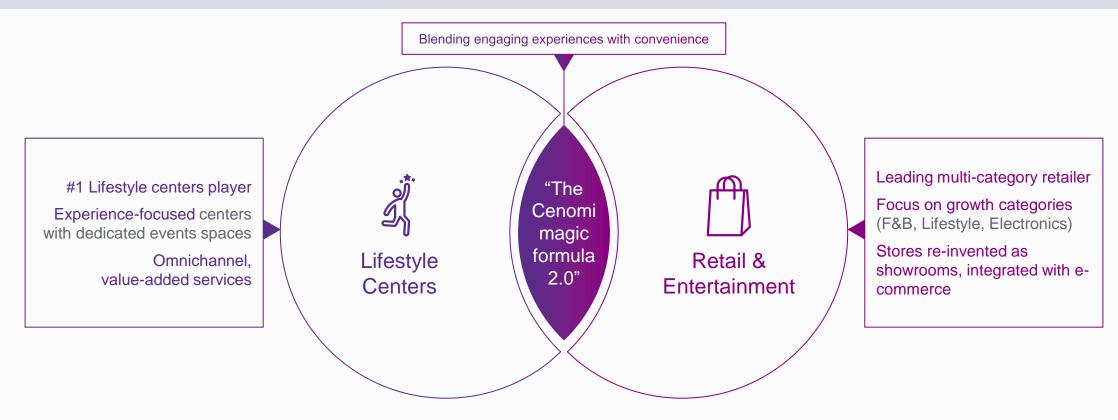
Seven pipeline locations scheduled for launch by 2026 to durably broaden Cenomi Centers' commercial reach.





Step into the future of retail with Cenomi's curated brand offerings and immersive physical spaces

Synergistic Omnichannel Ecosystem



Under one all-encompassing brand:



Our ambition is centred around 5 strategic priorities with clear objectives



Our AMBITION is to become the largest and most admired developer and operator of lifestyle destinations in Saudi.

5 Strategic Priorities



Portfolio Growth

High-Level Objectives

- Strengthen KSA leadership through new formats and cities
- Become Vision 2030's Consumer 'Partner of Choice'
- Optimize standing portfolio



Product Excellence

- Drive shift towards a higher quality & more differentiated formats, in line with changing consumer trends
- Deliver highest customer experience via customer-centric design & services



Operational Excellence

- Enhance, modernize and automate mall operations to achieve higher productivity and enable outstanding customer experience
- Leverage digitalization & data analytics to drive both customer & shareholder value



Organization Enhancement

- **Drive organizational change** to promote and master performance excellence, accountability and collaboration for impact
- Build world-class team & capabilities to enable growth & quality ambition

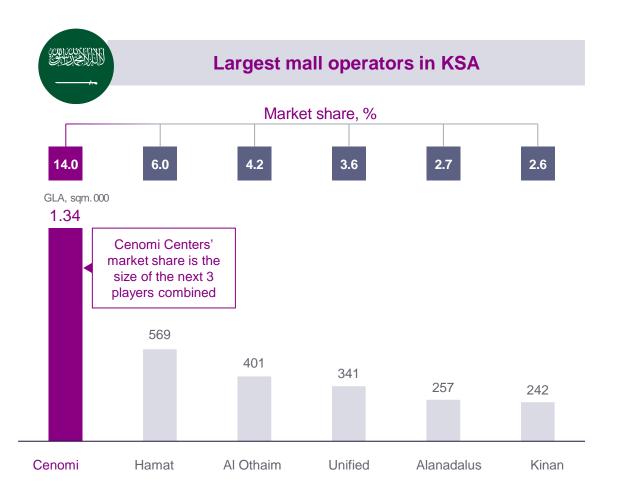


Sustainability Leadership

Establish ambitious sustainability¹ agenda and roadmap to drive significant impact for all relevant stakeholders and unlock more shareholder value



Cenomi Centers is KSA's largest mall operator & the second-largest in MENA



MENA Champions: One of the largest mall operators in the region

Rank	Player	GLA (sqm)	No. Malls	
1	ماجدالفطیم MAJID AL FUTTAIM	1.8 mn	29	
2	cenomi	1.3 mn ⁴	21	
3	EMAAR	0.8 mn	6 ¹	
4	ALDAR	0.6 mn	14 ²	
5	ALSHAYA GROUP	0.4 mn	2 ³	



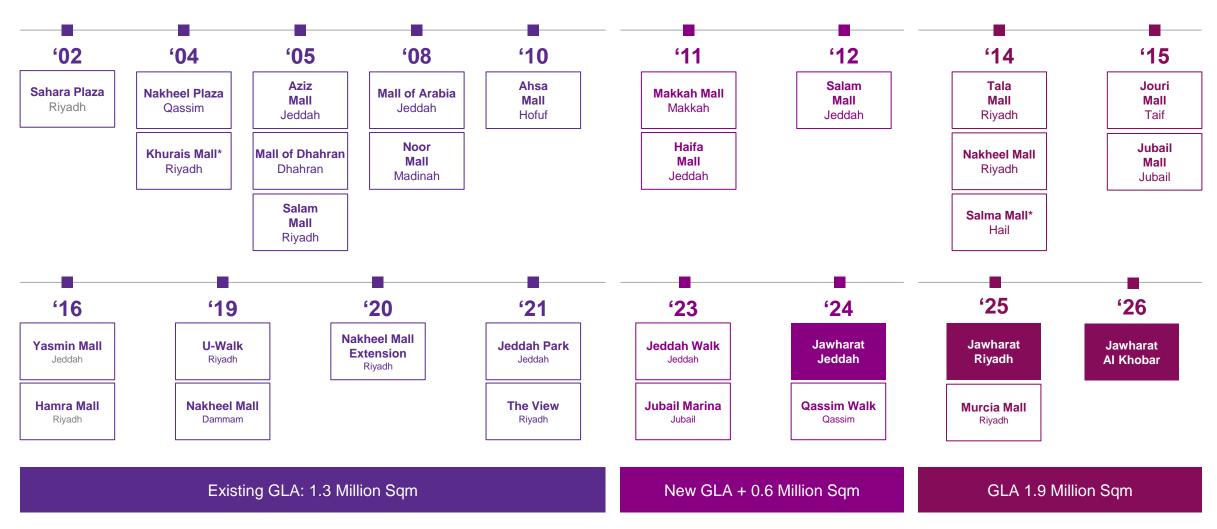
²⁾ Aldar operated 6 Malls and 8 retail community centers above 3,000 GLA;

⁴⁾ Cenomi Centers is planning to add 0.2 mn sqm in the short term



³⁾ Al Shaya with strong pipeline of 0.6 mn GLA; 4 Al Andalous GLA including also other malls;

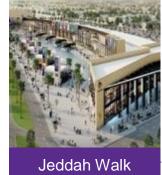
More Than Two Decades of Excellence: Cenomi Centers' Unwavering Commitment to Delivery Since 2002





Ambitious SAR 5 Billion CAPEX Program, with 7 Market-Leading Projects in Pipeline





 61K sqm SAR 455 MN 180+ Internal **3** 2023



SAR 537 MN 135+ Internal **3** 2024



150+ Internal **3** 2025

SAR 216 MN



70+ Manager & Operator ൽ 2023

Developed by Cenomi

■ Management & Operating Agreement









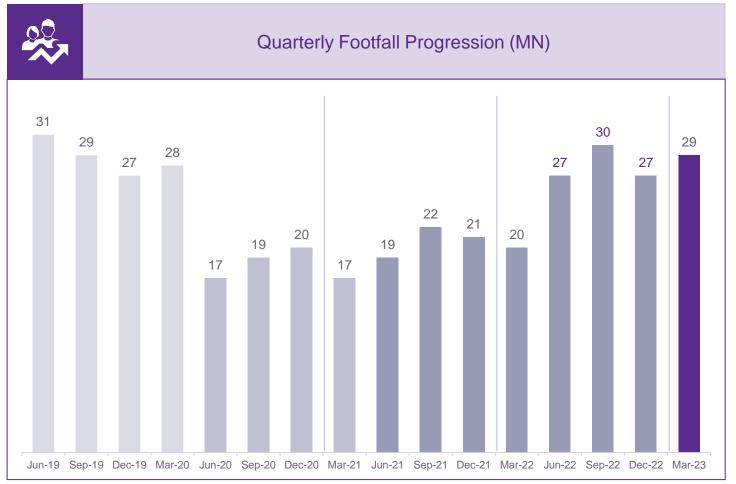




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Operational review

Consistent quarter on quarter growth in footfall

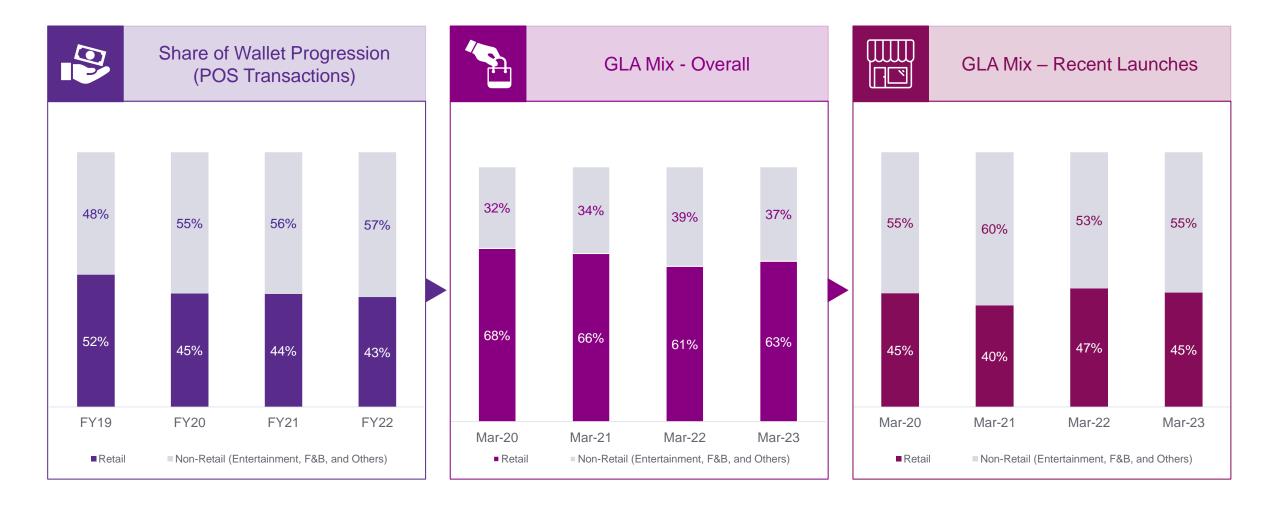






^{*} Q1-FY21 footfall is annualized to normalize for the impact of COVID-19-related center closures during this period. This is additionally reflected in figures for FY2021.

Improving GLA Mix Across Centers to Leverage Changing Consumer Behavior

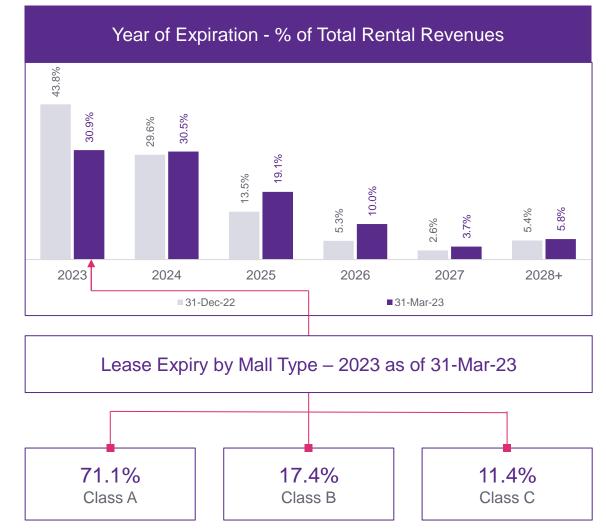




Strong Renewal Rates Exceeding 90%

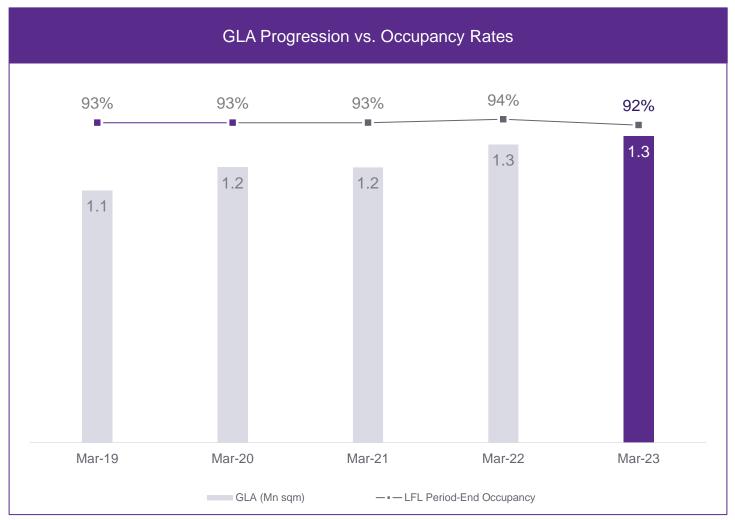


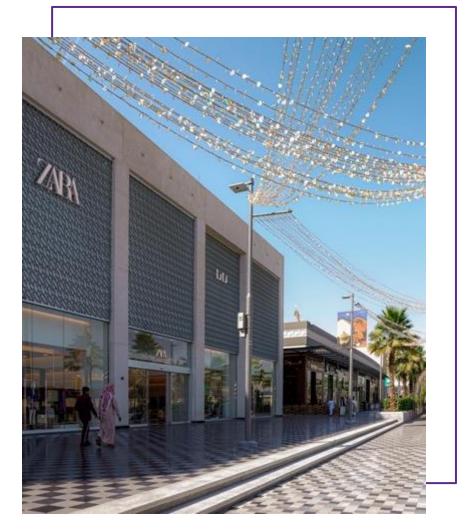
The percentage of renewed contracts during the Q1 2023 period has exceeded 91.4% of the level of contracts which expired in 2022.





Occupancy Rate Decreased Due To Active Rotation of Tenants and Enhancement of Category Mix







Attracting premium tenants while diversifying its GLA mix

Cenomi Centers continues to optimize GLA with new lifestyle categories, including F&B, gyms, and clinics in line with changing consumer trends

Strong Onboarding Performance

72 new brands were onboarded at Cenomi Centers' malls during Q1 2023, including:

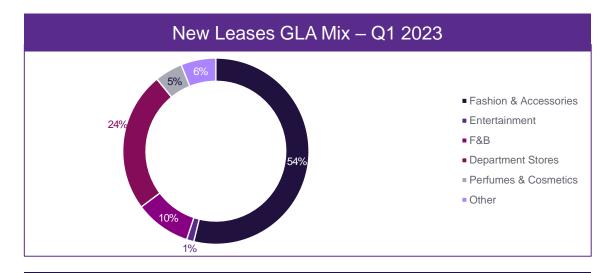
33
Fashion & Accessories

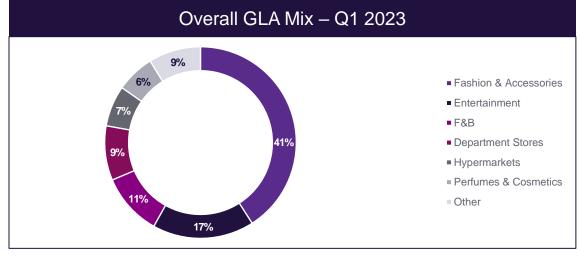










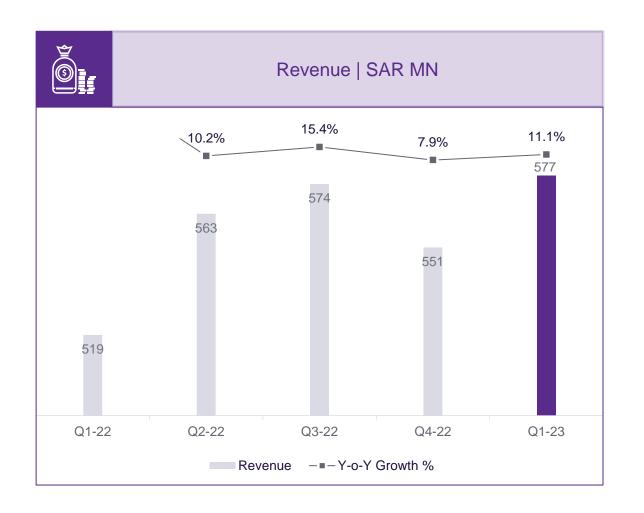


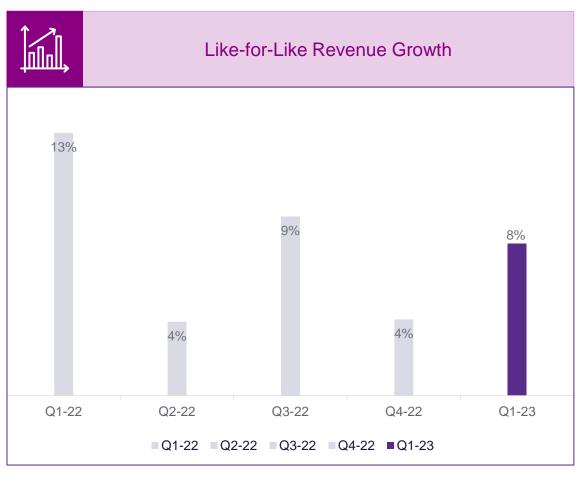


05

Financial overview

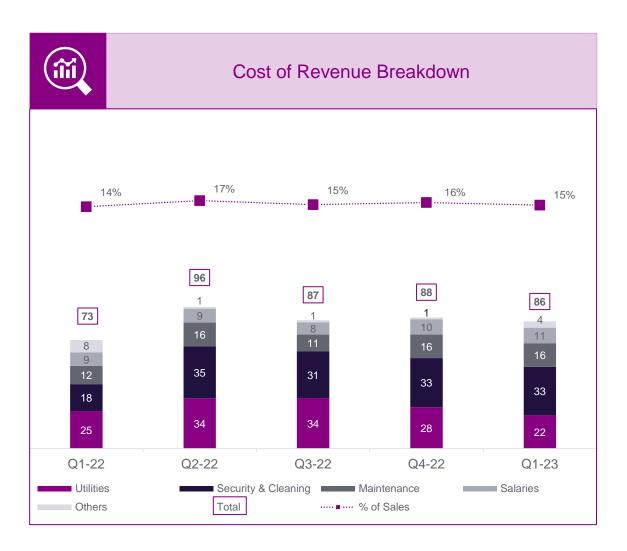
Higher Occupancy and Improving Pricing Supporting Revenue Growth

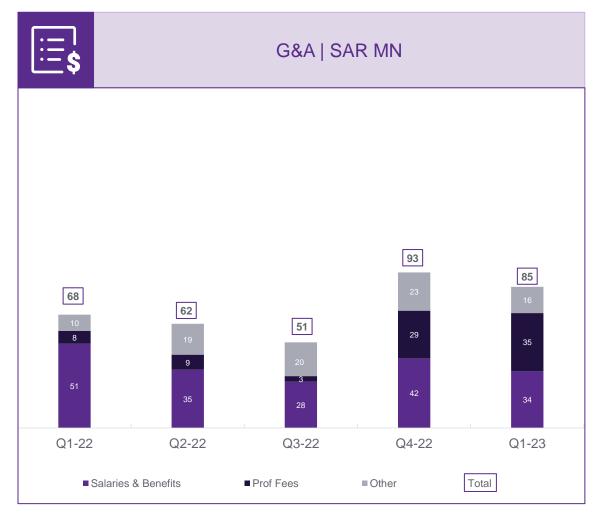






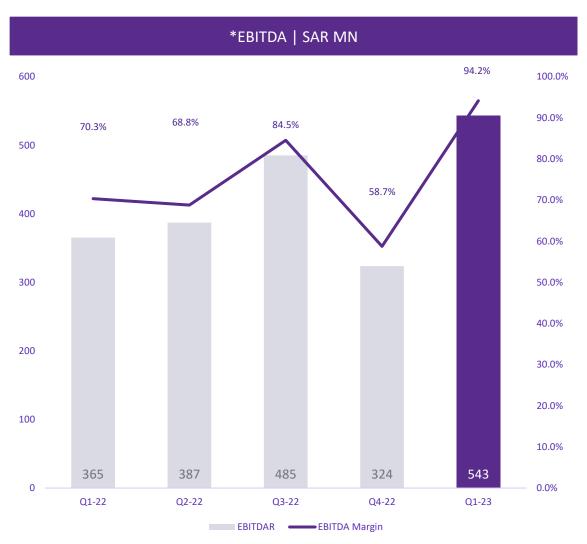
Efficiency Measures Drive Stable Costs

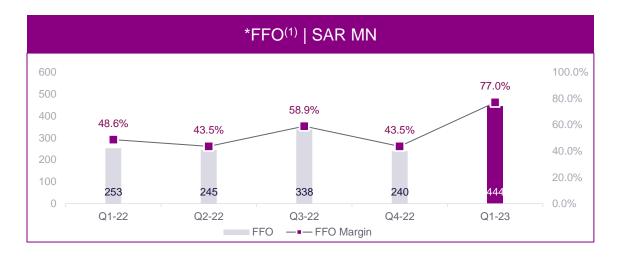


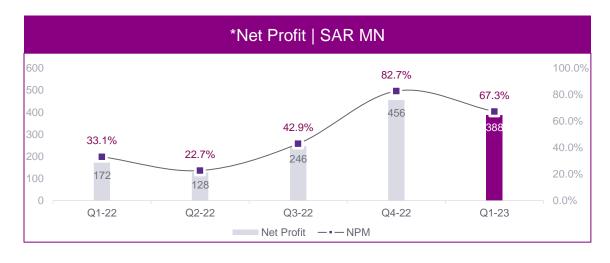




Improving Fundamentals Deliver Solid Core Profitability Growth



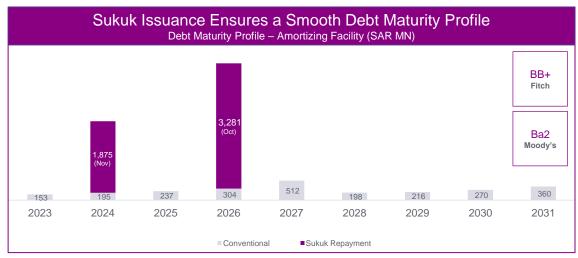


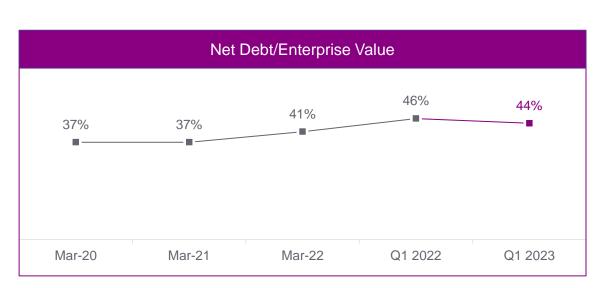


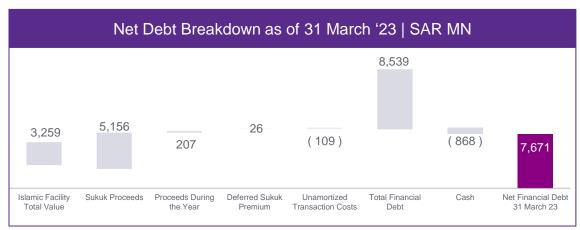


^{*} Based on fair value model (Q1-23, Q1-22 & Q4-22), and historic cost model (Q2-22 and Q3-22)

Backed by Stable Debt Profile and Calibrated Financing Policy





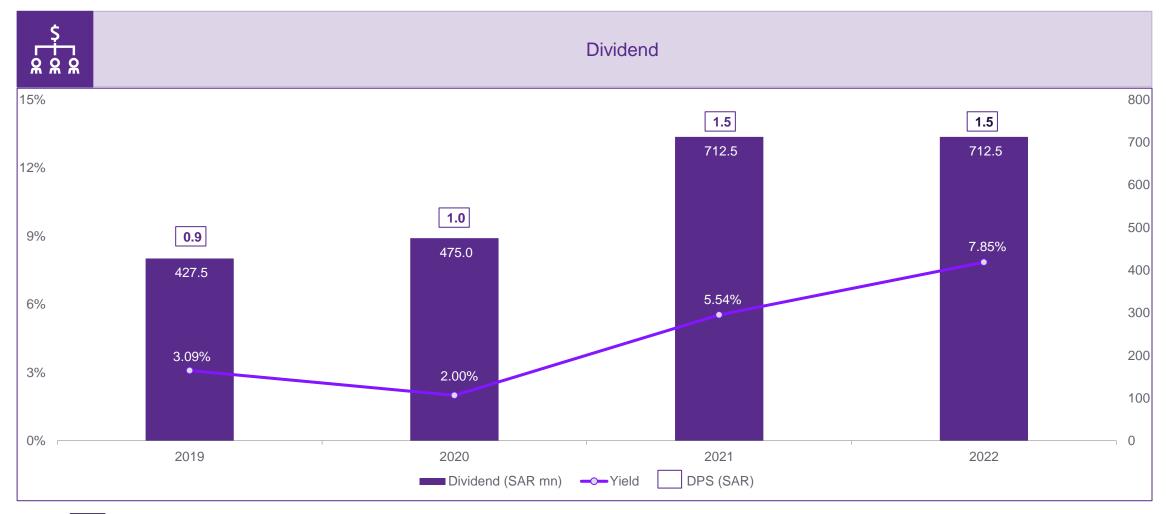


	Mar-19	Mar-20	Mar-21	Mar-22	FY-22	Mar-23
Secured Debt	100%	74.0%	74.0%	34.0%	39%	40%
Unsecured Debt	0%	26.0%	26.0%	66.0%	61%	60%



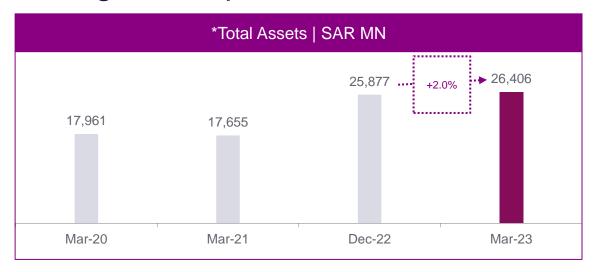


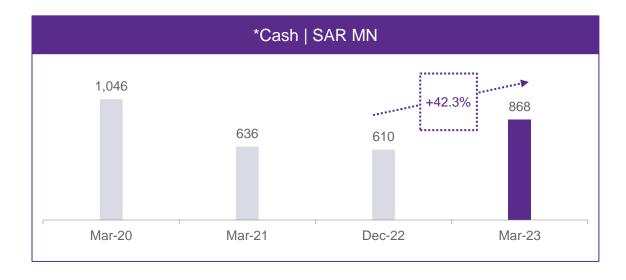
A Steadfast Commitment to Delivering Shareholder Value and Growing Dividends Stream

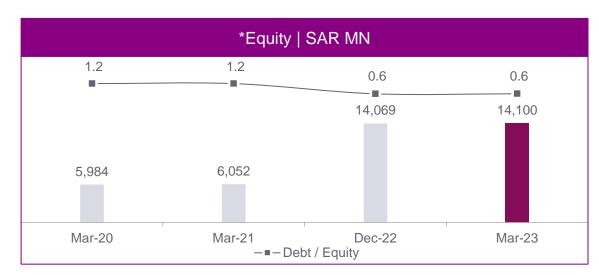


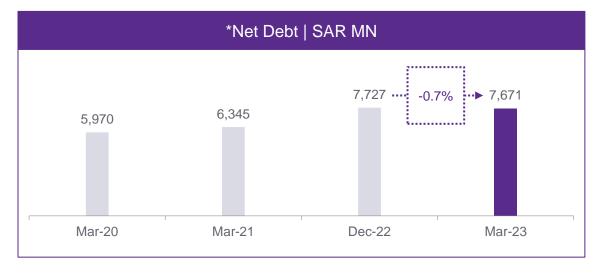


Strong and Liquid Balance Sheet







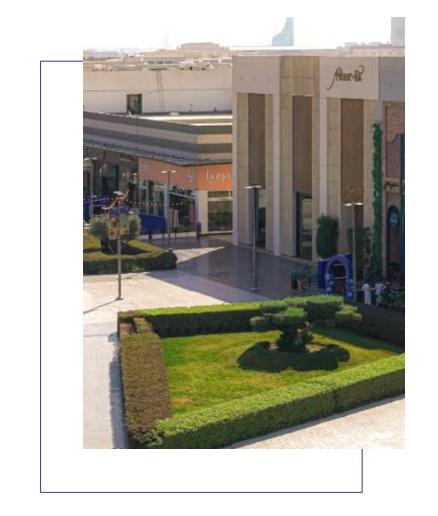




Initiated Sale of Non-core Landbank Assets

Program leverages favorable nationwide market conditions to unlock nearly SAR 2 billion of value for Cenomi Centers

City	Location	Land Size (SQM)	Market Value	
Riyadh	King Fahad Road - Olaya	18,000	Sold at 230 MN	
Riyadh	Adjacent to Jawharat Riyadh	118,000	Sold at 645 MN	
Qassim	Adjacent to U-Walk Qassim	1,216,000		
Riyadh	Sahara Plaza	13,000	SAR 1.15 BN	
Others	-	603,000		





06

Summary

Cenomi Centers: Unlocking Growth Potential



Strong Macro Growth Tailwinds

3.9% GDP growth in Q1 2023



Saudi Arabia's top provider of organized retail space

21 malls1.3mn sqm4900+ stores

10 cities



Offering a unique blend of curated brands and engaging physical experiences for a competitive edge

72 new brands onboarded in Q1-2023



A Legacy of Consistent Delivery in the KSA Market Since 2002 (project pipeline)

Average of **1+** new centres per annum



Redefining the Mall Experience with Ambitious

SAR **5.0** billion CAPEX Program

7 Market-Leading Projects



Unlocking Value for Shareholders with Attractive Dividend Payout

7.85% dividend yield in 2022 vs. 3.5%-4.0% for Tadawul All-Share's



07

Appendix

Income Statement

*Income statement (SAR 000)	Q1'23	Q1'22	% Change y-o-y
Revenue	576,782	519,168	11.1%
Gross Profit	491,146	446,054	10.1%
Gross Profit Margin	85.2%	85.9%	-0.8pp
Operating Profit	490,082	295,588	65.8%
Financial Charges	(60,331)	(40,791)	47.9%
Interest Expense On Lease Liabilities	(26,420)	(40,491)	-34.8%
Net Finance Costs	(86,752)	(81,283)	6.7%
Share Of Profit (Loss) From Equity-accounted Investee	(2,945)	(11,044)	-73.3%
Profit Before Zakat	400,385	203,261	97.0%
Zakat Charge	(12,368)	(31,403)	-60.6%
Profit For The Period	388,017	171,857	125.8%
Net Profit Margin	67.3%	33.1%	34.2pp
EBITDA	543,073	365,222	48.7%
EBITDA Margin	94.2%	70.3%	23.8pp
FFO	443,954	252,535	75.8%
FFO Margin	77.0%	48.6%	28.3pp



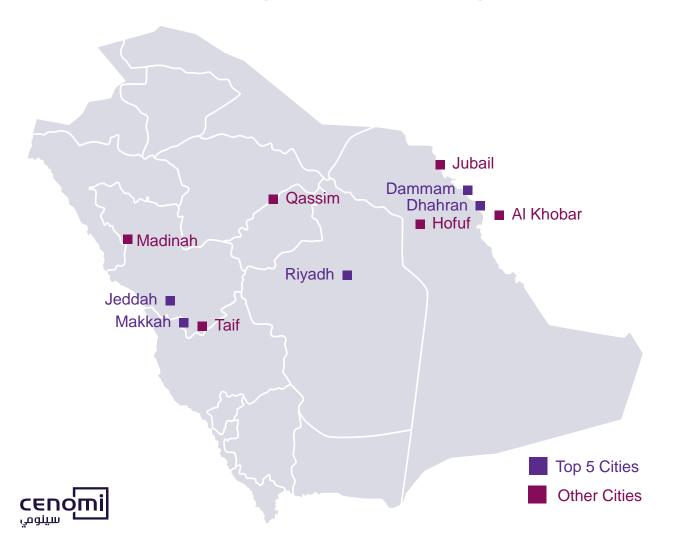
Balance Sheet

*Balance Sheet (SAR 000)	Mar-23	Dec-22
ASSETS		
Current Assets	2,338,728	2,465,620
Investment properties	23,739,580	23,075,741
Right-of-use assets	-	-
Other non-current assets	327,197	335,498
TOTAL ASSETS	26,405,505	25,876,859
TOTAL ASSETS	26,405,505	25,876,859
TOTAL ASSETS LIABILITIES	26,405,505	25,876,859
	26,405,505 2,254,381	25,876,859 1,914,839
LIABILITIES		
LIABILITIES Current Liabilities	2,254,381	1,914,839



Largest Retail Platform in Saudi Arabia, with 28 Existing and Pipeline Assets Across Key Metropolitan Areas

Diversified portfolio strategically positioned in large catchment areas



Makkah Mall

Jeddah

- Aziz Mall
- Mall of Arabia
- Haifa Mall
- Salaam Mall
- Yasmin Mall
- Jeddah Park
- City Walk Jeddah
- Jawharat Jeddah

Dammam

Nakheel Mall –
 DMM

Riyadh

- Sahara Plaza
- Salaam Mall
- Tala Mall
- The View
- Nakheel Mall RUH
- Hamraa Mall
- U-Walk
- Jawharat Riyadh
- Murcia Mall

Dhahran

Mall of Dhahran

Madinah

Noor Mall

Al Ehsa Mall

Qassim

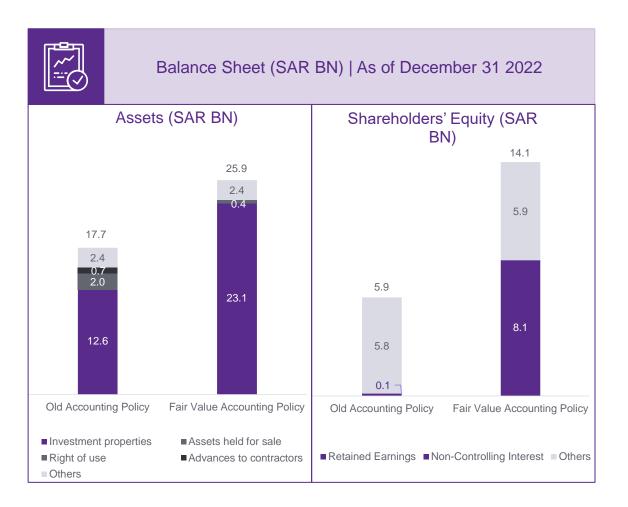
- Nakheel Plaza
- City Walk Qassim

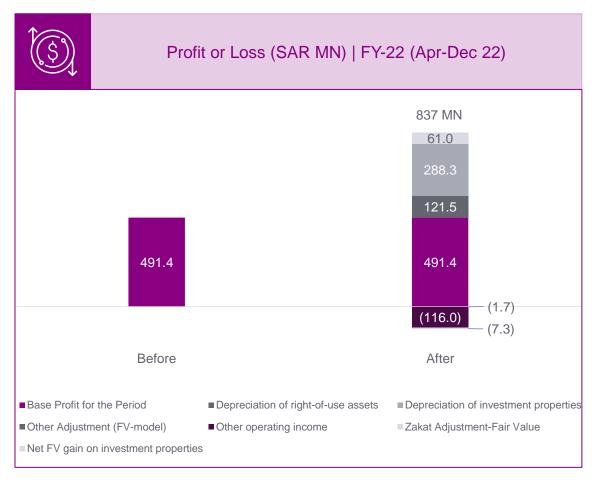
Jubail Mall

Jouri Mall

Jawharat Al Khobar

Fair Value Model Adoption in December 2022 will Strengthen Cenomi Centers' Financial Position







Our Malls

	Mall	City	Performance Category	Lease Expiry	Year Opened	GLA 000'Sqm	Occupancy	Revenue Contribution	Cineplex Presence
1.	Mall of Dhahran	Dhahran	А	'26	'05	158	95.0%	13.2%	√
2.	Salaam	Jeddah	В	'32	'12	126	91.1%	6.3%	2023
3.	Mall of Arabia	Jeddah	А	Freehold	'08	112	98.2%	11.3%	√
4.	Nakheel	Riyadh	А	'34	'14	78	95.6%	11.7%	√
5.	Aziz	Jeddah	В	'46	'05	71	75.4%	4.8%	✓
6.	Noor	Madinah	А	Freehold	'08	68	91.9%	5.5%	2023
7.	Yasmin	Jeddah	В	'34	'16	61	95.6%	5.7%	√
8.	Hamra	Riyadh	А	Freehold	'16	56	95.0%	5.2%	√
9.	Ahsa	Ahsa	С	Freehold	'10	46	84.2%	1.8%	√
10.	Salam	Riyadh	В	Freehold	'05	48	94.9%	2.8%	√
11.	Jouri	Taif	В	'35	'15	49	97.0%	4.9%	-
12.	Makkah	Makkah	А	Freehold	'11	37	98.2%	6.1%	-
13.	Nakheel	Dammam	А	Freehold	'19	61	97.8%	6.9%	√
14.	U-Walk	Riyadh	А	'46	'19	56	89.2%	3.7%	√
15.	Nakheel Plaza	Qassim	С	'29	'04	40	96.6%	2.0%	√
16.	Haifa	Jeddah	С	'32	'11	34	84.1%	1.5%	√
17.	Tala	Riyadh	С	'29	'14	21	91.8%	1.3%	√
18.	Jubail	Jubail	С	Freehold	'15	22	61.8%	0.8%	√
19.	Sahara Plaza	Riyadh	С	Freehold	'02	15	100.0%	0.2%	-
		,			LFL	1,157	92.3%	95.7%	
20.	Jeddah Park	Jeddah	А	Operational Agreement	21	122	70.5%	0.0%	2023
21.	The View	Riyadh	А	Freehold	21	56	90.1%	4.3%	√
	1	·	-		Total	1,335	90.2%	100%	



Update on key ESG KPIs during Q1'23

We are committed to our sustainability journey through a course of continuous improvements to operate in a conscious and responsible way.

CEO Alison Rehill-Erguven



Caring for Nature

32%



Increase on a yearly basis of electricity acquired from the gris in purchased electricity

90%

100%



Energy consumption data coverage throughout all malls, including tenants. This allows Cenomi Centers to understand where major energy savings can be implemented

(III)

Green IT by adopting Cloud Computing for all IT hardware and software solutions, reducina electricity consumption, and replacing high-carbon physical products by their virtual equivalents

Enriching our People

100%



15%

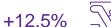


42%





Footfall (FY2022 over



84%



= =

+14%



Of employees received career development reviews

Growth in total employees

Increase in female staff

Of workforce are youth aged 18-30 years

Fatalities or injuries for employees or contractors

FY2021)

Visitors' satisfaction

Creating Vibrant Environments our People

No. of followers & subscribers (twitter. Instagram, facebook)

92%



22%



Nationalization rate

76.5%



2,800

safety training



Hours of health and



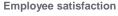
Donated to sponsorships and community projects 96.1%

suppliers

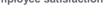
Of spending on local

SAR 10.1 MN ===

Spend with local suppliers









Cenomi Centers



Thank you

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For more information, visit <u>ir.cenomicenters.com</u>