





Q3 HIGHLIGHTS

Q3 HIGHLIGHTS



- Hajj and Umrah business: Launching new Mobile Kitchen Unit, inaugurated by HRH Prince Khalid Al Faisal on Monday, 29 August 2016 at Mina Valley, Makkah
- Business Lounges: Opening of new Wellcome Lounge in RUH T2
- Retail: Opening RUH T5 arrivals duty paid shop
- In Flight: Saudia announced a purchase of an additional 63 aircrafts:
 - 15 B777-300ER
 - 13 B787
 - 35 A320/A321-neo













Q3 Business Overview

FLIGHTS AND MEALS



1000 units	Q3-2011	Q3-2012	Q3-2013	Q3-2014	Q3-2015	Q3-2016	
Number o	Number of flights						
Saudia	30	31	31	30	34	35	
Others	10	11	10	8	9	12	
Private	2	2	3	6	8	7	
Total	42	44	44	44	50	54	
Number of meals							
Saudia	5,893	5,850	5,850	5,642	7,177	7,332	
Others	1,001	930	894	799	1,091	1,289	
Private	76	92	128	190	214	207	
Total	6,970	6,872	6,872	6,631	8,481	8,828	

LOUNGE GUESTS



1000 units	Q3-2014	Q3-2015	Q3-2016
Jeddah	173	214	211
Riyadh	184	230	255
Dammam	23	51	51
Medina	0	1	2
		_	_
Total	380	495	520

DEPENDANCY FROM SAUDIA*) DECREASES



	2011-Q3	2012-Q3	2013-Q3	2014-Q3	2015-Q3	2016-Q3
SV share of net sales	73%	71%	70%	67%	66%	65%

- Besides in-flight catering services, SACC provides Saudia airline equipment, lounge services and manages SkySales on-board sales
- SACC's dependency from SV have decreased significantly due to successful strategy implementation
- Trend is expected to continue also during 2016

^{*)} Includes Saudi Arabian Airlines (catering, menu planning and equipment sales), Al Fursan lounges, Saudia Cargo and Saudia Private Aviation

SACC STAFF COUNT



	2011-Q3	2012-Q3	2013-Q3	2014-Q3	2015-Q3	2016-Q3
Saudi males	833	896	826	732	870	1,098
Saudi females	43	143	179	119	93	113
Total Saudis	876	1,039	1005	851	963	1,211
Expatriates	2,111	2,128	2,502	2,827	2,867	2,842
Total permanent staff	2,987	3,167	3,507	3,678	3,830	4,053

- Saudization rate at the end of Q3 was 26%, which places SACC in medium green level in a relevant category
- In addition to permanent staff SACC employed 1,446 temporary staff at the end of Q3 2016
- The total number of permanent and temporary staff at the end of the quarter was 5,499

STATISTICS



Particulars	2015 Q3	2016 Q3	
Total number of inflight meals catered	8.5 million	8.8 million	
Total number of flights catered	50,438 flights	53,858 flights	
Total number of Airline clients	SAUDIA + 67 other airlines	SAUDIA + 72 other airlines	
Total number of Business Lounges	14 (8 Intl, 5 Dom, & 1 Other)	23 (13 Intl, 7 Dom, & 3 Others)	
Total number of Lounges guests	466,000	510,000	
Total number of Non-Airline clients	59 (43 Food & 16 Laundry)	78 (52 Food & 26 Laundry)	



Q3 Financials

Q3 FINANCIAL SUMMARY



- Net sales increased by 2% from 579 MSR to 592 MSR
- Net profit decreased by 9% from 164 MSR to 150 MSR mainly due to provisions released in 2015
- Earnings per share before zakat and income tax are 1.82 SAR (2.01 SAR Q3 2015)
- Cash and cash equivalent have decreased from 304 MSR to 81 MSR







Q3 FINANCIAL SUMMARY



- Saudia remained the most important source of income for SACC
- Saudia's share of total SACC turnover decreased by 3% from 66% in Q3 2015 to 65% in Q3 2016.
- 2016 topline was maintained on a same level as last year
 - Business Lounges +16%
 - Inflight catering -1%
 - Laundry +106%
 - Business & Industrial +6%
 - SkySales +1%
- 2016 result was adversely impacted by release of 10 MSAR provisions & accruals (7 MSAR for AR, and 3 MSAR excess of Management fees accrual of 2014) in 2015 and 5 MSR increase in Salaries and wages
- COGS ratio improved by 2.9pp from 42.5% to 39.6%





Q3 FINANCIAL SUMMARY

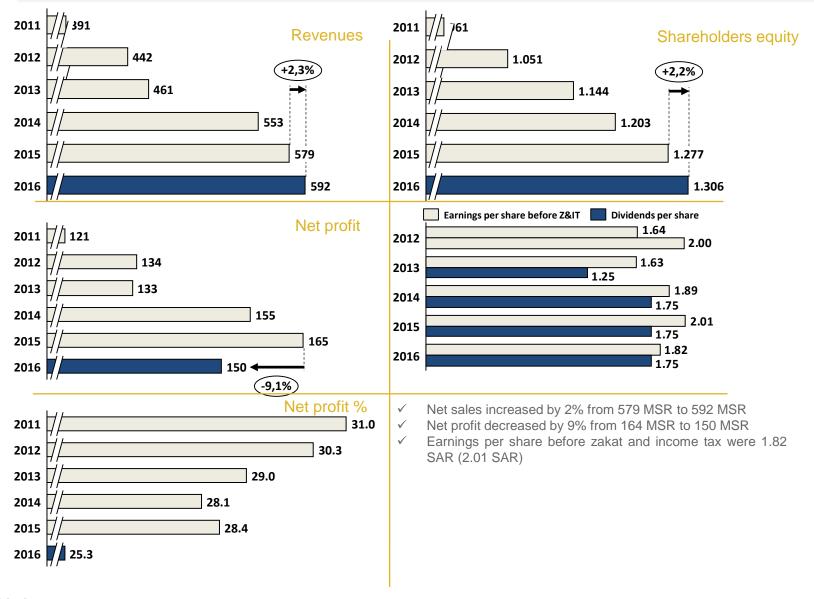


- Personnel cost ratio have increased by 16% impacting a 1.3pp comparative to same quarter of last year
- Other expenses decreased by 4% from Q3 2015
- G&A increased by 20.7 MSAR or 3.3pp mainly due to net increase in provision for doubtful receivables, which is related to the releases in Q3 2015
- Net profit declined from 2015 by 9% resulting in 149.7 MSAR or 25.3% profit ratio



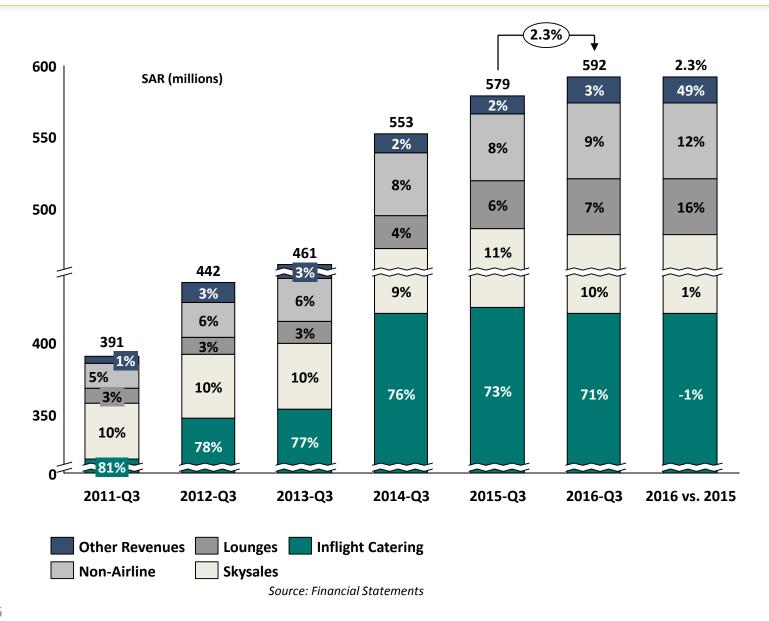
2016 KEY FINANCIALS COMPARED TO SAME QUARTER, PREVIOUS YEARS





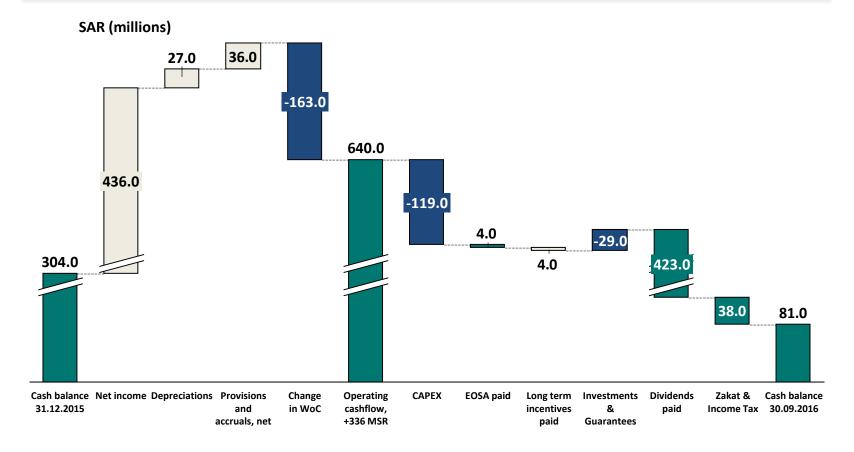
REVENUES





CASH FLOW

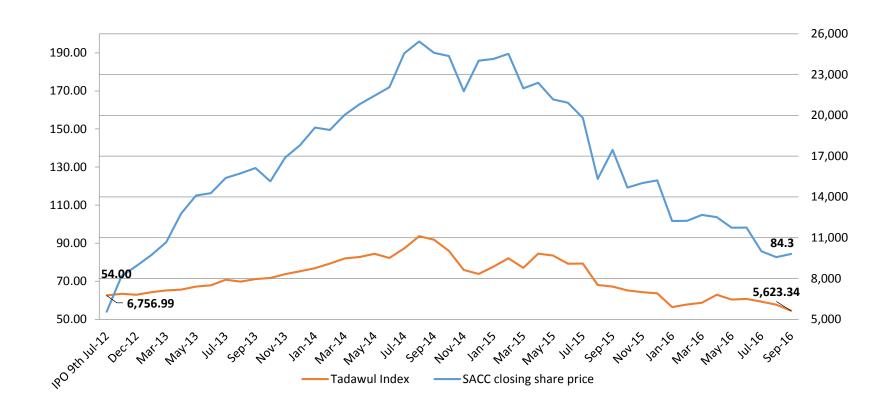




- Operating cash flow was +336 MSAR
- WOC increased by 163M

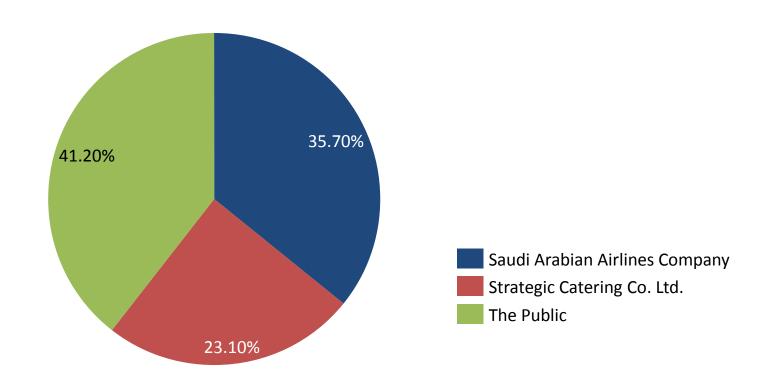
SHARE PRICE DEVELOPMENT





SHAREHOLDERS as of 30/09/2016*)





Strategic Catering Co: Al-Hokair Group, Injaz Holdings, and Newrest Group

SIGNIFICANT EVENTS AFTER PERIOD CLOSING



- 1. 6th October SACC announced an opening RUH T5 domestic departure lounge
 - The Lounge contract with Saudia was signed on the 6th October 2016.
- The contract replaces the contract to operate domestic lounge at T3, which is currently under renovation
 - Contract term is 10 years and the provisional value is 349.8M SAR



3. 18th October SACC announced Q3 dividend, 1.75 SAR per share





- 6th October SACC announced entering into a consortium agreement to operate and manage duty free business in RUH T1 and T2
 - Contract is with Lagardere Travel Retail (LGTR) and Arabian Ground Handling and Logistics (AGHL)
 - Joint venture's shareholding is 51% LGTR, 40% SACC and 9% AGHL
 - The contract period is five years and the duty free operations are expected to start in April 2017



SIGNIFICANT EVENTS AFTER PERIOD CLOSING



- 4. 29th October Saudi Gulf started its operations
 - MOU to provide catering services
- 5. 29th October SACC opened a temporary duty paid shop in RUH T1 and T2
 - Shop will serve customers while the actual duty paid shop is under construction
- 6. 31st October SACC announced its readiness for IFRS transition
 - SACC already has readily available IFRS financial statements for Q1, Q2 and Q3/2016
 - The same is now being reviewed by the auditors
- 7. 2nd November SACC opened a temporary duty paid shop in JED South terminal (Int)
 - Shop will serve customers while the actual duty paid shop is under construction
- 8. 13th November SACC announced that the consortium with LGTR and AGHL has been awarded for the project of operating and managing two Aelia duty free shops at King Fahad International Airport in Dammam.
 - The contact period is five years
 - The provisional value of the capital expenditure shall be SAR fifteen million (15,000,000)









