



Q1 2023 EXECUTIVE SUMMARY



Group

Revenue

AED 3.1bn

+14% YoY

EBITDA

AED 955mn

+18 % YoY

Net Profit

AED 836mn

+22% YoY

Capital Deployment

Pipeline of opportunities at various stages

Aldar Development

Record UAE sales at AED 4.2bn and revenue backlog at AED 14.7bn

- Increasing demand from overseas and expat buyers, standing at 45% of sales
- 7 new project & phase launches in Q1 2023
- · Gross Profit Margin remains healthy at 40% despite inflationary environment
- Project Management Services backlog stands at AED 61.7bn and Gross Profit AED 117mn
- · Announcements of Al Fahid acquisition and JV with Dubai Holding with plans to launch towards end of 2023

Aldar Investment

43% YoY growth in Adj. EBITDA¹ reaching AED 536mn

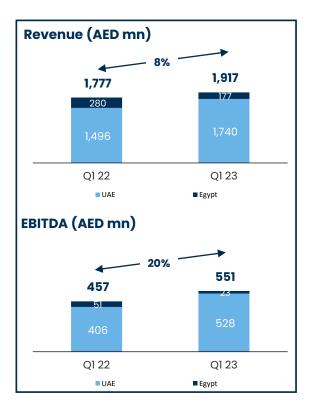
- Investment Properties Adj. EBITDA¹ at AED 347mn (+16% YoY)
 - Commercial growth driven by acquisition of ADGM office tower, which has seen significant increase in occupancy since acquisition from 79% to 97%
- Strong recovery in Hospitality & Leisure with Adj. EBITDA¹ of AED 116mn (+417% YoY) driven by higher occupancy, higher ADR and 2022 acquisitions' contribution
- · Education Adj. EBITDA1 of AED 41mn (+14% YoY) driven by operated school enrolment growth and Al Shohub acquisition

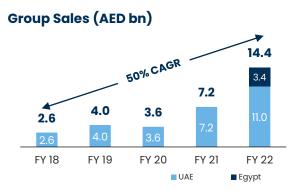
¹ Adjusted for fair value movements (excluding amortization of leasehold assets), reversal of impairments and one-off gains/losses on acquisitions

ALDAR DEVELOPMENT

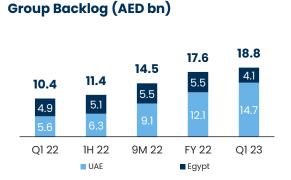
Record UAE sales at AED 4.2bn and revenue backlog at AED 14.7bn on the back of strong demand from international and expat buyers driven by Abu Dhabi's appeal as a premier lifestyle and business destination









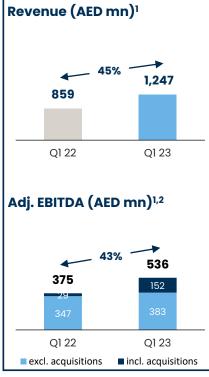




ALDAR INVESTMENT

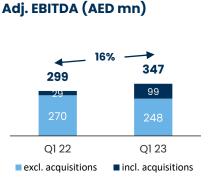
Higher occupancy across the portfolio; New acquisitions performing above expectations, particularly in the commercial segment







Investment Properties Occupancy 93%³ **Commercial 94% Residential 95%** Retail 90% **Logistics 89%**



Hotels & Leisure Occupancy 74%

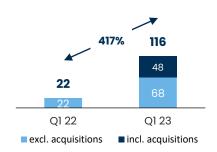
ADR AED 596 (+65% YoY)

Education

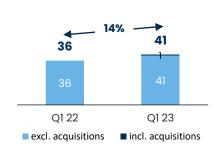
27 Schools 9 Operated schools 18 Managed schools

33k students (+25% YoY)

Adj. EBITDA (AED mn)



Adj. EBITDA (AED mn)



¹ Excluding Pivot

² Adjusted for fair value movements (excluding amortization of leasehold assets), reversal of

impairments and one-off gains/losses on acquisitions ³ Includes 2022 acquisitions; excluding acquisitions occupancy at 93%

YTD 2023 ANNOUNCEMENT HIGHLIGHTS



Aldar Development

Al Fahid Island acquisition in Abu Dhabi

- Introduction of unique beachfront offering in Abu Dhabi
- 3.4mn sqm island between Yas Island and Saadiyat Island
- 4,000 residential units and leisure, retail & hospitality facilities
- Land value of AED 2.5bn paid over 5 years
- AED 26bn gross development value (GDV)
- Launch planned towards end of 2023

Joint Venture with Dubai Holding

- 3 communities across 3.6mn sqm of land along E311 & E611 corridors
- 51% JV with Dubai Holding
- 9,000 residential units
- AED 20bn+ GDV
- Launch planned towards end of 2023, phased approach

Aldar Investment

Joint Venture with Mubadala

- Develop new commercial assets on Al Maryah Island (Abu Dhabi) within ADGM
- Initial office tower 37 floors with total net leasable area (NLA) of 63,000sqm
- Office tower aims to be LEED Gold certified
- Aldar 60% stake in joint venture
- Expected completion end of 2026

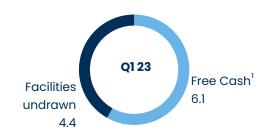
ROBUST GROUP BALANCE SHEET SUPPORTING GROWTH



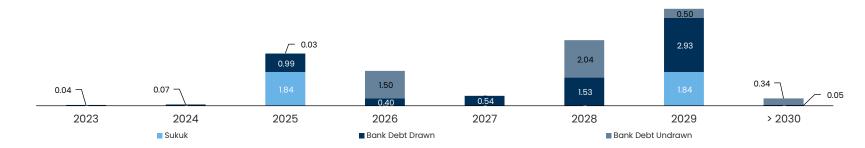
	10.00
AED mn	1Q 23
Debt	10,206
Cash	11,339
Equity	27,586
Debt to Equity	<i>37%</i>
Debt to Total Assets	<i>16%</i>



Available Liquidity (AED bn)



Debt Maturity Profile (AED bn)



¹ Excludes AED 1bn cash received from a customer against the development of certain projects

KEY ESG AND SUSTAINABILITY HIGHLIGHTS

2022 Sustainability Report published



- Launched Aldar Net Zero Plan, outlining our pathway to achieve Net Zero emissions by 2050
- Integrating Carbon Cost Analysis in all Aldar Development launches
- Launched and signed Real Estate Climate Pledge with Ministry of Climate Change and Environment (MOCCAE) along with 28 real estate & construction companies across the UAE
- MoU signed with MOCCAE for Biodiversity Protection

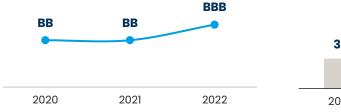
Supporting People

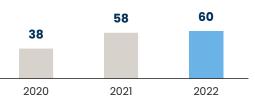
- 100% of general contractors demonstrated an improvement in employment practices related compliance since initial onboarding
- MoU signed & partnership activated with Emirates Red Crescent and Special Olympics UAE

Growing Responsibly

- Group & businesses' ESG Risk Registers and Mitigation Actions finalized
- C-level & Executive Management 2023 renumerations linked to sustainability performance
- Recirculated AED 7.6 bn to the local economy by awarding contracts to ICV-certified companies
- Trained 400+ suppliers on sustainability

MSCI Index DJSI









CLEAR TARGETS TO COMPEL ACTION



90% REDUCTION IN SCOPE 1 AND 2 EMISSIONS

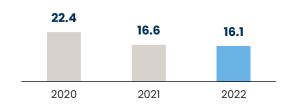
45% REDUCTION IN SCOPE 3 EMISSIONS INTENSITY v. 2021 baseline.



97% REDUCTION IN GREENHOUSE GAS EMISSIONS

produced by our value chain where we exert reasonable control over reduction activities

Sustainalytics Risk Index



2023 GUIDANCE

No change to guidance



Aldar	Group
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Equity Deployment

AED 5bn

Aldar Development

Group Sales

AED 15 to 17bn

Group Revenue Backlog

AED 21 to 23bn

Project Management Gross Profit

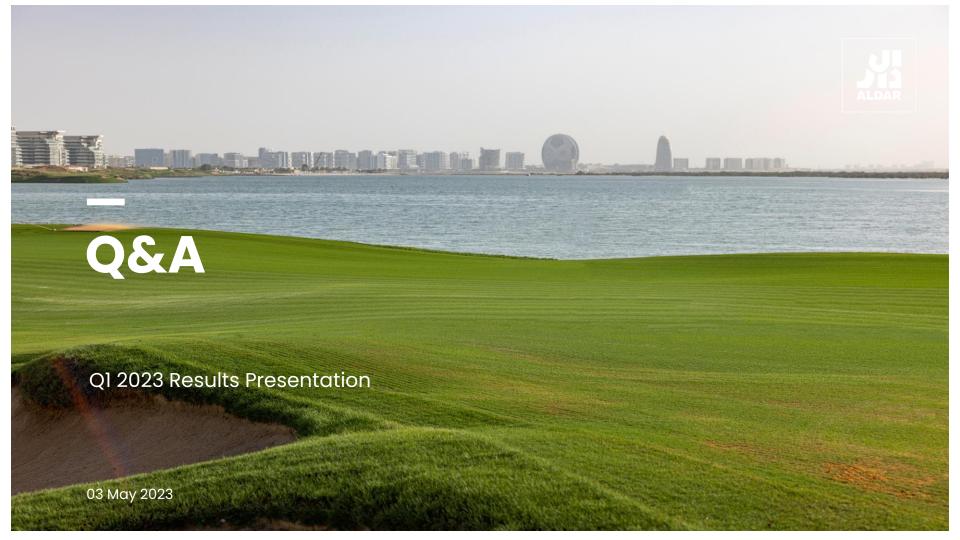
AED 500 to 550mn

Aldar Investment

Adj. EBITDA

AED 2.0 to 2.1bn^{1,2}

Excludes Pivot





Q1 2023 GROUP FINANCIAL HIGHLIGHTS

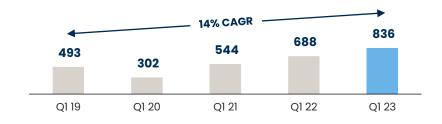
Cross platform growth driven by ongoing execution of development revenue backlog and rising recurring income from investment properties driven further by new acquisitions

AED mn	1Q 23	1Q 22	Var
Revenue	3,066	2,683	14%
Gross profit	1,320	1,118	18%
Margin (%)	43%	42%	140bps
EBITDA	955	808	18%
Margin (%)	<i>31</i> %	30%	105bps
Adjusted EBITDA ¹	955	808	18%
Margin (%)	<i>31%</i>	30%	105bps
Net profit	836	688	22%
Margin (%)	27%	26%	163bps

Revenue (AED mn)



Net Profit (AED mn)



¹ Adjusted for fair value movements (excluding amortization of leasehold assets), reversal of impairments and one-off gains/losses on acquisitions

1Q 2023 GROUP BALANCE SHEET





Bal			

- Dalailoo olloot		
AED mn	31 Mar 2023	31 Dec 2022
Property, plant and equipment	5,555	5,607
Investment properties	23,891	23,933
LHFS, DWIP & inventories	11,353	9,513
Investment in associates & JVs	47	85
Receivables & other assets	11,595	9,591
Cash	11,339	12,548
Total Assets	63,779	61,276
Equity	27,586	28,349
Hybrid Equity Instrument (note 36)	1,816	1,816
Non-Controlling Interests	4,256	4,380
Debt	10,206	10,296
Payables, advances & other liabilities	19,916	16,435
Total Equity & Liabilities	63,779	61,276

Leverage

	Aldar Investment	Aldar Development		
Outstanding Debt ¹ (31 Mar 23)	Sukuk: AED 3.7bn Bank: AED 6.0bn	Bank: AED 0.1bn		
LTV ^{1,2} (31 Dec 22)	35.7%	2.3%		
Leverage Policy	<40%	<25%		
Cost of debt ¹	5.13%			
Avg. maturity ¹	4.91 years			
Liquidity	AED 6.1bn free & subsidiary cash³ AED 4.4bn committed undrawn bank facilities			
AIP Credit Rating	 Baal stable (Moody's) Issuer of USD 1bn of Islamic bonds maturing in 2025 and 2029 			

¹ Excludes SODIC outstanding debt of AED 0.4bn

² Gross deb

³ Excludes AED 1bn cash received from a customer against the development of certain projects



ALDAR DEVELOPMENT

Q1 2023 Results Presentation

03 May 2023

ALDAR DEVELOPMENT Q1 2023 FINANCIAL PERFORMANCE



AED mn	1Q 23	1Q 22	Var
Group Sales	4,549	2,191	108%
UAE	4,202	1,512	178%
Egypt	346	678	-49%
Revenue	1,917	1,777	8%
Property Dev. & Sales	1,451	1,235	18%
Project Mgmt. Services	289	262	10%
Egypt	177	280	-37%
Gross Profit	770	650	18%
Margin (%)	40%	37%	358bps
EBITDA	551	457	20%
Property Dev. & Sales	426	286	49%
Project Mgmt. Services	101	120	-16%
Egypt	23	51	-55%
Margin (%)	29%	26%	299bps
Adj. EBITDA¹	551	457	21%
Margin (%)	29%	26%	299bps
Group Backlog	18,778	10,413	80%
UAE	14,687	5,562	164%
Egypt	4,091	4,850	-16%

Property Dev. & Sales (UAE only)

- Sales +178% YoY to AED 4.2bn
- Revenue +18% YoY, driven by ongoing project completions
- Gross profit margin 40%
- Revenue backlog +164% YoY to AED 14.7bn, with an average duration of 29 months

Project Management Services

- Backlog of AED 62bn, o/w AED 31bn are under construction
- · Revenue +10% YoY
- Gross profit of AED 117mn
- EBITDA -16% YoY due to completion of certain fixed price contracts in 2022

Egypt

- Sales -49% YoY to AED 346mn (EGP 2.7bn) due to postponement of new launches coupled with EGP devaluation
- Revenue -37% YoY, mainly due to EGP devaluation
- Gross profit margin 36%
- Revenue backlog of AED 4.1bn (EGP 34.4bn) with an average duration of 27 months

Q1 2023 EGP/AED: 0.128

^{01 2022} ECB/VED- U 201

Adjusted for non-recurring and or one-off gains / losses on acquisitions.

UAE LANDBANK OVERVIEW





Landbank¹

69mn sqm

- Large & highly accretive landbank
- Monetized through destination master planning/development & ongoing investment

Locations

Abu Dhabi

Land Area 65.0mn sqm GFA 11.5mn sqm²

Dubai

Land Area 3.5mn sqm

Ras Al Khaimah Land Area 0.07mn sqm

Abu Dhabi Destinations

Saadiyat Island GFA 2.1mn sqm

Yas Island GFA 2.8mn sqm

Mina Zayed GFA 1.5mn sqm

Al Ghadeer GFA 1.4mn sqm

Shams GFA 1.2mn sqm

¹Owned and controlled land ²GFA has not been assigned to all landbank

UAE DEVELOPMENT PROJECTS PIPELINE



Process Proc			LAUNCH		To	OTAL AS AT 31 MAR 23			
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	Ansam	Yas Island	2014	543	946	547	99.30%	100%	Handed over
Interest	ladeel	Al Raha Beach	2014	233	481	233	100.00%	100%	Handed over
Name	lareel	Abu Dhabi Island	2015	160	1.490	161	99.40%	100%	Handed over
No. No.									
Neeman	awaher	Saadiyat Island	2016	83	760	83	100.00%	100%	Handed over
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Fas Park Gate Yas Island 2022 473 1,126 508 93.10% Launched under construction Fas Park Views Yas Island 2022 257 973 341 75.40% Launched under construction Gadiyat Lagoons Saadiyat Island 2022 438 3,244 1549 28.30% Launched under construction Manarat Living Saadiyat Island 2023 657 1,278 864 76.00% Launched under construction Manarat Living Saadiyat Island 2023 237 327 273 86.80% Launched under construction Val Reeman II Al Shamka 2023 36 133 557 6.50% Launched under construction Aldar developments (exhanded over) Yas Island 2015 988 4,543 1007 98.1% Handed over Vest Yas Yas Island 2016 2016 681 203 100% Handed over	as Acres North Bay	Yas Island	2022	28	452	28	100.00%	12%	under construction
Vas Park Views Yas Island 2022 257 973 341 75.40% Launched under construction isadiyat Lagoons Saadiyat Island 2022 438 3,244 1549 28.30% Launched under construction he Sustainable City Yas Island Yas Island 2023 657 1,278 864 76.00% Launched under construction Alarratt Living Saadiyat Island 2023 237 327 273 86.80% Launched under construction Al Reeman Living - Phase 1 Al Shamka 2023 178 108 630 28.30% Launched under construction Vay Al Reeman II Al Shamka 2023 38 133 557 6.50% Launched under construction Alder developments (ex handed over) 13.600 30.795 16.410 38.20% Vest Yas Yas Island 2016 98 4,543 1007 98.1% Handed over Vest Yas Island 2016 203 681 20	as Golf Collection	Yas Island	2022	399	549	519	76.90%	4%	under construction
Addity Lagons Sadifyet Island 2022 438 3,244 1549 28,30% Launched under construction he Sustainable City Yas Island Yas Island 2023 657 1,278 864 76,00% Launched under construction Atlance Living Saddiyot Island 2023 237 327 273 88,80% Launched under construction At Reeman Living - Phase I Al Shamka 2023 36 133 557 6,50% Launched under construction Alder developments (ex handed ever) Yas Island 2015 988 4,543 1007 981% Handed over Vest Yas plots Yas Island 2018 203 681 203 100% Handed over	as Park Gate	Yas Island	2022	473	1,126	508	93.10%	Launched	under construction
The Sustainable City Yas Island Vas Island 2023 657 1,278 864 76,00% Launched Under construction	as Park Views	Yas Island	2022	257	973	341	75.40%	Launched	under construction
Add Add	aadiyat Lagoons	Saadiyat Island	2022	438	3,244	1549	28.30%	Launched	under construction
Al Reeman Living - Phase 1 Al Shamka 2023 178 108 630 28.30% Launched under construction for Al Reeman Living - Phase 1 Al Shamka 2023 36 133 557 6.50% Launched under construction Alder developments (ex handed over) 13,650 30,795 16,410 83.20%, Vest Yas Shand 2015 988 4,543 1007 98.11% Handed over Vest Yas plots Yas Island 2018 203 681 203 100% Handed over	he Sustainable City Yas Island	Yas Island	2023	657	1,278	864	76.00%	Launched	under construction
Fay Al Reeman II Al Shamka 2023 36 133 557 6.50% Launched under construction Aldor developments (ex handed over) 13,650 30,795 16,410 83.20% Handed over Vest Yas Yas Island 2015 988 4,543 1007 98.1% Handed over Vest Yas plots Yas Island 2018 203 681 203 100% Handed over	Manarat Living	Saadiyat Island	2023	237	327	273	86.80%	Launched	under construction
Aldar developments (ex handed over) 13,650 30,795 16,410 83,20% Vest Yas Yos Island 2015 84,543 1007 981% Handed over Vest Yas plots Yos Island 2018 203 681 203 100% Handed over	Al Reeman Living - Phase 1	Al Shamka	2023	178	108	630	28.30%	Launched	under construction
Vest Yas Yas Island 2015 988 4,543 1007 98.1% Handed over Vest Yas plots Yas Island 2018 203 681 203 100% Handed over	ay Al Reeman II Aldar developments (ex handed over)	Al Shamka	2023					Launched	under construction
	Vest Yas	Yas Island	2015					•	Handed over
	Vest Yas plots Total developments	Yas Island	2018	203 14.841	681 36.019	203 17.620	100% 84.20%		Handed over

Highlights

- 83% of launched pipeline sold
- Revenue backlog of AED 14.7bn
- Q1 2023 development sales of AED 4.2bn driven primarily by:
 - The Sustainable City: AED 1.3bn across 657 units
 - Saadiyat Lagoons: AED 1.2bn across 166 units
 - Yas Park Views: AED 513mn across 133 units
 - Manarat Living: AED 326mn across 237 units

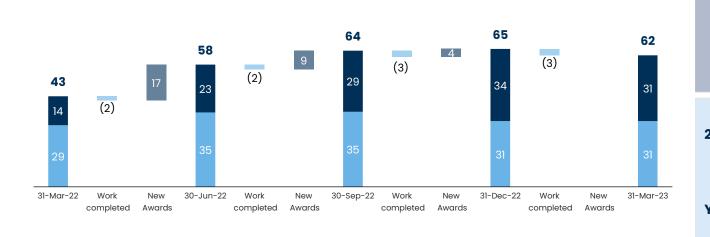
ALDAR PROJECTS

Execution of projects on track to meet guidance



Project Management Backlog Progression (AED bn)

Under Construction



Project Management CAPEX Backlog

AED 61.7bn

2022 New Awards

AED 35.6bn

YTD 2023 New Awards

AED 0bn

■ Approved Projects in Design



ALDAR INVESTMENT Q1 2023 FINANCIAL PERFORMANCE



AED mn	1Q 23	1Q 22	Var
Recurring Revenue ¹	1,247	859	45%
Investment Properties ³ (IP)	538	442	22%
Hospitality & Leisure	283	129	119%
Education	154	139	10%
Principal Investment ¹	272	149	83%
Net Operating Income (NOI) ¹	658	469	40%
IP NOI	425	347	23%
IP NOI Margin (%)	79%	79%	51bps
EBITDA ¹	536	374	43%
Investment Properties	347	299	16%
Hospitality & Leisure	116	22	417%
Education	41	36	14%
Principal Investment ¹	32	16	96%
Margin (%) ¹	43%	44%	-55bps
Adj. EBITDA ^{1,2}	536	374	43%
Margin (%) ^{1,2}	43%	44%	-55bps
IP Gross Asset Value (GAV) ⁴	23,628	17,548	35%
Residential Bulk Leases ⁵	65%	57%	799bps
Govt./GRE Commercial Leases ⁶	41%	74%	-45%

Investment Properties

- Retail: flat YoY with Adj. EBITDA² of AED 117mn
 Occupancy of 90% (vs. 92% Q1 22)
- Residential: -11% YoY Adj. EBITDA² to AED 95mn due to sale of strata units
 - Occupancy of 95% (vs. 95% Q1 22)
- Commercial: +90% YoY Adj. EBITDA² to AED 141mn primarily driven by ADGM acquisition
 - Occupancy of 94% (vs. 91% Q1 22)
- Logistics: Adj. EBITDA² of AED 13mn
 - Occupancy of 90%

Others

- H&L: +417% YoY Adj. EBITDA² to AED 116mn driven by both 2022 acquisitions and higher occupancy and ADR following recent tourism surge in the region.
- Abu Dhabi re-opening post Covid
- **Education** +14% YoY Adj. EBITDA² to AED 41mn driven by operated school enrolment growth and Al Shohub acquisition
- Principal Investments!: +96% YoY Adj.
 EBITDA² to AED 32mn driven by Provis' new revenue streams and 2022 acquisitions

¹ Excludes Pivo

² Adjusted for fair value movements (excluding amortization of leasehold assets), reversal of impairments, and one-off gains/losses

³ Includes retail, residential, commercial, and logistics

⁴ Gross Asset Value of Aldar Investment Properties assets(retail, residential and commercial, and logistics) excluding UAE IPUD, PP&E, and excluding Egypt.

Residential bulk leases as a percentage of total residential units in portfolio.
 Govt./GRE commercial leases as a percentage of total GLA.

INVESTMENT PROPERTIES OVERVIEW¹







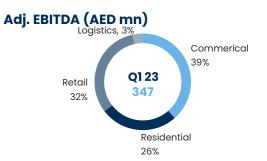




	Commercial	Residential	Retail	Logistics
No. of assets	15	12	36	1
Leasable area ('000 sqm)	502	824	535	166
Occupancy	94%	95%	90%	89%
WAULT (yrs)	3.9	2.8	3.9	4.9
Q1 2023 Revenue (AEDmn)	193	147	177	15
Q1 2023 NOI (AEDmn)	162	121	129	14
Q1 2023 Adj. EBITDA ² (AEDmn)	141	95	117	13
GAV (mn)	8,191	5,802	8,918	718







¹UAE only (excluding IPUD and PP&E)
²Adjusted for fair value movements (excluding amortization of leasehold assets), reversal of impairments and one-off gains/losses on acquisitions

HOSPITALITY & LEISURE

3rd largest hospitality owner in the UAE by number of keys





THE HOTEL PORTFOLIO CONSISTS OF ASSETS FROM 3 TO 5 STAR. IN ADDITION TO HOTEL APARTMENTS

Key assets:

- W Yas Island
- Radisson Blu
- Crowne Plaza
- Rotana
- Anantara Eastern Mangroves
- Nurai Island Resort
- Rixos Bab Al Bahr Resort
- DoubleTree by Hilton Resort & Spa Al Marjan Island

GOLF CLUBS



THE GOLF PORTFOLIO FEATURES ONE OF THE WORLD'S TOP 50 GOLF COURSES (YAS LINKS)

Key assets:

- Yas Links Golf Club (leased to operator)
- Saadiyat Beach Golf Club
- Yas Acres Golf and Country Club





THE HOTEL PORTFOLIO CONSISTS OF ASSETS FROM 3 TO 5 STAR, IN ADDITION TO HOTEL APARTMENTS

Key assets:

- Saadiyat Beach Club
- Kai Beach
- Yas Beach (leased to operator)
- Eastern Mangroves Marina
- Marsa al Bateen Marina
- Al Bandar Marina

AED mn	1Q 23	1Q 22
Revenue	283	129
Adj. EBITDA	116	22
Margin (%)	41%	17%
Occupancy	74%	69%
ADR	596	361
Number of Keys	4,228	2,758



¹ Adjusted for fair value movements (excluding amortization of leasehold assets), reversal of impairments and one-off gains/losses on acquisitions

ALDAR EDUCATION

2nd largest private school operator in the UAE



Operated Schools







- +14% enrolment growth YoY
- +6% like-for-like supported by strong demand across all brands.
- · 81% Capacity utilisation
- Majority of schools now rated Outstanding or Very Good by ADEK

Managed Schools







 +31% enrolment growth YoY driven by addition of ESE schools (Dubai and Northern Emirates) and Charter School growth

AED 1bn investment plan fully committed adding ~12k seat capacity by AY25/26



Al Shohub

Private School



New Yasmina

British Academy



Cranleigh

Abu Dhabi



Yasmina British

Academy

Phose 2



Nova

British School



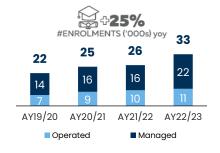
AY25/26

Saadiyat British Academy

Schools¹



Students (k)



(AED mn)



PRINCIPAL INVESTMENTS¹



24

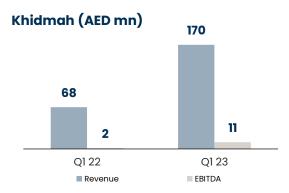
- Principal Investments¹ Q1 2023 EBITDA increased 96% YoY to AFD 32mn
- Largely due to Provis' new revenue streams such as the integrated facilities management services for the government, as well as additional fees from both the owner's association and advisory functions
- Further driven by new 2022 acquisitions

Aldar Estates platform is comprised of a facilities management business Khidmah, a property management business Provis, a real estate services business Asteco, a green building enabler Pactive Sustainable Solutions and a security services provider Spark Security

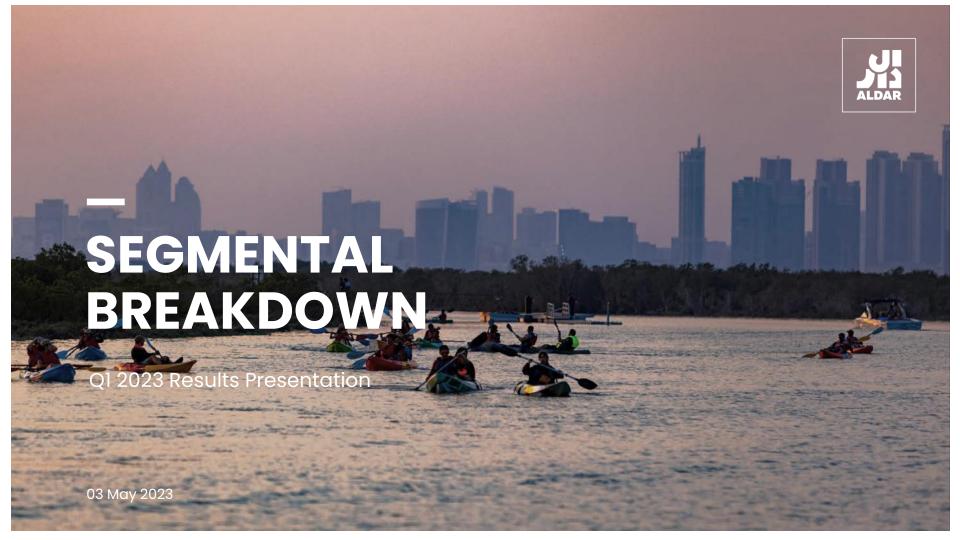




Provis undertakes sales and leasing, property management, consultancy services and valuation advisory amongst others – manages more than c. 7lk residential units; 555k sqm of commercial assets and over 578k sqm of retail GLA



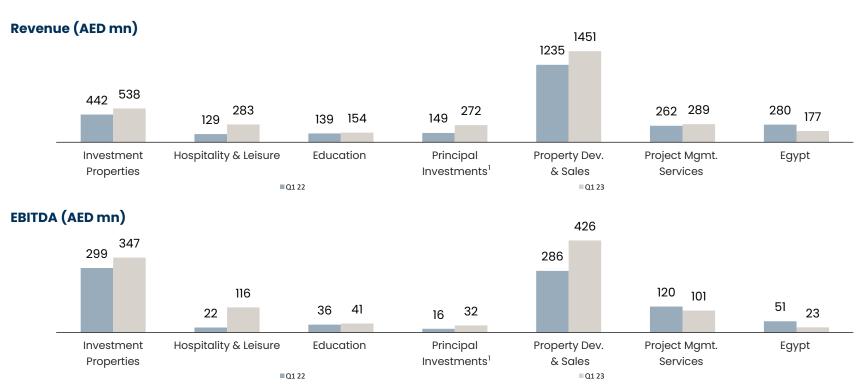
Khidmah is a full-service facility management solutions provider focused on domestic, commercial and retail facility management solutions with over 10,500 team members.



SEGMENTAL BREAKDOWN

Q1 2023 vs Q1 2022







DIVERSIFIED BUSINESS MODEL

Leading Abu Dhabi property company with diversified business model comprised of two core businesses; ALDAR Investment and Aldar Development

Mkt Cap: AED 34.8bn¹ Revenue: AED 11.2bn³
Credit rating: Baa2 (Parent)² EBITDA: AED 3.7bn³



Aldar Investment (AED 32bn+ AUM)

Aldar Investment Properties (AIP)

Diversified portfolio of retail, commercial, residential and logistics assets in UAE

- Highest non-GRE credit rating in region (Baal)²
- GAV of AED 24bn³
- EBITDA of AED 1.6bn³

Hospitality & Leisure (H&L)

Portfolio of hotel and leisure assets anchored around Yas and Saadiyat Islands in Abu Dhabi and in Ras Al-Khaimah

- GAV of AED 4.5bn³
- EBITDA of AED 520mn^{3,4}

Education

Leading education group in Abu Dhabi

- Operates 28 schools, c.33k pupils³
- Committed over AED 1bn for growth
- EBITDA of AED 154mn³

Principal Investments

High growth strategic businesses including property and facilities management subsidiaries

(Aldar Estates: Provis, Khidmah)

EBITDA of AED 98mn^{3,5}

Property Development & Sales

Aldar Development

Aldar's core UAE residential build-to-sell business

- 69mn sqm strategic land bank across key designated investment zones in the UAE
- UAE sales of AED 11bn³
- UAE revenue backlog of AED 12.1bn³
- Avg gross profit margin 30 to 35%

Project Management Services

Project management business on behalf of the Government of Abu Dhabi

- Backlog AED 64.8bn³
- 4.7% fee
- Avg gross profit margin: c.75%

Egypt

Majority stake in leading Egyptian developer, SODIC⁶

- Sales of AED 3.4bn³
- Revenue backlog of AED 5.5bn³

Revenue: AED 4.5bn³ EBITDA: AED 2.4bn³ Revenue: AED 7.0bn³ EBITDA: AED 1.5bn³

 5 SODIC owned in consortium with ADQ. Consortium owns 85.5% of SODIC (Aldar share of 59.9%)

¹ Share price of AED 4.46 (as of close 30 Dec 2022)

²Moody's credit rating; AlP is an issuer of US\$ 1bn of Islamic bonds maturing in 2025 and 2029

⁴ Includes reversal of previous impairment of AED 311mn

⁵ Recurring EBITDA for Principal Investments excluding Pivot

2022 CAPITAL DEPLOYMENT

Significant activity in 2022 across existing and new markets: c. AED 11.5bn of capital deployed or committed, 7-8% stabilized NOI yield on investments



	Aldar Investment (c.	. AED 7.4bn)	
Date	Transaction	Value (AED mn)	Segment
	Q1		
Feb	Al Hamra Mall (RAK)	410	IP (Retail)
	Q2		
Apr	Ultra-all-inclusive Rixos Bab Al Bahr beach resort (RAK)	770	H&L
Apr	Abu Dhabi Business Hub ¹	400	IP (Logistics)
Jun	Al Shohub Private School	80	Education
	Q3		
Jul	Nurai Island Luxury beachfront Resort	250	H&L
Jul	Luxury DoubleTree by Hilton Al Marjan Island (RAK)	715	H&L
Jul	4 Grade-A commercial buildings² at Abu Dhabi Global Market (ADGM)	4,300	IP (Commercial)
Q3	Spark Security and Others ³	178	Principal Investments
	Q4		
Dec	Al Maryah Tower ⁴	270	IP (Commercial)

Aldar Development (c. AED 4.1bn)			
Date	Transaction	Value (AED mn) Segment
Q2			
Apr	Acquisition of 6.2m sqm prime land located on the east side of Saadiyat Island	3,680⁵	Development Land
Q3			
Jul	Acquisition of land rights adjacent to / in proximity to Nurai Island	350	Development Land
Jul	Acquisition of land adjacent to DoubleTree by Hilton Al Marjan Island (RAK)	95	Development Land

¹Aldar ownership of 70% in ADBH

²Including multi-story car parks with a total of 5,088 parking spaces

³ Includes AED 37mn in Q4 2022 ⁴ Aldar ownership of 60% in Al Maryah Tower

 $^{^5}$ Acquisition consideration to be paid in-kind as the development progresses, construction started in H2 2022 for a 4-year development period



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