

EARNINGS CALL Q3 2021



November 22, 2021



4:00 PM - 5:30 PM (KSA time)



90 Minutes

Disclaimer



This presentation has been prepared by the management of Tawuniya (Company). It does not constitute or form part of, and should not be construed as, an offer, solicitation or invitation to subscribe for, underwrite or otherwise acquire, any securities of the Company or any member of its group nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any securities of the Company or any member of its group, nor shall it or any part of it form the basis of or be relied on in connection with any contract or commitment whatsoever.

The information included in this presentation has been provided to you solely for your information and background and is subject to updating, completion, revision and amendment and such information may change materially. Unless required by applicable law or regulation, no person is under any obligation to update or keep current the information contained in this presentation and any opinions expressed in relation thereto are subject to change without notice. No representation or warranty, express or implied, is made as to the fairness, accuracy, reasonableness or completeness of the information contained herein. Neither Tawuniya nor any other person accepts any liability for any loss howsoever arising, directly or indirectly from this presentation or its contents.

This presentation may include forward-looking statements that reflect the Company's intentions, beliefs or current expectations concerning, among other things, the Company's results of operations, financial condition, liquidity, performance, growth, strategies and the industry. These forward looking statements are subject to risks, uncertainties and assumptions and other factors that could cause the Company's actual results of operations, financial condition, liquidity, performance, prospects, growth or opportunities, as well as those of the markets it serves or intends to serve, to differ materially from those expressed in, or suggested by, these forward-looking statements. The Company cautions you that forward-looking statements are not guarantees of future performance and that its actual results of operations, financial condition and liquidity and the development of the industry in which the Company operates may differ materially from those made in or suggested by the forward-looking statements contained in this presentation. In addition, even if the Company's results of operations, financial condition, liquidity and growth and the development of the industry in which the Company operates are consistent with the forward-looking statements contained in this presentation, those results or developments may not be indicative of results or developments in future periods. The Company and each of its directors, officers and employees expressly disclaim any obligation or undertaking to review, update or release any update of or revisions to any forward-looking statements in this presentation or any change in the Company's expectations or any change in events, conditions or circumstances on which these forward-looking statements are based, except as required by applicable law or regulation.

The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe any such restrictions.

This document and any materials distributed in connection with this document are not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction.

Table of Contents



KSA Insurance Industry

Jad Katra - Director of strategy

& corporate performance

Tawuniya's Performance
Dr. Ammr Kurdi - CFO

15 Company Overview

21 Q&A

KSA INSURANCE INDUSTRY



Market Update



MEDICAL



- •CCHI plans to raise the number of beneficiaries to 30 million by 2030. It also aims to update the business standards of insurance companies and service providers. The council's interest is in considering the visions of insurance companies and service providers in order to improve performance and the level of service.
- •Rapid increase in cost of healthcare (aka medical inflation), increase in elective treatment, over utilization of service. The increase in claims has become evidently noticeable.
- Article 11: we continue to observe very marginal impact so far.
- •CCHI launched "nphies" platform to facilitate the exchange of health information for patients. It recently launched a unified coding system to enter patient information and seek immediate approval of insurer through a single portal. Health care providers and insurance companies will have instant access in real time. This will optimize the process for time efficiency and data control.
- CCHI in coordination with the Saudi Central Bank has launched a healthcare fund to cover expenses that exceed individuals' insurance coverage.
- •SAMA announced the issuance of the Standard Insurance Policy of Medical Malpractice that will come into force as of January 1, 2022, to safeguard and protect policyholders. Taking into consideration, the legal requirement imposed on doctors and dentists according to Law of Practicing Healthcare Professions, which emphasizes obtaining insurance coverage against Medical Malpractice.

MOTOR



- 15 to 20% increase in motor claims mainly driven by increase in spare parts price inflation.
- Introduction of autonomous vehicle insurance expected soon to facilitate this product penetration in the market.
- The motor market has still experiencing negative growth.





- Domestic helpers insurance mandate is expected to commence from Jan 1st, 2022 and will be mandated at kickoff for new comers only. Annual inflow is about 400K workers.
- Liability risk coverage regulation has been issued mandating coverage for large/high density gatherings (e.g. malls, events, stadiums, etc.). Positive impact magnitude is uncertain for the industry but should materialize around Q2 to Q3 next year.
- New announced projects: RIG (off-shore entertainment), NIDLP (National Industrial Development & Logistics Program), TRSDC (The Red Sea Development Company) hotels.
- Hajj and Umrah: 60,000 people were allowed for Hajj in 2021/1442 with COVID-19 protocol (45k international pilgrims, 15k local pilgrims) we hope the numbers rise for 1443 Hajj season.

Q3 2021 Earnings Call

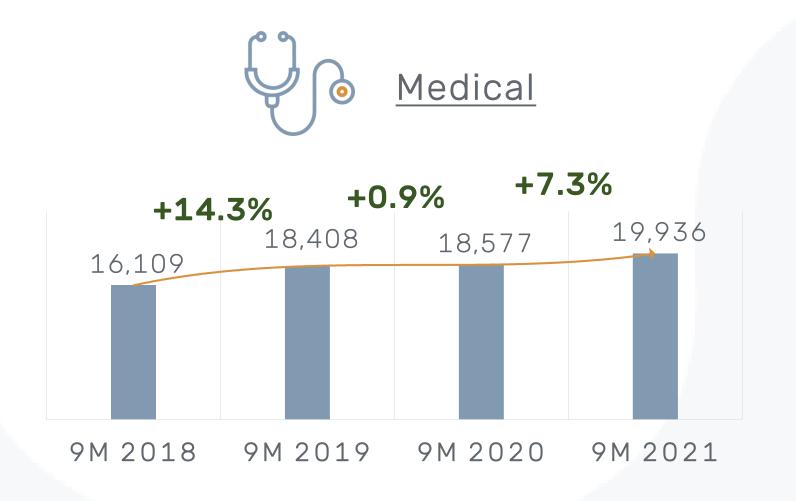
KSA Insurance Industry

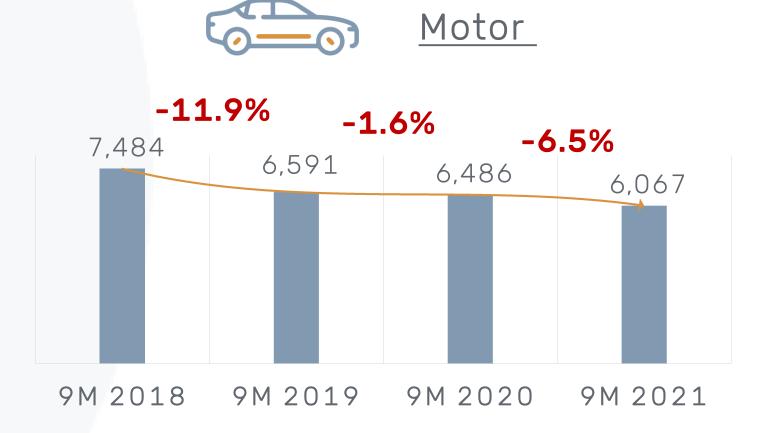


Market results (SR millions)

Gross Written Premium









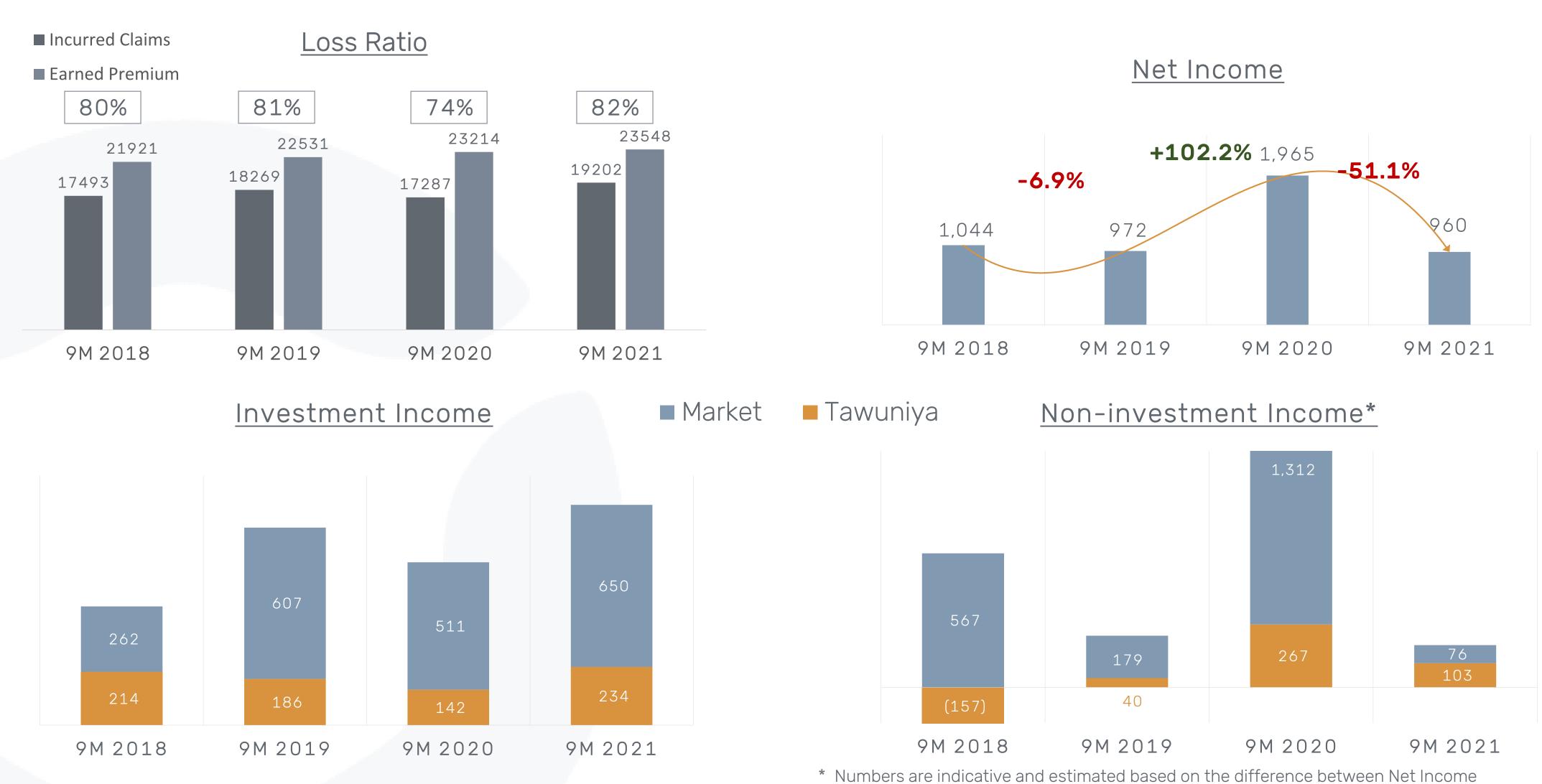
Property & Casualty

[•] All market figures are excluding Saudi-re and Wafa.

[•] Exc.Sagr Cooperative Insurance Co. Figures estimated based on Q1 2021 & Q2 2020

KSA Insurance Industry

Market results (SR millions)



and Investment Income.

[•] All market figures are excluding Saudi-re and Wafa.

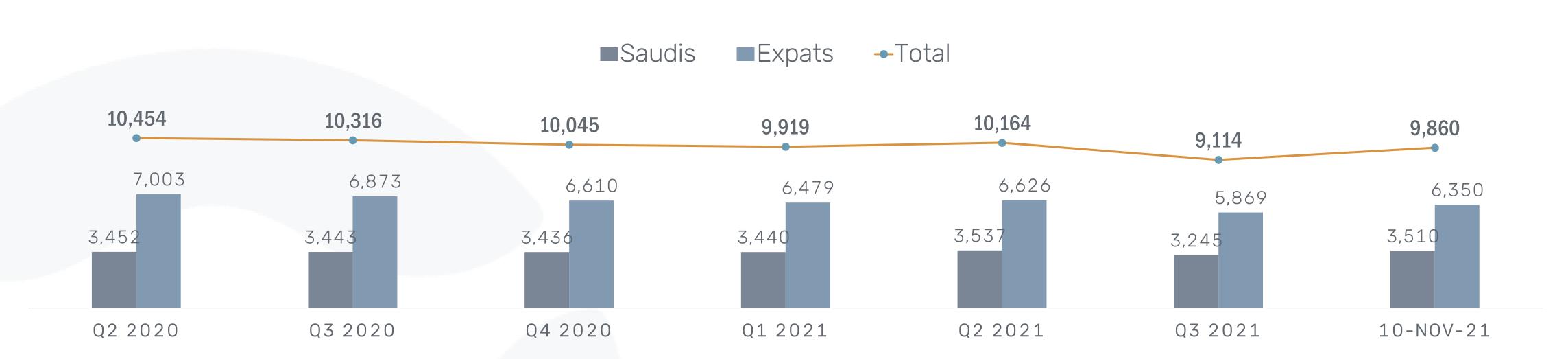
[•] Exc.Sagr Cooperative Insurance Co. Figures estimated based on Q1 2021 & Q2 2020

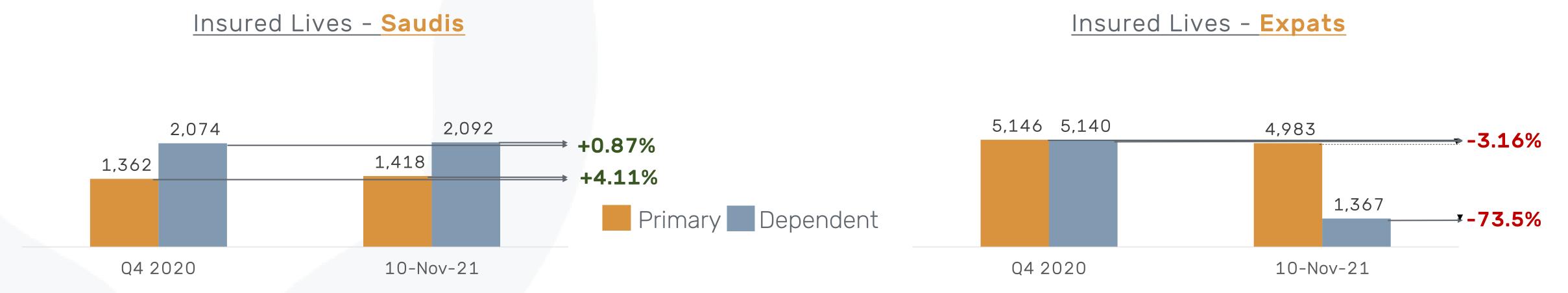
KSA Insurance Industry



Medical - Insured Lives ('000)

Insured Lives Trend



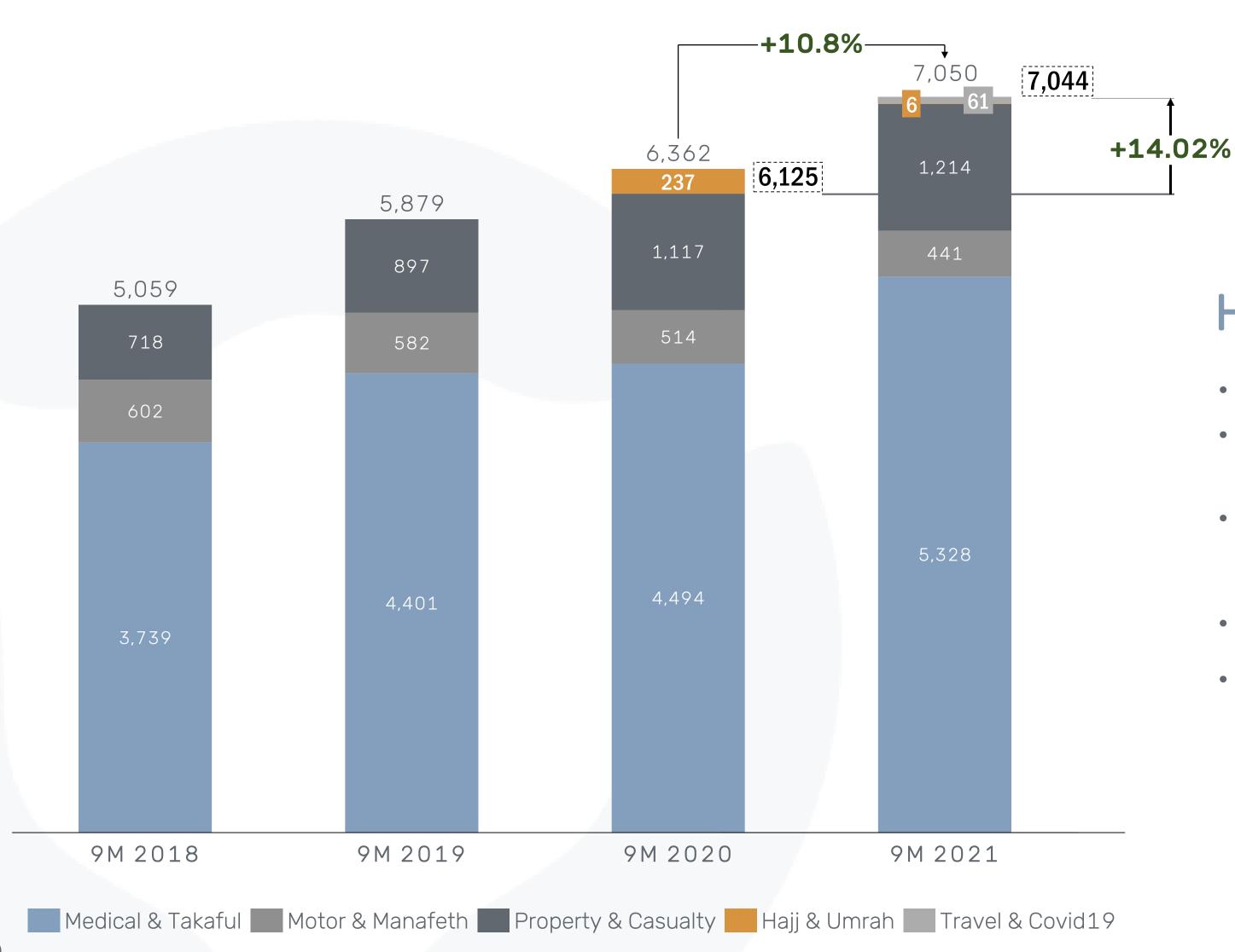


TAWUNIYA PERFORMANCE





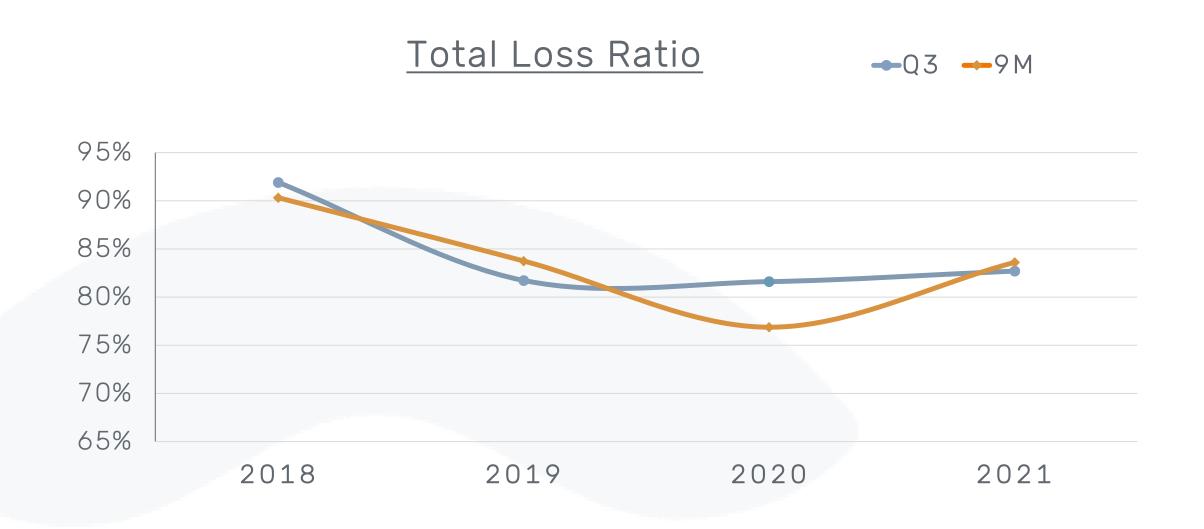
Gross Written Premium



HIGHLIGHT

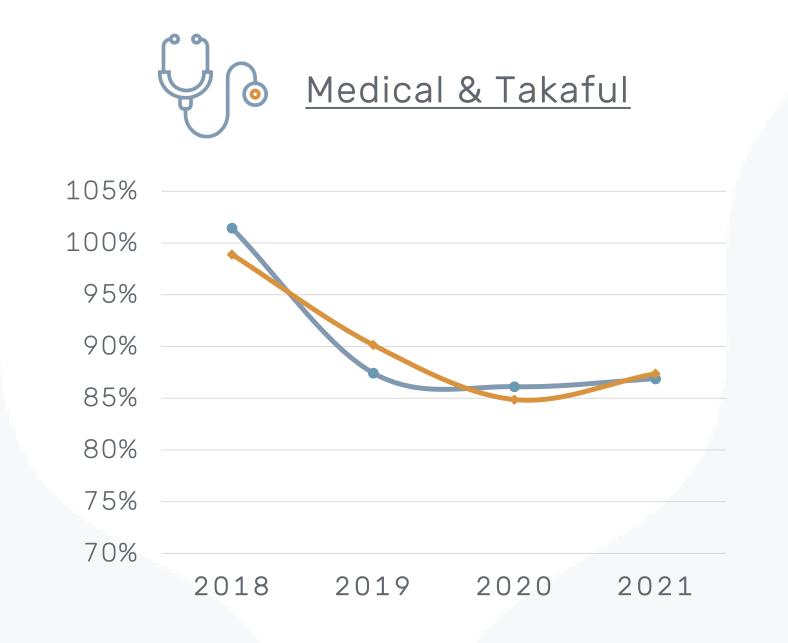
- Overall GWP up 11% from 2020 (driven by Medical & P&C)
- Overall GWP growth would be 14% if we exclude Hajj/Umrah premiums
- Medical GWP showing steady growth up 19% (renewal business)
- Motor down 14% including Manafeth
- P&C up 9% from 2020

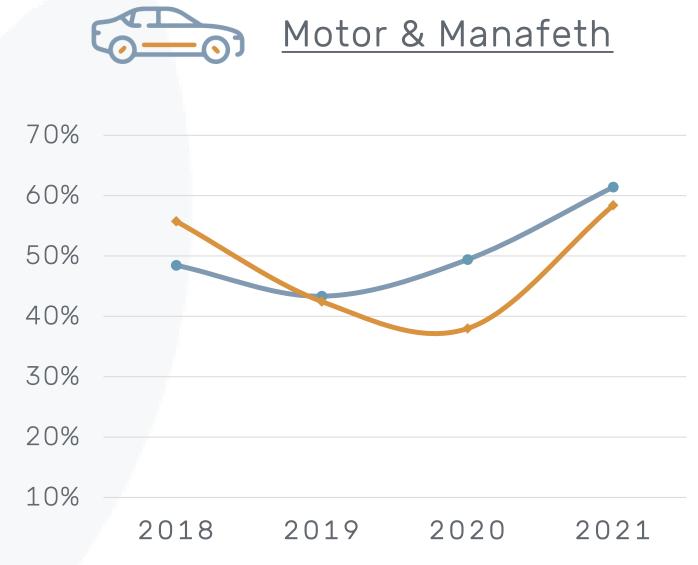


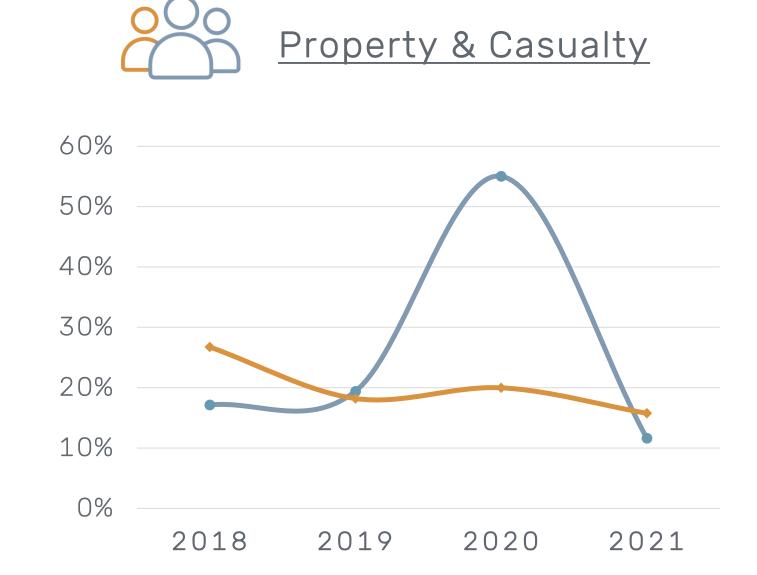


HIGHLIGHTS

- Total LR up from 2020 (higher claims post Covid lockdown)
- Marginal increase in Medical LR compared to 2020 (Pre-Covid)
- Motor LR up (motor market declined i.e. price pressure; higher claims compared to 2020)
- P&C LR down



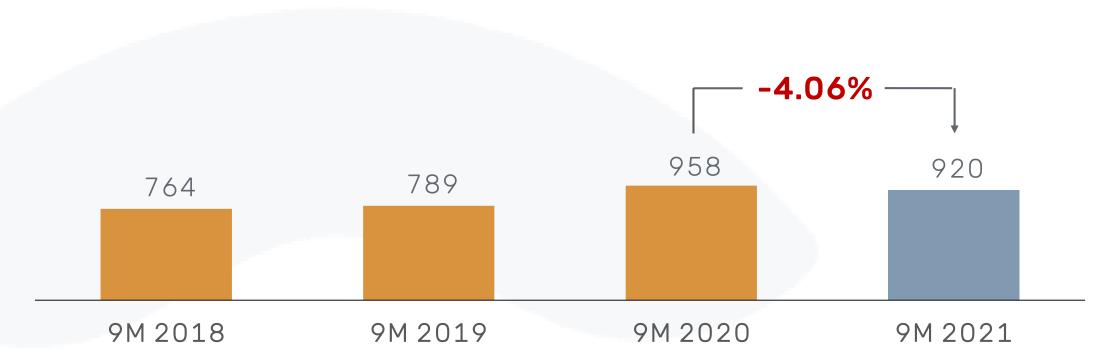




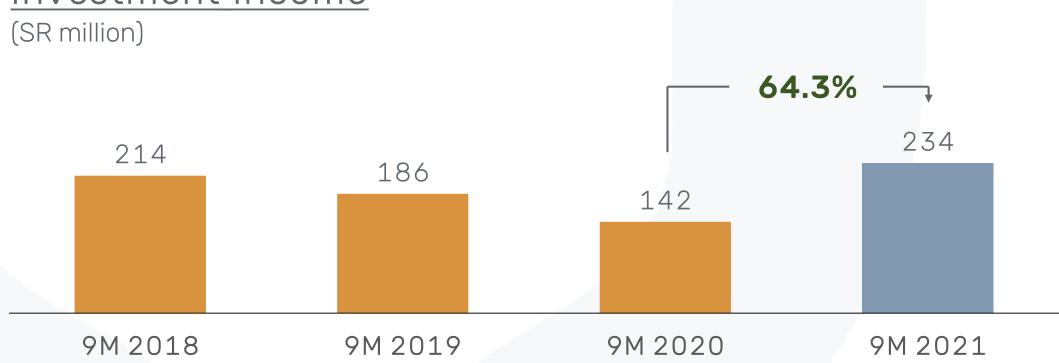


Overheads

(SR million)



Investment Income



OVERHEAD

Favorable decline in expenses compared to 2020 due to lower:

- Policy acquisition cost (PAC)
- Other underwriting expenses
- Insurance distribution share (mainly Manafeth)

INVESTMENT

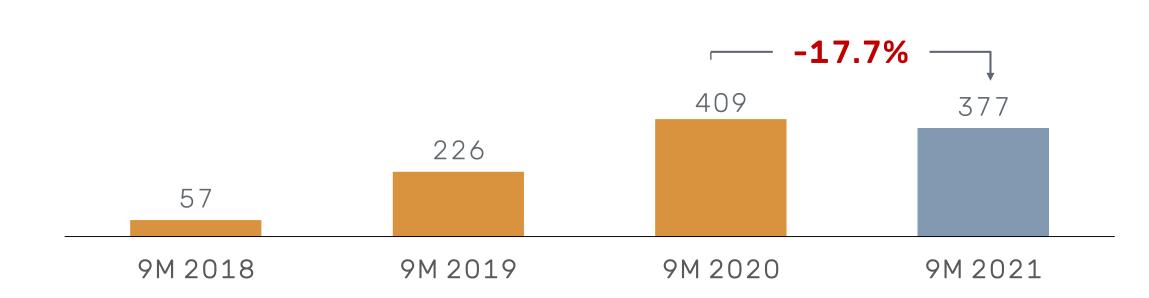
• Investment Income up from 2020 (increase in both policyholders' and shareholders' investment)

NET INCOME

Net Income decreased due to higher claims post Covid-19 opening

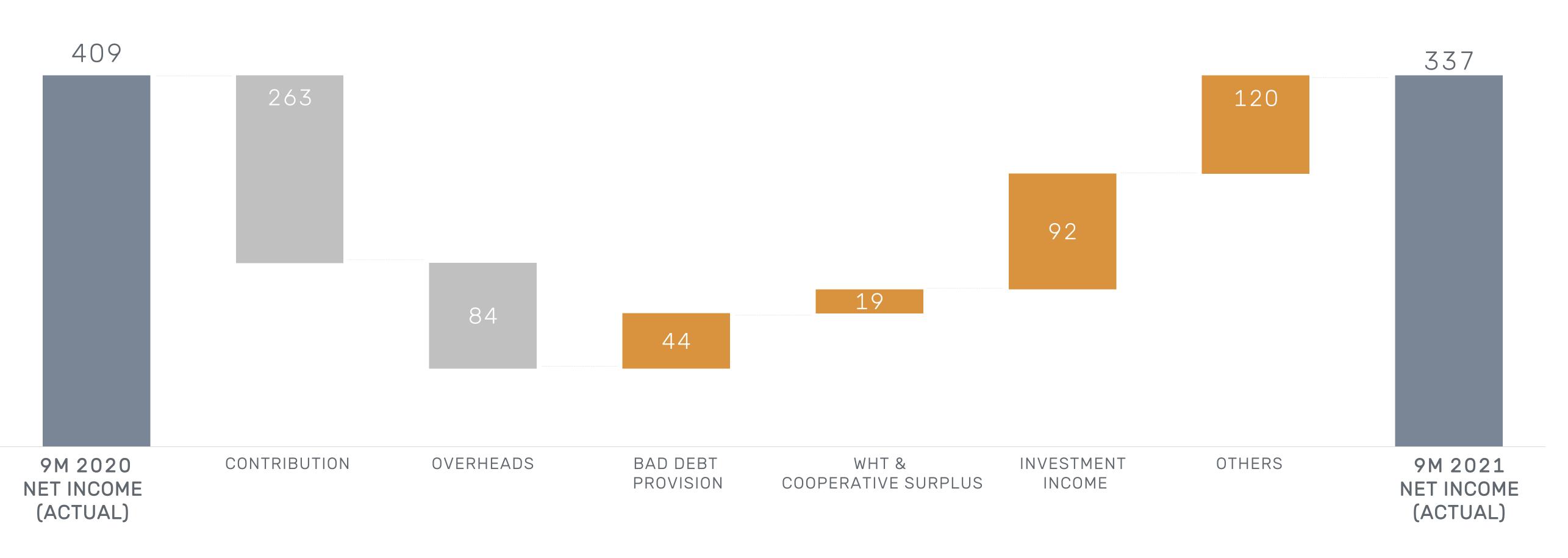
Net Income

(SR million)

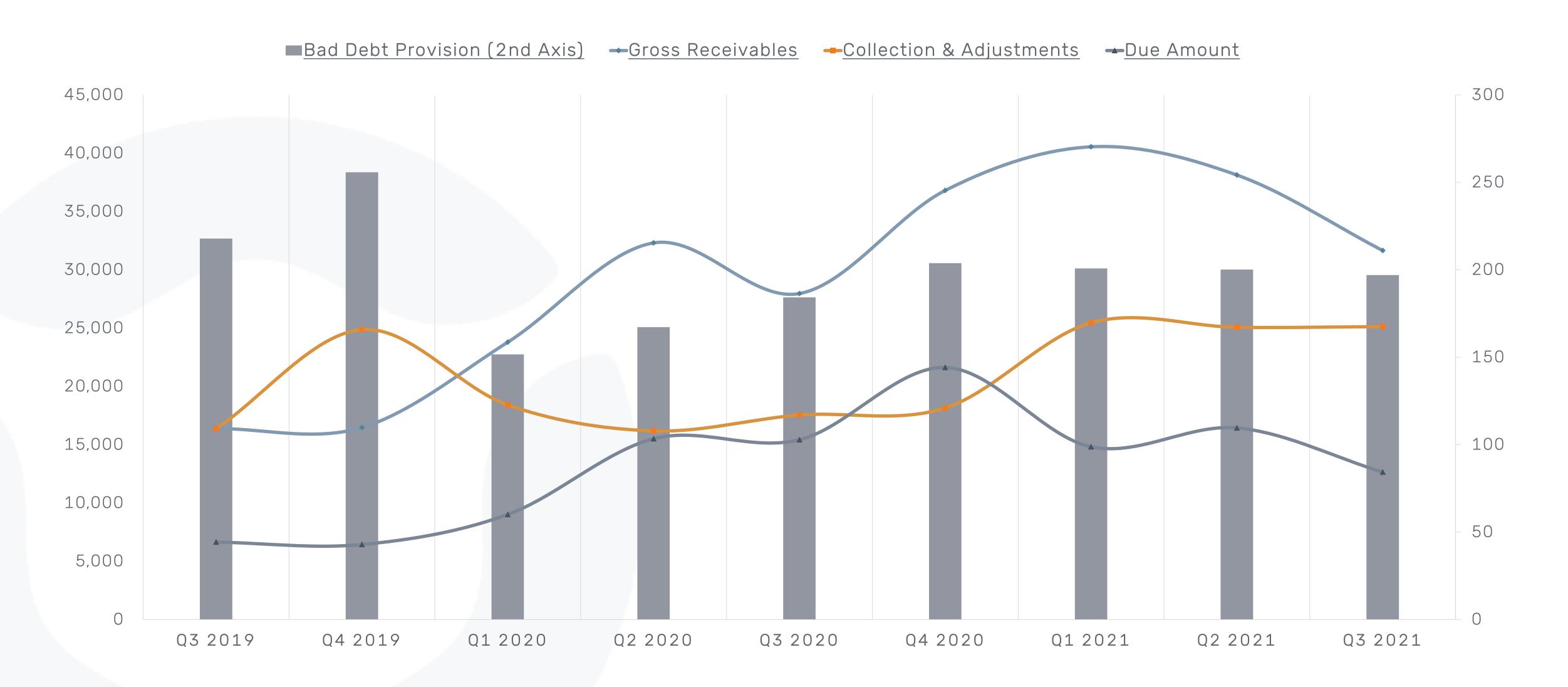




Waterfall - Net Income Movement







COMPANY OVERVIEW





2025 Strategy



OUR PURPOSE

Together for a safer life and bigger dreams



OUR VISION

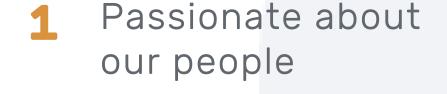
Largest insurer in the MENA region



OUR MISSION

Exceed expectations through superior customer experience and service excellence

Our Promises



Digital first

3 Customer centric

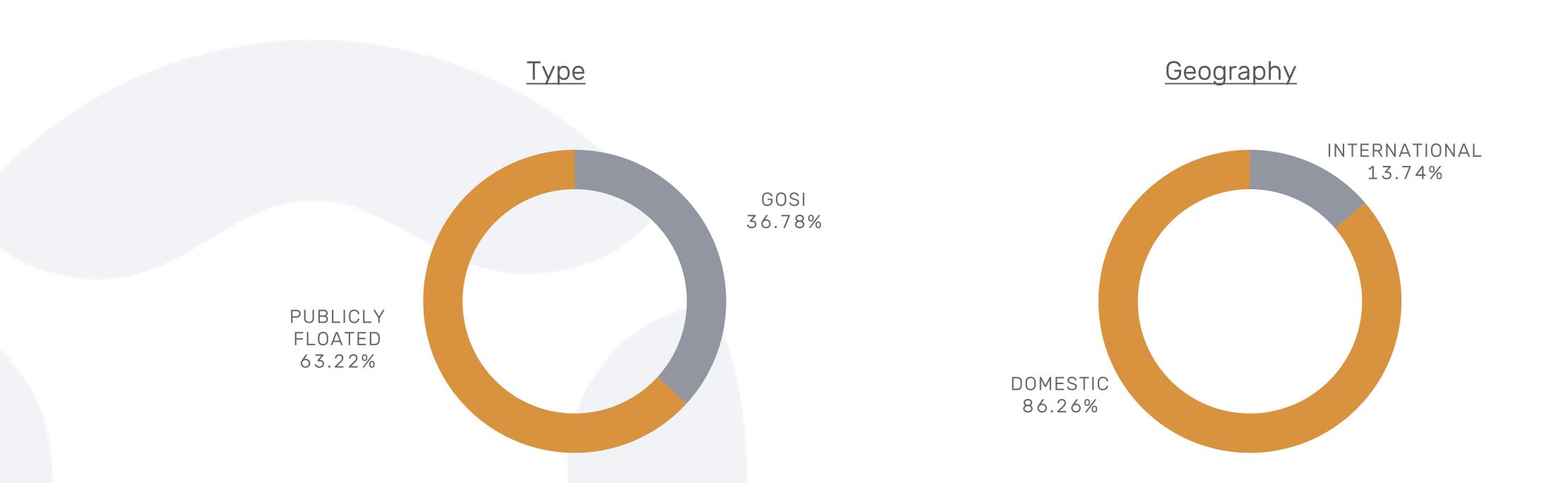
4 Extraordinary results



- Care for our people as we care for our clients
- Develop a culture of collaboration and results
- Give a platform for personal development, innovative ideas, entrepreneurship and leadership
- Provide digital first solutions across journeys and segments
- Bring simple and digital access to a full ecosystem of services
- Champion the insurance digital disruption in KSA
- Listen to our customers and anticipate their needs through constant innovation
- Offer affordable, accessible, high quality solutions for prevention to protection
- Grow above market
- Deliver superior returns and sustainable earnings
- Pioneer the Environmental,
 Social and corporate
 Governance (ESG) agenda in
 KSA



Shareholder Structure

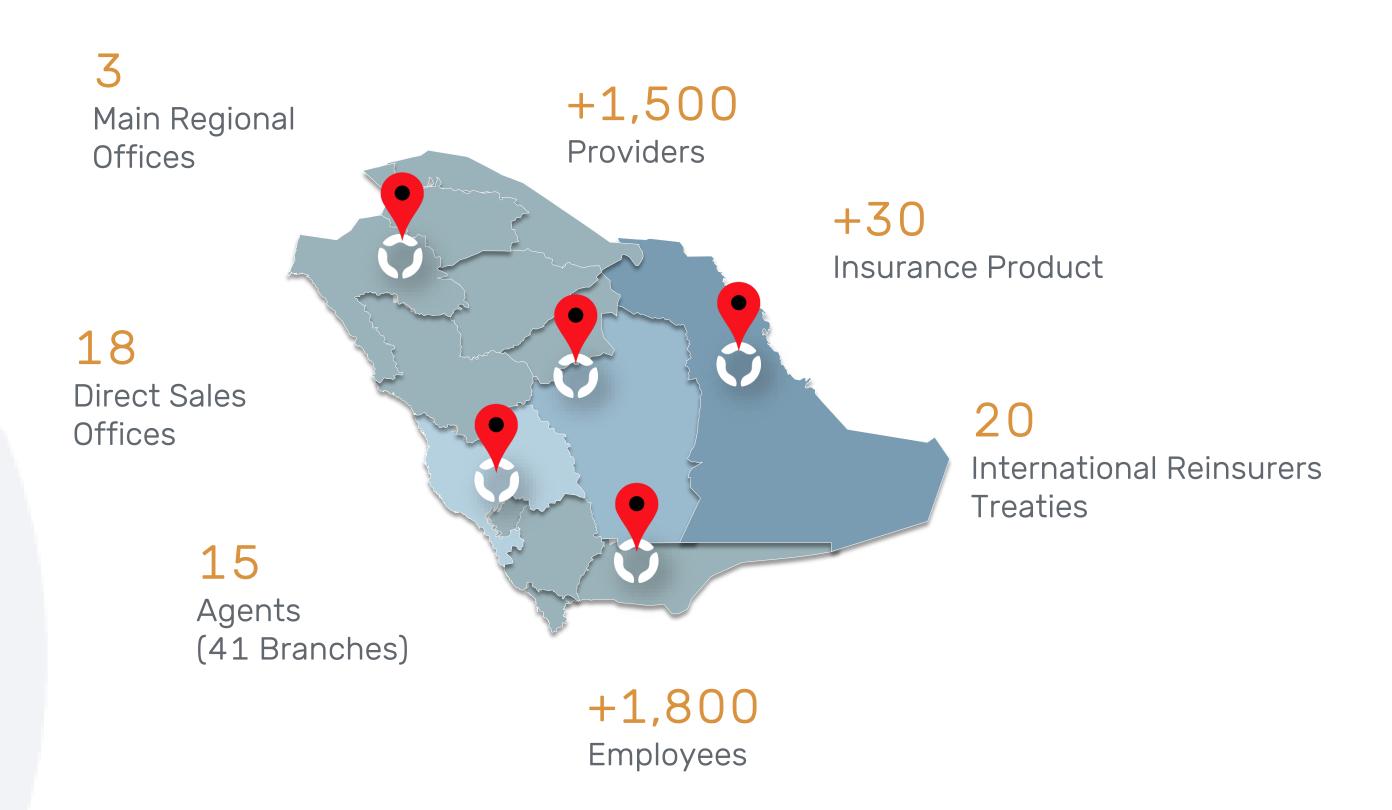


Tawuniya is a publicly listed company with a paid-up capital of SR 1,250 m



Regional & global reach to clients and providers









Solicited

(BBB+)

Positive Outlook



Solicited

(A-)

Stable Outlook

Our International Reinsurance Partners



SCOR is rated "AA-" by S&P



Munich Re is rated "AA-" by S&P



Swiss Re is rated "AA-" by S&P



Covea is rated "AA-" by S&P



Everest Re is rated "A+" by S&P



R+V is rated "A+" by S&P



LLOYD's is rated "A+" by S&P



















TELECOMMUNICATION

MINING & PETRO.

MANUFACTURING

OTHER















































































QUESTIONS

THANK YOU

