



Key themes

Post analysis of Q1 financial statements, we revise our models. In 1Q, Mobily has seen improvement in underlying costs and is likely to improve earnings gradually. On STC, despite higher dividends, valuations are rich in our view.

What do we think?

Stock	Rating	Price Target
STC	Neutral	SAR93.0
Mobily	Neutral	SAR21.5

Saudi Arabian Telecoms Revisiting valuations

The Saudi telecoms sector has seen quite a few regulatory (reversal of royalties) and accounting changes (IFRS 9, 15, 16) that have led to revisions of EBITDA and net profit numbers and thereby questions on sustainable level of earnings. There are also questions about high accounts receivables, payables and creation of newer liabilities due to IFRS changes which we attempt to address in our report. In short, none of these changes affect our valuation but among the multiple changes, we have seen lower costs for Mobily while costs for Zain have come higher than expected. Given the thin base, the earnings and thereby stock price is likely to remain volatile. Sector growth may be unlikely to revise upwards because of already high penetration and firm regulatory control over prices. There could be headwinds in the near term (higher promotional activities witnessed in mid Q2). Post Q1 results, we revise our estimates upward for Mobily and lower for STC. STC's higher dividends in 2018 and foreign inflows have resulted in the stock rallying sharply. In the near future, there could be ample supply of stock given Govt's high ownership in STC. We have a revised TP of SAR21.5/share for Mobily (prev. 17.5) and SAR93/share for STC (prev. 98).

1Q19 thoughts and outlook: Impact of reversal of royalty fee, IFRS 16 impact and high top-line y-o-y growth were the key notables in 1Q19 results.

- All the companies reported healthy top-line growth rates coming from a low base with STC up 8.4% y-o-y as compared to Mobily's 13.0% and Zain's 24.2%. Q1 of 2018 being the first quarter post VAT, saw active promotions as there was pre-purchasing in Q4 2017 which led to high growth in 1Q19 on an annual basis. On a q-o-q basis, the top-line growth was 2.5% for STC, 1.2% for Mobily, 2.3% for Zain.
- While the new calculation for royalty fees was expected to deliver a negative set of results for Mobily and a positive set for Zain, it was the other way round with better than expected results for Mobily and a lower gross margin for Zain KSA. This was because of higher underlying costs for Zain KSA and improvement in costs for Mobily. STC had a royalty reversal benefit in 2018 and previously disclosed in its last analyst call that the company does not expect any major benefit from this reversal. In our view this is ironical because the company had a net benefit of around SAR580mn in 2018. Anyhow the impact in 1Q19 came close to management guidance. We believe the calculations are more complex and the existing level of gross margins could be more or less maintained.
- IFRS 16 was another surprise with a no or marginal impact on bottom-line while one would have expected a negative impact because of depreciation + interest costs being generally higher than rental leases in such a conversion from operating lease to capital lease, initially. Zain and Mobily both reported no material change on I/S because of IFRS 16. However, despite the increase in depreciation for Mobily, net D&A came much lower than our expectation leading to the beat in earnings. While the net changes from IFRS 16 would boost EBITDA, and thereby Enterprise value on same EBITDA, it should increase lease liabilities and thereby adjust EV accordingly.



- The key driver for the sector continues to be data pricing and promotional offers. Pricing is tightly controlled by the regulator and hence a material increase is not easy in our view. Weaker than expected results of Zain have likely spurred the company to go for another round of pricing promotion in this quarter and was followed by Mobily and could weaken earnings for the sector. In our view, pricing offers and promotions are utilized more by prepaid subscribers and as number of post-paid subscribers grow, the fleeting effect of promotions could gradually decline.
- Though there is some growth expected from business segment, we are less positive on the enterprise segment given possibility of receivables issues, high capex and low margin. We also believe even FTTH does not have capability to materially swing topline (currently single digit of revenues as per our assumptions).
- On the positive side of things, rate of decline in expats could decline as already a large chunk of expats have already left. Lifting of ban on VoIP, being in existence for more than one and half year could also lower the cannibalization on an annual basis especially now as data contributes to a large part of earnings for companies.
- Unlike most telecom companies globally, working capital and other liabilities have been unusually high for those in Saudi. For example, apart from debt of SAR12.9bn, Mobily has A/R of SAR2.9bn and A/P of SAR4.9bn. Not only this there are liabilities such as provisions, employee termination benefits, others, accrued expenses, IFRS 16 etc. which total to around SAR3.2bn. Previously, for arriving at our valuations, we used to deduct these liabilities from our EV assuming these liabilities at market value currently. However now we adjust the working capital liabilities with working capital assets and apply a 50% factor given that these liabilities would be not be reversed immediately.

Mobily: Upgrade on better costs, free cash flows, revisiting liabilities

Better than expected results: While we expected losses for 1Q19 based on prior disclosure of annual impact of higher provisions of SAR450mn- SAR600mn (SAR 112mn per quarter at the lower end of the range) based on accounting for lower past royalty fees, the company surprised the street by reporting profits. Apart from this fee for the past, there was an expected increase in royalty fee for the current period, at around SAR40mn per quarter – so the net addition in costs was likely to have been at least SAR150mn. The financial statements appear to show that these costs have been fully absorbed by increase in top-line. However we believe this was because of lower rental expense due to IFRS 16. The company reported lower expense of SAR120mn in cost of goods sold (and another 30mn below gross profit line in SG&A).

Depreciation and SG&A puzzle: While the above should have ideally lowered net income because of IFRS 16 shuffle from rental cost to depreciation and interest expenses, we saw only an increase of 30mn in depreciation (vs. usual run-rate) which led to the beat in bottom-line. Not only this SG&A was mentioned to decline by SAR30mn but came SAR90mn below usual run rate. *So in a nutshell, depreciation as well as SG&A have dropped mainly leading to beat. If IFRS16 were not implemented the cost savings would have been even more evident.* If this is to continue, the base of earnings is likely to be higher. But as we have seen in the past, there is bound to be volatility in SG&A and we expect the costs to increase slightly. However we expect D&A to gradually revise lower in the coming years.



Figure 1 Mobily – impact of IFRS-16

(SARmn)	As reported	Adjustment IFRS 16	Amounts without adoption of IFRS 16
Revenue	3,201	-	3,201
Cost of sales	(1,362)	(120)	(1,482)
Gross profit	1,839	(120)	1,719
Selling and marketing	(275)	(14)	(289)
General and administrative	(324)	(16)	(341)
Impairment loss on accounts receivable	23	-	23
Depreciation and amortization	(969)	118	(851)
Impairment loss on property and equipment	(27)	-	(27)
Other income	11	-	11
Operating profit	277	(32)	245
Share in results of joint venture	(0)	-	(0)
Finance expenses	(212)	34	(178)
Finance income	11	-	11
Profit before zakat	76	2	78
Zakat	(9)	-	(9)
Profit for the period	67	2	69

Source: Company data, Al Rajhi Capital

If the depreciation costs were lower at the same rate as of STC /Zain that is 13-15% of sales as compared to 30% of sales, there would be a SAR1.9bn increase in profit for Mobily. This implies that depreciation could decline in the future leading to bottom-line increasing. We believe that the depreciation has been high because of legacy assets and once these are depreciated, we would see lower depreciation of newer assets. Currently capex/sales is lower at around 24% and is expected to stay high in the near term as per the company.

More than debt: We had major concerns earlier on the level of liabilities which was actually not considered as debt thereby leading to our not so favourable view on the stock. For example, apart from the debt of SAR12.9bn, there are liabilities worth SAR9bn that is Mobily is not paying financing expenses on. With an approx. FCF of SAR1.7bn, if the company had to pay for these liabilities before paying for debt it would take another 5 years for them to start reducing debt. Previously in our valuations, we deducted most of these liabilities at book value after all these are liabilities to be paid. However, we now change our valuation methodology for these liabilities because:

- 1) Most of these liabilities are staying at the same level for years without any interest component
- 2) Some of these liabilities can be offset by some assets. For example, in Q1 Mobily offset some part of its part of accounts receivables with accrued expenses.
- 3) Most liabilities are being rolled over by newer contracts. For example, we believe accrued expenses are mostly related to do with capex expenses. Hence once the payment is made for the current year, given that there is new capex coming up, the accrued expenses continue to remain broadly unchanged. Thus in this context, it would be better to not account for these liabilities as on current date of balance sheet but assume it runs into perpetuity and account only for change in these liabilities (which is unchanged in our valuation).

In our revised methodology, we take a midway path between fully recognizing liabilities and not recognizing liabilities. We categorize into two segments as seen below in the tables and apply a 50% weightage to one category (after offsetting these revised liabilities with their respective counterpart assets. e.g., accounts payables with receivables, prepaid assets with accrued expenses) while taking the full liabilities in the second set. This is because there is no interest associated for only the first category.



Figure 2 Net liabilities (at half book value) in our valuations

(SARmn)	1Q19
Liabilities other than debt	
A/cs payable	4,909
Accrued expenses and others	3,604
Total	8,514
Offsetting assets	
A/cs receivable	2,858
Prepaid expenses	1,009
Total	3,867
Net liabilities	4,647
Net liabilities taken at 50% of total	2,324

Source: Company data, Al Rajhi Capital

Figure 3 Other liabilities taken at full book value

(SARmn)	1Q19
Lease liabilities (IFRS-16)	1,801
Employee termination benefits	415
Others	595
Provision	416
Total	3,226

Source: Company data, Al Rajhi Capital

No change in sector growth potential: To be sure, we do not expect a material change in outlook but forecast a moderate improvement in costs (and a structural improvement in D&A). We are not as negative on the cost front especially on royalties, as we were previously. We forecast a 6% top-line growth estimate for 2019 (because of lower base and price increase by around mid-2018) and 3% growth for 2020 and slight improvement in margins.

We still do not expect dividends for the company for another 2-3 years. However, we note that in another two years' debt could be reduced by SAR1.7-2.5bn depending on how much is used to pay off the current and other liabilities, which would lower net debt/ EBITDA and Debt/Asset levels to reasonable levels of 30% before the board could decide on dividends in our view. Currently as per our calculations, liabilities would need to be lower by SAR5.2bn for D/A to reach 30% and FCF is around SAR1.7bn, which is the basis for our estimate of 2-3 years to start paying dividends.



Figure 4 Mobily's DCF valuation model

(SARmn)	2019E	2020E	2021E	2022E	2023E	2024E	2025E
Pre-tax operating profit	951	1,067	1,344	1,505	1,667	1,829	1,991
Non-cash charges/taxes	20	15	-19	-42	-66	-88	-105
Post-tax operating profit	971	1,082	1,325	1,463	1,601	1,741	1,886
Add: Depreciation & amortisation	3,853	3,791	3,730	3,670	3,612	3,556	3,501
Change in working capital	(88)	(24)	(12)	(12)	(12)	(12)	(12)
Less: Capex	(3,018)	(2,979)	(3,039)	(2,965)	(2,749)	(2,524)	(2,431)
Free Cash Flow to Firm	1,718	1,869	2,004	2,157	2,452	2,761	2,944
		9%	7%	8%	14%	13%	7%
Discount factor	0.94	0.86	0.78	0.71	0.64	0.58	0.53
PV of Free Cash Flows	1,622	1,606	1,565	1,530	1,581	1,607	1,548
Sum of present values of FCFs	11,060						
Terminal value as per DCF							
Long term growth rate	2.0%						
Free cash flow (t+1)	3,003						
Terminal value	34,380						
Present value of terminal value	18,077						
Value of the equity							
Appraised value of the enterprise	29,137						
Add:							
Value of associates and non-core assets	8						
Cash	1,837						
Less:							
Debt	(12,877)						
Minorities	-						
zakat and tax related	(73)						
Other pending payables	(2,324)						
Provisions	(3,226)						
Appraised value of the equity	12,482						
Number of shares (mn)	770						
Appraised share price (end of year)	16.2						
12 month forward	18.2						

Source: Company data, Al Rajhi Capital

More details on 1Q

- Revenue of SAR3,201mn (+13.0% y-o-y) came in line with our estimate. Growth was driven by 1) continued growth in subscriber base and improvement of subscriber mix 2) growth in data revenues 3) increase in wholesale revenues 4) and expansion in business unit revenues.
- There was a positive impact of SAR150mn (Cost of sales: SAR120mn, Selling general and marketing: SAR30mn) on EBITDA due to adoption of IFRS-16 (conversion of operating lease into financial lease). As such, EBITDA increased 23% to SAR1,272mn. Excluding this impact, adjusted EBITDA reached SAR1,122mn, an increase of 8.3% y-o-y.
- On a pre-IFRS16 basis, financial expenses decreased 5% y-o-y to SAR178mn, driven by debt reduction. However, post-IFRS16, financial expenses increased 12.9% y-o-y to SAR212mn, primarily due to creation of lease liabilities.
- Net income came in at SAR 67mn (ahead of our estimate of SAR138mn loss), compared to losses of SAR 93mn in Q1-18. On a q-o-q basis, net income declined 16.2%, as Q4 2018 recorded a reversal in provisions related to government fee. However, the net effect of the IFRS-16 impact was negligible as reduction in opex was offset by increase in D&A and finance expenses.
- Capex to revenue stood at 24%, with a total of capex of SAR782mn. Excluding spectrum, capex to revenue stands at 23% with a capex of SAR736mn. The company is expected to maintain high capex intensity (top of the range compared to the sector benchmark) to support modernisation project and increase capacity to absorb additional traffic.



- EBITDA-Capex (Free cash flow) increased to SAR490mn vs. SAR222mn a year ago. This is driven by improvement in top-line growth and continued efficiency in operational cost management, implementation of IFRS 16 and a spectrum capex of SAR310mn in 1Q18.
- At a pre-IFRS level, net debt to EBITDA improved to 2.45x in Q1 2019 from 3.29x in Q1 2018 and 2.49x in Q4 2018. Net debt stood at SAR11.3bn, a reduction of ~1.0bn during the last 12 months.
- Mobily also saw a sharp reduction in receivables and in accrued expense and liabilities in the quarter. This is primarily driven by the company reaching settlement with the STC. For many years, the company has been continuing business without paying each other so the net position is balanced.

Figure 5 Mobily Q1 results

(SAR mn)	Q1 2018	Q4 2018	Q1 2019	% chg y-o-y	% chg q-o-q	ARC est
Revenue	2,833	3,162	3,201	13.0%	1.2%	3,182
Gross profit	1,663	1,386	1,839	10.6%	32.7%	1,814
Gross profit margin	58.7%	43.8%	57.5%			57.0%
Operating profit	101	267	277	174.3%	3.7%	44
Operating profit margin	3.6%	8.4%	8.7%			1.4%
Net profit	(93)	80	67	NM	-16.2%	(138)
Net profit margin	-3.3%	2.5%	2.1%			-4.3%

Source: Company data, Al Rajhi Capital

Valuation: For our price target, we use an equal mix of DCF (SAR18.2/share) and EV/EBITDA (SAR24.8/share, based on 7x multiple, unchanged) methods and arrive at a revised target price of SAR21.5/share with a Neutral rating. In a nutshell, the company has a visibility of only moderate top-line y-o-y growth for the next 2 years and EBITDA margin is more likely at the higher end for a telecom company (vs. globally). While FCF is reasonably healthy, so are the liabilities.

Risks: Upside risks to our valuation are improved gross margins, improving receivables, with no bad debts, faster than expected top-line growth, lower pricing competition. Downside risks are impairment of receivables, higher than expected capex, further decline in prices, write down of goodwill, unfavourable decision on pending litigations, increase in SAIBOR. We expect lower regulatory challenges going forward.

Figure 6 Income statement

Income statement (SARmn)	12/17A	12/18A	12/19E	12/20E	12/21E
Revenue	11,351	11,865	12,577	12,954	13,213
Cost of services	-4,821	-5,283	-5,383	-5,635	-5,748
Gross profit	6,530	6,582	7,194	7,319	7,465
SG&A	-2,918	-2,145	-2,390	-2,461	-2,392
EBITDA	3,612	4,437	4,804	4,858	5,074
D&A	-3,626	-3,928	-3,853	-3,791	-3,730
Operating profit	-14	509	951	1,067	1,344
Finance cost	-678	-799	-837	-764	-696
Other expenses (net)	45	129	66	67	68
Profit before tax	-648	-161	181	370	717
Tax	-61	38	-35	-37	-72
Minority interest	-	-	-	-	-
Net profit	-709	-123	146	333	645

Source: Company data, Al Rajhi Capital

STC

Good 1Q19 numbers: In 1Q19, STC outperformed expectations with a 8% y-o-y growth in top-line (due to low base) which translated to a commensurate beat at the bottom-line. As guided in STC's last analyst conference call, the company did not have a material impact of either reversal of royalty provisions or increase in royalty fee. The key deviations from our estimate were SAR150mn increase in early retirement expenses and improvement in SG&A expenses which was likely to be due to IFRS 16, which was mostly offset by increased depreciation and finance costs as per our understanding. Net-net the company seems to be broadly unchanged post the recent set of changes, which leads us to lower our estimates as we expected a higher reversal of royalty fee previously.

The stock has surged from SAR83/share to SAR105/share in 6 months mainly because of 1) increased dividend, implying dividend yield of around 6% 2) foreign inflows 3) expectations of higher reversal fee, which though has not materialized in our view (but in-line with management guidance). However, while we believe that the company has the ability to maintain high level of dividends (SAR5/share in 2019) given its cash position, the valuations are expensive currently.

Higher capacity to pay dividends but STC to focus on growth: In line with the dividend policy for next three years (minimum quarterly payment of SAR1 per share) starting from the Q4 2018, STC announced a DPS of SAR1 per share for Q1 2019. Further, the company also initiated first USD5bn denominated Sukuk issuance programme which we believe reflects the intention of Govt owned enterprises to raise dollar denominated sukuku that would help the FX reserves and establish the yield curve in Saudi. Recently, first tranche of Sukuk worth USD1.25bn was completed. For now, we believe proceeds from Sukuku will be used to pay outstanding dividends of SAR3/share for 2018 amounting to SAR6bn.

Though the company has capacity to increase dividends despite the agreement to invest SAR6.6bn for exclusive rights to broadcast football matches by General sports authority, we believe the company is keen on looking for investments to boost growth.

One off gains from Uber – Careem deal expected: Also in Q1, STC signed an agreement with Uber to sell its 8.83% stake in Careem (accounted as an associate under equity method) for a sales consideration of SAR1.03bn (US\$274mn). The sales consideration consists of cash and Uber's convertible notes. The sale which is subjected to regulatory approval could generate a gain of SAR653mn (~USD174mn) which could be reflected within 12 months as STC has reclassified as assets held for sale as at 31 March 2019. The deal is expected to be completed and final impact recorded upon completion of the regulatory procedures (source: company filings).

Valuation: As for valuation metrics, we use a mix of DCF (FCF) and relative valuation (7.5x EV/EBITDA up from 6.5x historical average and better than 7x valuation assigned to Mobily because of lower taxes/zakat rate). Given stable capital structure and stability in financial performance along with modest growth rates, both valuation methods yield similar valuation estimates. For FCF, our cost of equity is 11.25% and WACC is 11%. Our target price is SAR93/sh., average of DCF (SAR92/sh.) and relative valuation methods (SAR94/sh.). We expect SAR5/share in 2019 as dividends.

Risks: Upside risks to our estimates are from higher than expected revenues from its newer investments, tower sale/sharing, lower than expected cost of early retirement, hike in quarterly dividends and improvement in valuation of subsidiaries. Downside risks are from unfavourable regulatory changes, aggressive competition leading to lower than expected ARPUs and acquisitions at expensive valuations.



Figure 7 STC Q1 results

(SAR mn)	Q1 2018	Q4 2018	Q1 2019	% chg y-o-y	% chg q-o-q	ARC est
Revenue	12,349	13,062	13,386	8.4%	2.5%	12,634
Gross profit	6,935	8,632	7,903	14.0%	-8.4%	7,454
Gross profit margin	56.2%	66.1%	59.0%			59.0%
Operating profit	2,632	3,476	3,275	24.4%	-5.8%	2,930
Operating profit margin	21.3%	26.6%	24.5%			23.2%
Net profit	2,588	3,106	2,750	6.3%	-11.5%	2,657
Net profit margin	21.0%	23.8%	20.5%			21.0%

Source: Company data, Al Rajhi Capital

Figure 8 Income statement

Income statement (SARmn)	12/17A	12/18A	12/19E	12/20E	12/21E
Revenue	50,689	52,068	53,526	54,596	55,688
Cost of services	-22,106	-21,503	-22,481	-22,985	-23,500
Gross profit	28,583	30,565	31,045	31,611	32,188
SG&A	-10,153	-10,708	-10,223	-10,537	-10,804
EBITDA	18,431	19,857	20,822	21,074	21,384
D&A	-7,445	-7,601	-8,089	-8,361	-8,534
Operating profit	10,986	12,256	12,732	12,713	12,850
Finance cost	-354	-399	-756	-981	-981
Other expenses (net)	357	-18	22	369	410
Profit before tax	10,989	11,840	11,998	12,102	12,280
Tax	-721	-749	-768	-775	-786
Minority interest	-253	-301	-296	-302	-308
Net profit	10,016	10,790	10,934	11,026	11,186

Source: Company data, Al Rajhi Capital



Zain KSA

We do not cover Zain KSA and have suspended last quarter due to our Shariah board classification as non-Shariah compliant. However we do still track company's performance. Zain KSA's net profit of SAR129mn missed our estimate of SAR194mn and consensus estimate of SAR169mn. The miss in bottom line was mainly driven by lower than expected gross margins (70.7% actual vs 76.3% estimate) even as top-line growth was strong. We believe that the top-line growth was likely due to the positive impact from higher data prices and the low base effect in Q1 2018 where the pricing was low as a result of aggressive promotions. There are few positives for the company as the expat exodus has bottomed-out and any increase in pricing should benefit the company in terms of higher top-line growth. Further, the tower sale agreement with IHS Holdings is likely to help achieve significant savings in the capex and the company will use the proceeds to reduce the debt. Moreover, this will enable the company to focus on creating 5G network and building 1,500 sites in next 6 years. However, that being said, the profitability remains weak for the company even after strong top-line performance, benefit from reversal of provisions and positive impact from IFRS-16 adoption.

- Revenue of SAR2,093mn (+24.2% y-o-y) came higher than our expectation of SAR2,026mn, mainly driven by broad based growth across all segments, especially B2B, Consumer and Data revenue. There was a support from aggressive promotions and low pricing contributing to the low base in Q1 2018. ARPU increased from SAR68 in Q1-18 to SAR72 in Q1-19 with customer base reaching 8.2mn (post-paid contribution of more than 50%). The company has a lowest market share in the B2B solutions and it is growing at a healthy rate.
- Gross margin of 70.7% in Q1 2019 remains at an elevated level, though came much lower than our expectation of 76.3%, despite the marginal difference between actual reversal and our estimate. We have factored in a provision reversal of SAR117mn, while the actual reversal was slightly lower at SAR107mn. Sequentially, gross margin is down from 89% in Q4 2018 as the previous quarter incorporated higher reversals.
- EBITDA increased to SAR955mn, up 67% y-o-y, with ~46% EBITDA margin as compared to ~34% last year. There was a benefit to the tune of SAR136mn on EBITDA due to the adoption of IFRS-16 (effective Jan 1, 2019), which mandates reclassification of lease from operating leases to financial leases. Excluding this effect, EBITDA margin would have been ~39% with a 43% y-o-y growth. Excluding the effect of IFRS-16 and reversal of provisions (SAR107mn), EBITDA would have grown by 25% y-o-y.
- Capex is at SAR840mn, which included SAR571mn from new spectrum as compared to SAR841mn, that included SAR705mn of spectrum.
- Financing costs increased to SAR266mn in Q1 2019 from SAR250mn in Q1 2018, which included an additional impact of SAR21mn from IFRS-16.
- Net income came in at SAR129mn (SAR77mn loss in Q1 2018), which missed our estimate of SAR194mn and consensus estimate of SAR169mn. The positives for the company was the strong top-line growth of ~24%. Further, this the third consecutive quarter that the Zain KSA has posted profits. Although, the impact of IFRS-16 has a little positive impact of SAR12mn on the bottom-line.



Figure 9 Zain Q1 2019 results

(SAR mn)	Q1 2018	Q4 2018	Q1 2019	% chg y-o-y	% chg q-o-q	ARC est
Revenue	1,685	2,046	2,093	24.2%	2.3%	2,026
Gross profit	1,117	1,824	1,480	32.5%	-18.9%	1,545
Gross profit margin	66.3%	89.1%	70.7%			76.3%
Operating profit	143	628	382	167.1%	-39.2%	434
Operating profit margin	8.5%	30.7%	18.3%			21.4%
Net profit	(77)	399	129	NM	-67.7%	194
Net profit margin	-4.6%	19.5%	6.2%			9.6%

Source: Company data, Al Rajhi Capital



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"Neutral": We expect the share price to settle at a level between 10% below the current share price and 10% above the current share price on a 12 month time horizon.

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