(A Joint Stock Company)

# INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) AND INDEPENDENT AUDITOR'S REVIEW REPORT

FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

(A Joint Stock Company)
INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) AND INDEPENDENT AUDITOR'S REVIEW REPORT

#### FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

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## INDEPENDENT AUDITOR'S REVIEW REPORT ON THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

To the Shareholders of Alamar Foods Company (A Joint Stock Company) Riyadh, Kingdom of Saudi Arabia

#### Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of Alamar Foods Company, a Joint Stock Company (the "Company") and its subsidiaries ("the Group") which comprises the interim condensed consolidated statement of financial position as at 30 June 2025, and the related interim condensed consolidated statement of profit or loss and other comprehensive income for the three and six month periods then ended, interim condensed consolidated statement of changes in equity and interim condensed consolidated statement of cash flows for the six month period then ended, and other explanatory notes.

Management is responsible for the preparation and presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard 34—"Interim Financial Reporting" ("IAS 34") that is endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these interim condensed consolidated financial statements based on our review.

#### Scope of review

We conducted our review in accordance with the International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", that is endorsed in the Kingdom of Saudi Arabia. A review of interim condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Other matter

The interim condensed consolidated financial statements as at and for the three and six month periods ended 30 June 2024 were reviewed, and the consolidated financial statements as at and for the year ended 31 December 2024 were audited by another auditor, whose review and audit reports dated 08 August 2024 and 27 March 2025 respectively, expressed an unmodified review conclusion and unmodified audit opinion thereon.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements, are not prepared in all material respects, in accordance with IAS 34, 'Interim Financial Reporting' as endorsed in the Kingdom of Saudi Arabia.

For BDO Dr. Mohamed Al-Amri & Co.

Ahmad Al-Jumah

**Certified Public Accountant** 

Registration No. 621

**Riyadh, on: 16 Safar 1447 (H)** 

Corresponding to: 10 August 2025 (G)



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Reference Number : alamar-2025-2263
ALAMAR FOODS COMPANY

(A Joint Stock Company)

### INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2025

All amounts are in 4 unless otherwise stated

		30 June 2025	31 December 2024
	Note	(Unaudited)	(Audited)
ASSETS			
Non-current assets	_	153.017.154	155 110 150
Property and equipment	5	153,016,174	155,119,150
Capital advances	5.1	2,802,747	3,098,578
Right-of-use assets	6	166,275,811	170,614,224
Goodwill	7	25,009,413	22,214,434
Other intangible assets		9,874,021	12,053,510
Equity-accounted investees	_	13,527	13,527
Trade and other receivables	9	9,991,140	20,566,126
Deferred tax assets		91,330	624,432
Total non-current assets		367,074,163	384,303,981
<b>Current assets</b>			
Inventories	8	78,423,114	74,717,586
Note receivable	1	4,101,849	4,101,849
Trade and other receivables	9	143,549,371	94,856,259
Cash and cash equivalents	10	78,867,775	96,296,195
Total current assets		304,942,109	269,971,889
TOTAL ASSETS		672,016,272	654,275,870
EQUITY AND LIABILITIES EQUITY Share capital	11	255,000,000	255,000,000
Treasury shares	11	(1,985,000)	(1,985,000)
Other reserve	11	16,769,479	16,769,479
Retained earnings		57,574,581	69,709,464
Foreign currency translation reserve		(37,140,211)	(39,652,284)
Equity attributable to owners of the Company		290,218,849	299,841,659
Non-controlling interest		(4,758,106)	(2,750,203)
TOTAL EQUITY		285,460,743	297,091,456
LIABILITIES			
Non-current liabilities Lease liabilities	12	112 (42 071	117.062.565
— · · · · · · · · · · · · · · · · · · ·	13	113,642,971	117,962,565
Employee benefits	14	35,992,674	33,946,976
Trade and other payables	15	1,890,692	1,847,310
Loans and borrowings	16	381,514	204,764
Deferred tax liabilities		1,133,716	1,107,678
Total non-current liabilities		153,041,567	155,069,293
Current liabilities			
Lease liabilities	13	60,084,983	59,303,493
Trade and other payables	15	164,293,128	133,611,392
Current portion of loan and borrowings	16	5,228,029	2,987,776
Provision for zakat and income tax	17	3,907,822	6,212,460
Total current liabilities		233,513,962	202,115,121
TOTAL LIABILITIES		386,555,529	357,184,414

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

These interim condensed consolidated financial statements were approved on 10 Safar 1447H (corresponding to 04 August 2025) and signed on behalf of the board of directors by:

Ibrahim A. Al Jammaz

Chairman of the Board

**Filippo Sgattoni**Chief Executive Officer

Mario Jose Jimenez

### (A Joint Stock Company) INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

_		Th	Th	C! 41-	C'
		Three month period ended	Three month period ended	Six month period ended	Six month
		30 June	30 June	30 June	period ended 30 June
		2025	2024	2025	2024
	Note		(Unaudited)	(Unaudited)	(Unaudited)
	ivoie	(Chauditeu)	(Ollaudited)	(Chauditeu)	(Chauditeu)
Revenue	19	236,704,237	226,449,709	447,839,767	433,303,169
Cost of revenue		(166,036,741)	(157,605,028)	(321,791,269)	(313,808,866)
Gross profit		70,667,496	68,844,681	126,048,498	119,494,303
Selling and distribution expenses		(31,493,929)	(32,599,639)	(60,574,821)	(68,218,170)
Administrative expenses		(24,413,178)	(21,730,374)	(50,373,954)	(45,708,503)
Other income		4,209,463	5,163,729	7,405,464	7,561,869
Employees share plan compensation reversal/(expense)		238,400	(642,750)	283,400	(1,528,500)
Impairment loss on property and equipment	5	-	· · · · · · · -	-	(800,000)
Impairment loss on trade and other receivables		-	(178,346)	-	(4,100,000)
Operating profit		19,208,252	18,857,301	22,788,587	6,700,999
Finance income		1,153,654	1,427,396	2,349,554	2,814,487
Finance costs and bank charges		(3,877,629)	(3,342,445)	(7,496,114)	(6,924,390)
Share of losses of equity-accounted investee		(645,852)	(1,242,376)	(1,086,032)	(2,817,506)
Profit / (loss) before zakat and income tax		15,838,425	15,699,876	16,555,995	(226,410)
Zakat and income tax		(935,187)	(2,811,277)	(3,454,237)	(4,593,057)
Profit / (loss) for the period		14,903,238	12,888,599	13,101,758	(4,819,467)
Other comprehensive income:					
Items that will be reclassified to profit or loss:					
Foreign currency translation differences		1,238,693	(799,072)	1,821,371	(12,118,487)
Other comprehensive income / (loss) for the period		1,238,693	(799,072)	1,821,371	(12,118,487)
Total comprehensive income / (loss) for the period		16,141,931	12,089,527	14,923,129	(16,937,954)
Profit / (loss) attributable to:					
Owners of the Company		15,288,727	13,095,909	14,418,959	(3,528,477)
Non-controlling interest		(385,489)	(207,310)	(1,317,201)	(1,290,990)
Ç		14,903,238	12,888,599	13,101,758	(4,819,467)
Total comprehensive income / (less) attributable to					
<b>Total comprehensive income / (loss) attributable to:</b> Owners of the Company		16,938,487	12,313,054	16,931,032	(15,441,640)
Non-controlling interest		(796,556)	(223,527)	(2,007,903)	(1,496,314)
Non-condoming interest		16,141,931	12,089,527	14,923,129	(16,937,954)
F					
Earnings / (loss) per share:	20	0.60	0.52	A 55	(0.14)
Basic earnings / (loss) per share	20	0.60	0.52	0.57	(0.14)
Diluted earnings / (loss) per share	20	0.60	0.52	0.57	(0.14)

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

### (A Joint Stock Company) INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE SIX MONTH PERIOD ENDED 30 JUNE 2025

	Share	Treasury		Employees stock plan	Other	Retained	Foreign currency translation		Non- controlling	Total
	capital	shares	reserve	reserve	reserve	earnings	reserve	Total	interest	equity
For the six months ended 30 June 2025 Balance at 1 January 2025 (Audited)	255,000,000	(1,985,000)	4,108,479	-	12,661,000	69,709,464	(39,652,284)	299,841,659	(2,750,203)	297,091,456
Net profit / (loss) for the period	-	-	-	-	-	14,418,959	-	14,418,959	(1,317,201)	13,101,758
Other comprehensive income / (loss) for the period	-	-	-	-	-	-	2,512,073	2,512,073	(690,702)	1,821,371
Total comprehensive income / (loss) for the period	-	-	-	-	-	14,418,959	2,512,073	16,931,032	(2,007,903)	14,923,129
Transfer to other reserves (note 25)	_	_	(4,108,479)	_	4,108,479	_	_	-	-	_
Dividends (note 24)	-	-	-	-	-	(26,553,842)	-	(26,553,842)	-	(26,553,842)
Balance at 30 June 2025 (Unaudited)	255,000,000	(1,985,000)	-	-	16,769,479	57,574,581	(37,140,211)	290,218,849	(4,758,106)	285,460,743
For the six months ended 30 June 2024										
Balance at 1 January 2024 (Audited)	255,000,000	(2,325,000)	25,766,788	3,588,417	7,462,500	58,946,526	(25,350,929)	323,088,302	(2,711,020)	320,377,282
Loss for the period	_	_	_		-	(3,528,477)	_	(3,528,477)	(1,290,990)	(4,819,467)
Other comprehensive loss for the period	_	-	-	_	_		(11,913,163)	(11,913,163)		(12,118,487)
Total comprehensive loss for the period	-	-	-	-	-	(3,528,477)	(11,913,163)	(15,441,640)		(16,937,954)
Equity settled share based payment	_	_	_	1,266,500	_	_	_	1,266,500	_	1,266,500
Dividends	_	_	-	-	-	(20,226,000)	_	(20,226,000)	_	(20,226,000)
Acquisition of NCI	-	-	-	_		(1,001,432)		(1,001,432)	1,001,432	-
Transfer to retained earnings (note 12)	-	-	(21,658,401)	_	-	21,658,401	-	-	-	-
Balance at 30 June 2024 (Unaudited)	255,000,000	(2,325,000)	4,108,387	4,854,917	7,462,500	55,849,018	(37,264,092)	287,685,730	(3,205,902)	284,479,828

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

### (A Joint Stock Company) INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE SIX MONTH PERIOD ENDED 30 JUNE 2025

		Six month	Six month
		period ended	period ended
		30 June	30 June
		2025	2024
	Note	(Unaudited)	(Unaudited)
	<del>-</del>		
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit / (loss) for the period before zakat and tax		16,555,995	(226,410)
Adjustments for non-cash items:			
Depreciation of property and equipment	5	16,910,886	18,370,830
Depreciation of right-of-use assets	6	35,247,515	35,079,913
Impairment of property and equipment		-	800,000
Amortization of intangible assets		2,442,620	2,855,629
Share of loss in equity-accounted investee		1,086,032	2,817,506
Employee benefits	14	3,939,885	4,345,835
Interest expense of lease liabilities	13	5,195,711	5,243,569
Impairment of receivables		-	4,100,000
Employees share plan compensation (reversal) / expense		(283,400)	1,528,500
Loss on disposal of property and equipment		(286,975)	30,292
Gain on lease contract modification		(274,220)	-
Impairment loss on inventories		•	802,719
	<del>-</del>	80,534,049	75,748,383
Changes in working capital:			
Inventories		(3,705,528)	5,342,522
Trade and other receivables		(38,118,126)	(21,988,282)
Trade and other payables	<u>-</u>	18,938,134	(4,670,253)
Cash generated from operations		57,648,529	54,432,370
Zakat and income tax paid	17	(5,199,735)	(7,093,170)
Employee benefits paid	14	(2,295,509)	(2,265,081)
Net cash generated from operating activities	- -	50,153,285	45,074,119
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment	5	(13,229,817)	(9,053,722)
Capital advances	5.1	295,831	825,830
Purchase of intangible assets	5.1	(257,727)	(1,702,627)
Proceeds from sale of property and equipment		313,440	126,981
Net cash used in investing activities	-	(12,878,273)	(9,803,538)
The cash used in investing activities	-	(12,070,273)	(2,003,330)
CASH FLOWS FROM FINANCING ACTIVITIES			
Net movement in loans and borrowings		2,417,003	2,361,571
Payments of lease liabilities	13	(40,076,114)	(43,699,991)
Dividends paid	24	(15,168,167)	(10,107,000)
Acquisition of NCI	_	<u>-</u>	(374,919)
Net cash used in financing activities	-	(52,827,278)	(51,820,339)
Net changes in cash and cash equivalents		(15,552,266)	(16,549,758)
Cash and cash equivalents at the beginning of the period	10	96,296,195	150,123,573
Net exchange differences	10	(1,876,154)	(7,204,971)
Cash and cash equivalents at the end of the period	10	78,867,775	126,368,844
	<del>-</del>	, ,	
Non-cash transactions:	( 0 12	20 022 525	00 (70 101
Addition of right-of-use assets and lease liabilities	6 & 13	30,032,727	23,672,131

The accompanying notes from 1 to 27 form an integral part of these unaudited interim condensed consolidated financial statements.

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

All amounts are in 4 unless otherwise stated

#### 1. LEGAL STATUS AND NATURE OF OPERATIONS

Alamar Foods Company (the "Company" or the "Parent Company") is a Joint Stock Company formed under the Regulations for Companies in Kingdom of Saudi Arabia under Commercial Registration (CR) Number 1010168969 dated 20 Jumada Al-Thani 1422 H (corresponding to 09 September 2001). The Company has obtained the Ministry of Commerce approval based on Board of Ministries Resolution No. 97 dated 16 Rabi Al Awal 1433H (corresponding to 08 February 2012).

The main activities of the Company and its subsidiaries (collectively referred to as "the Group") consist of:

- i) Administration and operation of 479 restaurants (31 December 2024: 472) under a Domino's franchise agreement catering service for cooked and non-cooked food and fast-food meals.
- ii) Administration and operation of 70 restaurants (31 December 2024: 65 restaurants) under Dunkin Donut's franchisee agreement.

The address of the Company's registered office is as follows: Alamar Building Olaya Road, Olaya District P.O Box 4748 Riyadh 11412, Kingdom of Saudi Arabia

These interim condensed consolidated financial statements include the financial position and performance of the Company and its following subsidiaries:

			_		e holding entage
Name of the Company	Place of incorporation	Principal activity	Date of acquisition	30 June 2025	31 December 2024
Alamar Foods Company LLC	Amman, Jordan	Establishing, operating and managing of fast food restaurants	9 January, 2020	75%	75%
Alamar Foods Company LLC	Cairo, Egypt	Establishing, operating and managing of fast food restaurants.	9 January , 2020	100%	99%
Alamar Foods LLC	Doha, Qatar	Establishing, operating and managing of fast food restaurants	9 January, 2020	99%	99%
Alamar Foods DMCC	Dubai, UAE	Establishing, operating and managing of fast food restaurants	9 January, 2020	100%	100%
Alamar Foods LLC	Dubai, UAE	Establishing, operating and managing of fast food restaurants	9 January, 2020	99%	99%
Alamar Foods Company W.L.L	Manama, Bahrain	Establishing, operating and managing of fast food restaurants	9 January, 2020	99%	99%
Alamar Foods SARL	Beirut, Lebanon	Establishing, operating and managing of fast food restaurants	9 January, 2020	95%	95%
HEA Trade and Services Company	Rabat, Morocco	Establishing, operating and managing of fast food restaurants	23 January, 2020	49%	49%

During the year 2023, the Group made certain advances for venture in the food sector which are under start-up phase. During 2024, these advances are classified as Notes receivables based on the agreement signed with this party.

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### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

All amounts are in 4 unless otherwise stated

#### 2. BASIS OF PREPARATION

#### a) Statement of compliance

These interim condensed consolidated financial statements have been prepared in accordance with IAS 34 "Interim Financial Reporting" as endorsed in the Kingdom of Saudi Arabia, and other standards and announcements that are issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA). These interim condensed consolidated financial statements should be read in conjunction with the Group's last annual consolidated financial statements as at and for the year ended 31 December 2024 ('last annual financial statements').

These interim condensed consolidated financial statements do not include all the information that is required to prepare a complete set of consolidated financial statements in accordance with IFRS Accounting Standards ("IFRSs") that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA"). However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual financial statements.

The results for the six month period ended 30 June 2025 are not necessarily indicative of the results that can be expected for the year ending 31 December 2025.

#### b) Basis of measurement

These interim condensed consolidated financial statements have been prepared on a historical cost basis, except for the employees' defined benefits plan measured at the present value of future obligations using the Projected Unit Credit Method and equity accounted investees which are measured at equity method. Further, the interim condensed consolidated financial statements are prepared using the accrual basis of accounting and going concern concept.

These interim condensed consolidated financial statements are presented in Saudi Riyals ("#"), which is the Group's functional and presentation currency.

#### 3. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

Preparation of the Group's interim condensed consolidated financial information requires management to make judgments, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities and accompanying disclosures. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period were the same as those described in the latest annual consolidated financial statements. The Group based its assumptions and estimates on parameters available when the condensed consolidated interim financial information was prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group.

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### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

#### 4. APPLICATION OF NEW AND REVISED IFRS ACCOUNTING STANDARDS (IFRS)

The accounting policies applied by the Group in preparing the interim condensed consolidated financial statements are consistent with those followed in preparing the annual consolidated financial statements of the Group for the year ended 31 December 2024 except for the adoption of the new standards which were effective on 1 January 2025.

#### a) New standards, interpretations, and amendments effective in the current year

Following are the new currently effective requirements which are effective for annual periods beginning on 1 January 2025. These requirements does not have any material impact in these interim condensed consolidated financial statements.

IFRS	Summary	Effective date
IAS 21	Amendment – Lack of Exchangeability	1 January 2025

#### b) New standards, interpretations, and amendments not yet effective

Following are the forthcoming requirements to standards which are effective for annual periods beginning after 1 January 2026 and earlier application is permitted; however, the Group has not early adopted them in preparing these interim condensed consolidated financial statements. The Group is currently assessing the impact of these standards, and amendments on the future consolidated financial statements of the Group and intends to adopt these, if applicable, when they become effective.

IFRS	Summary	Effective date
IFRS 9 & IFRS 7	Amendment – Classification and measurement of Financial Instruments	1 January 2026
IFRS 9 & IFRS 7	Amendment – Disclosure of contracts referencing Nature-dependent Electricity	1 January 2026
-	Amendments / Annual improvements in IFRS 1, IFRS 7, IFRS 9, IFRS 10, IAS 7	1 January 2026
IFRS 18	Presentation and Disclosures in Financial Statements	1 January 2027
IFRS 19	Disclosures – Subsidiaries without Public Accountability	1 January 2027

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

5. PROPERTY AND EQUIPMENT		
	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Net book value at the beginning of the period/year	155,119,150	183,350,278
Additions during the period/year	13,229,817	19,256,811
Impairment	-	(800,000)
Disposals, net	(26,465)	(810,469)
Depreciation for the period/year	(16,910,886)	(35,437,886)
Effects of movement in exchange rates, net	1,604,558	(10,439,584)
Net book value at the end of the period/year	153,016,174	155,119,150
<ul> <li>5.1 As at 30 June 2025, an amount of ± 2.8 million (2024: ± 3.1 million) is and head office assets improvements in progress.</li> <li>6. RIGHT-OF-USE ASSETS</li> </ul>	capitalized and primarily relates	s to certain stores
0. KIGHT-OF-USE ASSETS	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
	(0111111111111)	(11001000)
Net book value at the beginning of the period/year	170,614,224	176,371,400
Additions during the period/year	30,032,727	69,091,852
Contract modifications, net	274,220	3,826,757
Disposals, net	(2,080,246)	(474,604)
Depreciation for the period/year	(35,247,515)	(69,955,630)
Effects of movement in exchange rates, net	2,682,401	(8,245,551)
Net book value at the end of the period/year	<u>166,275,811</u>	170,614,224
7. GOODWILL		
Movement in goodwill during the year is as follows:		
Wiovement in goodwin during the year is as follows.	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
		, , , , ,
Balance at the beginning of the period/year	22,214,434	22,818,531
Foreign currency translation	2,794,979	(604,097)
Balance at the end of the period/year	25,009,413	22,214,434

Goodwill has been accounted as a result of acquiring 49% of HEA Trade and Services Company, Morocco, in prior years. Goodwill is re-translated at rates prevailing at the reporting date and an increase of  $\pm$  2.8 million (2024:  $\pm$  0.6 million) for the period is recognized in the foreign currency translation reserve.

#### 8. INVENTORIES

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Raw materials Consumables and packing material	70,183,134 8,348,632	67,441,956 7,132,408
Goods in transit	-	234,853
Provision for impairment loss	(108,652)	(91,631)
-	78,423,114	74,717,586

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

	30 June	31 December
	2025	2024
	(Unaudited)	(Audited
Non-current assets:	<del></del>	
Trade receivables as part of non-current assets	<u>9,991,140</u>	20,566,120
Current assets:		
Trade receivables as part of current assets	47,054,179	22,501,863
Less: Impairment loss on trade receivables	(435,353)	(435,353
Net receivables	46,618,826	22,066,510
Advances to suppliers	29,662,289	18,242,835
Prepaid expenses	26,035,021	20,376,959
Due from related parties (note 18)	11,433,689	9,866,090
Advances to employees	7,287,913	8,959,476
Other receivables	23,376,354	16,209,110
Less: Impairment loss on other receivables	(864,721)	(864,721
	143,549,371	94,856,259
9.1 Movement in the impairment loss on trade and other receivables	for the period / year is as follows:	
	30 June	31 December
	2025	2024
	(Unaudited)	(Audited
Balance at beginning of the period / year	1,300,074	5,139,052
Written off during the period / year	-	(392,978
Net expense / (reversal)	<del>_</del>	(3,446,000
Balance at end of the period / year	1,300,074	1,300,07

The Group measures the impairment loss for trade receivables at an amount equal to lifetime expected credit losses ("ECL"). The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, for example when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

#### 10. CASH AND CASH EQUIVALENTS

10. CASH AND CASH EQUIVALENTS		
	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Murabaha contracts*	49,760,854	71,439,235
Cash at bank – current account	26,766,181	22,782,923
Cash in hand	2,340,740	2,074,037
	78,867,775	96,296,195
* Maturity dates are up to 3 months from acquisition date and average return of 5.50% p	per annum.	
11. SHARE CAPITAL		

11. SHARE CAPITAL		
	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
25,500,000 shares of <u></u> 10 each	255,000,000	255,000,000
198,500 (2024: 198,500) treasury shares of ±10 each	1,985,000	1,985,000
<u>Treasury shares:</u>		
Outstanding number of treasury shares 198,500 (2024: 198,500) shares of \$\mu 10\$ each	1,985,000	1,985,000

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

#### 12. STATUTORY RESERVE

In accordance with the Company's and Subsidiaries previous By-laws, the Company set aside 10% of its net income each year as statutory reserve until such reserve equals to 30% of the share capital. This reserve was not available for dividend distribution. Further to the changes in the Companies Law effective January 2023, the Company in its extra ordinary general assembly meeting held on 28 December 2023 has amended article 49 related to profit distribution and accordingly no further transfer is made to statutory reserve.

On 8 Dhu al-Qi'dah 1445H corresponding to 16 May 2024, pursuant to a resolution approved by the Board of Directors, the Company transferred an amount of  $\frac{1}{2}$  21.66 million from the statutory reserve to its retained earnings. The remaining reserve appropriated from overseas subsidiaries' profit have been reclassified as part of other reserves.

#### 13. LEASE LIABILITIES

	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Balance at the beginning of the period / year	177,266,058	194,470,404
Additions	30,032,727	69,091,852
Finance cost	5,195,711	9,815,621
Payments made during the period/year	(40,076,114)	(82,324,982)
Terminations	(2,080,246)	(2,001,590)
Exchange rate movements	3,389,818	(11,785,247)
Balance at the end of the period/year	173,727,954	177,266,058
	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Lease liabilities – non-current portion	113,642,971	117,962,565
Lease liabilities – current portion	60,084,983	59,303,493
	173,727,954	177,266,058

#### **Extension options**

Some of the leases held by the Group contain extension options exercisable by the Group before the end of non-cancellable contract period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at the commencement date whether it is reasonably certain to exercise extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

#### 14. EMPLOYEE BENEFITS

	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Non-current liabilities:		
Defined benefit liability	35,167,816	33,523,440
Others	824,858	423,536
	35,992,674	33,946,976
	30 June	31 December
	2025	2024
Movement in defined benefit liability	(Unaudited)	(Audited)
Balance at the beginning of the period/year	33,523,440	35,154,446
Current service cost	3,142,781	8,137,196
Past service cost	3,172,701	(945,867)
	707 104	
Interest cost	797,104	1,471,350
	3,939,885	8,662,679
Paid during the year	(2,295,509)	(5,026,897)
Actuarial gain during the period/year	-	(5,265,155)
Exchange rate movements		(1,633)
Balance at the end of the period/year	35,167,816	33,523,440

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

15. TRADE AND OTHER PAYABLES		
	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Non-current liabilities:		
Others long-term liabilities	1,890,692	1,847,310
Current liabilities:		
Trade payables	72,132,847	65,932,266
Accrued expenses	53,729,352	38,878,794
Accruals for employee benefits	10,042,095	12,922,861
Supplier incentive	2,598,023	4,472,181
Due to related parties (note 18)	173,157	1,411,775
Other payables (note 15.1)	25,617,654	9,993,515
	164,293,128	133,611,392

<sup>15.1</sup> Other payables include the dividends payable amounting to \(\pm\) 11.3 million (2024: \(\pm\) 0.3 million).

#### 16. LOANS AND BORROWINGS

The Group has secured bank facilities and loans in the form of multi-purpose import facility, letters of credit, bonds, short-term finance, and loans from local commercial banks. These facilities bear finance charges at ranging between 3% - 6%. These facilities and loans are secured against promissory notes, personal and corporate guarantees.

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Non-current liabilities: Loan and borrowings	381,514	204,764
<u>Current liabilities:</u> Current portion of loan and borrowings	5,228,029	2,987,776
17. PROVISION FOR ZAKAT AND INCOME TAX		
Movement in zakat and taxation	30 June	31 December

	30 June	31 December
	2025	2024
	(Unaudited)	(Audited)
Balance at the beginning of the period/year	6,212,460	9,334,765
Charged during the period/year	2,895,097	6,212,456
Charge for prior year	-	(1,204,692)
Payment during the period/year	(5,199,735)	(8,130,069)
Balance at the end of the period/year	3,907,822	6,212,460

Zakat and income tax declarations up to and including the year ended 31 December 2024 have been submitted to the ZATCA.

The Company has received the final assessment upto 2018, and finalized its zakat and tax computation for the year 2021 through 2024.

All subsidiaries are filing income tax return regularly as per their country laws and there is no open assessment difference that recognises any additional provision.

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

#### 18. RELATED PARTIES BALANCES AND TRANSACTIONS

The Group's immediate and ultimate controlling party is Abdul Aziz Ibrahim Al Jammaz and Brothers Company, which is incorporated in the Kingdom of Saudi Arabia.

#### a) Balances with related parties:

a) Balances with related parties:			
		30 June	31 December
		2025	2024
Name of related party	Nature of relationship	(Unaudited)	(Audited)
Due from related parties:			
Alamar Foods Company, Oman	Associate company	7,873,034	6,332,168
Yasmine Flower Company	Shareholder of subsidiary	1,200,302	1,200,303
Abdul Aziz Ibrahim Al Jammaz and Brothers Company	Parent	1,191,947	1,191,947
Kasual + Limited Liability Company	Joint venture investment	1,157,512	1,130,779
Alamar Foods For Restaurants Management WLL	Associate company	10,894	10,893
		11,433,689	9,866,090
		30 June	31 December
		2025	2024
Name of related party	Nature of relationship	(Unaudited)	(Audited)
Due to related parties:			
Sovana Inc. USA	Shareholder of subsidiary	91,923	91,923
Intermob	Shareholder of subsidiary	73,734	58,614
Al Jammaz Agriculture	Company under common control	7,500	12,674
Hakam El Abbes	Shareholder of subsidiary	-	247,940
Al Jammaz for Travel & Tourism Company	Company under common control	-	38,373
Abdulaziz Al Jammaz Heirs	Company under common control	<u> </u>	962,251
		173,157	1,411,775

The amounts outstanding with related parties are unsecured and will be settled in cash. No amounts have been expensed in respect of due from other related parties during the period. The payables by related parties are payable on demand and accordingly impact of expected credit losses is not considered material as the counter parties have sufficient liquid assets available at reporting date to repay the amounts.

#### b) Transactions with related parties:

The related party transactions were made on terms agreed at group level. During the period, the Group entered into the following transactions with related parties:

	30 June	30 June
	2025	2024
	(Unaudited)	(Unaudited)
Transactions with Shareholders		
Dividends	15,168,167	20,226,000
Collections and payments	-	(40,250)
Expenses	-	75,250
Transactions with associates		
Sale of goods	725,096	240,748
Expenses	96,329	179,125
Royalties	963,286	713,993
Collection and payments	102,813	70,384
Other revenue	41,850	67,054
Other charges	36,508	6,823
Loan / advances given	-	2,624,993
Transactions with entities under common control		
Expenses	7,500	474,005
Collections and payments	51,047	728,028
Other charges	-	37,353
Transactions with other related parties		
Expenses	1,142,337	943,043
Collections and payments	1,999,894	964,812
Other charges	2,939	-

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

All amounts are in \( \pm \) unless otherwise stated

All amounts are in 25 unless otherwise stated				
18. RELATED PARTIES BALANCES AND TRANSACTION	ONS (CONTINU	JED)		
Compensation paid to key management personnel during the per	iod is as follows:			
			30 June	30 June
		, <del></del> -	2025	2024
C1 1 . C'.			audited)	(Unaudited)
Short-term benefits Employee stock plan		5	,744,357	6,756,526 1,528,500
Post-employment benefits			124,858	616,299
Tost emproyment cenents			12 1,000	010,2
19. REVENUE				
Revenue streams  The Group generates revenue primarily from the sale of food and	d beverages:			
The Group generates revenue primarity from the sale of food and	a beverages.		30 June	30 June
			2025	2024
		(Un	audited)	(Unaudited)
Sale of products:		44.0	0=<444	405 550 000
<ul><li>Domino's Pizza</li><li>Dunkin Donuts</li></ul>			,976,144	405,758,029
- Other			,682,920 ,180,703	21,223,160 6,321,980
one			,839,767	433,303,169
Disaggregation of revenue				100,000,00
In the following table, revenue from contracts with customers is	s disaggregated b	y primary geogr	raphical market	and timing of
revenue recognition.			30 June	30 June
			2025	2024
		(Una	audited)	(Unaudited)
Primary geographical markets:				
Kingdom of Saudi Arabia			,493,826	290,829,703
Other GCC and Levant			,641,422	101,604,740
North Africa			<u>,704,519</u> ,839,767	40,868,726 433,303,169
Net revenue as reported in note 21			,039,707	455,505,109
Products transferred at a point in time		447	,839,767	433,303,169
20. BASIC AND DILUTED EARNINGS / (LOSS) PER SHA	ARE			
	Three month	Three month	Six month	Six month
	period ended		period ended	_
	30 June	30 June	30 June	30 June
	2025 (Unaudited)	2024 (Unaudited)	2025 (Unaudited)	2024 (Unaudited)
Basic earnings / (loss) per share:	(Chadaitea)	(Chadaitea)	(Chauartea)	(Chadatea)
Profit / (loss) attributable to owners of Company	15,288,727	13,095,909	14,418,959	(3,528,477)
Weighted-average number of ordinary shares	25,301,500	25,267,500	25,301,500	25,267,500
Basic earnings per share	0.60	0.52	0.57	(0.14)
Reconciliation of weighted average number of shares				
Outstanding number of ordinary shares at beginning of period	25,500,000	25,500,000	25,500,000	25,500,000
Weighted average number of treasury shares outstanding	(198,500)	(232,500)	(198,500)	(232,500)
	25,301,500	25,267,500	25,301,500	25,267,500
Diluted earnings / (loss) per share:				
Profit / (loss) attributable to owners of Company	15,288,727	13,095,909	14,418,959	(3,528,477)
Weighted-average number of ordinary shares	25,301,500	25,372,500	25,301,500	25,372,500
Diluted earnings per share	0.60	0.52	0.57	(0.14)
Reconciliation of weighted average number of shares				
Weighted average number of ordinary shares	25,301,500	25,267,500	25,301,500	25,267,500
Effect of employee share awards vested		105,000		105,000
	25,301,500	25,372,500	25,301,500	25,372,500

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

#### 21. REPORTING SEGMENTS

The Group has the following three strategic divisions, which are its reportable segments. These divisions offer products and services in different geographical regions and are managed separately.

The following summary describes the operations of each reportable segment.

Reportable segmentsOperationsKingdom of Saudi ArabiaEstablishing, operating and managing of fast-food restaurantsOther GCC and LevantEstablishing, operating and managing of fast-food restaurantsNorth AfricaEstablishing, operating and managing of fast-food restaurants

The Group's Board of Directors reviews the internal management reports of each segment at least quarterly. The operational decisions of the segments are collectively taken by the Chief Executive Officer, Chief Financial Officer, and Chief Operating Officer (collectively the Chief Operating Decision Maker (CODM)).

#### Information about reportable segments:

30 June 2025 (Unaudited)	F	Total		
	Kingdom of	Other GCC	North Africa	reportable
	Saudi Arabia	and Levant		segments
External revenue	299,493,826	100,641,422	47,704,519	447,839,767
Internal revenue	5,850,414	2,810,629	2,898,337	11,559,380
Segment revenue	305,344,240	103,452,051	50,602,856	459,399,147
External revenue as reported in note 19	299,493,826	100,641,422	47,704,519	447,839,767
Major products:				
Domino's Pizza	299,520,904	89,054,964	25,400,276	413,976,144
<b>Dunkin Donuts</b>	-	-	24,682,920	24,682,920
Other	5,823,336	14,397,087	519,660	20,740,083
	305,344,240	103,452,051	50,602,856	459,399,147
Timing of revenue recognition				
Point in time	305,344,240	103,452,051	50,602,856	459,399,147
Segment profit/ (loss) before zakat and income tax	22,123,756	(3,072,327)	(2,495,434)	16,555,995
Interest expense	(3,390,366)	(2,342,981)	(1,762,767)	(7,496,114)
Finance income	1,983,802	365,752	-	2,349,554
Depreciation:				
Property and equipment	(8,765,484)	(5,517,081)	(2,628,321)	(16,910,886)
Right of use assets	(21,494,278)	(9,650,575)	(4,102,662)	(35,247,515)
Share of profit/(losses) of equity-accounted investee	343,508	(1,429,540)	-	(1,086,032)
30 June 2025 (unaudited)				
Segment non-current assets*	172,987,526	206,808,319	62,034,293	441,830,138
Segment assets	490,418,923	371,654,867	100,188,467	962,262,257
Segment liabilities	182,306,796	295,405,490	117,641,043	595,353,329
_		* *	* *	

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

#### 21. REPORTING SEGMENTS (CONTINUED)

Information about reportable segments (continued)

30 June 2024 (Un-audited)		Total		
	Kingdom of	Other GCC and	North Africa	reportable
	Saudi Arabia	Levant		segments
External revenue	290,829,703	101,604,740	40,868,726	433,303,169
Internal revenue	5,699,665	3,419,798	2,279,866	11,399,329
Segment revenue	296,529,368	105,024,538	43,148,592	444,702,498
External revenue as reported in note 19	290,829,703	101,604,740	40,868,726	433,303,169
Major products:				
Domino's Pizza	289,510,022	94,891,564	21,356,444	405,758,030
Dunkin Donuts	-	-	21,223,160	21,223,160
Other	7,019,346	10,132,974	568,988	17,721,308
	296,529,368	105,024,538	43,148,592	444,702,498
Timing of revenue recognition				
Point in time	296,529,368	105,024,538	43,148,592	444,702,498
Segment profit/ (loss) before zakat and income tax	10,970,208	(6,524,026)	(4,672,592)	(226,410)
Interest expense	(2,931,876)	(2,080,107)	(1,912,407)	(6,924,390)
Finance income	2,814,487	-	-	2,814,487
Depreciation:				
-Property and equipment	(9,553,238)	(5,572,296)	(3,245,296)	(18,370,830)
-Right of use assets	(19,809,923)	(9,659,668)	(5,610,322)	(35,079,913)
Share of profit / (losses) of equity-accounted investee	42,183	(2,859,689)	-	(2,817,506)
30 June 2024 (unaudited)				
Segment non-current assets*	174,651,787	131,951,105	61,841,421	368,444,313
Segment assets	374,256,336	201,828,512	93,846,659	669,931,507
Segment liabilities	209,052,931	104,488,302	71,910,446	385,451,679
Sognicia madifico	207,032,731	101,100,302	71,710,110	303, 131,077

<sup>\*</sup>Non-current assets exclude financial instruments and deferred tax assets.

Reconciliations of information on reportable segments to the amounts reported in the interim condensed consolidated financial statements:

#### i. Revenue

30 June	30 June
2025	2024
(Unaudited)	(Unaudited)
Total revenue for reportable segments 459,399,147	444,702,498
Elimination of inter-segment revenue (11,559,380)	(11,399,329)
Consolidated Revenue 447,839,767	433,303,169
ii. Profit /(loss) before zakat and tax: 30 June	30 June
2025	2024
(Unaudited)	(Unaudited)
Total profit / (loss) before zakat and tax for reportable segments  16,470,562	(9,697,558)
Unallocated corporate items 85,433	9,471,148
Consolidated profit / (loss) before zakat and tax 16,555,995	(226,410)

(A Joint Stock Company)

#### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

All amounts are in 4 unless otherwise stated

21. REPORTING SEGMENTS (CONTINUE)
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iii. Assets:		
	30 June	30 June
	2025	2024
	(Unaudited)	(Audited)
Total assets for reportable segments	962,262,257	940,260,347
Elimination of inter-segment balances	(290,245,985)	(270,328,840)
Consolidated total assets	672,016,272	669,931,507
	·	
iv. Liabilities		
	30 June	30 June
	2025	2024
	(Unaudited)	(Audited)
Total liabilities for reportable segments	595,353,329	585,868,163
Elimination of inter-segment balances	(220,183,475)	(200,416,484)

#### 22. RETIREMENT BENEFIT INFORMATION

Consolidated total liabilities

The Group makes contributions for a defined contribution retirement benefit plan to the General Organization for Social Insurance in respect of its Saudi employees. The total amount expensed during the period in respect of this plan was 业 1.15 million (30 June 2024: 业 2 million).

385,451,679

375,169,854

#### 23. CAPITAL COMMITMENTS AND CONTINGENCIES

#### **Commitments**

The Group had capital commitments of  $\pm$  12.7 million at the reporting date relating to property and equipment (31 December 2024: 4 6.83 million).

As at 30 June 2025, the Group has utilized balances of irrevocable letter of guarantees from local commercial bank amounting to 业 4 million (31 December 2024: 业 4 million).

#### **Contingencies**

There were no contingencies as at 30 June 2025.

No material contingencies and commitments relates to equity accounted investees.

#### 24. DIVIDENDS

On 04 Muharram 1447 H corresponding to 29 June 2025, Ordinary General Assembly Meeting Approval on the Board of Directors' recommendation to the General Assembly to distribute cash dividends to shareholders for the first quarter of 2025, amounting to \(\pm\)11.3 million representing 4.5% of the share capital. The entitlement to the cash dividends shall be for shareholders who own shares and are registered in the Company's shareholders register at the end of the second trading day following the date of the General Assembly meeting, noting that the distribution date shall be 15/07/2025G.

On 24 Ramadan 1446 H corresponding to 24 March 2025, the Board of Directors proposed and approved the distribution of dividend to the Company's shareholders of \$\pm\$ 0.6 per share which total \$\pm\$ 15.17 million from the Company's retained earnings for the year ended 31 December 2024.

(A Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE AND SIX MONTH PERIODS ENDED 30 JUNE 2025

All amounts are in 4 unless otherwise stated

#### 25. RECLASSIFICATION

	Note	31 December 2024 (As previously classified)	Adjustment	31 December 2024 (Reclassified)
Continue of Commental and Comm	11016	Classifieu)	Aujustinent	(Reclassified)
Statement of financial position				
Notes receivable – non-current assets	A	4,101,849	(4,101,849)	-
Notes receivable – current assets	A	-	4,101,849	4,101,849
Statutory reserves	В	4,108,479	(4,108,479)	-
Other reserves	В	12,661,000	4,108,479	16,769,479

A. Note receivable has been reclassified from non-current assets to current assets for correct presentation.

**B.** The Board of Directors decided to transfer the entire statutory reserve of the Company to retained earnings and amend the by law accordingly, the remaining reserve appropriated from overseas subsidiaries' profit have been reclassified as part of other reserves.

#### 26. SUBSEQUENT EVENTS

On 10 Safar 1447 H corresponding to 04 August 2025, the Board of Directors proposed the distribution of dividend to the Company's shareholders of  $\frac{1}{2}$  0.5 per share which total  $\frac{1}{2}$  12.65 million from the Company's retained earnings for the period ended 30 June 2025.

There have been no other significant subsequent events since the period-end that require adjustment of or disclosure in these interim condensed consolidated financial statements.

#### 27. APPROVAL OF THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

These interim condensed consolidated financial statements were approved by the Board of Directors for issuance on 04 August 2025G (Corresponding to 10 Safar 1447H).