

**Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)**

**CONSOLIDATED FINANCIAL STATEMENTS
AND INDEPENDENT AUDITOR'S REPORT**

For the year ended 31 December 2025

Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2025

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ERNST & YOUNG PROFESSIONAL SERVICES (PROFESSIONAL LLC)
PAID-UP CAPITAL (ﷲ5,500,000 - FIVE MILLION FIVE HUNDRED THOUSAND SAUDI RIYAL)

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Independent Auditor's Report To the Shareholders of Leejam Sports Company (A Saudi Joint Stock Company)

Opinion

We have audited the consolidated financial statements of Leejam Sports Company (the "Company") and its subsidiaries (collectively referred to as the "Group"), which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) that is endorsed in the Kingdom of Saudi Arabia, as applicable to audit of consolidated financial statement of public interest entities. We have fulfilled our other ethical responsibilities in accordance with that Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming auditor's opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.



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**Independent Auditor’s Report
To the Shareholders of Leejam Sports Company
(A Saudi Joint Stock Company) (continued)**

Key Audit Matters (continued)

Key audit matter	<i>How our audit addressed the key audit matter</i>
Revenue recognition	
<p>The Group reported revenue of ₹ 1,614 million from subscriptions and membership fees of fitness training centers and related activities for the year ended 31 December 2025.</p> <p>We considered this a key audit matter due to the application of accounting standard for revenue recognition in the fitness training sector requires revenue to be recognized over the term of subscription period.</p> <p>Additionally, there are inherent risks about the accuracy of revenues recorded due to either ineffective manual and / or IT related controls.</p> <p>Refer to note 4.3 for the accounting policy related to revenue recognition and note 7 for the related disclosures.</p>	<p>Our audit procedures included, among others, the following:</p> <ul style="list-style-type: none"> • Evaluated the appropriateness of revenue recognition policies for compliance with IFRS 15. • Involved our IT specialists in testing the design, implementation and operating effectiveness of system internal controls related to revenue recognition. • Tested the accuracy of customer invoice generation on a sample basis and tested a sample of the discounts and promotions applied to customer invoice. • Performed analytical procedures by comparing expectations of revenue with actual revenue and analyzing variances. • Assessed the adequacy of the relevant disclosures in the consolidated financial statements.

Other information included in The Group’s 2025 Annual Report

Other information consists of the information included in the Group’s 2025 annual report, other than the consolidated financial statements and our auditor’s report thereon. Management is responsible for the other information in its annual report. The Group’s 2025 annual report is expected to be made available to us after the date of this auditor’s report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.



Shape the future
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**Independent Auditor's Report
To the Shareholders of Leejam Sports Company
(A Saudi Joint Stock Company) (continued)**

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants and the applicable provisions of the Regulations for Companies and, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance i.e, the Audit Committee is responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit, in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.



**Independent Auditor's Report
To the Shareholders of Leejam Sports Company
(A Saudi Joint Stock Company) (continued)**

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

for Ernst & Young Professional Services

Hesham A. Alatiqi
Certified Public Accountant
License No. (523)



Riyadh: 6 Ramadan 1447H
23 February 2026

Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 December 2025

	Note	2025 ﷲ	2024 ﷲ
Revenue	7	1,614,329,681	1,501,366,256
Cost of revenue	8	(999,152,772)	(877,973,215)
GROSS PROFIT		615,176,909	623,393,041
General and administrative expenses	9	(157,606,725)	(149,639,549)
Advertising and marketing expenses	10	(34,297,216)	(24,658,701)
Provision for expected credit losses	22	(337,820)	(1,881,816)
OPERATING PROFIT		422,935,148	447,212,975
Finance cost	12	(109,459,449)	(91,477,407)
Reversal of impairment of non-financial assets	14 & 15	11,457,173	4,733,842
Write-off of non-financial assets	14	(772,839)	(8,746,066)
Gain on disposal of property and equipment, net	14	2,550,727	92,158,389
Gain on lease modification	15	-	8,998,700
Profit from short term Murabaha	23a	886,435	8,186,072
(Loss)/ gain on lease termination/write off	15	(954,893)	5,968,957
Share in net results of investment in an associate	17	(7,022,644)	(7,625,434)
Impairment on the investment in subsidiary	6	(3,157,413)	-
Impairment on the investment in an associate	17	(9,566,398)	-
Other income		373,129	4,942,710
PROFIT BEFORE ZAKAT AND INCOME TAX		307,268,976	464,352,738
Zakat and income tax	30	(5,261,779)	(10,226,407)
PROFIT FOR THE YEAR FROM CONTINUING OPERATIONS		302,007,197	454,126,331
DISCONTINUED OPERATIONS			
Profit after tax for the year from discontinued operations	36	75,275	2,172,429
PROFIT FOR THE YEAR		302,082,472	456,298,760
NET PROFIT / (LOSS) ATTRIBUTABLE TO:			
Equity holders of the parent company		304,870,401	456,978,822
Non- Controlling Interests		(2,787,929)	(680,062)
		302,082,472	456,298,760
EARNINGS PER SHARE			
Basic and diluted, from the profit for the year attributable to shareholders of the parent company	13	5.85	8.73
Basic and diluted, from continuing operations attributable to shareholders of the parent company	13	5.85	8.70



Assim Al Attas
Chief Financial Officer



Abdulalah Al-Nemr
Chief Executive Officer



Ali Hamad AlSagri
Board Chairman

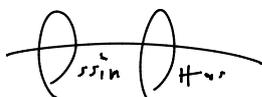
The attached notes 1 to 39 form an integral part of these consolidated financial statements.

Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2025

	Note	2025 ﷲ	2024 ﷲ
Net profit for the year		302,082,472	456,298,760
Other comprehensive (loss)/ income			
<i>Item that will not be reclassified to statement of profit or loss in subsequent periods:</i>			
Re-measurement of FVOCI		-	92,318
Re-measurement loss on employees' end of service benefits obligation	27	(1,676,462)	(8,001,390)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		300,406,010	448,389,688
TOTAL COMPREHENSIVE INCOME / (LOSS)			
ATTRIBUTABLE TO:			
Equity holders for the parent company		303,193,939	449,069,750
Non- Controlling Interest		(2,787,929)	(680,062)
		300,406,010	448,389,688



Assim Al Attas
Chief Financial Officer



Abdulelah Al-Nemr
Chief Executive Officer



Ali Hamad AlSagri
Board Chairman

The attached notes 1 to 39 form an integral part of these consolidated financial statements.

Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2025

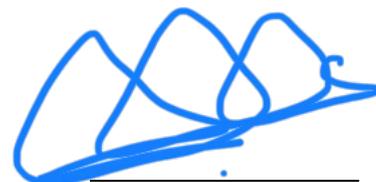
	Note	2025 س	2024 س
ASSETS			
NON-CURRENT ASSETS			
Property and equipment	14	2,295,554,839	2,057,689,844
Right-of-use assets	15	1,326,227,047	1,253,059,878
Intangible assets	16	7,714,221	8,382,827
Investment in an associate	17	-	8,728,731
Goodwill	18	7,006,036	8,289,905
Advances to suppliers and contractors	19	46,465,299	99,334,520
Investments at fair value through other comprehensive income	11	92,318	4,892,318
TOTAL NON- CURRENT ASSETS		3,683,059,760	3,440,378,023
CURRENT ASSETS			
Inventories		21,981,894	24,321,491
Prepayments and other current assets	20	77,567,083	87,963,593
Trade receivables	22	23,241,185	26,024,581
Cash and cash equivalents	23	169,736,961	106,103,887
TOTAL CURRENT ASSETS		292,527,123	244,413,552
Assets classified as held for sale	36	35,018,436	36,142,123
TOTAL ASSETS		4,010,605,319	3,720,933,698
EQUITY AND LIABILITIES			
EQUITY			
Share capital	24	523,833,610	523,833,610
FVOCI reserve		92,318	92,318
Retained earnings		836,797,273	732,030,058
Treasury shares	25	(160,656,765)	(22,626,657)
EQUITY ATTRIBUTABLE TO THE EQUITY HOLDERS OF THE PARENT COMPANY		1,200,066,436	1,233,329,329
Non-controlling interests		2,813,357	4,994,261
TOTAL EQUITY		1,202,879,793	1,238,323,590
NON-CURRENT LIABILITIES			
Borrowings	26	426,101,700	225,957,411
Lease liabilities	15	1,366,413,544	1,275,789,904
Employees' end of service benefits	27	75,753,452	65,945,056
TOTAL NON-CURRENT LIABILITIES		1,868,268,696	1,567,692,371
CURRENT LIABILITIES			
Borrowings	26	122,300,841	105,252,967
Lease liabilities	15	117,043,123	100,611,256
Accounts payable		51,653,484	67,975,620
Accrued expenses and other current liabilities	28	79,472,297	113,317,865
Deferred revenue	29	548,213,256	503,721,286
Provision for zakat and tax	30	8,860,154	11,255,841
TOTAL CURRENT LIABILITIES		927,543,155	902,134,835
Liabilities directly associated with the assets held for sale	36	11,913,675	12,782,902
TOTAL LIABILITIES		2,807,725,526	2,482,610,108
TOTAL EQUITY AND LIABILITIES		4,010,605,319	3,720,933,698



Assim Al Attas
Chief Financial Officer



Abdulelah Al-Nemr
Chief Executive Officer



Ali Hamad AlSagri
Board Chairman

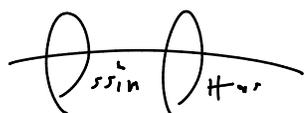
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Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2025

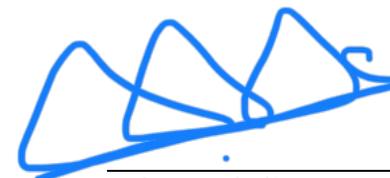
	<i>Attributable to Equity Holders of the Parent</i>					<i>Total</i> ﷲ	<i>Non-Controlling Interest ("NCI")</i> ﷲ	<i>Total</i> ﷲ
	<i>Share capital</i> ﷲ	<i>Statutory reserve</i> ﷲ	<i>Treasury Shares</i> ﷲ	<i>FVOCI Reserve</i> ﷲ	<i>Retained earnings</i> ﷲ			
As at 1 January 2024	523,833,610	135,596,952	-	-	429,801,989	1,089,232,551	2,530,051	1,091,762,602
Profit (loss) for the year	-	-	-	-	456,978,822	456,978,822	(680,062)	456,298,760
Other comprehensive income/ (loss)	-	-	-	92,318	(8,001,390)	(7,909,072)	-	(7,909,072)
Total comprehensive income for the year	-	-	-	92,318	448,977,432	449,069,750	(680,062)	448,389,688
Movement in NCI contribution	-	-	-	-	-	-	(1,336,994)	(1,336,994)
Acquisition of subsidiaries (note 6)	-	-	-	-	-	-	4,481,266	4,481,266
Transfer of statutory reserve (note 4.11)	-	(135,596,952)	-	-	135,596,952	-	-	-
Dividends (note 32)	-	-	-	-	(282,346,315)	(282,346,315)	-	(282,346,315)
Treasury Shares (note 25)	-	-	(22,626,657)	-	(22,626,657)	(22,626,657)	-	(22,626,657)
As at 31 December 2024	523,833,610	-	(22,626,657)	92,318	732,030,058	1,233,329,329	4,994,261	1,238,323,590
Profit (loss) for the year	-	-	-	-	304,870,401	304,870,401	(2,787,929)	302,082,472
Other comprehensive loss	-	-	-	-	(1,676,462)	(1,676,462)	-	(1,676,462)
Total comprehensive income for the year	-	-	-	-	303,193,939	303,193,939	(2,787,929)	300,406,010
Movement in NCI contribution	-	-	-	-	-	-	(329,735)	(329,735)
Acquisition of subsidiaries (note 1a)	-	-	-	-	(933,259)	(933,259)	936,760	3,501
Dividends (note 32)	-	-	-	-	(197,493,465)	(197,493,465)	-	(197,493,465)
Treasury Shares (note 25)	-	-	(138,030,108)	-	-	(138,030,108)	-	(138,030,108)
As at 31 December 2025	523,833,610	-	(160,656,765)	92,318	836,797,273	1,200,066,436	2,813,357	1,202,879,793



Assim Al Attas
Chief Financial Officer



Abdulelah Al-Nemr
Chief Executive Officer



Ali Hamad AlSagri
Board Chairman

The attached notes 1 to 39 form an integral part of these consolidated financial statements.

Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2025

	Note	2025 ﷲ	2024 ﷲ
OPERATING ACTIVITIES			
Profit before zakat and income tax		307,268,976	464,352,738
Profit from discontinued operations		75,275	2,172,429
		<u>307,344,251</u>	<u>466,525,167</u>
Adjustments to reconcile profit before zakat and income tax to net cash flows:			
Loss/ (gain) on lease termination	15	954,893	(5,968,957)
Finance costs	12	109,459,449	91,837,303
Depreciation of property and equipment	14 & 36	205,473,042	179,119,457
Depreciation of right-of-use assets	15 & 36	128,894,998	112,710,070
Profit from short term Murabaha		(886,435)	(8,186,072)
Gain on lease modification	15	-	(8,998,700)
Reversal of impairment	14	(11,457,173)	(4,733,842)
Amortization of intangible assets	16 & 36	3,047,371	2,665,533
Write-off of property and equipment		772,839	8,746,066
Provisions for expected credit losses	22	337,820	1,881,816
Share in net results of investment in an associate	17	7,022,644	7,625,434
Impairment of held for sale	36	112,913	-
Impairment of an associate	17	9,566,398	-
Impairment of a subsidiary	6	3,157,413	-
Provision for employees' end of service benefits	27 & 36	13,165,227	10,052,332
Gain on disposal of property and equipment		(2,550,727)	(92,158,389)
		<u>774,414,923</u>	<u>761,117,218</u>
Working capital changes:			
Inventories		2,132,500	(9,310,314)
Prepayments and other current assets		7,896,575	14,369,364
Trade receivables		(2,539,032)	280,475
Accounts payable		(4,530,166)	(37,250,502)
Accrued expenses and other current liabilities		(32,928,391)	7,871,913
Deferred revenue		44,037,542	58,152,261
Cash from operations		<u>788,483,951</u>	<u>795,230,415</u>
Employees' end of service benefits paid	27	(7,881,549)	(4,337,901)
Zakat paid	30	(7,657,466)	(9,731,207)
Net cash from operating activities		<u>772,944,936</u>	<u>781,161,307</u>
INVESTING ACTIVITIES			
Additions to property, equipment and related advances to suppliers and contractors		(371,426,545)	(583,854,466)
Proceeds from short term Murabaha profit		966,268	9,043,065
Acquisition of a subsidiary, net of cash acquired	6	-	(9,340,844)
Additional contribution in an associate	17	(7,860,311)	(14,508,400)
Proceeds from disposal of property and equipment		15,111,183	151,793,522
Investment in FVOCI		-	(4,800,000)
Addition to intangible assets	16	(2,365,797)	(2,237,154)
Net cash used in investing activities		<u>(365,575,202)</u>	<u>(453,904,277)</u>

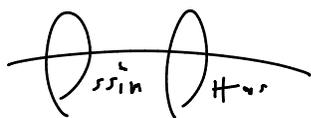
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Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

For the year ended 31 December 2025

	Note	2025 ﷲ	2024 ﷲ
FINANCING ACTIVITIES			
Proceeds from borrowings	26	1,152,586,238	411,374,564
Repayments of borrowings	26 & 36	(935,416,452)	(383,214,870)
Finance cost paid		(129,022,294)	(107,772,354)
Transaction with NCI		(326,234)	(1,336,994)
Treasury shares	25	(138,030,108)	(22,626,657)
Payment of lease liabilities	15	(96,634,002)	(109,739,624)
Dividends paid	32	(197,493,465)	(282,346,315)
Net cash used in financing activities		(344,336,317)	(495,662,250)
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS			
		63,033,417	(168,405,220)
Cash and cash equivalents at the beginning of the year		108,404,878	276,810,098
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	23	171,438,295	108,404,878
<u>SIGNIFICANT NON-CASH TRANSACTIONS</u>			
Additions to right-of-use assets and corresponding lease liability	15	149,113,760	200,520,391
Lease Modification	15	68,341,068	28,170,879
Re-measurement loss on employees end of service benefits obligation	27	(1,676,462)	(8,001,390)
Acquisition of non-controlling interests	1 (a)	4,800,000	-



Assim Al Attas
Chief Financial Officer



Abdulelah Al-Nemr
Chief Executive Officer



Ali Hamad AlSagri
Board Chairman

The attached notes 1 to 39 form an integral part of these consolidated financial statements.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31 December 2025

1 CORPORATE INFORMATION

Leejam Sports Company (“the Company”) is a Saudi Joint Stock Company and listed on the Saudi Stock Exchange Market. The Company was established in accordance with the Ministry of Commerce and Industry resolution No. 146/S dated 29 Rabi Al-Thani 1429H (corresponding to 5 May 2008) and registered under Commercial Registration (CR) numbered 4030180323 and the unified identification number 7001573141 dated 19 Jumada Al-Alkhirah 1429H (corresponding to 23 June 2008). The address of the Company’s registered office is Thumamah Street, P.O. Box 295245, Riyadh 11351, Kingdom of Saudi Arabia. In 2012, The Company’s head office was transferred from Jeddah to Riyadh, the Company obtained amended CR numbered 1010337986 dated 14 Jumada Al-Alkhirah 1433H (corresponding to 6 May 2012).

The objectives of the Company and its subsidiaries (“the Group”) are construction, management and operation of sports and entertaining centers and wholesale and retail trading in sports’ clothes and equipment and owning real estate and constructing buildings necessary to achieve its purposes and advertising, construction, management and owning hotels and furnished apartments and other activities that the Group needs to use. The Group’s operations are located in the Kingdom of Saudi Arabia and United Arab Emirates.

The subsidiaries included in these consolidated financial statements are as follows:

Name	Country of incorporation	Ownership percentage			
		31 December 2025		31 December 2024	
		Direct	Indirect	Direct	Indirect
Sports Hive Limited Company	Kingdom of Saudi Arabia	-	100%	-	100%
Altathir Al-Riyadiyah Company	Kingdom of Saudi Arabia	-	100%	-	100%
Padel X Sports Company	Kingdom of Saudi Arabia	-	51%	-	51%
Champs Sports and Fitness Club LLC Company	United Arab Emirates	-	60%	-	60%
Sports Hub Sports Company	Kingdom of Saudi Arabia	-	55%	-	55%
Leejam Investments Company	Kingdom of Saudi Arabia	100%	-	100%	-
Al-Nemw Al-Murkab Real Estate Company	Kingdom of Saudi Arabia	-	100%	-	100%
Leejam Real Estate Company	Kingdom of Saudi Arabia	-	100%	-	100%
Tatweer Al-Momaiyez Sports Company	Kingdom of Saudi Arabia	-	60%	-	60%
Service Sport Company (note a)	Kingdom of Saudi Arabia	-	100%	-	-
Kafaat Alisnad Lilmawarid Albashariyya Company (note b)	Kingdom of Saudi Arabia	-	100%	-	-
Riada Raqmiyah For Technologies (note c)	Kingdom of Saudi Arabia	-	100%	-	-

During 2016, the Group acquired 95% of the outstanding shares of Fitness Time for Trading Company Limited (the “Subsidiary”) in order to acquire the trademark “Fitness Time”. The trademark is renewable for a period of 10 years or periods at the option of the Group for a nominal fee. The Subsidiary discontinued its operations after the trademark was transferred to the Group. The management believes that the Subsidiary is immaterial to the Group; hence, does not consolidate the results of operations of the Subsidiary and its financial position in the consolidated financial statements of the Group.

(a) During the year ended 31 December 2025, the Group established a new entity in partnership with Service Support Group Limited (UK), named Service Sport Company, in which the Group held a 65% ownership interest and exercised control. The newly formed entity’s principal activities include providing repair and maintenance services for men’s and women’s sports halls and centers, as well as the repair and maintenance of sporting goods and equipment.

Later in the same year, the Group acquired the remaining 35% non-controlling interest in this subsidiary through a share-swap arrangement, whereby the Group transferred a 10% equity interest in Service Support Group Limited. This investment had previously been classified as FVOCI (fair value through other comprehensive income) and was measured at ~~SR~~ 4.8 million at the time of transfer.

(b) During the year ended 31 December 2025, the Group incorporated an entity named as Kafaat Alisnad Lilmawarid Albashariyya Company. The primary business of the entity is to provide the recruitment services, administrative support services, temporary administrative support services, and workforce and manpower support services. The subsidiary is yet to start the operations as at 31 December 2025.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

1 CORPORATE INFORMATION (continued)

(c) During the year ended 31 December 2025, the Group incorporated an entity named as Riada Raqmiyah For Technologies Company. The primary business of the entity is to provide computer programming activities related to information technology and communications. The subsidiary is yet to start the operations as at 31 December 2025.

2 BASIS OF PREPARATION AND CONSOLIDATION

The material accounting policies (note 4) applied in preparing these consolidated financial statements are consistent with those applied in comparative periods presented.

The Group has prepared the consolidated financial statements on the basis that it will continue to operate as a going concern.

2.1 *Statement of compliance*

These consolidated financial statements have been prepared in accordance with IFRS accounting standards as endorsed in the Kingdom of Saudi Arabia (“KSA”) and other standards and pronouncements as endorsed by Saudi Organization for Chartered and Professional Accountants (“SOCPA”) (collectively referred to “IFRS as endorsed in KSA”).

2.2 *Basis of measurement*

These consolidated financial statements have been prepared under the historical cost basis, except for Employees' defined benefit obligations which are recognized at the current value of the future liabilities using projected credit unit method, financial assets held at fair value through other comprehensive income, which are measured at fair value. In addition, these consolidated financial statements have been prepared using accrual basis of accounting.

2.3 *Functional and presentation currency*

The consolidated financial statements are presented in Saudi Riyal (“~~SR~~”) which is the functional and presentation currency of the parent company, and all values are stated in full, except when otherwise indicated.

2.4 *Basis of consolidation*

The consolidated financial statements of the Group comprise the financial information of the Company and its subsidiaries (note 1).

Subsidiaries are companies controlled by the Group. Control is achieved when the Group has:

- Power over the investee (i.e. existing rights that give the Group the current ability to direct the relevant activities of the investee)
- Exposure to risk, or rights, to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

In general, there is a presumption that a majority of voting rights result in control. In support of this assumption, when the Group has less than a majority of the voting rights or similar rights in the investee, the Group takes into consideration all relevant facts and circumstances when determining whether it exercises control over the investee, including:

- Arrangement(s) with other voting rights holders in the investee company.
- Rights arising from other contractual arrangements.
- Group's voting rights and potential voting rights.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the elements of control mentioned above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired (or disposed) of during the year are included (or derecognized) in the consolidated financial statements from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the equity holders of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the equity holders of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

2 BASIS OF PREPARATION AND CONSOLIDATION (continued)

2.4 Basis of consolidation (continued)

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Changes in the Group's ownership interests in subsidiaries that do not result in losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries.

Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, a gain or loss is recognized in the consolidated statement of profit or loss and is calculated as the difference between (1) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (2) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognized in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets and liabilities of the subsidiary (i.e. reclassified to the consolidated statement of profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9, and when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

3 NEW AND AMENDED STANDARDS AND INTERPRETATIONS

3.1 New and amended standards and interpretations

Following are the standards and amendments effective on 1 January 2025 or after (unless otherwise stated) and do not have a material impact on the Group's consolidated financial statements. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to IAS (21): Lack of exchangeability

For annual reporting periods beginning on or after 1 January 2025, Lack of Exchangeability – Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of the entity's financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments did not have a material impact on the Group's consolidated financial statements.

3.2 New and amended standards and interpretations not yet effective

The new amended, issued standards and interpretations, which are not effective yet have not been adopted early by the Group and will be adopted on their effective date as applicable. The adoption of these standards and interpretations is not expected to have any material impact on the Group on the effective date, except IFRS 18, which the Group is currently evaluating the impact of its adoption on the financial statements

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

3 NEW AND AMENDED STANDARDS AND INTERPRETATIONS (continued)

3.2 *New and amended standards and interpretations not yet effective (continued)*

<u>Standard, Amendment or Interpretation</u>	<u>Effective date</u>
- Amendments to the Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7	1 January 2026
- Annual Improvements to IFRS Accounting Standards - Volume 11	1 January 2026
- Contracts Referencing Nature-dependent Electricity – Amendments to IFRS 9 and IFRS 7	1 January 2026
- IFRS 18 – Presentation and Disclosure in Financial Statements	1 January 2027
- IFRS 19 – Subsidiaries without Public Accountability: Disclosures	1 January 2027
- Translation to a Hyperinflationary Presentation Currency – Amendments to IAS 21	1 January 2027

4 MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information adopted, consistent with those applied in comparative periods presented are as follows:

4.1 *Business combinations and goodwill measurement*

Business combinations are accounted for using the acquisition method upon transfer of control to the Group.

The consideration transferred is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognized in the consolidated statement of profit or loss as incurred.

When the Group acquires a business, it assesses the identifiable assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts of the acquiree.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognized at their fair value with limited exceptions.

Goodwill is initially measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value at the acquisition-date of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition-date fair values of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts recognized at the acquisition date.

If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then a gain on bargain purchase at a differential price is recognized in the consolidated statement of profit or loss.

After initial recognition, goodwill is measured at cost less accumulated impairment losses. For the purpose of impairment testing for goodwill acquired from the business combination and from the date of acquisition, it will be allocated to cash-generating units ("CGU") that are expected to benefit from the consolidation regardless of whether the other assets or liabilities acquired have been allocated to those units.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.1 *Business combinations and goodwill measurement (continued)*

If goodwill is not allocated to designated cash-generating units because of an incomplete initial calculation, the initial impairment loss will not be tested unless impairment indicators are available to enable the Group to distribute the carrying amount of the goodwill to the cash generating units or the group of cash generating units expected to benefit from business combination. Where goodwill is allocated to the cash generating unit and part of the operations of that unit are disposed of, goodwill associated with the discontinued operation will be included in the carrying amount when determining the gain or loss on disposal of the operation. The goodwill in such circumstances is measured on the basis of the value of a similar disposed operation and the remaining portion of the cash-generating unit.

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognized. Impairment losses relating to goodwill cannot be reversed in future periods.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognized amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another relevant IFRS approved in Kingdom.

Any contingent consideration to be paid (if any) will be recognized at fair value at the acquisition date and classified as equity or a financial liability. Contingent consideration classified as a financial liability is subsequently remeasured at fair value with the changes in fair value recognized in the consolidated statement of profit or loss. Contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to its acquisition-date fair value and the resulting gain or loss, if any, is recognized in the consolidated statement of profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognized in other comprehensive income are reclassified to the consolidated statement of profit or loss where such treatment would be appropriate if that interest were disposed of.

If the initial accounting for the business combination is not completed by the end of the reporting period which constitutes the period in which the combination occurred, the Group presents the items whose value calculation has not been completed in a temporary manner in the consolidated financial statements. During the measurement period, which is not more than one year from the acquisition date, the temporary value recognized on the acquisition date is retroactively adjusted to reflect the information obtained about the facts and circumstances that existed at the date of acquisition and if it is determined that this will affect the measurement of amounts recognized as of that date.

The Group recognizes additional assets or liabilities during the measurement period if new information becomes available about facts or circumstances that existed at the date of the acquisition and if it will result in recognition of assets or liabilities from that date. The measurement period ends once the group obtains all information that existed at the acquisition date or as soon as it becomes sure of the absence of more information.

4.2 *Investments in associates*

An associate is an entity over which the Group has significant influence but does not have control or joint control over. Significant influence is the Group's ability to participate in the financial and operating policy decisions of the investee but not to control or jointly control those policies.

Factors to determine significant influence include holding directly or indirectly voting power of the investee, representation on the board of directors or equivalent governing body of the investee, participation in policy-making processes including participation in decisions about dividends or other distributions, material transactions between the entity and the investee, interchange of managerial personnel or provision of essential technical information.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.2 *Investments in associates (continued)*

The investment in associates are accounted for in the consolidated financial statements of the Group using the equity method of accounting. The investment in associates in the consolidated statement of financial position are initially recognized at cost and adjusted thereafter to recognize the Group's share of the profit and loss and other comprehensive income of the associate adjusted for any impairment in the value of the net investment. In addition, when there has been a change recognized directly in the equity of the associate, the Group recognizes its share of any changes, when applicable, in the consolidated statement of changes in equity. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognizing its share of further losses.

Additional losses are recognized and recorded as liabilities only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

Unrealized gain or losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate.

On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognized as goodwill, which is included within the carrying amount of the investment.

Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognized immediately in the consolidated statement of profit or loss in the acquisition year.

The requirements of IFRSs endorsed in Kingdom are applied to determine whether it is necessary to recognize any impairment loss with respect to the Group's investment in an associate. The carrying amount of the investment in an associate or a joint venture is tested for impairment in accordance with the policy.

The Group discontinues the use of the equity method from the date when the investment ceases to be an associate, or when the investment is classified as held for sale.

When the Group reduces its ownership interest in an associate but the Group continues to use the equity method, the Group reclassifies to the consolidated statement of profit or loss the gain or loss that had previously been recognized in other comprehensive income relating to that reduction in ownership interest if that gain or loss includes the disposal of the related assets or liabilities.

When any entity within the Group transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognized in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

Leejam Sports Company and Its Subsidiaries
(A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.3 Revenue

<i>Type of Product</i>	<i>Nature and timing of satisfaction of performance obligations, including significant payment terms</i>	<i>Revenue recognition under IFRS 15</i>
Subscriptions and membership revenue	Performance obligation is satisfied over time during the subscription period. For individual customers, payment is received in advance. For corporates, consideration is received based on credit terms agreed with the corporate customers.	Subscriptions and membership fee are recognized as revenue systematically over the terms of the subscription period. The subscription fee, received in advance, is initially recognized as deferred revenue and subsequently amortized over the subscription period.
Personal training	Performance obligation is satisfied over time based on personal training (“PT”) sessions and payment is received in advance.	Personal training fee are recognized as revenue as and when related services are rendered and performance obligation are satisfied. Fee received in advance is initially recognized as deferred revenue and subsequently recognized when PT sessions are conducted or training period ends whichever is earlier.
Rental income	Performance obligation is satisfied over time during the lease period and payment is received based on contractual terms with the tenants.	Rental income is recognized on a straight-line basis over the terms of the lease agreements.

4.4 Cost of revenue and other expenses

Costs of revenue consists of direct and indirect costs arising in connection with the generation of revenue. Allocations between costs of revenue, advertising and marketing and general and administration expenses, when required, are made on a consistent basis depending upon the nature of the expense

4.5 Current versus non-current classification

The Group presents assets and liabilities in the consolidated statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realized or intended to be sold or consumed in the normal operating cycle,
- Held primarily for the purpose of trading,
- Expected to be realized within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.6 Property and equipment

(i) Initial recognition and subsequent measurement

Property and equipment except land, are stated at cost less accumulated depreciation and any accumulated impairment losses. The cost less estimated residual value of property and equipment if any, is depreciated on a straight-line basis over the estimated useful lives of the respective assets. Land is stated at cost.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes:

- The cost of materials and direct labor;
- Any other costs directly attributable to bringing the assets to a working condition for their intended use;
- When the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
- Capitalized borrowing costs, during the construction phase.

(ii) Depreciation

The estimated depreciation rates of the principal classes of property and equipment are as follows:

Buildings	Lower of the lease period or 4%
Motor vehicles	20%
Sports tools and equipment	10%
Electrical equipment and air conditioners	10%
Computers	20%
Furniture and office equipment	13.3%

Any gain or loss on disposal of an item of property and equipment is recognized in the consolidated statement of profit or loss.

(iii) Subsequent costs

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognized when replaced. All other repairs and maintenance are charged to the consolidated statement of profit or loss during the reporting period in which they are incurred.

(iv) Impairment of non-financial assets including intangible assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized in the consolidated statement of profit or loss for the amount by which the carrying amount of the asset exceeds its recoverable amount which is the higher of an asset's fair value less cost to sell and value in use. For the purpose of assessing impairment, assets are grouped at lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets that suffered impairment are reviewed for possible reversal of impairment at each reporting date. Where an impairment loss subsequently reverses, the carrying amount of the asset or cash-generating unit is increased to the revised estimate of its recoverable amount, but the increased carrying amount should not exceed the carrying amount that would have been determined, had no impairment loss been recognized for the assets or cash-generating unit in prior years. A reversal of an impairment loss is recognized as income immediately in the consolidated statement of profit or loss.

(v) Derecognition

Property and equipment are de-recognized when they have been disposed or no future economic benefits are expected to arise from their use or disposal. Gains or losses arising from de-recognition of an item of property and equipment is included in the consolidated statement of profit or loss at the time the item is de-recognized.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.7 Intangible assets

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Intangible assets with indefinite useful life are not amortized and carried at cost less accumulated impairment losses. Amortization is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed at each financial year end, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses. Intangible assets, which comprise computer software, trademarks and customer relationships are amortized at straight line method with an estimated useful life ranging from 5 to 10 years.

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in the consolidated statement of profit or loss when the asset is derecognized

Software costs associated with maintaining software programs are recognized as an expense as incurred.

- It is technically feasible to complete the Software so that it will be available for use.
- Management intends to complete the software and use or sell it.
- There is an ability to use or sell the software.
- It can be demonstrated how the software will generate probable future economic benefits.
- Adequate technical, financial and other resources to complete the development and to use or sell the software are available, and
- The expenditure attributable to the software during its development can be reliably measured.

Directly attributable costs that are capitalized as part of the software include employee costs and an appropriate portion of relevant overheads. Capitalized development costs are recorded as intangible assets and amortized from the point at which the asset is ready for use. Research expenditure and development expenditure that do not meet the criteria above are recognized as an expense as incurred. Development costs previously recognized as an expense are not recognized as an asset in a subsequent period.

4.8 Financial instruments

Financial instruments — initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

4.8.1 Financial assets

Initial recognition and measurement

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivable that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs.

In order for a financial asset to be classified and measured at amortized cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest ("SPPI")' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.8 Financial instruments (continued)

4.8.1 Financial assets (continued)

Initial recognition and measurement (continued)

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in following categories:

- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at amortised cost

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss.

This category includes derivative instruments and listed equity investments which the Group had not irrevocably elected to classify at fair value through OCI. Dividends on listed equity investments are recognised as other income in the statement of profit or loss when the right of payment has been established.

Financial assets at amortized cost are subsequently measured using the effective interest (“EIR”) method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

The Group’s financial assets at amortized cost include trade receivable, amounts due from related parties, bank balances, and contract assets.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized (i.e., removed from the Group’s consolidated statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a ‘pass-through’ arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of its continuing involvement. In that case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Impairment of financial assets

The Group recognizes an allowance for expected credit losses (“ECLs”) for all debt instruments. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.8 Financial instruments (continued)

4.8.1 Financial assets (continued)

Initial recognition and measurement

For trade receivable and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 365 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

The Group's policy measures ECLs on such instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL.

4.8.2 Financial liabilities

Initial recognition and measurement

All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Group's financial liabilities include trade payable, contract liabilities and amounts due to related parties.

Subsequent measurement

After initial recognition, interest-bearing loans and borrowings and trade and other payables are subsequently measured at amortized cost using the EIR method. Gains and losses are recognized in the consolidated statement of profit or loss and other comprehensive income when the liabilities are derecognized, as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the consolidated statement of profit or loss and other comprehensive income.

This category generally applies to trade payables.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated statement of profit or loss and other comprehensive income.

4.8.3 Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

4.9 Fair value measurement

The Group measures financial instruments at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.9 Fair value measurement (continued)

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group .

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing an asset or a liability, assuming that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2— Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3—Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the consolidated financial statements at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Group determines the policies and procedures for both recurring fair value measurement and for non-recurring measurement.

At each reporting date, the Group analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Group's accounting policies. For this analysis, the Group verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Group also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

4.10 Cash and cash equivalents

For the purposes of the consolidated statement of cash flows, cash and bank balances comprise cash on hand and deposits held with banks, all of which are available for use by the Group unless otherwise stated and have maturities of three months or less, which are subject to insignificant risk of changes in values.

4.11 Statutory reserve

The Ministry of Commerce of the Kingdom of Saudi Arabia has issued new Regulations for Companies, effective by 19 January 2023 with a grace period of two years for implementation. During the year ended 31 December 2024, the Extraordinary General Assembly Meeting approved the amendment to the Company's Bylaws in accordance with the new Companies Law which does not require to set aside a statutory reserve.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.11 Statutory reserve (continued)

Previously, in accordance with the Company's Bylaws, the Company was required to transfer 10% of the net income to the statutory reserve until this reserve reached 30% of the capital.

On 29 Thul-Qi'dah 1445H (corresponding to 6 June 2024), the Extraordinary General Assembly approved the transfer of the statutory reserve balance as of 31 March 2024, amounting to ~~S~~ 135,596,952, to retained earnings, since the statutory reserve is no longer required in light of the new Regulation for Companies and the amended by laws.

4.12 Inventories

Inventories comprises consumables (shampoos, sanitizers, spare parts and towels and other related items) kept at the fitness centers. Inventories are stated at the lower of cost and net realizable value. Cost includes expenditures incurred in acquiring the inventories, and other costs incurred in bringing them to their existing location and condition. Costs are assigned to individual items of inventory on the basis of weighted average method. Costs of purchased inventory are determined after deducting rebates and discounts if any.

4.13 Lease

A contract is, or contains, a lease if the contract conveys a right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

At the lease commencement date, the Group recognizes a right-of-use asset and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases (leases with a lease term of 12 months or less) and leases of low-value assets, for which the Group recognizes the lease payments as an operating expense (unless they are incurred to produce assets) on a straight line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate. In general, the Group uses its incremental borrowing rate as the discount rate which has been used to measure all the lease liabilities recognized.

Lease payments included in the measurement of the lease liability comprise:

- Fixed lease payments (including in-substance fixed payments), less any lease incentives;
- Variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- The amount expected to be payable by the lessee under residual value guarantees;
- The exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The lease liability is presented as a separate line in the consolidated statement of financial position, classified as current and non-current.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest rate method) and by reducing the carrying amount to reflect the lease payments made.

The Group remeasures the lease liability (and makes a corresponding adjustment to the related right of-use asset whenever:

- The lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.13 Lease (continued)

- The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used); and
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of the lease term or the economic useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the economic useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the consolidated statement of financial position, unless the right-of-use asset meet the definition of investment property and in such case, it is presented in the consolidated statement of financial position within investment property.

Variable rents that do not depend on an index or rate are not included in the measurement the lease liability and the right-of-use asset, and the related payments are recognized as an expense (unless they are incurred to produce assets) in the period in which the event or condition that triggers those payments occurs.

The Group as a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. In such case the lease is a finance lease, otherwise it is an operating lease.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sublease separately. It assesses the lease classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset.

If an arrangement contains lease and non-lease components, then the Group applies IFRS 15 to allocate the consideration in the contract. The Group applies the derecognition and impairment requirements in IFRS 9 to the finance lease receivables.

Lease payments received under operating leases are recognized as income on a straight-line basis over the lease term as part of other income.

4.14 Borrowings

Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognized in the consolidated statement of profit or loss over the period of the Borrowings using the effective interest rate method. Borrowings are recognized within finance charges in the period in which they are incurred.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.14 Borrowings (continued)

Borrowing costs that are directly attributable to the construction and / or development of a qualifying asset are capitalized up to stage when substantially all the activities necessary to prepare the qualifying asset for its intended use are completed; otherwise, such costs are charged to the consolidated statement of profit or loss.

Borrowings are derecognized from the consolidated statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in consolidated statement of profit or loss as other income or finance costs.

4.15 Employees' end of service benefits

Short-term employee benefits

Short-term employees' benefits are expensed as the related service is provided. A liability is recognized for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

Post-employment obligation

The Group operates a post-employment benefit scheme plans driven by the labor laws of the Kingdom of Saudi Arabia.

The post-employment benefits plans are not funded. Valuations of the obligations under those plans are carried out by an independent actuary based on the projected unit credit method. The costs relating to such plans primarily consist of the present value of the benefits attributed on an equal basis to each year of service and the interest on this obligation in respect of employee service in previous years.

Current and past service costs related to post-employment benefits are recognized immediately as "Employee costs" in profit or loss while unwinding of the liability at discount rates used are recorded as "Financial charges". Any changes in net liability due to actuarial valuations and changes in assumptions are taken as re-measurement in other comprehensive income.

Re-measurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognized in the period in which they occur, directly in other comprehensive income. Re-measurements are not reclassified to profit or loss in subsequent periods.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognized immediately in profit or loss as past service costs.

Valuations of the obligations under the plan are carried out using actuarial techniques on the projected unit credit method. The costs relating to such plan primarily consist of the present value of the benefits attributed on an equal basis to each year of service and the interest on this obligation in respect of employee service in previous years.

Current and past service costs related to post-employment benefits are recognized immediately in the consolidated statement of profit or loss while unwinding of the liability at discount rates used are recorded as financial cost.

Re-measurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognized directly in other comprehensive income and transferred to other reserves in the consolidated statement of changes in equity in the period in which they occur.

Changes in the present value of the defined benefit obligations resulting from plan amendments or curtailments are recognized immediately in the consolidated statement of profit or loss as past service costs. End of service payments are based on employees' final salaries and allowances and their cumulative years of service, as stated in the laws of the respective countries in which the Group operates.

Leejam Sports Company and Its Subsidiaries (A Saudi Joint Stock Company)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued) 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (continued)

4.16 Zakat and taxes

Zakat and taxes are provided in accordance with the local regulations of the place of business on an accruals basis and charged to profit or loss. Differences, if any, resulting from final assessments are adjusted in the year of their finalization.

Value-added tax ("VAT")

Revenues, expenses and assets are recognized net of the amount of VAT, except for:

- Where the VAT incurred on a purchase of assets or services is not recoverable from the tax authority, in which case the VAT is recognized as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- In case of receivables and payables that are stated with the amount of VAT included.

The net amount of VAT recoverable from or payable to the tax authority is classified as an asset or a liability, respectively, in the consolidated statement of financial position.

4.17 Provisions

Provisions are recognized when the Group has a present legal or constructive obligation as a result of a past event it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small. If the effect of the time value of money are material, provisions are discounted using a current pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

5 SIGNIFICANT ASSUMPTIONS, ESTIMATES AND JUDGEMENTS

The preparation of the consolidated financial statements in conformity with IFRS as endorsed in KSA requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the reporting date and the reported amounts of revenue and expenses during the reporting period. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Group makes estimates and assumptions concerning the future. The resulting accounting estimates, by definition, may differ from the related actual results.

Significant areas where management has used estimates, assumptions or exercised judgements are as follows:

Assumption and estimation uncertainties

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a risk of causing an adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Impairment of non-financial assets

At each reporting date, the Group reviews the carrying amount of its non-financial assets to ensure that there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use or its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-zakat discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generate cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (cash-generating units). If there is an indication that an asset may be impaired, then the recoverable amount is determined for the CGU to which the asset belongs. An impairment loss is recognized if the carrying amount of an asset or a cash-generating unit exceeds the recoverable amount. Impairment losses are recognized in consolidated statement of profit or loss. Impairment losses recognized in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

5 SIGNIFICANT ASSUMPTIONS, ESTIMATES AND JUDGEMENTS (continued)

Impairment of non-financial assets (continued)

For non-financial assets, except goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the assets or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years.

Impairment of accounts receivable

An estimate of the collectible amount of accounts receivable is made using ECL model which involves evaluation of credit rating and days past due information. For individually significant amounts, this estimation is performed on an individual basis. Amounts which are not individually significant, but which are past due, are assessed collectively.

Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ("IBR") to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the stand-alone credit rating).

Useful lives of property and equipment

The Group's management determines the estimated useful lives of property and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset or physical wear and tear.

Management reviews the useful lives annually and future depreciation charge would be adjusted where the management believes the useful lives differ from previous estimates.

Going concern

Management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

Significant judgment in determining the lease term of contracts with renewal options

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise the renewal. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise (or not to exercise) the option to renew (e.g., a change in business strategy).

Employees end of service benefits

The present value of the employees end of service benefits is determined using actuarial valuations. An actuarial valuation involves making various assumptions which may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions, and its long-term nature, a DBO is highly sensitive to changes in these assumptions. All assumptions are reviewed annually.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

5 SIGNIFICANT ASSUMPTIONS, ESTIMATES AND JUDGEMENTS (continued)

Employees end of service benefits (continued)

Discount rate

For selecting the discount rate, we have considered the yield on Government bonds of duration equal to the duration of the liability.

Mortality rate

The mortality rate is based on publicly available mortality tables for the specific countries. Those mortality tables tend to change only at intervals in response to demographic changes.

Salary and future pension increase

Estimates of future salary increase, takes into account inflation, seniority, promotion and past history.

Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the consolidated statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow (“DCF”) model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions relating to these factors could affect the reported fair value of financial instruments.

6 ACQUISITIONS OF SUBSIDIARIES

Altathir Al-Riyadiyeh Company (“Altathir”)

Altathir was fully acquired on 25 Thul-Qi’dah 1444H (corresponding to 14 June 2023) at a consideration of ﷲ 12 million. During the year ended 31 December 2024, purchase price allocation for Altathir was finalized. The assessment was carried out within one year of the acquisition date, which resulted in adjustments to the previously recognized goodwill amounting to ﷲ 4.93 million. The adjustment resulted in recognition of intangible assets which are trademarks and customer relationships, amounting to ﷲ 1.66 million and ﷲ 3.27 million respectively.

During the year ended 31 December 2025, the Group entered into an agreement with a third party to sell its 30% interest in Al-Tatheer Sports Company for a total consideration of ﷲ 9 million. As part of the arrangement, the investee is expected to issue new shares, which will result in the dilution of the Group’s ownership interest to 55%.

As of 31 December 2025, the legal and regulatory procedures relating to the transaction were still in progress. Accordingly, the Group continued to retain legal ownership of 100% of Al-Tatheer Sports Company as at the reporting date, and the subsidiary remained fully consolidated in the Group’s financial statements.

Champs Sports and Fitness Club LLC Company (“Champs”)

On 20 Rajab 1445H (corresponding to 1 February 2024), the Group acquired a 60% stake in Champs, having commercial license number 865400 issued by the Dubai Economy Department. Its head office is registered in Dubai, United Arab Emirates. Transaction costs of ﷲ 17,266 were expensed and were included in administrative expenses. It is engaged in the provision of comprehensive fitness and wellness services including but not limited to gym, fitness classes, basketball academy, football academy and facilities rentals.

During the year ended 31 December 2024, management decided to classify Champs as held for sale. The provisional goodwill along with the related assets, liabilities, and NCI, are disclosed in the consolidated financial statements as separate line items (see note 36). There is no change in management intention as of and during the year ended 31 December 2025.

Leejam Sports Company and Its Subsidiaries
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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

6 ACQUISITIONS OF SUBSIDIARIES (continued)

Sports Hub Sports Company (“Sports Hub”)

On 24 Thul-Qi’dah 1445H (corresponding to 1 June 2024), the Group acquired 55% stake in Sports Hub, having commercial register number 1010299768. Its head office is registered in Riyadh, Kingdom of Saudi Arabia. During the year ended 31 December 2025, Sports Hub ceased its operations. As a result, the Group assessed the recoverability of its investment and determined that the carrying amount was fully impaired. Accordingly, the entire carrying value of the investment including goodwill has been recognized as an impairment loss and expensed in the current year’s profit or loss. It was engaged in the provision of sports services including organizing sporting events, support services and assistance for sports activities, competitive sports events and recreational sports events.

Below is the details of net assets impaired:

	<i>31 December 2025 ﷲ (Unaudited)</i>
Assets	
Property and equipment	1,942,009
Goodwill	1,283,869
Prepayments and other current assets	1,365,746
Trade receivables	5,070,846
Total assets	<u>9,662,470</u>
Liabilities	
Employees' end of service benefits	488,888
Trade and other payables	6,016,169
Total liabilities	<u>6,505,057</u>
Net assets impaired	<u>3,157,413</u>

The following table shows book value of total assets acquired and liabilities assumed at acquisition date for acquisitions made in 2024:

	<i>Champs Sports and Fitness Club LLC Company (A) 1 February 2024 ﷲ (Unaudited)</i>	<i>Sports Hub Sports Company (B) 1 June 2024 ﷲ (Unaudited)</i>
Assets		
Property and equipment	12,709,745	2,304,182
Right-of-use assets	6,524,955	-
Intangible assets	30,093	-
Prepayments and other current assets	3,096,217	116,975
Trade receivables	775,730	4,382
Cash and cash equivalents	1,018,228	928
Total assets	<u>24,154,968</u>	<u>2,426,467</u>

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

6 ACQUISITION OF A SUBSIDIARY (continued)

	<i>Champs Sports and Fitness Club LLC Company (A) 1 February 2024 ﷲ (Unaudited)</i>	<i>Sports Hub Sports Company (B) 1 June 2024 ﷲ (Unaudited)</i>
Liabilities		
Borrowings	263,858	-
Lease liabilities	6,524,955	-
Employees' end of service benefits	150,125	265,641
Trade and other payables	7,886,767	495,134
Total liabilities	<u>14,825,705</u>	<u>760,775</u>
Total identifiable net assets at book value	<u>9,329,263</u>	<u>1,665,692</u>
Group share in net assets acquired	<u>5,597,558</u>	<u>916,131</u>
Goodwill arising on acquisition	<u>2,562,442</u>	<u>1,283,869</u>
Purchase consideration paid	<u>8,160,000</u>	<u>2,200,000</u>

Analysis of cash flows on acquisition:

	<i>Champs Sports and Fitness Club LLC Company (A) 1 February 2024 ﷲ (Unaudited)</i>	<i>Sports Hub Sports Company (B) 1 June 2024 ﷲ (Unaudited)</i>
Net cash acquired with the subsidiary	1,018,228	928
Cash paid	(8,160,000)	(2,200,000)
Net cash outflow on acquisition	<u>(7,141,772)</u>	<u>(2,199,072)</u>

7 REVENUE

	2025 ﷲ	2024 ﷲ
<i>Type of services</i>		
Subscriptions and membership	1,363,878,725	1,268,730,523
Personal training	207,089,447	194,564,140
Rental income	26,876,902	19,729,400
Others	16,484,607	18,342,193
	<u>1,614,329,681</u>	<u>1,501,366,256</u>

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

7 REVENUE (continued)

Set out below is the disaggregation of the Group's revenue from contracts with customers, for the year ended 31 December, based on male and female centers offerings:

	<i>Subscriptions and membership</i>		<i>Personal training</i>		<i>Rental income</i>	
	<i>2025</i>	<i>2024</i>	<i>2025</i>	<i>2024</i>	<i>2025</i>	<i>2024</i>
	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ
<i>Types of customers</i>						
Male centers	1,014,237,255	948,986,273	134,624,692	123,840,244	14,309,323	12,687,595
Female centers	341,919,967	309,852,546	72,464,755	70,723,896	5,346,363	5,066,487
Other business	7,721,503	9,891,704	-	-	7,221,216	1,975,318
	1,363,878,725	1,268,730,523	207,089,447	194,564,140	26,876,902	19,729,400

Geographical segregation of revenue has been presented in note 33.

8 COST OF REVENUE

	<i>2025</i>	<i>2024</i>
	ﷲ	ﷲ
Salaries and related benefits	392,990,136	350,956,013
Depreciation of property and equipment (note 14)	196,629,882	171,584,127
Depreciation of right-of-use assets	127,566,210	111,864,815
Utility	93,476,176	80,773,042
Cleaning and services	78,763,444	66,782,936
Maintenance and repair	41,388,085	30,270,038
Government and recruitment expenses	30,967,621	26,772,737
Consumables	13,416,494	12,039,178
Security and safety	9,822,967	13,845,930
Stationary	65,402	21,807
Others	14,066,355	13,062,592
	999,152,772	877,973,215

9 GENERAL AND ADMINISTRATIVE EXPENSES

	<i>2025</i>	<i>2024</i>
	ﷲ	ﷲ
Salaries and related benefits	87,637,778	82,966,279
IT maintenance	22,796,690	17,824,709
Professional fees	11,500,365	11,025,931
Depreciation of property and equipment (note 14)	7,106,766	5,768,491
Bank charges and commission	5,748,040	4,607,879
Government and recruiting expenses	5,409,195	7,472,201
Board of Directors remuneration (note 21)	3,366,054	3,287,086
Amortization of intangible assets	3,034,403	2,647,379
Depreciation- right of use assets	913,728	546,195
Others	10,093,706	13,493,399
	157,606,725	149,639,549

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10 ADVERTISING AND MARKETING EXPENSES

	2025 ﷲ	2024 ﷲ
Advertising and marketing	25,567,219	16,148,030
Salaries and related benefits	8,729,997	8,510,671
	<u>34,297,216</u>	<u>24,658,701</u>

11 INVESTMENTS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

	2025 ﷲ	2024 ﷲ
Opening	4,892,318	-
Acquisition	-	4,800,000
Transfer*	(4,800,000)	-
Unrealized gain	-	92,318
Balance at year end	<u>92,318</u>	<u>4,892,318</u>

* During the year, the Group transferred its equity investment classified at fair value through other comprehensive income (FVOCI) as part of a swap arrangement (Note-1).

12 FINANCE COST

	2025 ﷲ	2024 ﷲ
Finance cost on lease liabilities (note 15)	54,956,904	41,223,942
Finance commission	31,591,553	27,311,959
Finance cost on borrowings	19,540,337	20,699,146
Interest on employees' defined benefit liabilities (note 27)	3,370,655	2,242,360
	<u>109,459,449</u>	<u>91,477,407</u>

13 EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares outstanding during the year. As a result of treasury shares (note 25), the outstanding weighted average number of ordinary shares post the treasury shares have been used for calculation of basic and diluted earnings per ordinary share. The earnings per share calculation is given below:

Basic and diluted earnings per share

	2025 ﷲ	2024 ﷲ
Net profit attributable to Equity holders of the parent company	304,870,401	456,978,822
Number of shares	52,090,489	52,352,472
Earnings per share	<u>5.85</u>	<u>8.73</u>

Basic and diluted earnings per share of continuing operations

	2025 ﷲ	2024 ﷲ
Net profit attributable to Equity holders of the parent company	304,870,401	455,675,365
Number of shares	52,090,489	52,352,472
Earnings per share	<u>5.85</u>	<u>8.70</u>

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14 PROPERTY AND EQUIPMENT

	<i>Land</i>	<i>Buildings</i>	<i>Motor vehicles</i>	<i>Sports tools and equipment</i>	<i>Electrical Equipment, and air conditioner</i>	<i>Computers</i>	<i>Furniture and office equipment</i>	<i>Capital work in progress</i>	<i>Total</i>
	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ
<i>Cost:</i>									
At 1 January 2025	439,070,010	1,896,949,660	4,817,796	570,228,998	166,727,260	27,395,717	47,368,632	166,966,062	3,319,524,135
Additions	23,650,000	113,718,463	276,000	66,739,598	26,154,477	3,833,960	11,059,866	199,728,480	445,160,844
Transfers	-	138,719,269	-	-	-	-	-	(138,719,269)	-
Disposal	(11,556,250)	--	-	(3,650,523)	(9,334)	-	(1,411)	--	(15,217,518)
Impairment reversal	-	-	-	-	-	-	-	8,394,169	8,394,169
Write off	-	-	-	-	-	-	-	(772,839)	(772,839)
At 31 December 2025	451,163,760	2,149,387,392	5,093,796	633,318,073	192,872,403	31,229,677	58,427,087	235,596,603	3,757,088,791
<i>Accumulated depreciation:</i>									
At 1 January 2025	-	841,552,579	4,008,188	270,832,531	100,677,070	19,808,029	24,955,894	-	1,261,834,291
Charge for the year	-	131,383,991	301,970	51,181,433	12,168,009	2,825,605	5,875,640	-	203,736,648
Disposal	-	-	-	(2,905,399)	(9,333)	-	(1,260)	-	(2,915,992)
Impairment of subsidiary	-	-	21,124	186,684	1,441,672	-	292,529	-	1,942,009
Impairment reversal	-	(2,726,270)	-	(242,486)	(39,101)	(12,359)	(42,788)	-	(3,063,004)
At 31 December 2025	-	970,210,300	4,331,282	319,052,763	114,238,317	22,621,275	31,080,015	-	1,461,533,952
Net book value									
At 31 December 2025	451,163,760	1,179,177,092	762,514	314,265,310	78,634,086	8,608,402	27,347,072	235,596,603	2,295,554,839

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14 PROPERTY AND EQUIPMENT (continued)

	<i>Land</i>	<i>Buildings</i>	<i>Motor vehicles</i>	<i>Sports tools and equipment</i>	<i>Electrical Equipment, and air conditioner</i>	<i>Computers</i>	<i>Furniture and office equipment</i>	<i>Capital work in progress</i>	<i>Total</i>
	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ
<i>Cost:</i>									
At 1 January 2024	311,748,789	1,678,957,638	4,564,967	455,385,980	142,525,337	23,368,975	35,533,728	149,789,170	2,801,874,584
Additions	185,898,878	125,066,445	236,265	123,396,842	22,361,675	3,846,258	11,512,931	123,280,579	595,599,873
Transfers	-	106,103,687	-	-	-	-	-	(106,103,687)	-
Effect of acquisition of new subsidiary (note 6)	-	-	70,000	334,040	1,851,491	182,326	322,558	-	2,760,415
Disposal	(58,577,657)	-	(53,436)	(8,887,864)	(11,243)	(1,842)	(585)	-	(67,532,627)
Write off	-	(13,178,110)	-	-	-	-	-	-	(13,178,110)
At 31 December 2024	<u>439,070,010</u>	<u>1,896,949,660</u>	<u>4,817,796</u>	<u>570,228,998</u>	<u>166,727,260</u>	<u>27,395,717</u>	<u>47,368,632</u>	<u>166,966,062</u>	<u>3,319,524,135</u>
<i>Accumulated depreciation:</i>									
At 1 January 2024	-	727,406,487	3,700,118	237,646,974	89,746,842	17,269,257	20,585,300	-	1,096,354,978
Charge for the year	-	118,578,136	316,339	40,982,065	10,685,604	2,477,810	4,312,664	-	177,352,618
Effect of acquisition of new subsidiary (note 6)	-	-	13,996	69,592	252,037	62,295	58,313	-	456,233
Disposal	-	-	(22,265)	(7,866,100)	(7,413)	(1,333)	(383)	-	(7,897,494)
Write off	-	(4,432,044)	-	-	-	-	-	-	(4,432,044)
At 31 December 2024	<u>-</u>	<u>841,552,579</u>	<u>4,008,188</u>	<u>270,832,531</u>	<u>100,677,070</u>	<u>19,808,029</u>	<u>24,955,894</u>	<u>-</u>	<u>1,261,834,291</u>
Net book value									
At 31 December 2024	<u>439,070,010</u>	<u>1,055,397,081</u>	<u>809,608</u>	<u>299,396,467</u>	<u>66,050,190</u>	<u>7,587,688</u>	<u>22,412,738</u>	<u>166,966,062</u>	<u>2,057,689,844</u>

The depreciation charge for the year is allocated as follows:

	<i>2025</i>	<i>2024</i>
	ﷲ	ﷲ
Cost of revenue (note 8)	<u>196,629,882</u>	171,584,127
General and administrative expenses (note 9)	<u>7,106,766</u>	<u>5,768,491</u>
	<u>203,736,648</u>	<u>177,352,618</u>

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14 PROPERTY AND EQUIPMENT (continued)

Buildings include infrastructure constructed on plots of land leased by the Group amounting to **ﷲ** 1,137.07 million (2024: **ﷲ** 1,019.83 million).

The Capital Work-in-Progress (“CWIP”) as of 31 December 2025 represents construction costs and capital equipment amounting to **ﷲ** 178.03 million and **ﷲ** 57.57 million (2024: **ﷲ** 119.8 million and **ﷲ** 47.17 million), respectively.

The total borrowing cost capitalized under CWIP during the year amounted to **ﷲ** 8.34 million (2024: **ﷲ** 5.22 million) and the average capitalization rate was 5.28% (2024: 5.85%). In addition, interest in respect of lease liability amounting to **ﷲ** 13.36 million (2024: **ﷲ** 13.28 million) was capitalized for under construction fitness centers.

During the year, the Group closed three centers at the pre-construction phase due to lack of viability. An amount of **ﷲ** 0.77 million was written off in connection with the closure of these centers.

During the year, the Group reversed impairment amounting to **ﷲ** 11.46 million in respect of a previously impaired fitness centers.

During the year, the Group has sold a land located in Qatif with a book value of **ﷲ** 11.56 million for **ﷲ** 14.18 million resulting in a gain of **ﷲ** 2.62 million recognized under net gain on disposal of property and equipment.

During the year 2024, the Group sold a land located in Riyadh with a book value of **ﷲ** 58.58 million for **ﷲ** 150.37 million resulting in a gain of **ﷲ** 91.79 million recognized under gain on disposal of property and equipment in year 2024.

15 LEASES

The Group holds various properties on leases on which fitness centers where constructed. Rental contract periods vary for different locations. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

	2025 ﷲ	2024 ﷲ
Opening balance	1,253,059,878	1,152,169,605
Addition during the year	149,113,760	200,520,391
Depreciation charge for the year	(128,479,938)	(112,411,010)
Lease Modification	68,341,068	28,170,879
Lease termination	(15,807,721)	(20,123,829)
Reversal of impairment (note a below)	-	4,733,842
Closing balance	<u>1,326,227,047</u>	<u>1,253,059,878</u>

Set out below are the carrying amounts of right-of-use assets recognized and the movements during the year:

a) This pertained to reversal of impairment recorded on the center in Ras Al-Khaimah in 2022, which started operating in 2024.

Movement in lease liabilities is as follows:

	2025 ﷲ	2024 ﷲ
Opening balance	1,376,401,160	1,292,541,000
Addition during the year	149,113,760	200,520,391
Lease payments for the year	(163,864,876)	(164,245,110)
Lease Modification	68,341,068	19,172,179
Interest expense for the year (note 12)	54,956,904	41,223,942
Lease termination	(14,852,828)	(26,092,786)
Interest capitalized for under construction fitness centers	13,361,479	13,281,544
Closing balance	<u>1,483,456,667</u>	<u>1,376,401,160</u>

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15 LEASES (continued)

Lease liability included in the consolidated statement of financial position:

	2025 ﷲ	2024 ﷲ
Non-current	1,366,413,544	1,275,789,904
Current	117,043,123	100,611,256
	<u>1,483,456,667</u>	<u>1,376,401,160</u>

The maturity analysis of lease liabilities is disclosed in note 34.

16 INTANGIBLE ASSETS

	2025 ﷲ	2024 ﷲ
<u>Cost:</u>		
At 1 January	23,136,091	16,041,384
Additions	2,365,797	2,168,230
Reclassification from goodwill (note 6)	-	4,926,477
At 31 December	<u>25,501,888</u>	<u>23,136,091</u>
<u>Accumulated amortization:</u>		
At 1 January	14,753,264	12,105,885
Charge for the year	3,034,403	2,647,379
At 31 December	<u>17,787,667</u>	<u>14,753,264</u>
	<u>7,714,221</u>	<u>8,382,827</u>

17 INVESTMENT IN AN ASSOCIATE

On 25 Thul-Qi'dah 1444H (corresponding to 14 June 2023), the Group made an arrangement with Burjeel Holding Company to establish an entity named as Integrated Medical Care Services Company ("Investee Company"). According to the laws of the Kingdom of Saudi Arabia, the Parent Company and Burjeel Holding Company, both hold 50% ownership in the Investee Company. The Group assessed whether this arrangement was in the nature of joint venture or an associate.

For this purpose, the Group assessed whether it had significant influence or control not only on the basis of its ownership percentage but also on the existence of qualitative factors such as representation on the board of directors of the Investee Company, its participation in decision making processes, interchange of managerial personnel and access to technical information. Burjeel Holding Company has higher representation on board of directors of the Investee Company and hence has power over the Investee Company and thus concluded to have control over the Investee Company. Since, the Group does not have control over the entity based on qualitative factors, the Group considers this investment as investment in associate accounted under the equity method.

Integrated Medical Care Services Company is incorporated as per Saudi Regulations and registered in Riyadh under commercial registration number 1010888848 on 25 Thul-Qi'dah 1444H (corresponding to 14 June 2023), with a share capital at an amount of ﷲ 100,000 divided into 100 shares with ﷲ 1,000 each. This partnership aimed to establish and operate a network of physiotherapy, rehabilitation and sports health care clinics within and outside the Company's centers in the Kingdom.

During the current year, the Group, in mutual agreement with Burjeel Holding Company, agreed to dissolve the Investee Company as a result of a comprehensive assessment of its operational performance, financial results and prevailing market dynamics. Accordingly, the Group has impaired the carrying value in the current year's consolidated statement of profit or loss.

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17 INVESTMENT IN AN ASSOCIATE (continued)

The following is the carrying amount of the Group's investment in associate:

	<i>Ownership</i>		2025 ﷲ	2024 ﷲ
	2025 %	2024 %		
Integrated Medical Care Services Company	50%	50%	-	8,728,731

Movement in the Group's investment account:

	2025 ﷲ	2024 ﷲ
At the beginning of the year	8,728,731	1,845,765
Addition during the year	7,860,311	14,508,400
The Group's share of the associate results	(7,022,644)	(7,625,434)
Impairment	(9,566,398)	-
At the end of the year	-	8,728,731

Summarized statement of financial position of the associate:

	2025 ﷲ	2024 ﷲ
Current assets	30,473,756	7,353,847
Non-current assets	-	22,180,609
Current liabilities	8,158,840	9,819,701
Non-current liabilities	-	586,640
Equity	22,314,916	19,128,115
Group's share in equity (note 17.1)	9,566,398	8,721,731

Summarized statement of profit or loss and other comprehensive income of the associate:

	2025 ﷲ	2024 ﷲ
Revenue	17,150,584	7,450,053
Net loss for the year	(14,045,288)	(15,250,868)
Total comprehensive loss for the year	(14,045,288)	(15,250,868)
Group's share of loss for the year	(7,022,644)	(7,625,434)

17.1 This represents the book value of the Group's share in the net assets of Investee Company. After completion of the dissolution of the Investee Company, the actual realized amount may be different.

18 GOODWILL

During 2016, the Group acquired a fitness center namely Alkhaleej with goodwill recognised on the acquisition of amounting to ﷲ 4.8 million. During the year, management carried out impairment assessment for goodwill in respect and concluded that the recoverable amount is more than the carrying value.

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18 GOODWILL (continued)

A reconciliation of the carrying amount of goodwill at the beginning and end of the reporting year is presented below:

	2025 ﷲ	2024 ﷲ
Gross carrying amount		
At the beginning of the year	8,289,905	11,932,513
Impairment of Sports Hub Sports Company (note 6)	(1,283,869)	-
Acquisition of a subsidiary (note 6)	-	3,846,311
Goodwill pertaining to held for sale (note 36)	-	(2,562,442)
Allocated to intangible assets (note 6)	-	(4,926,477)
Closing balance	<u>7,006,036</u>	<u>8,289,905</u>

The Weighted Average Cost of Capital (“WACC”) rate applied for the purpose of determining value in use is 12% (2024: 12%). The WACC is calculated based on assumptions that reflect market assessments of the relevant risk. Cash flow projections are derived from the respective business plan. Based on the analysis, a variation of 100 basis points in the discount rate would result in a variation in the value in use by 9%. With regards to the assessment of value in use, management believes that reasonably possible change in its used assumptions would not cause the carrying value of its goodwill to exceed its recoverable amount.

The remaining goodwill was tested for impairment, using a comparison of the carrying amount of the cash-generating unit (CGU) to its recoverable amount, determined as the fair value less costs of disposal (FVLCD). The results of this assessment indicated that the carrying amount is significantly lower than the recoverable amount, and therefore no impairment loss is required.

19 ADVANCES TO SUPPLIERS AND CONTRACTORS

	2025 ﷲ	2024 ﷲ
Advances to contractors and equipment suppliers	47,691,596	103,560,817
Less: Allowance for impairment loss	(1,226,297)	(4,226,297)
	<u>46,465,299</u>	<u>99,334,520</u>

Movement in Advances to contractors and equipment suppliers is as follows

	2025 ﷲ	2024 ﷲ
At the beginning of the year	4,226,297	4,226,297
Reversal of provision during the year	(3,000,000)	-
Closing balance	<u>1,226,297</u>	<u>4,226,297</u>

20 PREPAYMENT AND OTHER ASSETS

	2025 ﷲ	2024 ﷲ
Other receivable	52,446,347	47,328,711
Prepayments	19,314,641	31,579,056
Advances to suppliers	14,274,772	18,461,628
	<u>86,035,760</u>	<u>97,369,395</u>
Less: Allowance against prepayments and other assets	(8,468,677)	(9,405,802)
	<u>77,567,083</u>	<u>87,963,593</u>
Allocation of allowance of prepayments and other assets is as follow:		
Advances to suppliers	7,470,003	8,407,128
Prepayments	998,674	998,674
	<u>8,468,677</u>	<u>9,405,802</u>

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20 PREPAYMENT AND OTHER ASSETS (continued)

Movement in Allowance prepayments and other assets is as follows:

	2025 ﷲ	2024 ﷲ
At the beginning of the year	9,405,802	9,405,802
Write off during the year	(937,125)	-
Closing balance	<u>8,468,677</u>	<u>9,405,802</u>

21 RELATED PARTIES TRANSACTIONS AND BALANCES

Related parties represent major shareholders, directors and key management personnel of the Group, and entities controlled or significantly influenced by such parties. The terms of the transactions are approved by the board of directors.

The following are the details of the major related party transactions occurred during the year:

<u>Related party</u>	<u>Nature of relationship</u>	<u>Nature of transactions</u>	2025 ﷲ	2024 ﷲ
Key management personnel*	Key management personnel	Salaries and other benefits	14,142,483	9,615,739
		Post-employment benefits	589,768	410,828
Board of Directors	Directors	Remuneration (note 9)	3,366,054	3,287,086
Hamad Ali AlSagri	Shareholder	Lease rentals paid	3,400,000	3,400,000
AlSagri Holding	Shareholder affiliate	Subscription sold	190,383	219,552
Dhaoq Almanzel Trading Est	Shareholder affiliate	Purchase of furniture	970,956	1,463,253
Afaq Al-Anaqah Trading	Shareholder affiliate	Purchase of supplies	2,252,042	4,011,627
Saudi Telecom Company	Common directorship	Subscription sold	741,061	99,599
Saudi Telecom Company	Common directorship	Purchase of internet and other services	1,604,808	118,317

*Key management personnel are entitled to yearly performance based bonus that is ascertained at the time of actual payment which is made subsequent to the year end.

Amounts due from/ (due to) related parties are as follows:

	2025 ﷲ	2024 ﷲ
<i>Trade receivables</i>		
AlSagri Holding	228,927	78,026
Saudi Telecom Company	75,136	1,064,851
<i>Prepayments and other current assets</i>		
Afaq Al-Anaqah Trading	-	576,120
Dhaoq Almanzel Trading Est	-	88,200
<i>Accounts payables and accruals</i>		
Saudi Telecom Company	-	39,468
Dhaoq Almanzel Trading Est	61,180	-
Afaq Al-Anaqah Trading	17,864	-
Hamad Ali AlSagri	-	3,910,000

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22 TRADE RECEIVABLES

	2025 ﷲ	2024 ﷲ
Subscriptions and membership receivables	17,760,548	20,098,213
Rental receivables	14,730,568	14,838,479
	<u>32,491,116</u>	<u>34,936,692</u>
Less: Allowance for expected credit losses		
- Subscriptions and membership receivables	(135,498)	(5,236)
- Rental receivables	(9,114,433)	(8,906,875)
	<u>(9,249,931)</u>	<u>(8,912,111)</u>
	<u>23,241,185</u>	<u>26,024,581</u>

Movement in the provision for expected credit losses of trade receivables is as follows

	2025 ﷲ	2024 ﷲ
At the beginning of the year	8,912,111	7,030,295
Allowance provided during the year	337,820	1,881,816
Closing balance	<u>9,249,931</u>	<u>8,912,111</u>

Information about the credit exposures on trade receivables is disclosed in note 34.

23 CASH AND CASH EQUIVALENTS

For the purpose of the consolidated statement of cash flows, cash and cash equivalents are comprised of the following:

	2025 ﷲ	2024 ﷲ
Cash in hand	173,980	122,107
Cash at bank – current accounts	159,362,981	90,981,780
Short term deposits (note a)	10,200,000	15,000,000
	<u>169,736,961</u>	<u>106,103,887</u>
Held for sale cash	1,701,334	2,300,991
	<u>171,438,295</u>	<u>108,404,878</u>

a) These are placed with a commercial bank and are based on prevailing market profit rates and have original maturity of less than three months.

24 SHARE CAPITAL

The share capital of the Group is ﷲ 523.8 million (2024: ﷲ 523.8 million) divided into 52.3 million shares (2024: 52.3 million shares) with a nominal value of ﷲ 10 each.

25 TREASURY SHARES

On 29 Thul-Qi'dah 1445H (corresponding to 6 June 2024), the Extraordinary General Assembly approved the repurchase of shares up to 200,000 shares to allocate to the employees' long term incentive plan. In this respect, the Group has bought-back 152,120 of its outstanding shares as treasury shares at an average price of ﷲ 188.48.

On 1 Jumada Al-Ula 1447H (corresponding to 23 October 2025), the Extraordinary General Assembly approved the repurchase of shares up to 3,300,000 shares as the Board of Directors considers the share price in the market is lesser than the fair value. In this respect, the Group has bought back 1,083,514 of its outstanding shares as treasury shares at an average price of ﷲ 121.88.

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26 BORROWINGS

	2025 ﷲ	2024 ﷲ
Non-current portion of long-term borrowings	426,101,700	225,957,411
Current portion of long-term borrowings	<u>122,300,841</u>	<u>105,252,967</u>
	<u>548,402,541</u>	<u>331,210,378</u>

The movements in the borrowings during the year was as follow:

	2025 ﷲ	2024 ﷲ
At 1 January	331,210,378	302,809,203
Receipts during the year	1,152,586,238	411,374,564
Repayments during the year	<u>(935,394,075)</u>	<u>(382,973,389)</u>
	<u>548,402,541</u>	<u>331,210,378</u>

As at 31 December 2025, the Group had unutilized bank financing facilities amounting to ﷲ 823 million (31 December 2024: ﷲ 1,172 million) to manage its short-term and long-term liquidity requirements and for construction of the fitness centers. The facilities have been secured by promissory notes issued by the Group and carry profit at prevailing market rates.

All borrowings are denominated in Saudi Riyals and are under Islamic financing mode being Murabaha and Tawaruq loans. The above borrowings and facilities include certain covenants which require the Group to maintain certain levels of current and leverage ratios and also notify the bank of any breach or probable breach immediately. As at 31 December 2025, the Group is in compliance with borrowings covenants.

27 EMPLOYEES' END OF SERVICE BENEFITS

The management has carried out an exercise to assess the present value of its defined benefit obligations at 31 December 2025 and 31 December 2024 in respect of employees' end-of-service benefits payable under relevant local regulations and contractual arrangements. The following tables summarize the components of net benefits expense recognized in the consolidated statement of profit or loss, comprehensive income and balances reported in the consolidated statement of financial position.

	2025 ﷲ	2024 ﷲ
Present value of end of service benefits (consolidated statement of financial position)		
Present value of employees' end of service benefits liabilities	<u>75,753,452</u>	<u>65,945,056</u>
	2025 ﷲ	2024 ﷲ
Consolidated statement of profit or loss		
Current service costs	13,131,716	9,970,311
Interest cost	3,370,655	2,242,360

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27 EMPLOYEES' END OF SERVICE BENEFITS (continued)

Reconciliation of present value of liability

	2025 ﷲ	2024 ﷲ
As at 1 January	65,945,056	49,803,255
Effect of acquisition of new subsidiary (note 6)	-	265,641
Current service cost	13,131,716	9,970,311
Interest cost	3,370,655	2,242,360
Actuarial loss	1,676,462	8,001,390
Impairment of Sports Hub (note 6)	(488,888)	-
Payments during the year	(7,881,549)	(4,337,901)
As at 31 December	<u>75,753,452</u>	<u>65,945,056</u>
	2025	2024
Discount rate	5.25%	5.5%
Future salary increment rate-long term	4.00%	4.50%
Future salary increment rate -short term	4.00%	5.00%
Retirement age	60 years	60 years

The sensitivity of the defined benefit obligations to changes in the weighted principal assumptions is as follows:

	2025 ﷲ	2024 ﷲ
Increase in discount rate 1%	(6,612,619)	(5,394,535)
Decrease in discount rate 1%	7,010,084	6,315,451
Increase in long term salary increases 1%	7,043,121	6,353,774
Decrease in long term salary increases 1%	(6,742,546)	(50,514,167)

The weighted average duration of the defined benefit obligation is 9.03 years (31 December 2024: 9.05 years). The expected maturity analysis of undiscounted defined benefit obligation is as follows (time in years):

	2025 ﷲ	2024 ﷲ
Within the next 12 months (next annual reporting period)	8,672,915	6,663,924
Between 2 and 5 years	23,712,351	20,440,187
Beyond 5 years	101,068,729	90,747,103
Total expected payments	<u>133,453,995</u>	<u>117,851,214</u>

28 ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

	2025 ﷲ	2024 ﷲ
Accrued expenses	72,462,473	100,469,353
Value added tax (VAT) payable	7,009,824	12,848,512
	<u>79,472,297</u>	<u>113,317,865</u>

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29 DEFERRED REVENUE

	2025	2024
	ﷲ	ﷲ
<i>Deferred subscription income from:</i>		
Membership fee	516,040,215	469,118,017
Personal training fee	28,839,480	31,418,567
	<u>544,879,695</u>	<u>500,536,584</u>
Deferred rental income	3,333,561	3,184,702
	<u>548,213,256</u>	<u>503,721,286</u>

Movements in deferred revenue

	2025	2024
	ﷲ	ﷲ
At the beginning of the year	503,721,286	443,623,557
Sales during the year	1,658,821,651	1,561,463,985
Revenue recognized during the year	<u>(1,614,329,681)</u>	<u>(1,501,366,256)</u>
At the end of the year	<u>548,213,256</u>	<u>503,721,286</u>

30 ZAKAT AND INCOME TAX

30.1 Charge for the year

	2025	2024
	ﷲ	ﷲ
Zakat provision for the year	4,894,526	9,576,270
Income tax provision for the year	367,253	650,137
	<u>5,261,779</u>	<u>10,226,407</u>

30.2 Movements in zakat and tax provision

	2025	2024
	ﷲ	ﷲ
At the beginning of the year	11,255,841	10,760,641
Charge during the year	9,033,970	10,226,407
Reversal	<u>(3,772,191)</u>	-
	5,261,779	10,226,407
Payments during the year	<u>(7,657,466)</u>	<u>(9,731,207)</u>
At the end of the year	<u>8,860,154</u>	<u>11,255,841</u>

30.3 The principal elements of the Group's Zakat base for the year ending 31 December are as follows:

	2025	2024
	ﷲ	ﷲ
Share capital	523,833,610	523,833,610
Treasury shares	<u>(160,656,765)</u>	<u>(22,626,657)</u>
Retained earnings	839,092,874	733,299,785
Adjusted net profit for the year	309,518,818	451,115,674
Book value of non-current assets	<u>3,659,999,028</u>	<u>3,415,613,788</u>

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30 ZAKAT AND INCOME TAX (continued)

30.4 Adjusted net income

	2025 ﷲ	2024 ﷲ
Profit for the year before zakat	303,286,522	450,339,477
Others	6,232,296	776,197
At the end of the year	<u>309,518,818</u>	<u>451,115,674</u>

30.5 Status of assessments

The Group has submitted its zakat returns for the years up to 2024. The Group has received zakat certificate from the Zakat, Tax and Customs Authority (“ZATCA”) which is valid up to 30 April 2026. The Group has received final assessments from ZATCA for the years up to 2014 and 2019 to 2023.

However, on 30 April 2021, the Group received a notification from ZATCA concerning the years 2015, 2016, 2017 and 2018. The notification claims an additional tax liability related to the ownership of shares in the Group by Target Opportunities for Trading Company, one of the former shareholders. ZATCA, based on certain assumptions, considers that the Group may be partially subject to income tax. ZATCA assumed that the former shareholder was directly or indirectly owned by investment funds that could ultimately be held by non-GCC nationals. Based on this assumption, the estimated income tax exposure indicated in the notification for 2015, 2016, 2017 and 2018 is ﷲ 32.7 million, excluding late payment penalties. The former shareholder remained a shareholder of the Group until 31 December 2018.

The Group filed an objection with ZATCA against this assessment. ZATCA did not respond to the objection. Accordingly, the Group filed a lawsuit against ZATCA before the General Secretariate of Zakat, Tax and Customs Committees “GSTC” and during the year 2022, the GSTC issued its ruling in the favor of ZATCA. During 2022, the Group filed an appeal against this ruling which has been rejected. The Group filed a cassation appeal as a final stage in the litigation process which was rejected during 2024.

The management position was that the Group as a 100% zakatable Group on the basis of its ownership structure with all direct and indirect shareholders being either GCC nationals, or companies that were established within the GCC and whose shareholders consist wholly of GCC nationals. Further, dividend distribution to the above-mentioned former shareholder, in management view, is not subject to withholding tax as it is a resident Company in the Kingdom of Saudi Arabia (as a Saudi limited liability Company on the basis of the incorporation documents).

However, the Group recorded a liability of ﷲ 32.7 million as a result of rejection of the appeal, part of which has been paid during the period ended 31 December 2025. The above-mentioned former shareholder has provided to the Group an indemnity letter to bear any amounts related to the liability that might be imposed on the Group by ZATCA in connection with the above matter. Therefore, based on the management assessment and formal advice received from an independent legal advisor, an equal amount of reimbursable receivable is recorded from the above-mentioned former shareholder as of 31 December 2025. During 2025, the Group settled a part of this liability and agreed with ZATCA for settlement of the full amount in equal monthly installments which will end in 2026. Subsequent to the year ended 31 December 2025, the Group finalized a reimbursement agreement with the former shareholder.

The Group's zakat assessment for the year 2024 is currently under review by the ZATCA. ZATCA raised some queries, which were responded. ZATCA has not issued a final assessment to date.

31 CONTINGENCIES AND COMMITMENTS

31.1 Contingencies

In the normal course of the business, the Group is involved in certain in-process litigations. The Group has consulted its legal advisor and for probable cash out flows, adequate provisions have been recorded. For certain cases where the legal counsel has advised that it is only possible, but not probable, that the action will succeed, no provision for any liability has been made in these consolidated financial statements.

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31 December 2025

31 CONTINGENCIES AND COMMITMENTS (continued)

31.1 Contingencies (continued)

The Group's bankers have issued letters of guarantees amounting to ~~ﷲ~~ 23.31 million as at 31 December 2025 (31 December 2024: ~~ﷲ~~ 14.11 million) and letter of credit amounting to ~~ﷲ~~ 0.34 million for the purpose of the business as at 31 December 2025 (2024: ~~ﷲ~~ 53.42 million).

31.2 Commitments

The Group has capital commitments on contracts for setting up fitness centers amounting to ~~ﷲ~~ 100.40 million as at 31 December 2025 (31 December 2024: ~~ﷲ~~ 188.7 million).

32 DIVIDENDS

In its meeting held on 24 Thul-Qi'dah 1446H (corresponding to 22 May 2025), the Annual General Assembly of the Company authorized the Board of Directors to distribute interim dividends on a quarterly or semi-annual basis for the fiscal year 2025.

On 5 Jumada Al-Ula 1447H (corresponding to 27 October 2025), the Board of Directors, resolved to distribute cash dividend of ~~ﷲ~~ 0.95 per share amounting to ~~ﷲ~~ 49.62 million for the third quarter of 2025.

On 2 Safar 1447H (corresponding to 29 July 2025), the Board of Directors, resolved to distribute cash dividend of ~~ﷲ~~ 0.84 per share amounting to ~~ﷲ~~ 43.87 million for the second quarter of 2025.

On 27 Thul-Qi'dah 1446H (corresponding to 25 May 2025), the Board of Directors, resolved to distribute cash dividend of ~~ﷲ~~ 0.81 per share amounting to ~~ﷲ~~ 42.32 million for the first quarter of 2025.

On 10 Sha'ban 1446H (corresponding to 9 February 2025), the Board of Directors, resolved to distribute cash dividend of ~~ﷲ~~ 1.18 per share amounting to ~~ﷲ~~ 61.68 million for the fourth quarter of 2024.

On 25 Rabi Al-Thani 1446 (corresponding to 28 October 2024), the Board of Directors, resolved to distribute interim cash dividend of ~~ﷲ~~ 2.14 per share amounting to ~~ﷲ~~ 112.1 million for the third quarter of 2024.

On 23 Muharram 1446 (corresponding to 29 July 2024), the Board of Directors, resolved to distribute interim cash dividend of ~~ﷲ~~ 0.95 per share amounting to ~~ﷲ~~ 49.76 million for the second quarter of 2024.

On 26 Shawwal 1445 (corresponding to 5 May 2024), the Board of Directors, resolved to distribute interim cash dividend of ~~ﷲ~~ 0.97 per share amounting to ~~ﷲ~~ 50.81 million for the first quarter of 2024.

On 8 Ramadan 1445H (corresponding to 18 March 2024), the Board of Directors, resolved to distribute cash dividend of ~~ﷲ~~ 1.33 per share amounting to ~~ﷲ~~ 69.67 million for the fourth quarter of 2023.

33 SEGMENTAL INFORMATION

The Group carries out its activities in the Kingdom of Saudi Arabia and UAE. The Group has determined its business segments on the basis of location and market services rendered by the Group's business segments and reported to the Group's Chief Operation Decision Maker for the purposes of resource allocation and assessment of segment performance.

For executive management purposes, the Group is organized in the following business segments:

33.1 Geographical segments

For management purposes, the Group is organized into business units based on their geographical distribution and has two reportable operating segments as follows:

- Kingdom of Saudi Arabia
- United Arab Emirates

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33 SEGMENTAL INFORMATION (continued)

33.1 Geographical segments (continued)

The following tables present revenue and profit information for the geographical segments for year end.

	<i>Local Region – KSA</i>		<i>International Region – UAE</i>		<i>Total</i>	
	<i>2025</i>	<i>2024</i>	<i>2025</i>	<i>2024</i>	<i>2025</i>	<i>2024</i>
	<i>All amounts in ₪</i>					
Revenue	1,565,810,914	1,454,786,720	48,518,767	46,579,536	1,614,329,681	1,501,366,256
Depreciation						
- Property & equipment	(189,512,430)	(164,630,025)	(7,117,452)	(6,954,102)	(196,629,882)	(171,584,127)
- Right-of-use assets	(124,758,493)	(108,532,284)	(2,807,717)	(3,332,531)	(127,566,210)	(111,864,815)
Other operating costs	(648,882,837)	(572,022,563)	(26,073,843)	(22,501,710)	(674,956,680)	(594,524,273)
Segment profit	602,657,154	609,601,848	12,519,755	13,791,193	615,176,909	623,393,041

33.2 Market segments

The following tables present revenue and profit information for the market segments

For year ended 31 December 2025

	<i>Male</i>	<i>Female</i>	<i>Other Business</i>	<i>Total</i>
	<i>All amounts in ₪</i>			
Revenues	1,171,636,076	424,017,946	18,675,659	1,614,329,681
Depreciation on property and equipment	(134,413,797)	(60,133,122)	(2,082,963)	(196,629,882)
Depreciation of right-of-use assets	(85,781,379)	(40,103,605)	(1,681,226)	(127,566,210)
Other operating costs	(474,072,679)	(181,813,667)	(19,070,334)	(674,956,680)
Segment profit	477,368,221	141,967,552	(4,158,864)	615,176,909

For year ended 31 December 2024

	<i>Male</i>	<i>Female</i>	<i>Other Business</i>	<i>Total</i>
	<i>All amounts in ₪</i>			
Revenues	1,092,790,630	389,124,514	19,451,112	1,501,366,256
Depreciation on property and equipment	(116,789,232)	(52,967,621)	(1,827,274)	(171,584,127)
Depreciation of right-of-use assets	(76,362,634)	(32,809,815)	(2,692,366)	(111,864,815)
Other operating costs	(425,452,994)	(155,029,032)	(14,042,247)	(594,524,273)
Segment profit	474,185,770	148,318,046	889,225	623,393,041

33.3 Reconciliation of segment results to profit.

Head office expenses and other income are not allocated to individual segments as these are managed on an overall at Group level. Below is the reconciliation.

	<i>2025</i>	<i>2024</i>
	<i>₪</i>	
Segment profit	615,176,909	623,393,041
General and administrative expenses	(157,606,725)	(149,639,549)
Advertising and marketing expenses	(34,297,216)	(24,658,701)
Finance costs	(109,459,449)	(91,477,407)
Profit from short term Murabaha	886,435	8,186,072
Others	(7,430,978)	98,549,282
Profit before zakat	307,268,976	464,352,738

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34 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

Introduction

The Group's principal financial liabilities comprise of Islamic short-term loans, long term loans, lease liabilities and accounts payable. The main purpose of these financial liabilities is to raise funds for the Group's operations and capital expenditure. The Group financial assets include trade receivable, investments at fair value through other comprehensive income, bank balances and a certain portion of other current assets that arise directly from its operations.

The Group is exposed to credit risk, market risk and liquidity risk. The Group risk governance oversees the management of these risks. The Group risk governance manifested in a set of established policies, procedures and controls which uses the existing organizational structure to meet strategic targets. The Group's philosophy revolves on willing and knowledgeable risk acceptance commensurate with the risk appetite and strategic plan approved by the Board.

Risk management structure

A cohesive organizational structure is established within the Group in order to identify, assess, monitor and control risks.

Board of Directors/ Audit Committee

The apex of risk governance is the centralised oversight of the Board of Directors and Audit Committee providing direction and the necessary approvals of strategies and policies in order to achieve defined corporate goals.

Senior management

Senior management is responsible for the day-to-day operations towards achieving the strategic goals within the Group's pre-defined risk appetite.

Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its trade receivables, amounts due from related parties, bank balances and a certain portion of other current assets.

Expected credit loss assessment for trade receivables

Trade receivables are generally exposed to significant credit risk, therefore, the Group has established a number of procedures to manage credit risk exposure including limiting transactions with specific counter-parties, evaluation of the customers' credit worthiness, formal credit approvals.

The Group follows a credit classification mechanism, primarily driven by the day's delinquency as a tool to manage the quality of credit risk of trade receivables. Further, the Group has categorized its trade receivables into sub-categorized on the basis of similar credit risk characteristic. Exposures within each credit risk category by services provided classification and an ECL is calculated for each service provided based on the delinquency status and actual credit loss experience over the past years. These rates are multiplied by scaler factors to reflect differences between economic conditions, current conditions and the Group's view of economic conditions over the expected lives of trade receivables.

Cash and cash equivalents

The Group held balances with banks and short-term deposit of **ﷲ** 159.36 million and 10.2 million as at 31 December 2025 respectively, which represents their maximum exposure on these assets. These balances are held with banks having strong credit ratings. While cash and cash equivalents are also subject to the expected credit loss "(ECL)" requirements of IFRS 9, the identified ECL was immaterial.

Trade receivables are amount due from customers for membership sold or other services rendered in the ordinary course of business. The average credit period is less than one year and therefore are all classified as current. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measure them subsequently at amortized cost using effective interest method.

Due to the shorter nature of the current receivables, they are carrying amount is considered to be the same as they are fair value.

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34 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Expected credit loss assessment for trade receivables (continued)

The Group has applied IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowances for all trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and is adjusted for average historical recovery rates. To measure the expected credit losses, trade receivables have been grouped based on share credit risk characteristics and is based on the ageing of the days the receivables are past due and the rates as calculated in the provision matrix. On that basis, the allowance as 31 December 2025 and 2024 was determined as follows:

Membership receivables

<i>31 December 2025</i>	<i>Within Credit period ﷲ</i>	<i>1-180 days Past Due ﷲ</i>	<i>181-365 days past due ﷲ</i>	<i>Total ﷲ</i>
Gross carrying amount	8,333,376	5,902,732	3,524,440	17,760,548
Expected credit loss range (%)	0.03%	0.28%	3.31%	
Loss allowance	2,791	16,169	116,538	135,498
<i>31 December 2024</i>	<i>Within Credit period ﷲ</i>	<i>1-180 days Past Due ﷲ</i>	<i>181-365 days past due ﷲ</i>	<i>Total ﷲ</i>
Gross carrying amount	13,546,356	6,551,857	-	20,098,213
Expected credit loss range (%)	0.01%	0.06%	-	
Loss allowance	1,258	3,978	-	5,236

Rent receivables

<i>31 December 2025</i>	<i>Within credit period ﷲ</i>	<i>1-180 days Past Due ﷲ</i>	<i>181-365 days past due ﷲ</i>	<i>More than days 1 year past Due ﷲ</i>	<i>Total ﷲ</i>
Gross carrying amount	1,541,944	1,997,867	1,293,000	9,897,757	14,730,568
Expected credit loss range (%)	12.81%	18.48%	45.63%	80.40%	
Loss allowance	197,549	369,293	589,994	7,957,597	9,114,433
<i>31 December 2024</i>	<i>Within Credit period ﷲ</i>	<i>1-180 days Past Due ﷲ</i>	<i>181-365 days past due ﷲ</i>	<i>More than days 1 year past Due ﷲ</i>	<i>Total ﷲ</i>
Gross carrying amount	1,128,159	2,522,698	1,341,121	9,846,501	14,838,479
Expected credit loss range (%)	9%	15%	39%	80%	
Loss allowance	103,837	374,292	520,739	7,908,007	8,906,875

The Group is not significantly exposed to credit risk on its other current asset as the employee loans are secured against end of service balance and the remaining balance is not significant.

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34 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: profit rate risk, currency risk and commodity risk. Financial instruments affected by market risk include loans and term deposits. The sensitivity analyses in the following sections relate to the position as at 31 December 2025 and 2024.

Profit rate risk

The profit rate profile of the Group's profit – bearing financial instruments are as follows:

	2025 ﷲ	2024 ﷲ
Borrowings		
Variable rate instruments	<u>538,202,541</u>	<u>316,210,378</u>

Cash flow sensitivity analysis for variable rate instruments

A reasonably possible change of 100 basis points in interest rates at the reporting date would have increased/(decreased)profit or loss for the year by amounts shown below. This analysis assumes that all other variable remain constant.

	2025 ﷲ	2024 ﷲ
Variable rate instruments		
100 bp Increase	<u>(5,382,025)</u>	<u>(3,162,104)</u>
100 bp Decrease	<u>5,382,025</u>	<u>3,162,104</u>

Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to realize financial assets quickly at an amount close to its fair value. The Group manages its liquidity risk by monitoring working capital and cash flow requirements on regular basis. The Group manages its liquidity risk by ensuring that bank facilities are available.

The table below summarizes the maturity profile of the Group's financial liabilities, based on contractual undiscounted payments.

31 December 2025	Within 3 Months ﷲ	3 to 12 months ﷲ	2 to 5 years ﷲ	More than 5 years ﷲ	Total ﷲ
Borrowings	35,420,217	97,491,196	453,229,063	49,681,775	635,822,251
Accounts payable	51,653,484	-	-	-	51,653,484
Accrued expenses	51,065,107	-	-	-	51,065,107
Lease liabilities	52,325,016	126,995,589	665,346,972	1,140,972,954	1,985,640,531
	<u>190,451,542</u>	<u>224,486,785</u>	<u>1,118,576,035</u>	<u>1,190,654,729</u>	<u>2,724,169,091</u>

31 December 2024	Within 3 Months ﷲ	3 to 12 months ﷲ	2 to 5 years ﷲ	More than 5 years ﷲ	Total ﷲ
Borrowings	26,192,798	85,326,729	255,535,958	-	367,055,485
Accounts payable	67,975,620	-	-	-	67,975,620
Accrued expenses	67,757,998	-	-	-	67,757,998
Lease liabilities	45,065,987	116,267,609	588,884,798	839,365,050	1,589,583,444
	<u>206,992,403</u>	<u>201,594,338</u>	<u>844,420,756</u>	<u>839,365,050</u>	<u>2,092,372,547</u>

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34 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

At the consolidated statement of financial position date, gearing ratio and current ratio were as follows:

	2025 ﷲ	2024 ﷲ
Equity	1,202,879,793	1,238,323,590
Debt (Borrowings and lease liabilities)	2,031,859,208	1,707,611,538
	2025 ﷲ	2024 ﷲ
Gearing ratio	1.69	1.38
Current ratio (excluding deferred revenue)	0.84	0.68

As of 31 December, the management also analyses the liquidity risk as follows:

	2025 ﷲ	2024 ﷲ
Current financial assets	225,689,501	164,577,919
Current financial liabilities excluding deferred revenue	<u>(342,062,555)</u>	<u>(341,597,841)</u>
Net current financial liability position	<u>(116,373,054)</u>	<u>(177,019,922)</u>

The Group manages liquidity risk by ensuring sufficient un-availed borrowing facilities. As at 31 December 2025, unutilized bank borrowing facilities of ﷲ 823 million were available from multiple banks for managing the funding requirements. Moreover, the Group generated cash flow from operating activities amounting to ﷲ 772.9 million for the year 2025.

In relation to the liquidity risk of the Group, the management monitors the Group's cash flow to ensure the existence of sufficient funds in order to meet the Group's obligations for a period of at least next twelve months from the reporting date. The management is not aware of any material uncertainty that name cast significant doubt up on the Group's ability to continue as going concern there for these consolidated financial statements have been prepared on a going concern basis

35 CAPITAL MANAGEMENT

The primary objective of the Group capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximize shareholder value.

The Group manages its capital structure and makes adjustments to it in light of changes in business conditions. No changes were made in the objectives, policies or processes during the year ended 31 December 2025 and the year ended 31 December 2024. Capital comprises share capital, FVOCI reserve, retained earnings, treasury shares and non-controlling interests and it is measured at ﷲ 1,202.88 million as at 31 December 2025 (2024: ﷲ 1,238.32 million).

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

36 DISCONTINUED OPERATIONS

The sale of Champs Sports and Fitness Club LLC Company is expected to be completed within a year from the reporting date. At 31 December 2025, Champs Sports and Fitness Club LLC Company was classified as a disposal group held for sale and as a discontinued operation. The net assets and results of Champs Sports and Fitness Club LLC Company for the year are presented below:

	2025 ﷲ	2024 ﷲ
ASSETS		
Property and equipment	18,174,033	19,332,337
Goodwill	2,562,442	2,562,442
Right-of-use assets	5,810,835	6,225,895
Intangible	67,895	80,863
Inventories	207,097	-
Prepayments and other current assets	5,225,520	4,171,164
Trade receivables	1,382,193	1,468,431
Cash and cash equivalents	1,701,334	2,300,991
Total assets	35,131,349	36,142,123
Less: impairment of held for sale	(112,913)	-
	35,018,436	36,142,123
LIABILITIES		
Borrowing	-	22,377
Lease liabilities	5,787,347	6,874,856
Provision end of service benefits	265,657	232,146
Accounts payable	3,503,011	2,527,210
Accrued expenses and other current liabilities	566,199	880,424
Deferred revenue	1,791,461	2,245,889
	11,913,675	12,782,902
NET ASSETS	23,104,761	23,359,221
	2025 ﷲ	2024 ﷲ
Revenue	22,256,608	18,409,083
Cost of revenues*	(16,118,807)	(11,247,821)
GROSS PROFIT	6,137,801	7,161,262
General and administrative expenses**	(5,537,122)	(4,628,937)
OPERATING PROFIT	600,679	2,532,325
Finance cost	(412,491)	(359,896)
PROFIT FOR THE YEAR***	188,188	2,172,429
Basic and diluted earnings per share from discontinued operations	-	0.03

* The cost of revenue includes depreciation associated with property and equipment, depreciation for the right-of-use assets, and amortization of intangible assets amounting to ﷲ 1,736,394 ﷲ 415,060 and ﷲ 12,968, respectively (2024: ﷲ 1,766,839 ﷲ 299,060 and ﷲ 18,154).

** This includes provision for employees' end of service benefits of amount ﷲ 140,306 (2024: ﷲ 82,021).

*** The Group recognized an impairment loss on its share of profits in Champs Sports and Fitness Club LLC for the year ended 31 December 2025 amounting to ﷲ 112,913. Accordingly, the net profit generated from discontinued operations amounts to ﷲ 75,275.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

31 December 2025

36 DISCONTINUED OPERATIONS (continued)

The net cash flows incurred by Champs Sports and Fitness Club LLC Company are, as follows:

	2025 ﷲ	2024 ﷲ
Operating activities	1,830,545	697,508
Investing activities	(578,090)	(8,458,355)
Financing activities	(1,852,112)	9,043,611

37 EVENTS AFTER THE REPORTING PERIOD

On 29 Sha'ban 1447H (corresponding to 17 February 2026), the Board of Directors, resolved to distribute cash dividend of ﷲ 0.93 per share amounting to ﷲ 47.57 million for the three months period ended 31 December 2025.

Other than mentioned above, management believes no events have arisen subsequent to 31 December 2025 and before the date of issuing the consolidated financial statements that could have a significant effect on the consolidated financial statements as at 31 December 2025.

38 BRANCHES

Below are the details of branches operating under separate Commercial Registration ("CR").

<i>Location</i>	<i>CR</i>	<i>Issuance Date</i>
Riyadh	1010439237	11/02/1437H
Riyadh	1010439239	11/02/1437H
Riyadh	1010612788	13/02/1439H
Riyadh	1010738515	22/1/1443H
Riyadh	1010739641	29/01/1443H
Riyadh	1010905657	24/12/1444H
Riyadh	1010934125	25/05/1439H
Buraidah	1131308370	14/02/1442H
Dammam	2050108503	15/05/1437H
Jubail	2055025936	07/08/1438H
Hail	3350147653	22/06/1441H
Skaka	3400120275	02/03/1442H
Arar	3450181275	04/06/1444H
Tabuk	3550145682	22/11/1443H
Jeddah	4030180323	19/06/1429H
Jeddah	4030248720	23/07/1434H
Jeddah	4030358958	22/10/1440H
Makkah	4031228724	22/10/1440H
Makkah	4031228725	22/10/1440H
Taif	4032050910	29/01/1438H
Al Madina	4650211820	22/10/1440H
Al Madina	4650211821	22/10/1440H
Al Bahah	5800111542	11/10/1445H
Khamis	5855346933	22/06/1441H
Jaizan	5900035652	21/03/1438H
Najran	5950032239	02/03/1437H
UAE trade licenses		
Dubai Branch	724509	11/1/2015
Ras Al-Khaimah Branch	41352	3/3/2015
Rashidya Branch (Ajman)	78538	24/08/2016
Hazana (Sharjah)	786703	26/10/2021

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31 December 2025

39 APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements were approved for issuance by the Group's Board of Directors on 29 Sha'ban 1447H (corresponding to 17 February 2026).