

Condensed consolidated interim financial statements and independent auditor's review report for the nine-month period ended 30 September 2023



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DIRECTORS' REPORT

Company overview:

Americana Restaurants International PLC and its subsidiaries (together "Americana Restaurants"/"Group") are a leading and diversified, pan-regional restaurant platform operator, with presence in 12 countries, across the MENA region and Kazakhstan. Americana Restaurants operates iconic global brands such as KFC, Pizza Hut, Hardee's, Krispy Kreme, TGI Fridays, Costa Coffee, Baskin Robbins and Peet's Coffee along with proprietary brands such as Wimpy and Chicken Tikka. Incorporated in Abu Dhabi Global Market (ADGM), Americana Restaurants employs more than 40,000 employees. Americana Restaurants is listed on the Abu Dhabi Securities Exchange ("ADX") and Saudi Stock Exchange ("Tadawul").

Diverse portfolio with presence across categories:

The Group operates 2,338 restaurants under a portfolio of 12 brands across key consumer verticals and occasions, including key Quick Service Restaurant ("QSR") categories (chicken, burger and pizza), fast casual, casual dining, indulgence and coffee concepts. During the nine-month period ended 30 September 2023, the Group successfully launched Peet's Coffee in Dubai, UAE marking its entry in the coffee segment in the GCC.

On 28 March 2023, Americana Restaurants held its first Annual General Meeting where shareholders approved USD 0.0123 dividend per share for the second half of 2022. Total dividends distributed for the second half of 2022 amounted to USD 103.5 million.

Members of the Board of Directors:

The Board consists of seven Non-Executive Directors, three of whom are independent Directors, as follows:

- Mohamed Ali Rashed Alabbar, Chairman
- Dr. Abdulmalik Al-Hogail, Vice Chairman
- Raid Abdullah Ismail
- Kesri Singh
- Tracy Ann Gehlan, Independent
- Arif Abdulla Abdulrahman Alharmi Albastaki, Independent
- Graham Denis Allan, Independent

Financial results:

For the nine-month period ended 30 September 2023, Americana Restaurants continued to maintain its revenue growth momentum. The Group achieved USD 1,897 million in revenues during the nine-month period ended 30 September 2023 (30 September 2022: USD 1,771 million), resulting in total net profit of USD 230.4 million (30 September 2022: USD 199.4 million). Total assets increased to USD 1,504.5 million at 30 September 2023 (31 December 2022: USD 1,340.5 million).

Statement of disclosure to auditors:

To the best of our knowledge, the condensed consolidated interim financial statements are prepared, in all material respects, in accordance with IAS 34.

On behalf of the board,

Mohamed Ali Rashed Alabbar

Chairman

Americana Restaurants International PLC

01 November 2023



Review report on condensed consolidated interim financial statements to the Board of Directors of Americana Restaurants International PLC

Introduction

We have reviewed the accompanying condensed consolidated interim statement of financial position of Americana Restaurants International PLC and its subsidiaries (the 'Group') as at 30 September 2023 and the related condensed consolidated interim statements of income, comprehensive income for the three-month and nine-month periods then ended and condensed consolidated interim statement of changes in equity and cash flows for the nine-month period then ended, and other explanatory notes. Management is responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with International Accounting Standard 34 'Interim Financial Reporting' (IAS 34). Our responsibility is to express a conclusion on these condensed consolidated interim financial statements based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, 'Review of interim financial information performed by the independent auditor of the entity. A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Emphases of matter

We draw attention to Note 2.2 to the condensed consolidated interim financial statements, which describes the fact that, Americana Restaurants International PLC and its subsidiaries (the "Group") did not operate as a separate group for the period up to 27 June 2022, being the date of transfer of the Americana Restaurants' business ("Restaurant Business") from Kuwait Food Company (Americana) K.S.C.C. into the Group. Therefore, the condensed consolidated interim statements of income, comprehensive income, changes in equity and cash flows comprise the carve-out financial information of the Restaurant Business of Kuwait Food Company (Americana) K.S.C.C. for the comparative period from 1 January 2022 to 27 June 2022 and the results of operations of the Group under the new legal structure for the comparative period from 28 June 2022 to 30 September 2022.

Further Note 2.2 to the condensed consolidated interim financial statements also describes the basis of preparation and carve-out adjustments applied to the comparative financial information.

Our conclusion is not modified in respect of these matters.

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Review report on condensed consolidated interim financial statements to the Board of Directors of Americana Restaurants International PLC (continued)

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed consolidated interim financial statements are not prepared, in all material respects, in accordance with International Accounting Standard 34 "Interim Financial Reporting."

For and on behalf of PricewaterhouseCoopers Limited Partnership (ADGM Branch) Mohamed Saad Kadiri

1 November 2023



Condensed consolidated interim statement of financial position as at

	US Do		llars'000	
	Note	30 September 2023	31 December 2022	
ASSETS				
Non-current assets				
Property and equipment	5	295,836	269,844	
Right of use assets	10	482,095	417,564	
Investment properties		4,893	5,870	
Intangible assets	6	62,710	49,591	
Derivative financial instrument		7,844	8,499	
Deferred tax assets		2,362	4,114	
Total non-current assets		855,740	755,482	
Current assets				
Inventories		138,546	173,826	
Trade and other receivables	7	122,135	103,610	
Due from related parties	14	299	237	
	11	3,487	2,832	
Derivative financial instrument Short term deposits with banks	8	259,810	-,	
	8	124,522	304,560	
Cash and cash equivalents	o	648,799	585,065	
Total current assets		1,504,539	1,340,547	
Total assets		1,304,307	1,5 10,5 17	
LIABILITIES AND EQUITY				
Non-current liabilities		224 551	274 602	
Lease liability	10	326,571	274,603	
Provision for employees' end of service benefits		66,974	66,386	
Trade and other payables		38,078	52,282	
Deferred gain on derivative financial instrument		4,225	5,634	
Deferred tax liabilities		1,399	7	
Total non-current liabilities		437,247	398,912	
Current liabilities			10.500	
Bank facilities	9	1,344	18,592	
Deferred gain on derivative financial instrument		1,878	1,878	
Lease liability	10	163,493	160,156	
Income tax, zakat and other deductions payable		14,031	13,055	
Trade and other payables		427,839	401,173	
Due to related parties	14	21,832	21,841	
Provisions for legal, tax and other claims	11	19,196	29,189	
Total current liabilities		649,613	645,884	
Total liabilities		1,086,860	1,044,796	
Equity				
Share capital	12	168,473	168,473	
Retained earnings		261,641	139,205	
Foreign currency translation reserve		(24,162)	(23,113)	
Equity attributable to shareholders of the Parent Company		405,952	284,565	
Non-controlling interests	13	11,727	11,186	
	13	417,679	295,751	
Total equity		1,504,539	1,340,547	
Total liabilities and equity		1,504,557	1,5 10,5 17	

To the best of our knowledge, the condensed consolidated interim financial statements are prepared, in all material respects, in accordance with IAS 34.

Harsh Bansal Chief Financial Officer Amarpal Sandhu Chief Executive Officer Abdulmalik Al Hogail Vice Chairman Mohamed Ali Rashed Alabbar Chairman



Condensed consolidated interim statement of income for the

			LIST	Oollars'000	
		Three-month period ended 30 September		Nine-month p	
		2023	2022	2023	2022
Revenues Cost of revenues	Note 15	655,540 (309,377)	619,110 (305,005)	1,897,026 (905,663)	1,771,039 (851,127)
Gross profit		346,163	314,105	991,363	919,912
Selling and marketing expenses General and administrative expenses Other income Monetary (losses)/gain from hyperinflation	4	(210,149) (48,701) 2,869 (931)	(190,795) (48,680) 456 6,554	(593,930) (146,529) 8,892 (3,376)	(551,137) (139,082) 9,885 7,101
Impairment gain/(losses) on non-financial assets	4	•	158	(50)	(877)
Impairment gain /(losses) of allowance on financial assets Fair value gains on financial assets at fair	7	24	527	(703)	(655)
value through profit or loss		-	805	-	2,080
Reversal of tax claim / (charge) Operating profit	23	89,275	582 83,712	255,667	(24,900) 222,327
Finance income Finance costs		4,659 (7,562)	594 (6,670)	10,202 (22,803)	1,740 (17,101)
Profit before income tax, zakat, and KFAS Income tax, zakat, and contribution to Kuwait Foundation for the Advancement of		86,372	77,636	243,066	206,966
Sciences ("KFAS") Net profit for the period		(2,859) 83,513	(1,484) 76,152	(12,644) 230,422	(7,603) 199,363
Attributable to: The shareholders of the Parent Company/ Net Investment attributable to Former Parent					
Company		81,930	74,550	226,697	195,816
Non-controlling interests		1,583 83,513	1,602 76,152	3,725 230,422	3,547 199,363
				-	,
		US Dollars Three-month period ended Nine-month period ended			
		*		30 Septe	mber
Founings nou shows		2023	2022	2023	2022
Earnings per share Basic and diluted earnings per share	21	0.0097	0.0089	0.0269	0.0232



Condensed consolidated interim statement of comprehensive income for the

	-	US Dol	lars'000	
	Three-months p	eriod ended	Nine-months p	eriod ended
	30 Septer	mber	30 Septe	mber
	2023	2022	2023	2022
Net profit for the period	83,513	76,152	230,422	199,363
Other comprehensive income items				
Items that will not be reclassified subsequently to condensed consolidated interim statement of income:				
Remeasurement of employees' end of service benefits	(619)	1,483	308	7,209
Items that may be reclassified subsequently to condensed consolidated interim statement of income:				
Exchange differences on translating foreign operations including the effect of				
hyperinflation	(178)	(4,863)	(1,037)	(5,924)
Total other comprehensive (loss)/ income	(797)	(3,380)	(729)	1,285
Total comprehensive income for the period	82,716	72,772	229,693	200,648
Attributable to:				
The shareholders of the Parent Company/ Net Investment attributable to Former Parent				
Company	81,131	71,170	225,956	197,071
Non-controlling interests	1,585	1,602	3,737	3,577
-	82,716	72,772	229,693	200,648



Condensed consolidated interim statement of changes in equity for the nine-month period ended 30 September

					US Dollars'	000		
]	Equity attributable to owners of the Former Parent Company						
	Share capital	Merger reserve	Accumulated net contributio n from the Former Parent Company	Retained earnings	Foreign currency translation reserve	Total	Non- controlling interests	Total equity
Balance at 1 January 2022		<u> </u>	148,984	-	(20,429)	128,555	11,157	139,712
Net profit for the period	-	-	121,266	74,550	-	195,816	3,547	199,363
Other comprehensive income								
Remeasurement of employees' end of service benefits	-	-	5,726	1,483	-	7,209	-	7,209
Hyperinflation adjustment	-	-	-	-	(1,336)	(1,336)	-	(1,336)
Foreign currencies translation differences		-	<u> </u>		(4,618)	(4,618)	30	(4,588)
Total comprehensive income		<u> </u>	126,992	76,033	(5,954)	197,071	3,577	200,648
Changes in non-controlling interests	-	-	(129)	-	-	(129)	(3,733)	(3,862)
Distributions to the Former Parent Company	-	-	(83,089)	-	-	(83,089)	_	(83,089)
Net payments and impact of capital reorganisation with the Former Parent Company	_	_	(25,903)	_		(25,903)	_	(25,903)
Issuance of shares	10		(23,903)		-	10	_	10
Capitalisation of shares	168,463	(1,608)	(166,855)	-	_	-	_	-
Balance at 30 September 2022	168,473	(1,608)	-	76,033	(26,383)	216,515	11,001	227,516



Condensed consolidated interim statement of changes in equity for the nine-month period ended 30 September

	<u> </u>			US Doll	lars'000		
		Equity	attributable to shareho	olders of the Parent C	Company		
				Foreign currency		Non-	
	·			translation		controlling	Total
	Notes	Share capital	Retained earnings	reserve	Total	interests	equity
Balance at 1 January 2023		168,473	139,205	(23,113)	284,565	11,186	295,751
Net profit for the period		-	226,697	-	226,697	3,725	230,422
Other comprehensive income:							
Remeasurement of employees' end of service benefits		-	308	-	308	-	308
Hyperinflation adjustment		-	-	7,470	7,470	-	7,470
Foreign currencies translation differences		-		(8,519)	(8,519)	12	(8,507)
Total comprehensive income			227,005	(1,049)	225,956	3,737	229,693
Transactions with owners in their capacity as owners:							
Changes in non-controlling interest	13	-	(1,099)	-	(1,099)	(3,196)	(4,295)
Dividends paid	22		(103,470)		(103,470)	<u> </u>	(103,470)
Balance at 30 September 2023		168,473	261,641	(24,162)	405,952	11,727	417,679



Condensed consolidated interim statement of cashflows for the nine-month period ended 30 September

Adjustments for:	2022
Cash flows from operating activities Profit before income tax, zakat and KFAS Adjustments for: 243,066 20	
Adjustments for:	
	06,966
Depreciation and amortisation 186 274 1	51,259
Depreciation and amortisation 186,274 10 Provision for employees' end of service benefits, net of transfers 7,016	5,910
Impairment allowance on financial assets 7 703	655
Provision for obsolete, slow moving, and defective inventories 1,624	897
Impairment losses of non-financial assets 4 50	877
Loss on disposal of property and equipment and intangible assets 768	3,296
Gain on rent concessions 10 -	(667)
Finance income (10,202)	1,740)
Finance cost 22,803	7,101
Recognition of deferred gain on derivative financial instrument in other income (1,409)	1,409)
Fair value gains on financial assets at fair value through profit or loss - (2,080)
Tax claim charge 23 - 23	24,900
Hyperinflation impact 3,814 (5,824)
Operating cash flows before changes in working capital 454,507 4	0,141
Payments of employees' end of service benefits (8,115)	7,767)
Income tax paid (9,233) (1	2,387)
Changes in working capital:	
	5,027)
Due from related parties (62)	907
	4,466)
Due to related parties (9)	8,047
	6,212
Net cash generated from operating activities 451,015 33	25,660
Cash flows from investing activities	
Increase in fixed deposits with original maturity of more than three months 8 (259,810)	-
Purchase of property and equipment (88,866) (7	7,896)
Proceeds from sale of property and equipment 1,329	5,629
Purchase of intangible assets 6 (9,701)	3,626)
Payments for key money 10 (3,905)	2,339)
Interest received on short term deposits and cash at banks 6,623	1,740
· ·	6,000)
Repayments of loans to a related party 14 10	00,000
Net cash used in investing activities (354,330) (1	2,492)
Cash flows from financing activities	
Dividends paid (103,310)	-
Payments of finance costs (1,327)	1,027)
Other changes in non-controlling interest 13 (3,076)	3,217)
Acquisition of additional shares in subsidiary from non-controlling interests 13 (120)	(705)
Lease payments – principal element (133,404) (11	4,144)
Lease payments – interest on lease liabilities (19,173)	5,174)
Distributions to the Former Parent Company - (8	3,089)
Movement in net payments and impact of capital reorganisation with the Former Parent Company - (2	5,903)
Proceeds from issuance of share capital	10
Net cash used in financing activities (260,410) (24	3,249)
Net change in cash and cash equivalents (163,725)	59,919
Foreign currency translation differences 935	8,831
Cash and cash equivalents at the beginning of the period 285,968 10	66,923
Cash and cash equivalents at the end of the period 8 123,178 24	15,673



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023

1 GENERAL INFORMATION

Americana Restaurants International PLC ("Americana Restaurants" or the "Parent Company") is an Abu Dhabi Global Market registered entity that was incorporated on 27 May 2022 under registered number 000007712. The registered address is 2428 ResCowork06, 24th Floor, Al Sila Tower, Abu Dhabi Global Market Square, Al Maryah Island, Abu Dhabi, United Arab Emirates.

Americana Restaurants' business comprises operating and managing a number of restaurant chains/brands across the region. The operations extend to the United Arab Emirates, Saudi Arabia, Kuwait, Egypt, Qatar, Kazakhstan, Bahrain, Jordan, Oman, Lebanon, Morocco, and Iraq operated by the various subsidiaries of Americana Restaurants. Americana Restaurants' business has been operating since 1969. It was owned and operated by Kuwait Food Company (Americana) K.S.C.C. ("KFC" or the "Former Parent Company") which is 93.42% owned by Adeptio AD Investments Ltd (the "Intermediate Parent Company"). On 2 June 2022, the Board of Directors of KFC approved the transfer of Americana Restaurants' business ("Restaurant Business") and its entities as detailed in Note 16 to Americana Restaurants (together referred to as "the Group") to be effective from 27 June 2022. On 29 August 2022, KFC transferred its shareholding in Americana Restaurants to the Intermediate Parent Company, following the approval of the Board of Directors of KFC and KFC shareholders' approval in the General Assembly.

On 2 November 2022, the Intermediate Parent Company announced its intention to float a 30% shareholding of its investment in Americana Restaurants on the Abu Dhabi Securities Exchange ("ADX") in the United Arab Emirates and on the Saudi Stock Exchange ("Tadawul") in the Kingdom of Saudi Arabia through an Initial Public Offering ("IPO"), pursuant to the resolution of the shareholders of Americana Restaurants. The trading of the shares commenced on 12 December 2022.

Subsequent to the IPO, the Intermediate Parent Company continues to own a majority 66.03% investment in the Group (previously 96.03%). The Intermediate Parent Company is a wholly owned subsidiary of Adeptio AD Holdings Ltd (the "Ultimate Parent Company"). The Ultimate Parent Company is equally owned by Mr. Mohamed Ali Rashed Alabbar and the Saudi Company for Gulf Food Investments ("Gulf Food Investments"), a subsidiary of the Public Investment Fund of the Kingdom of Saudi Arabia, being the 'Ultimate Shareholders'.

The condensed consolidated interim financial statements were approved for issue by the Board of Directors on 1 November 2023.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1 Statement of compliance

The condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 has been prepared in accordance with IAS 34, 'Interim financial reporting'. Selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the condensed consolidated interim statement of financial position. The condensed consolidated interim financial statements do not include all the information required for full annual consolidated financial statements prepared in accordance with International Financial Reporting Standards ("IFRS") and IFRS Interpretations Committee ("IFRS IC").

2.2 Basis of preparation

The condensed consolidated interim financial statements have been prepared on a historical cost convention unless otherwise stated in the accounting policies. These condensed consolidated interim financial statements comprise the condensed consolidated financial information of the Group for the nine-month period ended 30 September 2023 and as at 30 September 2023.

The comparative condensed consolidated interim statement of income, comprehensive income, changes in equity and cashflows comprises information for the period from 1 January 2022 to 30 September 2022 comprises of the carved-out financial information of the Restaurant Business for the period from 1 January 2022 to 27 June 2022 since the Group has operated as part of KFC until 27 June 2022, and not as a separate group of companies. For the period from 28 June 2022 to 30 September 2022, the results of the operations of the Group under the new legal structure has been considered.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

2.2 Basis of preparation (continued)

The following summarises the accounting and other principles applied in preparing the carve-out financial information for the nine-month period ended 30 September 2022.

The carve-out financial statements for the nine-month period ended 30 September 2022 represents consolidation of all the assets, liabilities, revenues and expenses of the subsidiaries of Americana Restaurants as listed in Note 16 by applying the principles underlying the consolidation procedures of IFRS 10 "Consolidated Financial Statements", subject to the following carve-out adjustments:

- Transfer of the separately identifiable assets and liabilities of the Kuwait restaurants business which was part of KFC under a Business Transfer Agreement ("BTA");
- Transfer of directly attributable income, costs and liabilities specifically in relation to Restaurants Business historically recorded in KFC;
- Removing certain shared costs recorded historically by Kuwait Food Co. Americana LLC ("UAE Restaurants") which were incurred to support operations of other businesses of KFC and hence did not relate to the Restaurants Business. These allocated costs have been eliminated on a systematic basis representing the estimated usage of these services by the Restaurants Business and other operations not part of the Restaurant Business. The various allocation methods are described in Note 4;

All revenues and costs associated with Americana Restaurants are included in the carve-out financial information for the comparative nine-month period ended 30 September 2022 with certain expenses including staff costs, selling and marketing expenses and general and administrative expenses, associated with Americana Restaurants being allocated in the carve-out financial information. These expenses relate to certain corporate and shared service functions historically provided by the Former Parent Company, including, but not limited to, executive oversight, accounting, treasury, human resources, procurement, information technology, marketing, and other shared services. These expenses were allocated to Americana Restaurants on a systematic basis representing the estimated usage of these services by the Restaurants Business. The various allocation methods are described in Note 4.

The carve-out financial information for the comparative nine-month period ended 30 September 2022 may not necessarily be indicative of the results of operations or cash flows of Americana Restaurants, had it operated as a separate legal group during the prior period. Americana Restaurants and its subsidiaries have not operated as a separate group of entities for the period up to 27 June 2022, being the date of transfer of the Restaurant Business into the Group.

The transfer of subsidiaries to Americana Restaurants post restructuring represented a capital restructuring, being a transfer of business under common control. Therefore, the transfer was retrospectively accounted for under the predecessor method of accounting. Americana Restaurants had no share capital and reserves in its own right prior to 27 May 2022, being the date of incorporation of Americana Restaurants. Therefore, it was not meaningful to present share capital or an analysis of reserves or components of other comprehensive income, other than foreign currency translation reserve which was separately identifiable.

The preparation of the condensed consolidated interim financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of complexity, or areas where assumptions and estimates are significant to the condensed consolidated interim financial statements are disclosed in Note 4. These have been applied consistently for all periods presented.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

2.3 Seasonality of operations

The Group's business is subject to moderate seasonal fluctuations, of which is affected by the holy month of Ramadan and Eid. Average restaurant sales are typically lower in Ramadan and higher during the Eid period. As a result of moderate seasonal fluctuations, results for any quarter are not necessarily indicative of the results that may be achieved for any quarter or for the full fiscal year.

2.4 New standards, amendments, and interpretations

There are no new standards issued, however, there are a number of amendments to standards which are effective from 1 January 2023 and have been explained in the Group's annual consolidated financial statements for the year ended 31 December 2022. These amendments do not have a material effect on the Group's condensed consolidated interim financial statements for the nine-month period ended 30 September 2023.

2.5 Accounting policies

The same accounting policies and methods of computation have been followed in these condensed consolidated interim financial statements as compared with the Group's recent annual consolidated financial statements for the year ended 31 December 2022.

2.6 Dividends distributions

Dividends to the Group's shareholders are recognised in the condensed consolidated interim financial statements in the period in which the dividends are approved by the Group's shareholders.

3 FINANCIAL RISK MANAGEMENT

3.1 Financial risk factors

The Group's activities may expose it to a variety of financial risks: market risk (including foreign exchange risk, price and cash flow and fair value interest rate risk), credit risk and liquidity risk. The management carries out risk assessment for managing each of these risks. The overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group.

Risk management is predominately controlled by a central treasury department of the Group under policies approved by the board of directors. The central treasury department identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

The condensed consolidated interim financial statements do not include all financial risk management information and disclosures required in the annual consolidated financial statements; they should be read in conjunction with the Group's annual consolidated financial statements for the year ended 31 December 2022. There have been no changes in the risk management department or in any risk management policies since the year ended 31 December 2022.

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the Group aims to maintain flexibility in funding by keeping committed credit lines available.

There are no other significant changes on the liquidity risk from that disclosed in the Group's annual consolidated financial statements for the year ended 31 December 2022.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of these condensed consolidated interim financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in future periods.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In preparing these condensed consolidated interim financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the Group's annual consolidated financial statements for the year ended 31 December 2022.

Critical judgements

Control of a subsidiary

The management has concluded that the Group controls Bahrain and Kuwait Restaurants Company, even though it holds less than half of the voting rights of this subsidiary. The Group is the largest shareholder with a 40% equity interest and has the exclusive right to manage Bahrain and Kuwait Restaurants Company. According to the contractual arrangements in place, the Group appoints all key management and makes all the key operating decisions which further suggests it has power over the investee and thus consolidates based on these facts.

Hyperinflation

Americana Restaurants exercises significant judgement in determining the onset of hyperinflation in countries in which it operates and whether the functional currency of its subsidiary is the currency of a hyperinflationary economy.

Various characteristics of the economic environment of each country are taken into account. These characteristics include, but are not limited to, whether:

- the general population prefers to keep its wealth in non-monetary assets or in a relatively stable foreign currency;
- prices are quoted in a relatively stable foreign currency;
- sales or purchase prices take expected losses of purchasing power during a short credit period into account;
- interest rates, wages and prices are linked to a price index; and
- the cumulative inflation rate over three years is approaching, or exceeds, 100%.

Management exercises judgement as to when a restatement of the financial statements of a subsidiary becomes necessary. Following management's assessment, the subsidiary of the Group, International Touristic Projects Lebanese Co has been accounted for as an entity operating in hyperinflationary economies. The results, cash flows and financial positions of International Touristic Projects Lebanese Co have been expressed in terms of the measuring units current at the reporting date.

The economy of Lebanon was assessed to be hyperinflationary effective September 2020, and hyperinflation accounting has been applied since.

The general price index used as published by the International Monetary Fund is as follows:

Date	Base year	General price index	Inflation rate (%)
30 September 2023	2019	4,903	4,473%
31 December 2022	2019	1,917	1,687%
30 September 2022	2019	1,842	1,618%



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

Critical judgements (continued)

Hyperinflation (continued)

The impact of adjusting Americana Restaurants' results for the effects of hyperinflation is set out below:

	Nine-month	Nine-month period
	period ended 30	ended 30
	September 2023	September 2022
Income statement	USD'000	USD'000
Increase in revenues	2,362	4,513
Monetary (loss)/gain from hyperinflation	(3,376)	7,101
Impairment losses on non-financial assets	-	(982)
Increase in cost of revenues	(1,046)	(2,176)
Increase in selling and marketing expenses	(1,218)	(2,340)
Increase in general and administrative expenses	(138)	(109)
Others	991	(1,165)
(Decrease)/ increase in profit after tax	(2,425)	4,842

Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Impairment of non-financial assets

The Group has determined that the smallest cash generating units ("CGU") is its Brand-Country level primarily on the basis that the Group is required to maintain a minimum number of stores in each country in order to maintain the exclusivity right in line with the franchise agreements. Management also leverages its shared services infrastructure in each country and it has developed financial and operating performance indicators on a Brand-Country level.

Management performs a quarterly study to identify indications of impairment according to IAS 36, Impairment of Assets ("IAS 36"), in which discounted future cash flows are calculated to ascertain whether the value of assets has become impaired. However, a risk exists whereby the assumptions used by management to calculate future cash flows may not be fair based on current conditions and those prevailing in the foreseeable future. The non-financial assets which relate to restaurant outlets, that were assessed for impairment are property and equipment, right-of-use assets and intangible assets amounting to USD 840,641 thousand as at 30 September 2023 (31 December 2022: USD 736,999 thousand, 30 September 2022: USD 685,569 thousand). The impairment losses/(reversal of impairment) recognised in the condensed consolidated interim statement of income on these non-financial assets are as follows:

	Nine-month	For the year
	period ended	ended 31
	30 September	December 2022
	2023	
	USD'000	USD'000
Property and equipment (Note 5)	83	(59)
Right-of-use assets (Note 10)	(10)	24
Intangible assets (Note 6)	(23)	(11)
Total	50	(46)

The following table presents Americana Restaurants' key assumptions and the effect of the sensitivity analysis on the condensed consolidated interim statement of comprehensive income on those assumptions:

Headroom/(Impairment of non-financial assets)
US Dollars'000

	assumption Perio	d ended 30 Septer	mber 2023	Period ended 30 Septer	mber 2022
Growth rate	+/-0.5%	145	(143)	-	-
Discount rate	+/-0.5%	(70)	72	-	-
EBITDA margin	+/-1.0%	180	(201)	-	

Change in



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

Critical accounting estimates and assumptions (continued)

Impairment of non-financial assets (continued)

Key assumptions used in value in use calculations for the period ended 30 September 2023 and 2022 are as follows:

CGUs impairment testing: Key assumptions 30 September 2023

	Major GCC	Lower Gulf	North Africa	Others
Growth rate	5%	5% - 7%	6% - 19%	6% - 27%
Discount rate	11%	11% - 14%	13% - 18%	12% - 32%
Increase/decrease in EBITDA margin	2% - 3%	2% - 3%	2% - 22%	2% - 245%

CGUs impairment testing: Key assumptions 30 September 2022

	Major GCC	Lower Gulf	North Africa	Others
Growth rate	5% - 15%	3% - 15%	3% - 22%	(51%) - 22%
Discount rate	11%	11% - 15%	13% - 17%	12% - 29%
Increase/decrease in EBITDA margin	2% - 3%	2% - 3%	1% - 7%	2% - 200%

Taxes

The Group is subject to corporate income tax and Zakat. Significant judgment is required in determining the provision for taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises a liability for anticipated taxes based on estimates of whether additional taxes will be due to be paid. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the year in which such determination is made.

Impairment of financial assets

The impairment of trade receivables and other receivables is based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

Foreign currency translation - International Touristic Projects Lebanese Co.

International Touristic Projects Lebanese Co. ("Americana Lebanon") is a wholly owned subsidiary of the Group. During 2021, the banks in Lebanon implemented unofficial foreign exchange controls in the banking sector to manage the shortages. The US Dollar ("USD") has been in wide use and circulation over the last 2 decades or more and against which the Lebanese Pound has been pegged throughout that period at Lebanese Lira ("LL") 1,507.5 per USD. On 1 February 2023, the official rate was increased from LL 1,507.5 per USD to LL 15,000 per USD ("official exchange rate").



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

Critical accounting estimates and assumptions (continued)

Foreign currency translation - International Touristic Projects Lebanese Co. (continued)

In terms of IFRS, where a country has multiple exchange rates, judgement is required to determine which exchange rate qualifies as a spot rate that can be used for the translation of foreign operations. Factors to determine this include whether the currency is available at an official exchange rate. After the launching of an official electronic platform ('Sayrafa') by the Central Bank of Lebanon where the exchange rate is published on a regular basis for the participating banks and for settlement of foreign payables, management has considered Sayrafa as an alternative official exchange rate, being a more relevant spot rate. As a result, management has used the alternate official exchange rate being the Sayrafa rate to translate Americana Lebanon's operations to the USD presentation currency as at 30 September 2023.

Derivative financial instruments

The fair value of derivative financial instruments that are not traded in an active market are determined using valuation techniques. the Group uses its judgement to select a variety of methods and make assumptions that are mainly based on market conditions existing at the end of each reporting period.

Extension or termination options

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised. Management have concluded not to include any extension or termination options in the IFRS 16 lease period on the basis that it is not reasonably certain to exercise the options given the options requires both parties mutually agreeing on renewed terms and conditions.

Corporate allocations

Management has made certain judgements, estimates and assumptions in the comparative financial information relating to the allocation of certain expenses and income historically maintained by the Former Parent Company. Such items have been allocated to the Group and included in the comparative financial information based on the most relevant allocation method that are considered to be reasonable.

The expenses as mentioned above are allocated on the following basis:

Nature of costs	Basis of allocation
Employees related benefits and	Allocation is based on the estimated time spent and activities among the
costs	Restaurant Business, Food Business (operations of the Former Parent Company),
	and corporate function.
Rent and utilities	These costs have been allocated based on headcount of the employees from each
	business utilising the office space.
Professional, legal, and office	
administrative fees	These costs are identifiable and have been allocated based on the activity



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

5 PROPERTY AND EQUIPMENT

	-			US Dollars'000			
		Leasehold	Buildings				
		improvements	and cold	Equipment and		Capital work in	
	Land	and furniture	rooms	tools	Vehicles	progress	Total
Cost							
As at 1 January 2023	17,089	440,016	84,731	296,991	14,890	27,145	880,862
Additions	-	20,527	876	29,688	730	43,830	95,651
Disposals	-	(11,330)	(1,010)	(9,304)	(704)	(163)	(22,511)
Hyperinflation adjustment	4,356	6,033	6,210	4,368	258	-	21,225
Transfers	(12)	24,281	442	10,512	14	(47,994)	(12,757)
Foreign currency translation difference	(3,811)	(6,801)	(2,001)	(3,925)	(363)	56	(16,845)
As at 30 September 2023	17,622	472,726	89,248	328,330	14,825	22,874	945,625
Accumulated depreciation and impairment							
As at 1 January 2023	-	318,570	69,793	211,065	11,590	-	611,018
Charge for the period	-	28,318	2,547	18,211	1,129	-	50,205
Disposals	-	(10,764)	(993)	(8,554)	(680)	-	(20,991)
Hyperinflation adjustment	-	5,929	5,611	4,255	258	-	16,053
Transfers	-	(268)	(104)	100	17	-	(255)
Impairment/(reversal of impairment)	-	127	(28)	(16)	-	-	83
Foreign currency translation difference	-	(3,581)	(670)	(1,856)	(217)	-	(6,324)
As at 30 September 2023		338,331	76,156	223,205	12,097	-	649,789
Net book amount							
As at 30 September 2023	17,622	134,395	13,092	105,125	2,728	22,874	295,836

Capital work in progress mainly comprises of outlets under construction and equipment under assembly.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

5 PROPERTY AND EQUIPMENT (continued)

	-			US Dollars'000			
		Leasehold	Buildings				
		improvements	and cold	Equipment and	Ca	apital work in	
	Land	and furniture	rooms	tools	Vehicles	progress	Total
Cost							
As at 1 January 2022	19,095	450,374	89,388	270,081	15,795	20,965	865,698
Additions	-	27,663	1,172	40,219	1,522	69,094	139,670
Disposals	(1,571)	(61,631)	(5,277)	(19,060)	(1,745)	(330)	(89,614)
Hyperinflation adjustment	3,061	3,762	4,256	2,468	133	-	13,680
Transfers	-	37,439	1,393	11,147	-	(61,825)	(11,846)
Foreign currency translation difference	(3,496)	(17,591)	(6,201)	(7,864)	(815)	(759)	(36,726)
As at 31 December 2022	17,089	440,016	84,731	296,991	14,890	27,145	880,862
Accumulated depreciation and impairment							
As at 1 January 2022	-	350,636	69,144	211,801	12,198	-	643,779
Charge for the year	-	34,355	3,437	20,011	1,490	-	59,293
Disposals	-	(60,556)	(3,228)	(18,208)	(1,734)	-	(83,726)
Hyperinflation adjustment	-	3,566	3,811	2,421	133	-	9,931
Transfers	-	250	-	(3)	-	-	247
Impairment/(reversal of impairment)	-	127	(58)	(128)	-	-	(59)
Foreign currency translation difference	-	(9,808)	(3,313)	(4,829)	(497)	-	(18,447)
As at 31 December 2022	-	318,570	69,793	211,065	11,590	<u> </u>	611,018
Net book amount							
As at 31 December 2022	17,089	121,446	14,938	85,926	3,300	27,145	269,844

Capital work in progress mainly comprises of outlets under construction and equipment under assembly.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

6 INTANGIBLE ASSETS

	US Dollars'000				
	Franchise and agencies	Software	Work in progress	Others	Total
Cost					
At 1 January 2022	64,742	16,778	-	9,455	90,975
Additions	7,691	501	-	, -	8,192
Transfers	168	10,936	-	_	11,104
Hyperinflation adjustment	557	-	_	_	557
Disposals	(10,621)	-	_	_	(10,621)
Foreign currency translation difference		(661)	-	_	(3,683)
At 31 December 2022	59,515	27,554	-	9,455	96,524
Additions	7,259	805	1,637	· -	9,701
Transfers	•	7,476	4,833	-	12,309
Hyperinflation adjustment	826	-	-	-	826
Disposals	(1,979)	-	-	-	(1,979)
Foreign currency translation difference	(1,328)	(333)	(9)	-	(1,670)
At 30 September 2023	64,293	35,502	6,461	9,455	115,711
Accumulated amortisation and impairment					
At 1 January 2022	40,168	7,187	-	997	48,352
Amortisation	3,881	3,224	-	-	7,105
Transfers	(45)	-	-	-	(45)
Disposals	(7,528)	-	-	-	(7,528)
Hyperinflation adjustment	454	-	-	-	454
Reversal of impairment	-	(11)	-	-	(11)
Foreign currency translation difference		(308)		<u> </u>	(1,394)
At 31 December 2022	35,844	10,092	-	997	46,933
Amortisation	3,043	4,302	-	-	7,345
Transfers	(24)	-	-	-	(24)
Disposals	(1,202)	(200)	-	-	(1,402)
Hyperinflation adjustment	712	-	-	-	712
Reversal of impairment	-	(23)	-	-	(23)
Foreign currency translation difference		(141)	<u> </u>	<u> </u>	(540)
At 30 September 2023	37,974	14,030	<u> </u>	997	53,001
Net book amount					
At 30 September 2023	26,319	21,472	6,461	8,458	62,710
At 31 December 2022	23,671	17,462	-	8,458	49,591

^{&#}x27;Franchise and agencies' comprise of franchise fee paid to third parties for licensing and operation of restaurant chains in line with the related franchise agreements.

Work in progress mainly comprises of software and applications under development.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

7 TRADE AND OTHER RECEIVABLES

	US Do	US Dollars'000		
	30 September 2023	31 December 2022		
Trade receivable	35,052	29,325		
Less: loss allowance	(1,828)	(1,315)		
	33,224	28,010		
Prepaid expenses	45,037	31,210		
Advances to suppliers	2,193	5,009		
Refundable deposits	20,875	19,524		
Accrued income	6,745	5,703		
Insurance receivables	567	692		
Staff receivables	2,351	2,357		
Others	11,143	11,105		
	122,135	103,610		

The Group has a broad base of customers with no concentration of credit risk within trade receivables at 30 September 2023 and 31 December 2022.

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivable:

	US Dolla	US Dollars'000		
	30 September 2023	31 December 2022		
months	33,947	28,154		
	288	243		
hs	817	928		
	35,052	29,325		

The loss allowance on trade receivables is primarily concentrated in the balances over 6 months which had an expected credit loss allowance of 100% amounting to USD 817 thousand (2022: 100% amounting to USD 928 thousand).

Balances between 3 to 6 months had an expected credit loss allowance of 59% amounting to USD 170 thousand (2022: 56% amounting to USD 136 thousand). Balances up to 3 months had a expected credit loss allowance of 2% amounting to USD 841 thousand (2022: 1% amounting to USD 251 thousand).

Movement in the loss allowance on trade receivables during the period/year:

	US Dollars'000		
	30 September 2023	31 December 2022	
Balance at 1 January	1,315	1,856	
Charge during the period/year	703	248	
Write-offs against the loss allowance on trade receivables	(61)	(582)	
Foreign currency translation differences	(129)	(207)	
	1,828	1,315	

The other classes within trade and other receivables do not contain impaired assets and are not exposed to significant credit risk.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

7 TRADE AND OTHER RECEIVABLES (continued)

The carrying amounts of the Group's trade receivables are denominated in the following currencies:

	US Dollars'000		
	<u>30 September 2023</u>	31 December 2022	
UAE Dirham	10,138	9,153	
Saudi Riyal	5,827	4,633	
Egyptian Pound	2,552	3,207	
Kuwaiti Dinar	4,180	3,512	
US Dollar	275	100	
Other	12,080	8,720	
	35,052	29,325	

The carrying value less loss allowance on trade and other receivables is assumed to approximate their fair values due to the short-term nature of trade receivables.

Agreement with REEF Technology Inc and REEF SPV ME Holdings LLC:

The Group entered into an agreement on 9 December 2021 with a third party to operate cloud kitchens in the region through an investment in REEF Technology Middle East Limited (the "Entity"). The Group acquired 25% shares in the Entity in exchange for loan notes of USD 28,500 thousand which are non-interest bearing and have a non-recourse against the Group. As per the agreement, the loan notes are to be settled against the future cash flows (i.e., dividends) received from the investment of the Group. The Group neither bears any significant risk or rewards until the loan notes have been fully settled nor additional liability in case the Entity fails to generate sufficient cash flows to cover the loan notes. Moreover, the Group contributed a working capital loan of USD 1,000 thousand towards the Entity which is non-interest bearing and has no fixed repayment terms. The working capital loan is recorded as a part of other receivables.

Under the same Agreement, the put option and call option is provided to both parties that is exercisable after 9 December 2024. Management has estimated the fair valuation of the stake along with the underlying derivative instrument to be USD 9,390 thousand and accordingly recorded the derivative financial instrument with the corresponding deferred gain as at 31 December 2021. Management conducts a revaluation of the derivative financial instrument on an annual basis or earlier if there is a material change in the market conditions and performance of the Entity.

The Group has conducted a revaluation as on 31 December 2022 and estimated the derivative financial instrument's fair value to be USD 11,331 thousand. The valuation methodology utilised is consistent with the prior year valuation, being the binomial lattice model with key assumptions as at 31 December 2022 being an expected life of 4 years (2021: 5 years), an asset volatility of 21% (2021: 22%), and a risk free interest rate of 4.11% (2021: 1.1%). The difference on revaluation is recorded in the consolidated statement of income.

As on 30 September 2023, the Group estimates the fair value and performance of the Entity has not materially changed from the carrying amount as on 31 December 2022; accordingly, no revaluation was conducted.

8 CASH AND CASH EQUIVALENTS AND SHORT TERM DEPOSITS WITH BANKS

Cash and cash equivalents:

	US Dollars'000			
	30 September 2023	31 December 2022	30 September 2022	
Cash on hand	4,919	4,362	5,167	
Cash at banks	75,369	77,414	253,879	
Short-term deposits with original maturity of 3				
months or less	44,234	222,784	14,024	
Cash and cash equivalents	124,522	304,560	273,070	



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

8 CASH AND CASH EQUIVALENTS AND SHORT TERM DEPOSITS WITH BANKS (continued)

	US Dollars'000			
	30 September 2023	31 December 2022	30 September 2022	
Short term deposits with original maturity of 3 to				
12 months	259,810			

Finance income earned from short term deposits during the nine-month period ended 30 September 2023 amounts to USD 9,965 thousand (30 September 2022: USD 1,071 thousand). Interest income earned from cash at banks during the nine-month period ended 30 September 2023 amounts to USD 237 thousand (30 September 2022: Nil).

Bank balances are held with local and international branches of reputable banks. Management views these banks as having a sound performance history and satisfactory credit ratings. Deposits are presented as cash equivalents only if they have a maturity of three months or less from the date of acquisition or are readily convertible to known amounts of cash which are subject to insignificant risk of changes in value.

Cash and cash equivalents include the following for the purpose of the condensed consolidated interim statement of cash flows:

	US Dollars'000			
	30 September 2023	31 December 2022	30 September 2022	
Cash and cash equivalents	124,522	304,560	273,070	
Less: Bank overdraft (Note 9)	(1,344)	(18,592)	(27,397)	
Balances per condensed consolidated interim statement of cash flows	123,178	285,968	245,673	
9 BANK FACILITIES				
		US Dollars'000		
	30 September 2023	31 December 2022	30 September 2022	
Short term				
Bank overdraft	1,344	18,592	27,397	
		US Dollars'000		
Maturity of bank facilities are as follows:	30 September 2023	31 December 2022	30 September 2022	
Within one year	1,344	18,592	27,397	



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

10 LEASES

(i) Amounts recognized in the condensed consolidated interim statement of financial position

		US I	Oollars'000		
	Building and				
D: 14 6	Leasehold	Vehicles	Land	Key money	Total
Right of use assets					
Cost					
As at 1 January 2022	706,776	27,697	8,466	9,965	752,904
Additions	223,801	4,886	1	3,788	232,476
Hyperinflation adjustment	1,747	-	_	445	2,192
Disposal	(32,316)	(294)	(142)	(82)	(32,834)
Transfers	· · · · · ·	-	-	721	721
Foreign currency translation difference	(28,325)	(76)	(46)	(1,118)	(29,565)
As at 31 December 2022	871,683	32,213	8,279	13,719	925,894
Additions	191,693	4,178	598	3,905	200,374
Hyperinflation adjustment	2,518	· -	-	646	3,164
Disposal	(8,641)	(390)	(31)	_	(9,062)
Transfers	-	-	-	39	39
Foreign currency translation difference	(12,396)	(88)	510	(640)	(12,614)
As at 30 September 2023	1,044,857	35,913	9,356	17,669	1,107,795
		22,722	- 10-0		
Accumulated depreciation and					
impairment					
		• • • • • •			
As at 1 January 2022	364,638	20,100	3,423	2,768	390,929
Charge for the year	142,837	6,572	1,186	2,171	152,766
Hyperinflation adjustment	1,121	-	-	445	1,566
Impairment charges	24	- (2.57)	- (1)	- (02)	24
Disposal	(24,137)	(257)	(1)	(82)	(24,477)
Transfers	(11.616)	- (45)	(20)	45	45
Foreign currency translation difference	(11,616)	(45)	(29)	(833)	(12,523)
As at 31 December 2022	472,867	26,370	4,579	4,514	508,330
Charge for the period	120,182	5,120	889	2,282	128,473
Hyperinflation adjustment	2,279	-	-	646	2,925
Reversal of impairment	(10)	(201)	(2)	-	(10)
Disposal Transfers	(8,054)	(381)	(3) 176	(14)	(8,438)
	(5 5 49)	(70)	323	(14)	162
Foreign currency translation difference	(5,548)	(78)	5,964	(439)	(5,742)
As at 30 September 2023	581,716	31,031	5,904	6,989	625,700
Net book amount					
As at 30 September 2023	463,141	4,882	3,392	10,680	482,095
As at 31 December 2022	398,816	5,843	3,700	9,205	417,564
				*	

The additions of right-of-use assets (excluding key money) is a non-cash activity.

	30 September 2023	31 December 2022
	USD'000	USD'000
Lease liabilities		
Non-current	326,571	274,603
Current	163,493	160,156
	490,064	434,759



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

10 LEASES (continued)

Amounts used during the period

Balance at 30 September 2023

Others

Foreign currency translation difference

(ii) Amounts recognized in the condensed consolidated interim statement of financial position

	30 September 2023 USD'000	30 September 2022 USD'000
Finance costs on lease liabilities	19,173	15,174
	30 September 2023 USD'000	30 September 2022 USD'000
Other rent expenses Expense relating to short-term and low-value leases Expense relating to variable lease payments not included in lease	21,045	33,352
liabilities	13,759 34,804	11,460 44,812

Americana Restaurants recognised a gain on COVID-19 related rent concessions of Nil for the period ended 30 September 2023 (30 September 2022: USD 667 thousand) under other income in the condensed consolidated interim statement of income.

11 PROVISIONS FOR LEGAL, TAX AND OTHER CLAIMS

II I KOVISIONS FOR LEGA	AL, IAA	AND OTT	EK CLAIMS		
			US Dollars'000		
			30 September 20	023 31 D	ecember 2022
Legal cases			4,6	516	5,004
Provision for termination and closure			2,9	955	3,204
Tax			7,0)55	16,819
Other provisions			4,5	570	4,162
			19,1	196	29,189
- - -	Legal cases	Provision for termination and closure	2023 (USD'000) Tax	Other provisions	Total
Balance at 1 January 2023	5,004	3,204	16,819	4,162	29,189
Charged/(credited) to profit or loss					
Additional provisions recognised	1,589		- 719	4,652	6,960
Unused amounts reversed	(811)	(550)	(19)	(1,875)	(3,255)

(1,095)

(71)

4,616

(138)

445

(6)

2,955

(7,906)

(2,624)

7,055

66

(2,236)

(133)

4,570

(11,375)

(2,383)

19,196

60



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

11 PROVISIONS FOR LEGAL, TAX AND OTHER CLAIMS (continued)

_		202	22 (USD'000)		
- -	Legal cases	Provision for termination and closure	Tax	Other provisions	Total
Balance at 1 January 2022	9,430	5,060	13,781	3,791	32,062
Charged/(credited) to profit or loss					
Additional provisions recognised	1073	957	19,468	4,216	25,714
Unused amounts reversed	(1,611)	(965)	-	(1,535)	(4,111)
Amounts used during the year	(2,556)	(1,839)	(17,027)	(1,533)	(22,955)
Foreign currency translation difference	(195)	(9)	(272)	(440)	(916)
Others	(1,137)	=	869	(337)	(605)
Balance at 31 December 2022	5,004	3,204	16,819	4,162	29,189

Legal cases

The provision consists of the total amount provided to meet specific legal claims against the Group from external parties. Management believes that after obtaining appropriate legal advice, the outcome of such legal claims will not substantially exceed the value of the provision as at 30 September 2023 and 31 December 2022.

Provision for termination and closure

The provision relates to the closure and termination charges along with other related costs which are expected to be incurred for the closure of stores over the upcoming period.

Tax and other provisions

Other provisions include of ongoing assessments by the relevant authorities for open years dispute in relation to taxes, zakat and NLST. Management believes that provision for probable future tax assessments is adequate based upon previous years' tax examinations and past interpretations of the tax laws and that the position taken in tax returns will be sustained upon examination by the relevant tax authorities (Note 17). The other provisions also comprise of restructuring expenses and expected claims from external parties in relation to the Group's activities. The management reviews these provisions on a periodic basis, and the allocated amount is adjusted according to the latest developments, discussions and agreements with such parties.

12 SHARE CAPITAL

As at 30 September 2023 and 31 December 2022, Americana Restaurants International PLC's authorised, issued and paid up capital is USD 168,472,662 comprising of 8,423,633,100 shares with nominal value of USD 0.02 per share.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

13 NON-CONTROLLING INTERESTS

	US Dollars'000		
	30 September 2023	31 December 2022	
Beginning balance	11,186	11,157	
Share of net profit for the period/year	3,725	3,729	
Other comprehensive income item:	,	,	
Foreign currency translation differences	12	32	
Other changes in non-controlling interests:			
Effects of acquisition of additional shares in a subsidiary	(120)	(516)	
Cash dividends paid by subsidiaries	(3,076)	(3,216)	
Total other changes in non-controlling interests	(3,196)	(3,732)	
	11,727	11,186	

14 RELATED PARTIES TRANSACTIONS AND BALANCES

Related parties represent shareholders who have representatives in the Boards of Directors, members of the Boards of Directors, Senior Management and the companies which are controlled by the major shareholders. In the ordinary course of business, Americana Restaurants has entered into transactions with related parties during the period. The following are the transactions and balances resulting from these transactions:

	US Dollars'000			
	Three-mon	th period	Nine-month period	
	ended 30 S	eptember	ended 30 September	
	2023	2022	2023	2022
Transactions with fellow subsidiaries				
Purchases of raw materials	24,553	33,403	73,782	94,799
Interest income from loan to a related party		<u> </u>		670
Transitional Services Agreement ("TSA") expense**	1,657	1,411	4,766	4,349
Investment property rental income	50	78	153	256
Delivery and payment support	534	262	1,250	832
Key management personnel				
Short term employee benefits	1,602	1,514	4,834	4,400
Termination benefits	33	32	100	92
Board of Directors' remuneration	277		832	

Loan to a related party

On 21 March 2021, Americana Prime Investments Limited (an entity of the Group) entered into an agreement with Americana Foods Investments Group Company LLC, a fellow subsidiary, to provide a loan of USD 64,000 thousand for a period of 5 years ending on 21 March 2026 and repayable in five equal annual instalments of USD 12,800 thousand. On 11 March 2022, Americana Prime Investments Limited entered into an additional agreement with Americana Foods Investments Group Company LLC to provide a loan of USD 36,000 thousand for a period of 4 years ending on 11 March 2026. The loans carry an interest at an agreed rate of LIBOR plus margin payable quarterly commencing immediately after the drawdown date. On 20 April 2022, both related party loans have been early settled in full (USD 100,000 thousand) by Americana Foods Investments Group Company LLC.



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

14 RELATED PARTIES TRANSACTIONS AND BALANCES (continued)

Due from related parties

		US Dolla	ars'000
	Place of		
Name	incorporation	30 September 2023	31 December 2022
Fellow subsidiaries under the intermediate Parent Company: Others		299	237
Due to related parties			
-		US Dolla	rs'000
Name	Place of incorporation	30 September 2023	31 December 2022
Fellow subsidiaries:			
National Food Industries Co.	KSA	7,029	6,380
The International Co. for Agricultural development			
('Farm Frites')	Egypt	6,564	7,140
Gulf Food Co. Americana LLC	UAE	2,720	999
Cairo poultry Company	Egypt	1,619	1,575
Gulf Food Industries (California Garden)	UAE	1,530	2,708
Others		-	9
Division of the Former Parent Company:			
Kuwait Foods Divisions (Meat, Cake, Agencies)	Kuwait	1,526	2,420
Entities controlled by a major shareholder:			
Noon AD Holdings	UAE	394	251
Nshmi Development LLC	UAE	279	186
Barakat Vegetables and Fruits Co. LLC	UAE	162	159
Noon Payments Digital Limited	KSA	9	14
		21,832	21,841

*Cash and cash equivalents

The Group had a short-term deposit of USD 10,600 as of 31 December 2022 with original maturity of 3 months or less with a financial institution (Zand Bank PJSC), controlled by a major shareholder (30 September 2023: Nil).

** Transitional Services Agreement ("TSA") expense

This relates to a recharge of corporate expenses in relation to strategic guidance and advisory from an entity under common control of the Intermediate Parent Company.

15 REVENUES

	-	US Dollars'000			
		Three-month period ended 30 September		nth period September	
	2023	2022	2023	2022	
Food and beverage	654,871	618,225	1,895,159	1,768,212	
Investment properties rental income	655,540	885 619,110	1,867 1,897,026	2,827 1,771,039	



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

16 SUBSIDIARIES

The Group's subsidiaries overall ownership structure as at 30 September 2023 is as reflected below. The subsidiaries were transferred to the Group during the year ended 31 December 2022 (Note 1):

			Effective	Effective
			Ownership	Ownership
			(%)	(%)
			As at 30	As at 31
		Place of	September	December
Company's Name	Activity	incorporation	2023	2023
Americana Restaurants Investments Group	Holding		100%	100%
Company LLC	Company	United Arab Emirates		
Americana Kuwait Company for Restaurants WLL	Restaurants	Kuwait	100%	100%
	Holding		100%	100%
Americana Holding for UAE Restaurants LTD	Company	United Arab Emirates		
	Holding		100%	100%
Americana Holding for Egyptian Restaurants LTD	Company	United Arab Emirates		
Americana Company for Restaurants Holding	Holding		100%	100%
LTD	Company	United Arab Emirates		
	Holding		100%	100%
Americana Holding for KSA Restaurants LTD	Company	United Arab Emirates		
	Holding		100%	100%
Americana Holding for Restaurants LTD	Company	United Arab Emirates		
Kuwait Food Co. Americana LLC	Restaurants	United Arab Emirates	100%	100%
Egyptian Company for International Touristic			99.90%	99.90%
Projects SAE	Restaurants	Egypt		
Egyptian International Company for Food			100%	100%
Industries SAE	Restaurants	Egypt		
Al Ahlia Restaurants Company LLC	Restaurants	Saudi Arabia	100%	100%
United Food Company (One Person Company)			100%	100%
LLC	Others	Saudi Arabia		
Americana Prime Investments Limited	Others	United Arab Emirates	100%	100%
International Tourism Restaurants Company LLC	Restaurants	Oman	100%	100%
The Caspian International Restaurants Company			100%	100%
LLP	Restaurants	Kazakhstan		
Gulf & Arab World Restaurant Co.WLL	Restaurants	Bahrain	94.00%	94.00%
Bahrain & Kuwait Restaurant Co. WLL	Restaurants	Bahrain	40.00%	40.00%
Lebanese International Touristic Projects			100%	100%
Company LLC	Restaurants	Lebanon		
Qatar Food Company WLL	Restaurants	Qatar	100%	100%
Ras Buabboud Trading Company WLL	Restaurants	Qatar	99.00%	99.00%
Almusharaka for Touristic Restaurants Services,				
General Trading, Import & Export Company Ltd.	Restaurants	Iraq – Kurdistan	90.00%	90.00%
Société Marocaine De Projects Touristiques SARL	Restaurants	Morocco	100%	100%
Touristic Projects & International Restaurants Co.				
(Americana) LLC	Restaurants	Jordan	67.44%	67.44%
Jordanian Restaurants Company for Fast Food			67.44%	67.44%
LLC	Restaurants	Jordan		
The International Co. for World Restaurants			75.00%	51.00%
Limited	Restaurants	United Arab Emirates		
Americana Restaurants (India) Private Limited	Others	India	100%	100%



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

17 CONTINGENT LIABILITIES. OPERATING AND CAPITAL COMMITMENTS

	US Dollars'000		
	30 September 2023 31 December		
Contingent liabilities			
Letters of guarantee	14,625	12,849	

Taxes

The Group operates in several different countries, Note 16 indicates the Group's structure and the countries in which it operates), and thus its operations are subject to various types of taxes. The significant impacts of the various types of taxes are concentrated in the Kingdom of Saudi Arabia and Arab Republic of Egypt as follows:

Arab Republic of Egypt:

Americana Restaurants' operations in Egypt are subject to various types of taxes, especially income tax, sales tax, salary tax and others.

Kingdom of Saudi Arabia:

The Group's operations are subject to Zakat in the Kingdom of Saudi Arabia.

The Group assesses the tax position of each subsidiary separately, in light of the years that have been inspected, the inspection results, the received tax claims, the legal advice of its external tax advisor on these claims and the legal situation of any existing dispute between the respective entity and the relevant official authorities with respect to these claims. Further, the Group takes in consideration the contingent liabilities for the years that have not been inspected yet.

The tax claims and contingent tax liabilities, at the Group's level, are amounted to USD 6.1 million as at 30 September 2023 (31 December 2022: USD 373 thousand). Considering tax claims which fully settled previously in past years were significantly less than initial tax claims submitted by the Tax Administration, and based on the opinion of the external consultants, the Group's management believes that the provisions made for this purpose are adequate and sufficient.

United Arab Emirates: Implementation of UAE Corporation Tax Law and application of IAS 12 Income Taxes in relation to the operations in the UAE

On 9 December 2022, the UAE Ministry of Finance released the Federal Decree-Law No. 47 of 2022 on the Taxation of Corporations and Businesses ("the Law") to enact a Federal corporate tax ("CT") regime in the UAE. The CT regime will become effective for accounting periods beginning on or after 1 June 2023. The Cabinet of Ministers Decision No. 116 of 2022 specifies the threshold of income over which the 9% tax rate would apply and accordingly, the Law is now considered to be substantively enacted. A rate of 9% will apply to taxable income exceeding AED 375,000, a rate of 0% will apply to taxable income not exceeding AED 375,000 (and a rate of 0% on qualifying income of free zone entities). The Group performed an assessment and have not identified any material (deferred) tax implications that requires any adjustments during the nine-month period ended 30 September 2023. The Group will continue to monitor the CT law as further cabinet decisions will be released.

	US Dollars'000		
	30 September 2023	31 December 2022	
Operating lease commitments – Lessee			
Less than one year	28,061	34,781	
	28,061	34,781	
	US Do	llars'000	
	30 September 2023	31 December 2022	
Capital commitments			
Letters of credit	7,186	6,102	
Projects in progress	9,011	9,209	



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

18 FINANCIAL INSTRUMENTS BY CATEGORY

		US Dollars'000		
		30 September 2023	31 December 2022	
Financial assets				
Financial assets at amortised cost				
Cash and cash equivalents (Note 8)		124,522	304,560	
Short term deposits with banks (Note 8)		259,810	-	
Trade and other receivables (excluding pre	enayments, advances to	200,010		
suppliers) (Note 7)	payments, advances to	74,905	67,391	
Due from related parties (Note 14)		299	237	
Bue from related parties (Note 14)		459,536	372,188	
Financial assets at fair value		457,550	372,100	
Derivative financial instrument		11,331	11,331	
Derivative infancial instrument		470,867	383,519	
		470,007	303,319	
Financial liabilities				
	4			
Other financial liabilities at amortised cos				
Trade and other payables (excluding value	added tax payable and	207.247	260 647	
unearned income)		396,347	369,647	
Due to related parties (Note 14)		21,832	21,841	
Bank facilities (Note 9)		1,344	18,592	
Lease liabilities (Note 10)		490,064	434,759	
		909,587	844,839	
19 NET DEBT RECONCILL	ATION	LIG D. II	1000	
		US Dolla		
		30 September 2023	31 December 2022	
Cash and cash equivalents (Note 8)		124,522	304,560	
Bank facilities (Note 9)		(1,344)	(18,592)	
Lease liabilities (Note 10)		(490,064)	(434,759)	
Net debt		(366,886)	(148,791)	
Net debt	•	(300,000)	(140,771)	
		US Dollar		
		30 September 2023	31 December 2022	
Cash and cash equivalents		124,522	304,560	
Net debt – variable interest rates		(491,408)	(453,351)	
Net debt		(366,886)	(148,791)	
		US Dollars'000		
	Liabilities from	04		
	financing activities	Other assets		
		Cash/bank overdraft	Total	
Net debt as at 1 January 2023	(434,759)	285,968	(148,791)	
Foreign currencies translation differences	6,961	935	7,896	
Others	(18,373)	-	(18,373)	
Lease payments of principal and interest	152,577	-	152,577	
Additions of leases	(196,470)	-	(196,470)	
Cash flows, net	-	(163,725)	(163,725)	
Net debt as at 30 September 2023	(490,064)	123,178	(366,886)	



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

19 NET DEBT RECONCILIATION (continued)

-		US Dollars'000	
_	Liabilities from financing activities	Other assets	
	Leases	Cash/bank overdraft	Total
Net debt as at 1 January 2022	(384,599)	166,923	(217,676)
Foreign currencies translation differences	18,730	12,152	30,882
Others	(13,160)	_	(13,160)
Lease payments of principal and interest	172,291	-	172,291
Gain on rent concessions	667	-	667
Additions of leases	(228,688)	-	(228,688)
Cash flows, net	-	106,893	106,893
Net debt as at 31 December 2022	(434,759)	285,968	(148,791)

20 SEGMENT REPORTING

Americana Restaurants is organized into operating segments based on geographical location. The results are reported to the top executive management in Americana Restaurants. In addition, the revenue, profit, assets, and liabilities are reported on a geographic basis and measured in accordance with the same accounting basis used for the preparation of the carve-out financial statements. There are three major reportable segments: the Major Gulf Cooperation Council countries which include KSA, Kuwait and UAE, Lower Gulf countries (comprising of Qatar, Oman and Bahrain) and North Africa (Egypt and Morocco). All other operating segments that are not reportable segments are combined under "Others" (Kazakhstan, Iraq, Lebanon and Jordan).

The segments are concentrated in the restaurants sector which include operating all kinds of restaurants, representing international franchises.

Following is the segment information which is consistent with the internal reporting presented to management for the periods ended:

			Intercon	ıpany		
	Reportable segments		transact	tions	Tot	tal
		Nine-1	month period en	ided 30 Septen	nber	
Revenues	2023	2022	2023	2022	2023	2022
	USD'000		USD'000		USD'000	
Major GCC	1,305,104	1,186,874	-	_	1,305,104	1,186,874
Lower Gulf	229,929	227,943	(27,904)	(36,710)	202,025	191,233
North Africa	194,894	234,117	-	-	194,894	234,117
Others	195,003	158,815	-	-	195,003	158,815
Total	1,924,930	1,807,749	(27,904)	(36,710)	1,897,026	1,771,039

	Reportable segments			
Net profits	Nine-month period ended 30 September 2023			
-	USD'000			
Major GCC	179,265	191,806		
Lower Gulf	16,931	17,478		
North Africa	15,602	(26,642)		
Others	31,658	26,362		
Total	243,456	209,004		
Unallocated:				
Income tax, zakat and other deductions	(12,644)	(7,603)		
Losses of foreign exchange	(390)	(2,038)		
Net profit for the period	230,422	199,363		



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

20 SEGMENT REPORTING (continued)

			Intercon	npany			
	Reportable s	segments	transac	tions	Tota	ıl	
		Three-n	nonth period en	ded 30 Septem	ber		
Revenues	2023	2022	2023	2022	2023	2022	
	USD'(USD'000		USD'000		USD'000	
Major GCC	440,965	403,441	-	-	440,965	403,441	
Lower Gulf	79,134	81,451	(11,101)	(15,618)	68,033	65,833	
North Africa	76,227	87,565	-	-	76,227	87,565	
Others	70,315	62,271	-	-	70,315	62,271	
Total	666,641	634,728	(11,101)	(15,618)	655,540	619,110	

	Reportable segments			
	Three-month period ended 30 September			
Net profits	2023	2022		
-	USD'000			
Major GCC	59,427	52,133		
Lower Gulf	4,835	5,006		
North Africa	8,864	6,485		
Others	13,989	14,785		
Total	87,115	78,409		
Unallocated:				
Income tax, zakat and other deductions	(2,859)	(1,484)		
Losses of foreign exchange	(743)	(773)		
Net profit for the period	83,513	76,152		
_				

	30 September 2023 USD'000					
	Major GCC	Lower Gulf	North Africa	Others	Total	
Assets	1,110,473	131,273	120,243	142,550	1,504,539	
Liabilities	816,479	103,103	101,714	65,564	1,086,860	
		31 D	ecember 2022 USD'(000		
	Major GCC	Lower Gulf	North Africa	Others	Total	
Assets	941,382	141,685	132,738	124,742	1,340,547	
Liabilities	741,931	109,932	124,415	68,518	1,044,796	

Below is the analysis of the revenue (before eliminations) and related non-current assets for the significant geographical locations:

	USD'000			
_	UAE	KSA	Kuwait	Egypt
Non-current assets as at 30 September 2023 Non-current assets as at	236,466	282,548	107,370	51,900
31 December 2022	197,298	191,575	107,247	65,183



Notes to the condensed consolidated interim financial statements for the nine-month period ended 30 September 2023 (continued)

20 SEGMENT REPORTING (continued)

_	USD'000				
_	UAE	KSA	Kuwait	Egypt	
Revenue for the ninemonth period ended 30 September 2023 Revenue for the ninemonth period ended 30	571,045	455,068	278,991	160,530	
September 2022	512,743	392,125	282,007	206,862	
		US	5D'000		
- -	UAE	KSA	Kuwait	Egypt	
Revenue for the three- month period ended 30 September 2023 Revenue for the three- month period ended 30	194,365	154,294	92,306	62,160	
September 2022	173,781	137,262	92,399	75,481	

21 EARNINGS PER SHARE

	Three-month period ended 30 September		Nine-month period ended 3 September	
	2023	2022	2023	2022
Earnings				
Earnings for the purpose of basic and				
diluted earnings per share				
(profit for the period attributable to				
ordinary equity holders of the Parent				
Company) USD'000	81,930	74,550	226,697	195,816
Number of ordinary shares outstanding	8,423,633,100	8,423,633,100	8,423,633,100	8,423,633,100
Basic and diluted earnings per share				
attributable				
to Shareholders of the Parent Company				
(USD)	0.0097	0.0089	0.0269	0.0232

The Group presents basic and diluted earnings per share ("EPS") data for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the number of ordinary shares outstanding. Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the number of shares on formation for the effects of all dilutive potential ordinary shares. The denominator has been adjusted retrospectively in calculating historical EPS for the nine-month period ended 30 September 2022 by using the number of ordinary shares outstanding as on 30 September 2023.

22 DIVIDENDS

The shareholders approved and declared cash dividends of USD 0.0123 per share on 28 March 2023. The dividends declared of USD 103,470 thousand were settled in cash during April 2023. As on 30 September 2023, USD 160 thousand of dividends remain as unclaimed and are included within 'Trade and other payables.'

23 TAX CLAIM CHARGE

The tax claim charge was a non-recurring provision to settle an indirect tax claim relating to the historical period 2000-2017. Prior to 2016, restaurants not having a 'touristic' status benefited from an exemption to sales tax. This exemption law was repealed in 2016 pursuant to a change in tax law. The revised tax laws have been applied going forward. In August 2022, the Group had entered into settlement agreements with the tax authorities to settle the tax claims for the period from 2005 to 2017 which were adequately provided for during the prior period.