

Al Rajhi Bank Investor Presentation

3Q 2018 Results

The Blue Chip Islamic Bank



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Al Rajhi Bank

The World's Leading Islamic Bank

The Blue Chip Islamic Bank



Al Rajhi Bank

Islamic Banking, Everywhere



At a glance



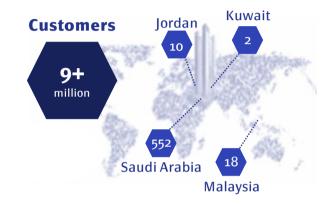
Islamic **Banking**



Transactions

Digital: Manual Ratio

Presence & Branches







80,515 POS

Largest network in Saudi Arabia

FY2017 Strategic Highlights

in KSA





Training Days



Al Rajhi Bank

Digital Customers

54:46



Volunteering Hrs



FY2017 Financial Highlights





- 23.3% CAR
- 0.20% Cost of Funds



2017

1.6

2017

2016

0.8

2016





Corporate Banking

Net Income



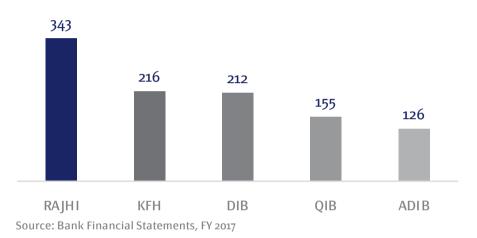
Al Rajhi Bank



What makes us "The Blue Chip Islamic Bank"

Institutional Status - World's #1 Islamic Bank (by Assets; SAR bn)

Large and Growing Market Cap (in SAR bn)



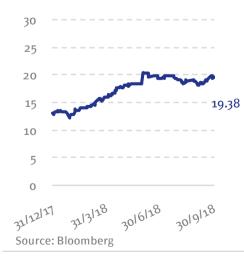


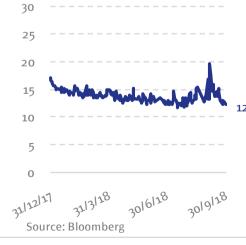
Low Volatility (90D)

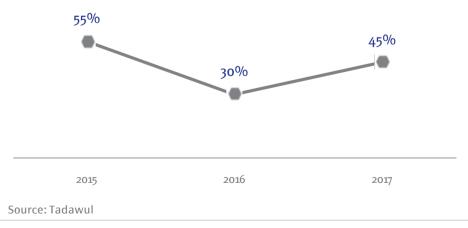
Al Rajhi Bank

Low Bid / Ask Spread (bps)

High Stock Turnover Velocity (%)







Al Rajhi Bank, The Blue Chip Islamic Bank

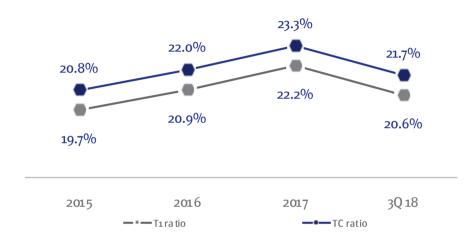


Robust balance sheet with 95% non-profit-bearing deposits

Total Assets (SARbn)



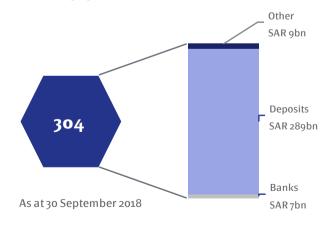
Capital Ratios (%)



Total Liabilities (SARbn)



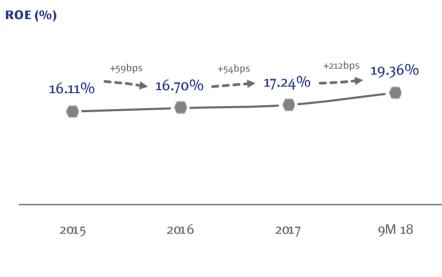
Total Liabilities Mix By Type (SARbn)



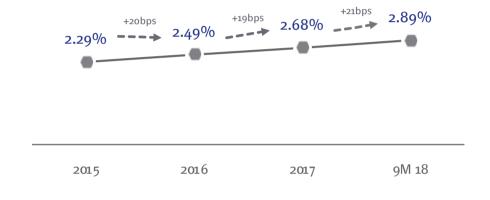
Al Rajhi Bank, The Blue Chip Islamic Bank



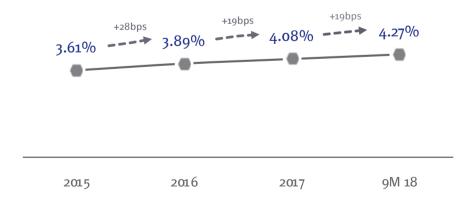
Outstanding foundation and strong returns



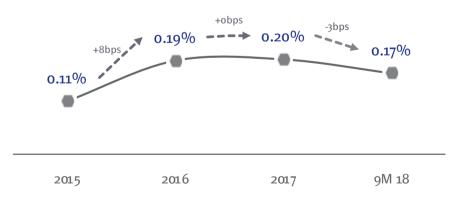




Net Profit Margin (%)



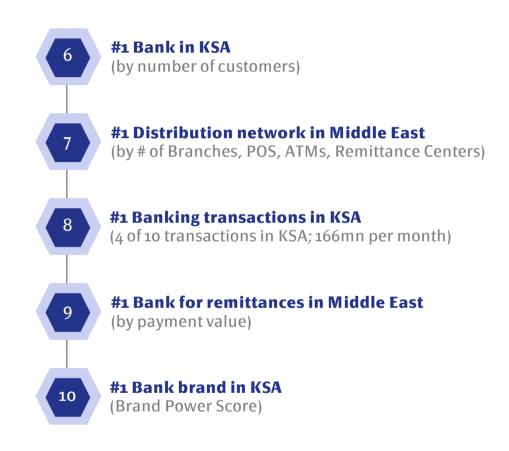
Cost Of Funds (%)



Top 10 Facts about Al Rajhi Bank



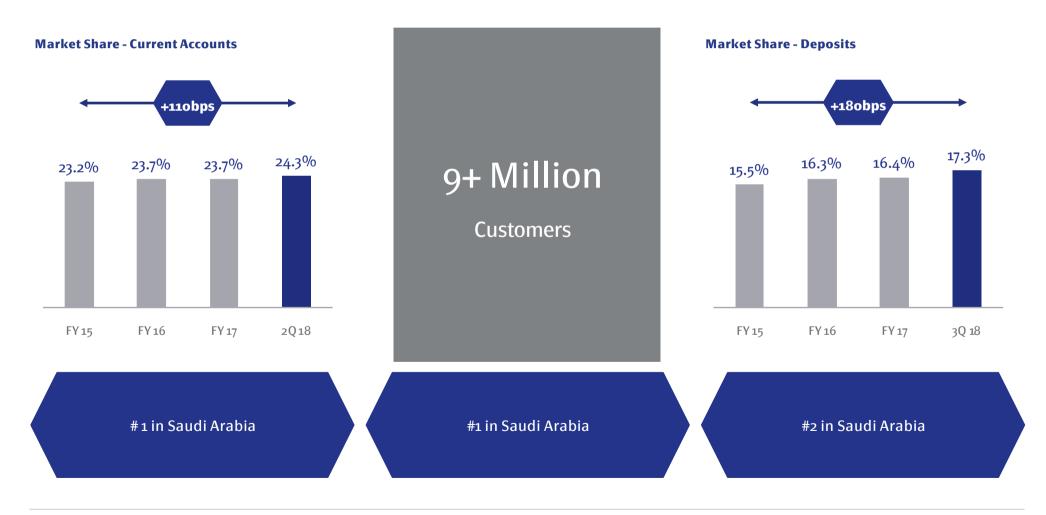




What sets Al Rajhi Bank apart



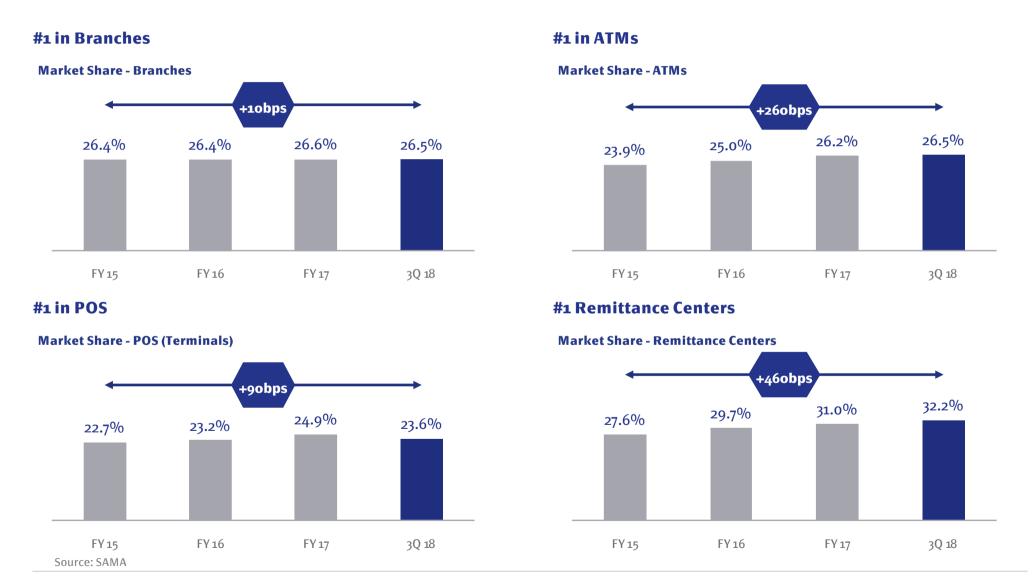
ARB has the largest retail banking business in the Middle East



Al Rajhi Bank's Leading Network



The Bank has a large distribution network in Saudi Arabia...

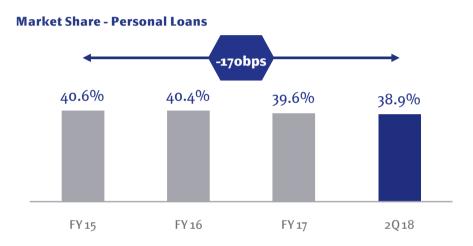


ARB has a unique franchise

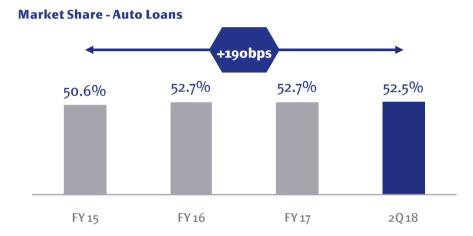


We capture high market share across key products

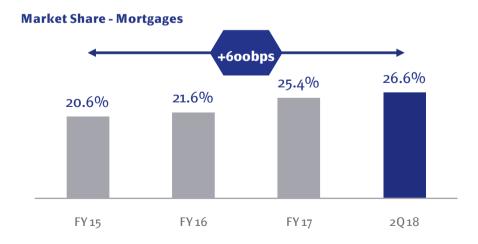
#1 in Personal Loans



#1 in Auto Loans

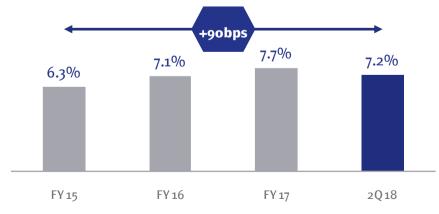


#1 in Mortgages



Challenger Position in Corporate Loans





ARB Market Performance



30 Sept 18

Al Rajhi Bank maintained its momentum and outperformed its peer group

Share Price Performance Top 3 KSA Banks (Monthly; Rebased to 100)



	30 Sept 16	
Key Metrics		
Closing Price	SAR 87.90	
Market Cap	SAR 142.8 bn	
Market Cap / % Industry	23.74%	
Market Cap / % Tadawul	7.52%	
Shares outstanding	1.625 bn	
90D Volatility	19.38%	
Price / Earnings	14.77 X	
Price / Book	2.71 X	
Dividend Yield	5.12%	
Return on Equity	19.36%	
Return on Assets	2.89%	
YoY Growth per share		
Operating Income	9.46%	
Earnings	12.85%	
Total Return	39.79%	
Sources: Bloomberg; Tadawul; RAJ	HI Financials	
Ratings		
Moody's	A1	
S&P	BBB+	
Fitch	Α-	

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Market Performance



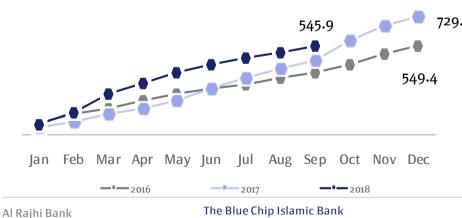
Strong index representation (TASI 2nd) and liquidity (4th)

ARB has the highest weight in the MSCI GCC Index...

# Top 10 Constituen	its Country	Float Adj Mkt Cap	Index Weight (%)	Sector
1 Al Rajhi Bank	KSA	29.88	10.47 %	Financials
2 Sabic	KSA	24.72	8.66%	Materials
3 Qatar National Bank	QAT	22.00	7.70%	Financials
4 National Commercial Bank	KSA	14.08	4.93%	Financials
5 Saudi Telecom	KSA	9.20	3.22%	Telecoms
6 SAMBA Financial Group	KSA	8.99	3.15%	Financials
7 National Bank of Kuwait	KUW	8.30	2.91%	Financials
8 Emirates Telecom Corp	UAE	7.91	2.77%	Telecoms
9 Alinma Bank	KSA	6.34	2.22%	Financials
10 Industries Qatar	QAT	6.22	2.18%	Industrials
Source: MSCI Fact Sheet; 28 Septen	nber 2018	137.63	48.20 %	

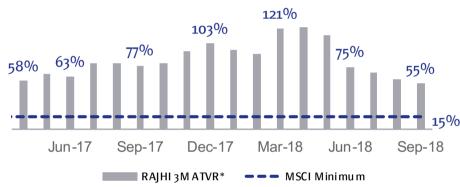
ARB has consistently strong trading volumes...

Cumulative Monthly Trading Volumes (mn)



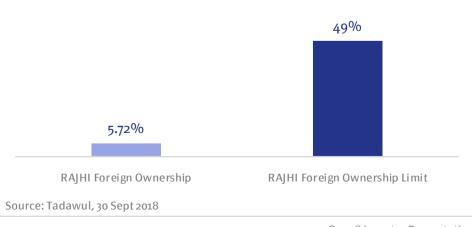
...and is "certain" to be included in MSCI EM Index

RAJHI ATVR* vs. MSCI Minimum Requirement (>15%)



Source: MSCI; *3M AVTR is MSCI's measure of annualised median trading value of FOL & Free Float adjusted market capitalisation over the last 3 months, which is required to be >15% for MSCI index inclusion

...and room for foreign ownership



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Awards



Recent international recognition

Global Awards



Best Bank in Saudi Arabia



- **Regional Awards**
 - Best Bank in GCC
 - Fastest Growing Bank in KSA
 - Most Innovative Bank in KSA
 - Best Retail Bank in KSA



Best Financial Institution in Saudi Arabia



- Strongest Islamic Retail Bank in the World
- Strongest Islamic Retail Bank in the GCC
- Strongest Islamic Retail Bank in the MEA



Largest Bank in the world in terms of Sharia Assets



GCC Best Employer Brand Award



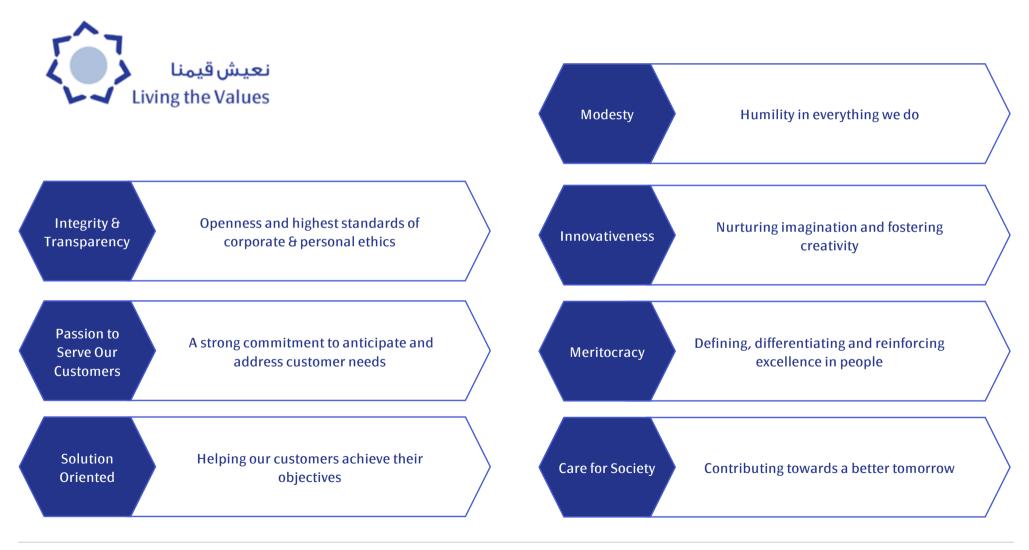
Best Bank in Saudi Arabia



investor relations Most Improved Investor Relations Team - Blue-Chip

Our Values





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Al Rajhi Bank's Social Responsibilities



Our responsibility to our community has always been at the forefront of what we do

Focus areas

Participation

101 programs conducted 21 cities

8630 volunteering hours clocked in 9M 2018

CSR Strategic Focus

People In Need, Volunteering, Financial Literacy and International Days

Direction for 2020

To enhance the staff participation in volunteering by targeting cumulative 50K hours by 2020

Examples















Al Rajhi Bank Strategy 2020

ABCDE 'Back to Basics'

The Blue Chip Islamic Bank



Saudi Arabia Vision 2030

Key objectives









A Vibrant Society

A Thriving Economy

- Increase Umrah capacity from 8 to 30M
- Double the number of UNESCO World Heritage sites
- Have 3 Saudi cities in top 100 globally
- Increase household entertainment spending from 2.9% to 6%
- Increase ratio of individuals exercising from 13% to 40% of population
- Raise position from 26 to 10 in Social Capital Index
- Increase avg. life expect. from 74 to 80
- Increase home ownership from 47% to 60% (2015-20), 850k new housing units
- Increase RE financing contribution to non-oil GDP from 8% to 15% (2015-20)

• Lower unemployment from 11.6% to 7%	 Rise in Global Competitiveness Index from 25 to top 10
Increase SME contribution to GDP from 20% to 35%	■ Increase FDI from 3.8% to 5.7%
 Increase women's participation in workforce from 22% to 30% 	 Increase private sector contribution to GDP from 40% to 65%
 Move from 19th largest economy to top 15 globally 	 Rise in Logistics Performance Index from 49 to 25
■ Increase oil & gas localization from 40% to 75%	Raise non-oil exports from 16% of GDP to 50%
 Increase PIF's assets from SAR 600B to SAR 7T 	

An Ambitious Nation

- Increase non-oil government revenue from SAR 163B to 1T
- Rise in Government Effectiveness Index from 80 to 20
- Rise in E-Government Survey Index from 36 to top 5
- Raise in household savings from 6% to 10% of total income
- Raise non-profit's contribution to GDP from 1% to 5%
- Rally 1M volunteers p.a. from 11K now

المملكة العربية السعودية

KINGDOM OF SAUDI ARABIA

Financial Sector Development Program



Creating a thriving financial sector that serves as key enabler for Vision 2030 objectives
2020 metrics & targets

Enable financial institutions to support private sector growth

- Increase total GWP to non-oil GDP from 2.1% to 2.9%
- Increase # of Fintech players to 3
- Increase SME loans as % of bank loans from 2% to 5%
- Increase value of SME funding through PE/VC vehicles to SAR 23 Bn
- Increase life GWP per capita from SAR 33 to 40
- Increase coverage ratio of insurance schemes to 45% (health) & 75% (motor)
- Increase share of non-cash transactions from 18% to 28%
- Increase outstanding real estate mortgages from SAR 290 Bn to SAR 502 Bn

Ensure the formation of an advanced capital market

- Increase total market capitalization (shares and debt) as % of GDP from 78% to >=85%
- Increase assets under management as % of GDP from 12% to >=22%
- Align market concentration of top 10 companies by market cap from 57% to 55%
- Increase institutional investors' share of value traded from 18% to >=20%

- Increase foreign investor ownership of the equity market cap from 4% to >=15%
- Increase # of micro and small cap companies listed, as % of total number of companies listed from 34% to >= 40%
- Increase share of investment accounts opened through eKYC to 10%
- Align minimum free float of equity market cap, in % of total outstanding shares from 46% to >=45%

VISION (L. 19) 2 3 3 0

Promote and enable financial planning

- Increase total amount of savings held in savings products from SAR 315 Bn to SAR 400Bn
- Increase number of available types of savings products from 4 to 9
- Increase % of households savings on a regular basis from 19% to 29%
- Increase share of A/C opened through eKYC to 10%
- Increase household savings ratio as % of disposable income from 6.2% to 7.5%

*from 2016 to 2020

KINGDOM OF SAUDI ARABIA

Strategy Overview

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ABCDE 'Back to Basics' strategy already delivers results



Accelerate Growth



Grow mortgage, private sector, affluent, ladies & Tahweel

Enhance SME & Corporate capabilities

Enhance International presence

Improve yields

Exceed Industry



Become Employer of Choice



Engaged workforce

Expand development & training programs

Strengthen diversity

Enhance employee value proposition

Higher Engagement



Customer Focus



Update value propositions

Empower frontline

Align organization to customer advocacy

Install and embed NPS across the bank

Most Recommended



Digital Leadership



Smartly expand channels & formats

Digitize customer journeys

Migrate customers to self service channels

Innovate in payments

Best-In-Class



Execution Excellence



World-class compliance

Enhance IT infrastructure

Centralize and automate operations

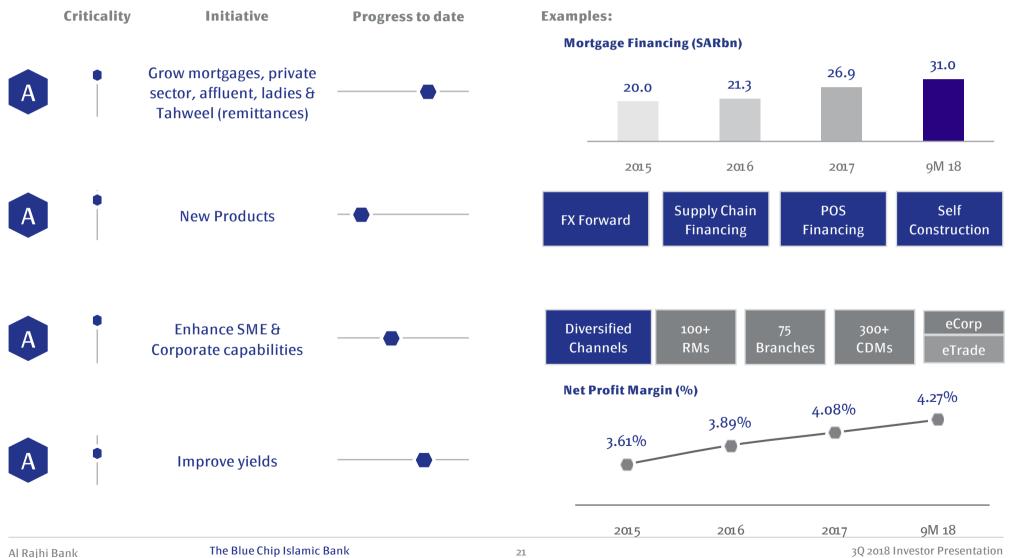
Strengthen risk infrastructure

Deliver

Accelerate Growth

مصرف الراجحى Al Rajhi Bank

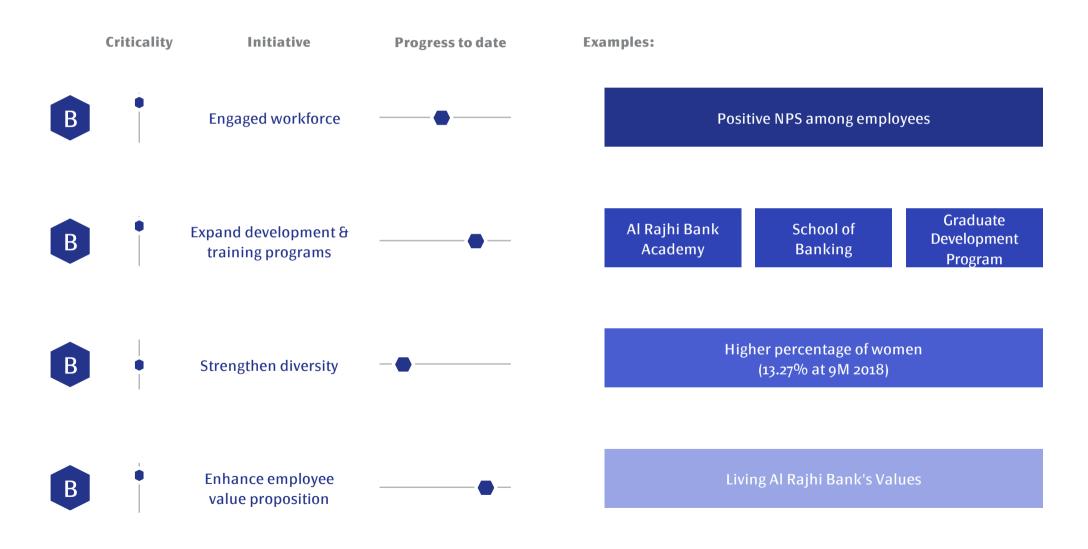
Key Initiatives 2017 - 2020



Become Employer of Choice

مصرف الراجحي Al Rajhi Bank

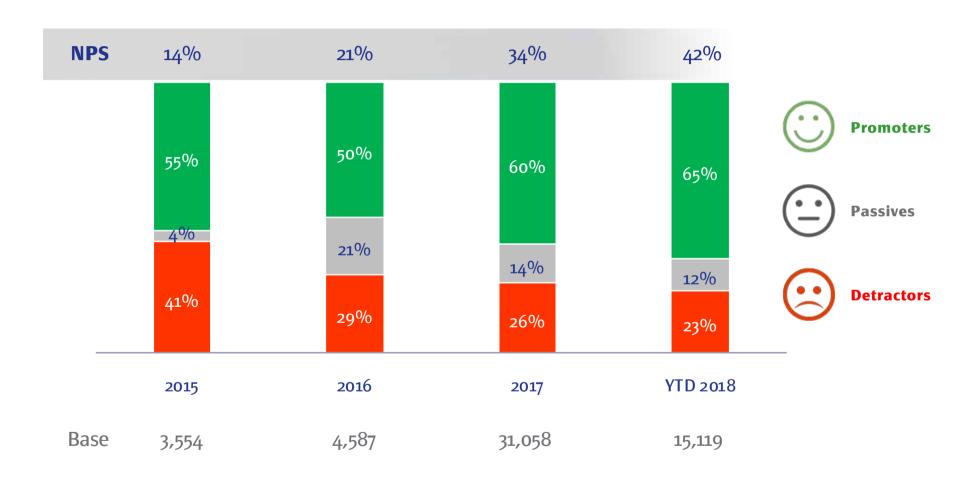
Key Initiatives 2017 - 2020



Customer Focus



Al Rajhi Bank has significantly improved its NPS score

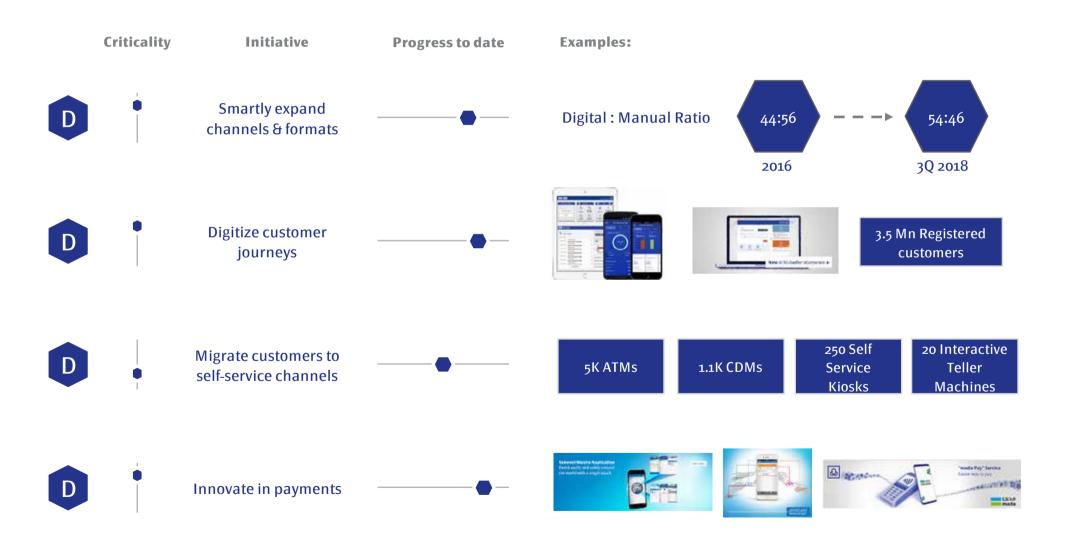


Q: Based on your experience with your main bank, how likely are you to recommend it to a friend, relative or colleague, on a scale from 0 to 10? Source: Online Top Down NPS Study commissioned by Al Rajhi Bank Data Collection Period – end Sept 2018

Digital Leadership

مصرف الراجحاي Al Rajhi Bank

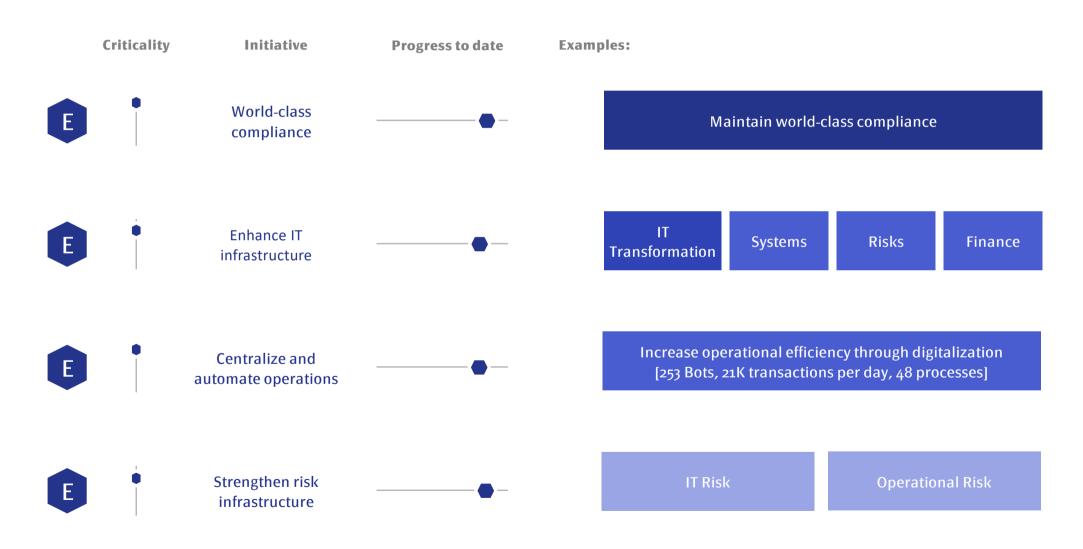
Key Initiatives 2017 - 2020



Execution Excellence



Key Initiatives 2017 - 2020



Financial Results

Overview & Trends

The Blue Chip Islamic Bank



Key Messages

مصرف الراجحاي Al Rajhi Bank

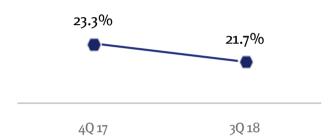
Solid 9M 2018 performance







Liquidity remained healthy, CAR temporarily declined Capital Adequacy Ratio (%)







Financing, Net (SARbn)



Liquidity Ratios (%)



- 12.8% Profit growth from solid 9.5% income growth, improved operating efficiency and stable cost of risk
- Profit growth driven by strong Retail Banking performance (+13.2%)

- 5.8% deposit growth YTD from non-profit bearing deposits which now account for 95%
- Financing activity slightly improved by 0.4%

- CAR declined by 163 bps YTD due to dividend payment and 1st time IFRS 9 adoption impact in 1Q2018
- Liquidity remained healthy

Net Income Trends

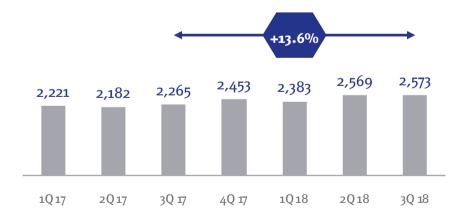


9M 2018 profit growth of 12.8% YoY from solid income growth

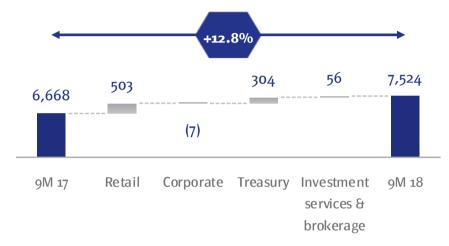
Commentary

- Net income for 9M 2018 increased 12.8% YoY to SAR 7,524 million mainly driven by 9.5% total operating income growth from both yield (+9.7%) and non-yield (+8.7%) improvements, partly offset by increased expenses (+6.2%)
- On a segmental basis, net income growth was driven by 12.2% Retail Banking and 28.1% Treasury growth, partly offset by a -0.6% decline in Corporate net income from higher credit costs, due to lower recoveries in 9M 2018

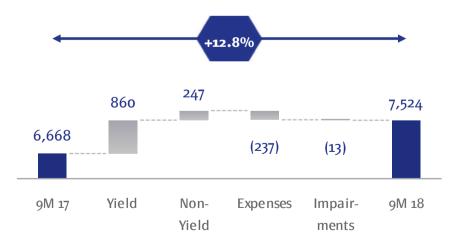
Net Income For The Period (SARmn)



Net Income Growth Drivers By Segment (SARmn)



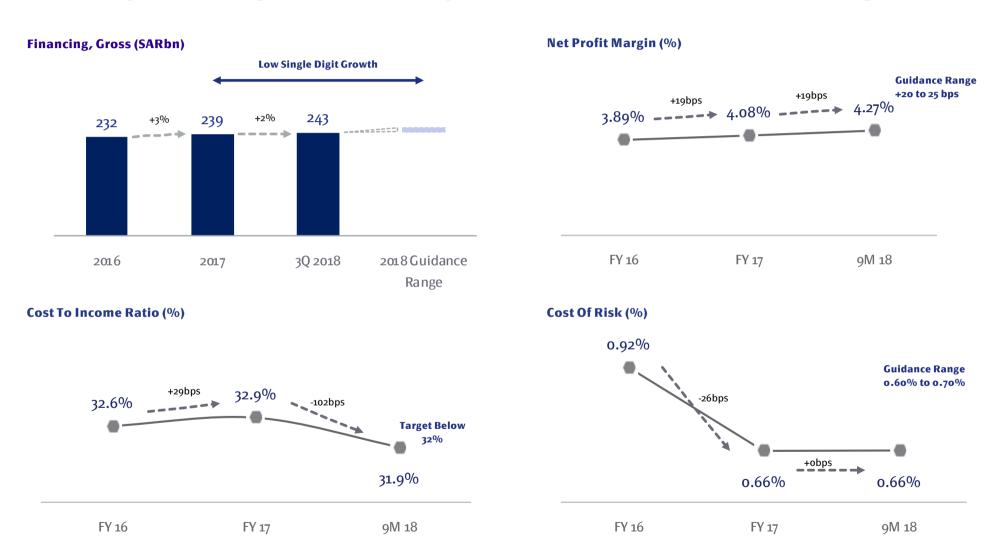
Net Income Growth Drivers By Type (SARmn)



Progress against guidance



Financing & income growth, efficiency and cost of risk in line with FY 2018 guidance



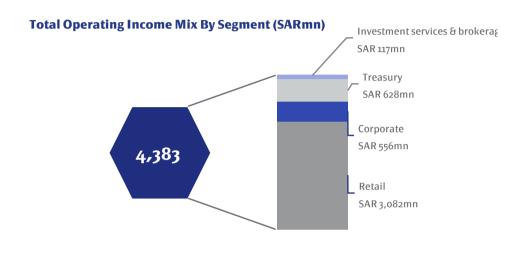
Operating Income Trends



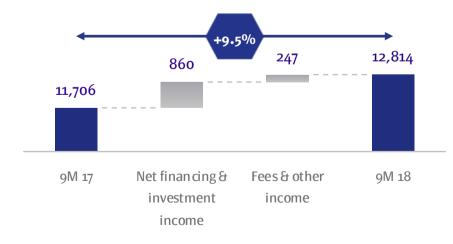
9M 2018 income growth of 9.5% from financing (+9.7%) and fees & other income (+8.7%)

Total Operating Income (SARmn)

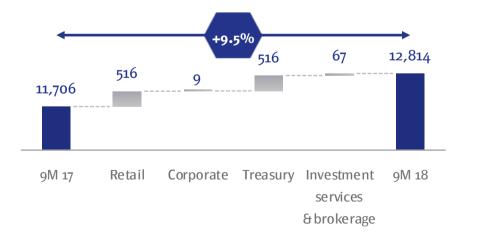




Total Operating Income Growth Drivers by Type (SARmn)



Total Operating Income Growth Drivers By Segment (SARmn)



Operating Income Trends

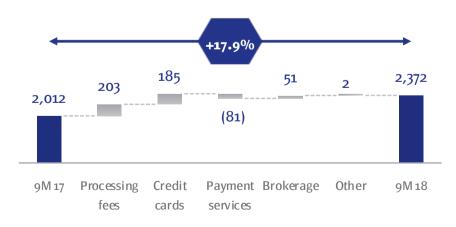


Improved YoY financing margin & strong banking fee income growth

Commentary

- 9M 2018 net financing and investment income grew 9.7% YoY due to improved financing margins on stable average profit-bearing assets
- The 9M net profit margin improved by 27bps YoY to 4.27% as both financing yields (+22bps) and cost of funding improved (+4bps). Margin improved due to rising interest rate environment, improved deposit mix and higher average investment portfolio balances
- Fee and other income grew 8.7% YoY, mainly from strong 17.9% growth in fees from banking services driven by processing fees and credit card fees, partly offset by decline in exchange and other income

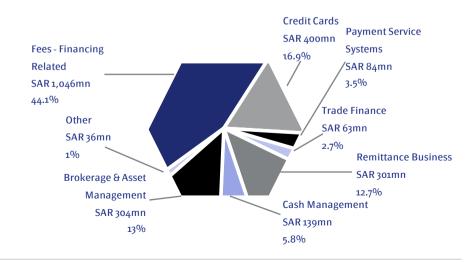
Fee From Banking Services Growth Drivers By Type (SARmn)



Net Profit Margin (%)



Fee From Banking Services, Net Mix By Type (SARmn)



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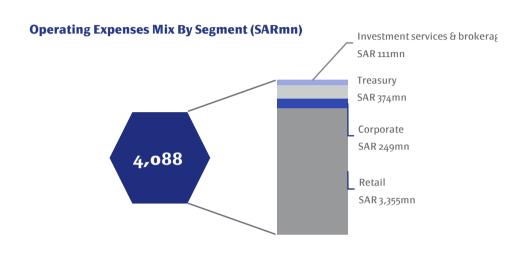
Expenses Trends



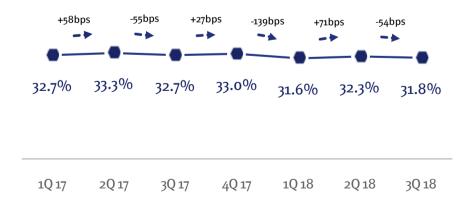
9M 2018 expense growth of 6.2% YoY, but efficiency improved 99 bps on positive "jaws"

Operating Expenses (SARmn)

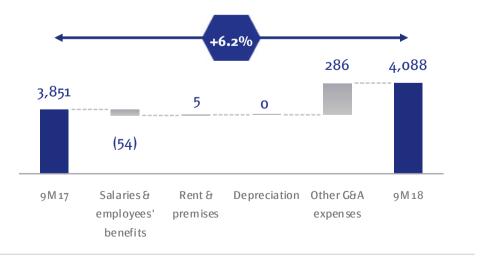




Cost To Income Ratio Trend (%)



Operating Expenses Growth Drivers By Type (SARmn)



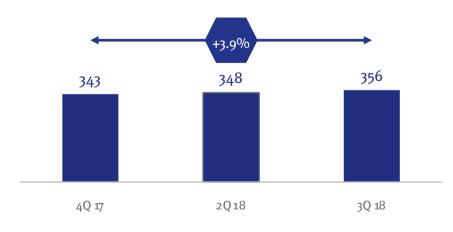
Assets

3.9% increase YTD in total assets

Commentary

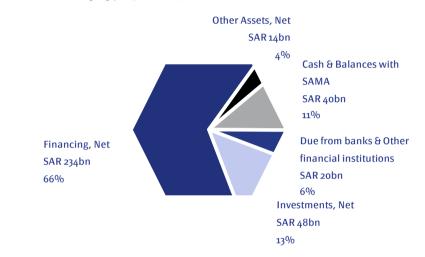
■ Total assets increased by 3.9% YTD as an increase in investments (+31.5%) and interbank balances (+87.9%) were offset by lower cash and balances with SAMA and other central banks (-17.2%)

Total Assets (SARbn)



مصرف الراجحي Al Rajhi Bank

Total Assets Mix By Type (SARbn)



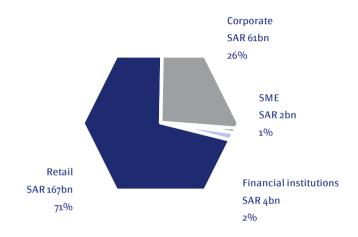
Asset Drivers By Type (SARmn)



Financing

Financing dominated by retail

Financing, Net Mix By Segment (SARbn)

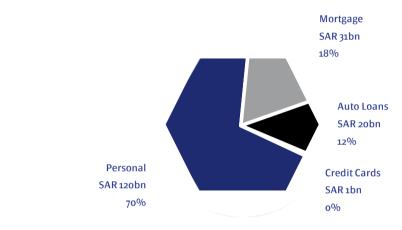


Commentary

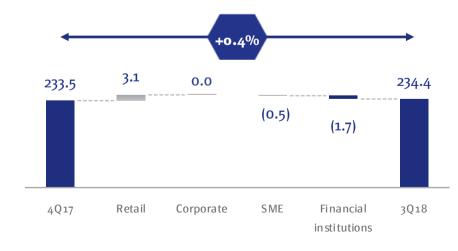
- Financing dominated by retail (71%) followed by corporate (26%) while SME and financial institutions are negligible
- Retail financing is primarily compromised of personal (70%) and mortgage financing (18%)

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Retail Financing, Net Mix By Type (SARbn)



Financing, Net Drivers (SARmn)



Asset Quality Trends

9M 2018 cost of credit stable



Total Impairment Charge (SARmn)



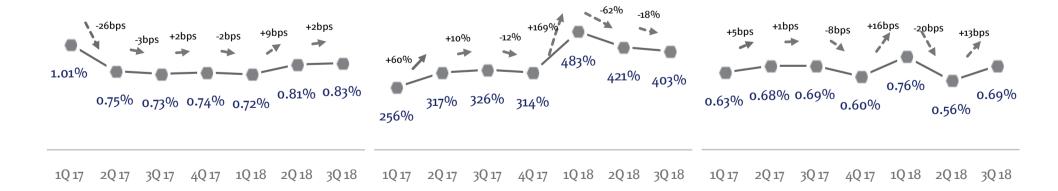
Impairment Charge Drivers By Segment (SARmn)



NPL Ratio Trend (%)

NPL Coverage Trend (%)

Cost of Risk Trend (%)



Funding & Liquidity Trends



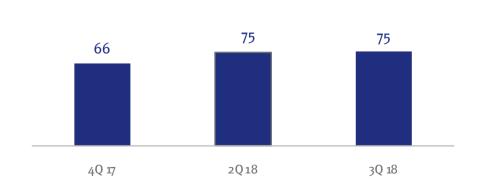
Liquidity and funding remain comfortably within regulatory requirements

Commentary

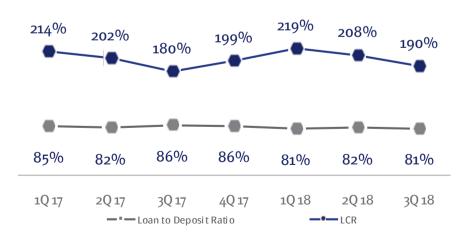
- Liquidity remained healthy during 3Q 2018 and comfortably within regulatory guidelines
- HQLA increased by 14.8% during the 9M 2018 due to growth in high quality investment book. LCR remained healthy at 190%
- The loan to deposit ratio improved by 5ppt during 9M 2018 to 81% as deposit growth of 5.8% exceeded net financing growth of 0.4%.

Other SAR 9bn 3% Banks SAR 7bn 2% Customers' Deposits SAR 289bn

HQLA (SARbn)



Liquidity Ratios (%)



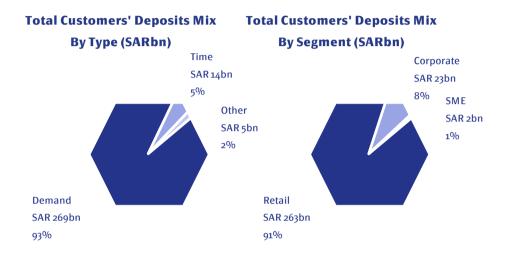
Funding & Liquidity Trends



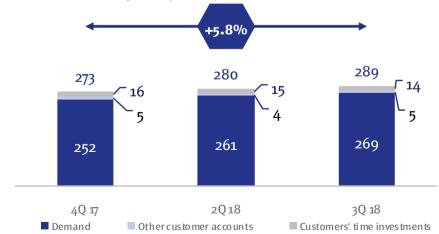
Continued growth in non-profit bearing deposits

Commentary

- Strong stable funding with 95% of liabilities sourced from customers' deposits, of which 95% are non-profit bearing
- Customers' deposits grew 5.8% from 31 December 2017, principally from non-profit bearing demand deposits



Total Customers' Deposits (SARbn)



Total Customers' Deposits Drivers (SARmn)

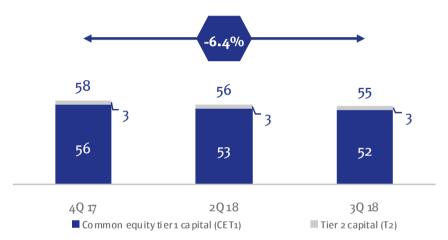


Capitalisation Trends



Strong capitalization despite dividend payment & one-off IFRS 9 impact

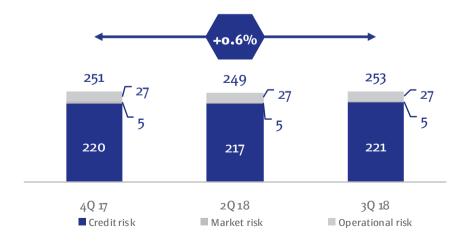
Total Capital (SARbn)



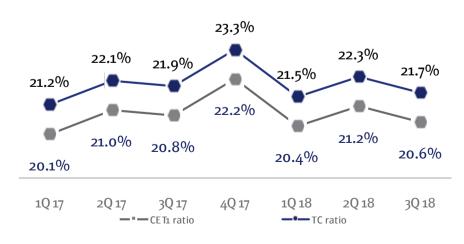
Commentary

- Capital ratios declined by approximately 1.6% from 31 December 2017 as the dividend payments of SAR 7.3 billion and the first time adoption impact of IFRS 9 on retained earnings and other reserves of SAR 2.9 billion more than offset net income generation of SAR 7,524 million
- Capitalization nevertheless remained extremely strong with CAR of 21.7% and CET1 of 20.6% as at 30 Sept 2018

Risk Weighted Assets (SARbn)



Capital Ratios (%)



Operating Results

2Q 2018 Performance

The Blue Chip Islamic Bank



Retail Banking

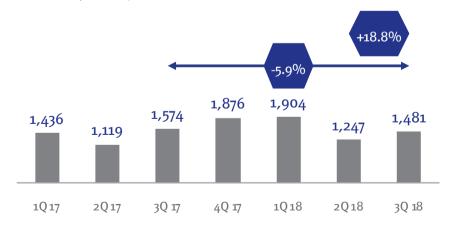


Strong 12.2% profit growth on solid operating income performance and improved CoR

Commentary

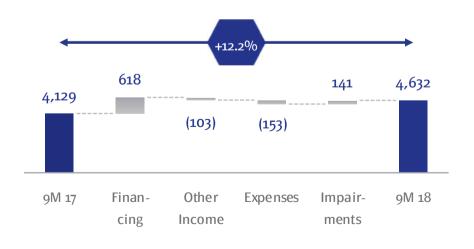
- Retail Banking 9M 2018 net income grew 12.2% YoY as growth in financing (+9.2%) was further boosted by a drop in the impairment charge (-13.3%).
- Total operating income grew 6.1% YoY mainly from net financing and investment income growth (+9.2%), driven by continued growth in assets (+3.7%) and liabilities (+10.3% mainly from non-profit bearing deposit growth), partly offset by drop in fee income (-6.1%)
- The Retail impairment charge declined 13.3% YoY on improved collections and recoveries

Net Income (SARmn)



	SAR (mn)	9 M 2018	9 M 2017	YoY %
Net financing & investment income		7,341	6,722	+9.2%
Fee and other income	_	1,568	1,670	-6.1%
Total Operating Income		8,908	8,393	+6.1%
Operating expenses		3,355	3,202	+4.8%
Impairment charge	_	921	1,062	-13.3%
Net income (loss)	_	4,632	4,129	+12.2%
Total assets		189,913	183,142	+3.7%
Total liabilities		269,213	244,012	+10.3%

Net Income Growth Drivers By Type (SARmn)



Corporate Banking



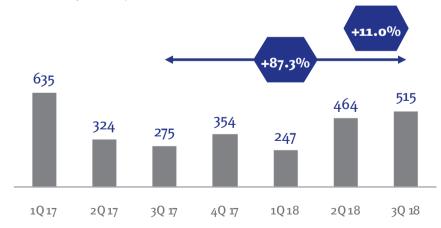
Net income declined despite 0.5% operating income growth on higher credit charges

Commentary

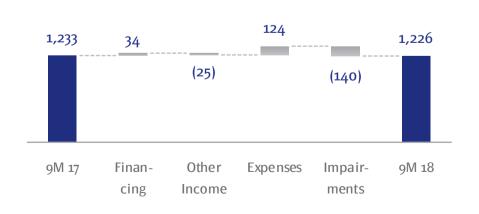
- Corporate Banking 9M 2018 net income declined -0.6% YoY despite operating income growth due to a rise in credit costs
- Total operating income grew 0.5% YoY as financing income grew 2.7% while fee income declined by 5.3% YoY
- The Corporate impairment charge rose by SAR 140 million YoY to SAR
 265 million in 9M 2018 due to non-recurrence of certain recoveries

	SAR (mn)	9 M 2018	9 M 2017	YoY %
Net financing & investment income		1,291	1,258	+2.7%
Fee and other income	_	449	474	-5.3%
Total Operating Income		1,740	1,731	+0.5%
Operating expenses		249	373	-33.4%
Impairment charge	_	265	125	+112.3%
Net income (loss)	_	1,226	1,233	-0.6%
Total assets		61,177	66,225	-7.6%
Total liabilities		18,860	23,701	-20.4%

Net Income (SARmn)



Net Income Growth Drivers By Type (SARmn)



Treasury



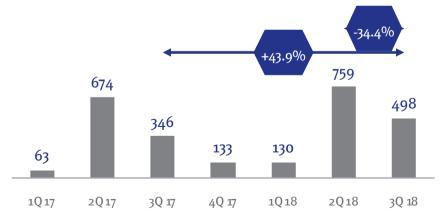
Strong profit growth from increased investment portfolio

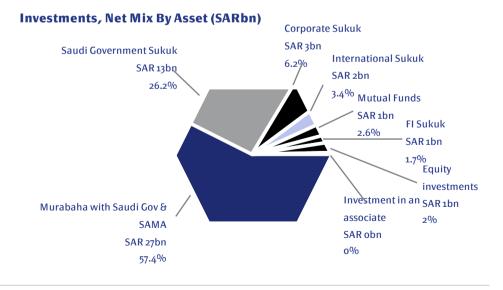
Commentary

- Treasury 9M 2018 net income rose 28.1% YoY to SAR 1,386 million from 41.0% total operating income growth, partly offset by a SAR 198 million rise in operating expenses
- Total Treasury assets grew 18.2% YoY on 34.1% growth in the investment portfolio which aided net financing and investment income growth of SAR 206 million to SAR 1,082 million
- Tahweel Alrajhi (remittances) market share reached 26% in 3Q 2018

	SAR (mn)	9M 2018	9 M 2 01 7	YoY %
Net financing & investment income		1,082	876	+23.5%
Fee and other income	_	693	383	+81.0%
Total Operating Income		1,775	1,259	+41.0%
Operating expenses		374	176	+112.0%
Impairment charge	_	15	0	+3782.2%
Net income (loss)	_	1,386	1,082	+28.1%
Total assets		101,928	86,219	+18.2%
Total liabilities		15,811	16,809	-5.9%

Net Income (SARmn)





Al Rajhi Bank The Blue Chip Islamic Bank 42 3Q 2018 Investor Presentation

Investment Services & Brokerage



25.3% growth in profit driven by asset management business

Commentary

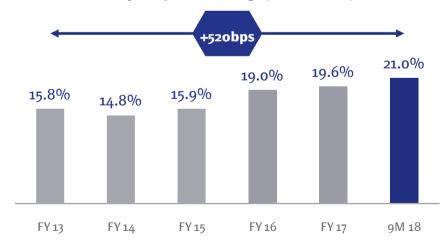
- 9M 2018 Net income for Investment Services & Brokerage improved
 25.3% YoY to SAR 279 million principally from 20.8% operating income growth
- Total operating income growth was driven by improved fee income (+21.0%), mainly in brokerage
- Operating expenses rose by 10.9% YoY to support the 25.3% growth in income

	SAR (mn)	9M 2018	9 M 2017	YoY %
Net financing & investment income		19	16	+17.2%
Fee and other income		372	307	+21.0%
Total Operating Income	_	390	323	+20.8%
Operating expenses	_	111	100	+10.9%
Net income (loss)	_	279	223	+25.3%
Total assets		3,401	2,444	+39.2%
Total liabilities		560	132	+323.1%

Net Income (SARmn)



Market Share - Al Rajhi Capital Brokerage (Value traded)



Appendix

Additional Information

The Blue Chip Islamic Bank



Board of Directors

Members





Chairman Abdullah bin Sulaiman Al Rajhi Non-Executive



Salah bin Ali AbalKhail Non-Executive



Abdulaziz bin Khaled Al Ghefaily Non-Executive



Bader bin Mohammed Al Rajhi Non-Executive



Khaled bin Abdulrahman Al Qoaiz Non-Executive



Alaa bin Shakib Al Jabiri Independent



Ibrahim F. Al-Ghofaily Independent



Ameen F. Al Shiddi Non-Executive



Hamza O. Khushaim Non-Executive



Raed A. Al-Tamimi Independent



Abdulatif A. Alseif Independent

Management Team



International expertise combined with deep roots in Saudi Arabia



Chief Executive Officer Steve Bertamini Banking experience: 31 years



Chief Financial Officer Abdullah Alkhalifa Banking experience: 27 years



Chief Risk Officer Christopher Maclean Banking experience: 34 years



Chief Operating Officer Waleed Al-Mogbel Banking experience: 20 years



Chief Compliance Officer Abdullah Sulaiman Alnami Banking experience: 23 years



Chief Governance & Legal Officer Omar Almudarra Banking experience: 18 years



General Manager Retail Saleh Alzumaie Banking experience: 27 years



General Manager Corporate Majid Algwaiz Banking experience: 23 years



General Manager Treasury Abdulrahman Al Fadda Banking experience: 21 years



General Manager Sharia Saleh Al-Haidan Banking experience: 15 years



Chief Human Resources Officer Khalid Al Huzaim Banking experience: 18 years



Chief Internal Audit Officer Abdulaziz Alshushan Banking experience: 2 years

Additional Information



Contact investor relations for more information

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