

March 2022

At a Glance

Performance Organisation

Risk Management

Risk free Revenue Streams





Founded in 1964, Qatar Insurance Company (QIC) is the largest insurance powerhouse in the MENA region

At a Glance

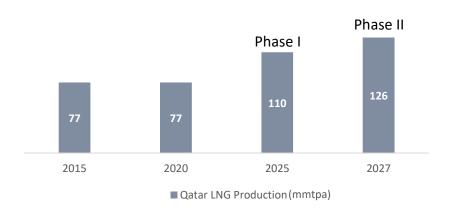


QATAR AT A GLANCE

- Qatar is a peninsula located in the Persian Gulf and is member of the Gulf Cooperation Council
- Qatar holds the world's largest non-associated gas field (North Field) and is the world's largest exporter of liquefied natural gas (LNG)
- Qatar is one of the highest rated sovereigns in the world (Aa3/AA-/AA--- Moody's/S&P/Fitch)

LNG PRODUCTION INCREASE

- In 2019, Qatar announced that it will increase its LNG production by 64% by 2027 maintaining its position as the world's largest exporter
- Qatar's current LNG export capacity is 106 Bcm and LNG exports are forecast to be 107 Bcm in 2022, with Asian importers holding contracts for 75 Bcm of supply, or 71% of 2022 exports, according to S&P Global Platts Analytics

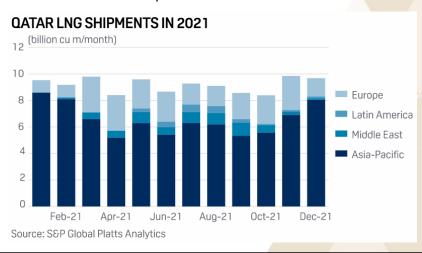


QATAR NATIONAL VISION 2030

- Qatar National Vision (QNV) 2030 aims to diversify the economy away from a government-led initiatives towards private sector engagement
- QNV 2030 aims to promote diversification away from oil and promote human, social, economic and environmental development

DISTRIBUTION OF LNG PRODUCTION

- In the second quarter of 2022, due to weaker seasonal demand in Asia, there is a possibility of extra supplies being made available elsewhere, specifically to Europe
- Qatar may be able to boost LNG supplies to Europe in 2022 by 3 million mt (4.05 Bcm) or 4 million mt, to 20-21 million mt, according to S&P Global Platts Analytics



 At a Glance
 Strategy
 Competitive Position
 Performance
 Organisation
 Risk Management
 Risk free Revenue Streams
 Appendix

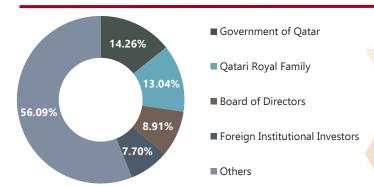
OVERVIEW OF QIC



GROUP OVERVIEW

- QIC is the market leading insurance group in the MENA region in terms of total asset and gross written premiums
- The Group is a composite insurer, with a global underwriting footprint and a home base in the GCC
- Founded in 1964, QIC was the first domestic insurance company in Qatar
- QIC has been listed on the Qatar Stock Exchange since 1997
- QIC is rated A (Strong) by Standard & Poor's and A (Excellent) by A.M. Best, which is the US-based global credit rating organization with a unique focus on the insurance industry

SHAREHOLDERS



QIC AT A GLANCE



- ★ Insurance Brand of the Year Middle East 2021
- ★ Insurance Brand of the Year Qatar 2021
- Best Insurance Company Digital Transformation Qatar 2021





- ★ Global Headquarters QIC
- Oman Qatar Insurance Company
- Kuwait Qatar Insurance Company
- Qatar Re
- QIC Europe Ltd
- Epicure Investment Management
- Antares Managing Agency Ltd
- Anoud Technologies



Best Insurance Leadership – GCC 2021

3.5 USD Bn Gross Written Premium ¹

3.1 USD Bn Total Equity ¹ 12.0 USD Bn Total Assets ¹

QIC - KEY FACTS AND FIGURES – March 2022







QIC steadily evolved from a domestic player to a regional leader on to global ambitions over 58 years

Strong financials Q1 2022



- ♦ GWP: QAR 3.2 billion
 ♦ Total Equity: QAR 10.7 billion
- ♦ Total Assets: QAR 44.2 billion
 ♦ Market Capitalization: QAR 7.8 billion

Asset Management

Six pillar strategy



- ♦ Direct insurance
 - A DEC
- ♦ Lloyd's insurance
 ♦ Life and Medical
- ♦ Reinsurance
 ♦ IT Solutions

Stable sources of income



- Consistent underwriting performance over 58 years
- ♦ Outstanding investment contribution

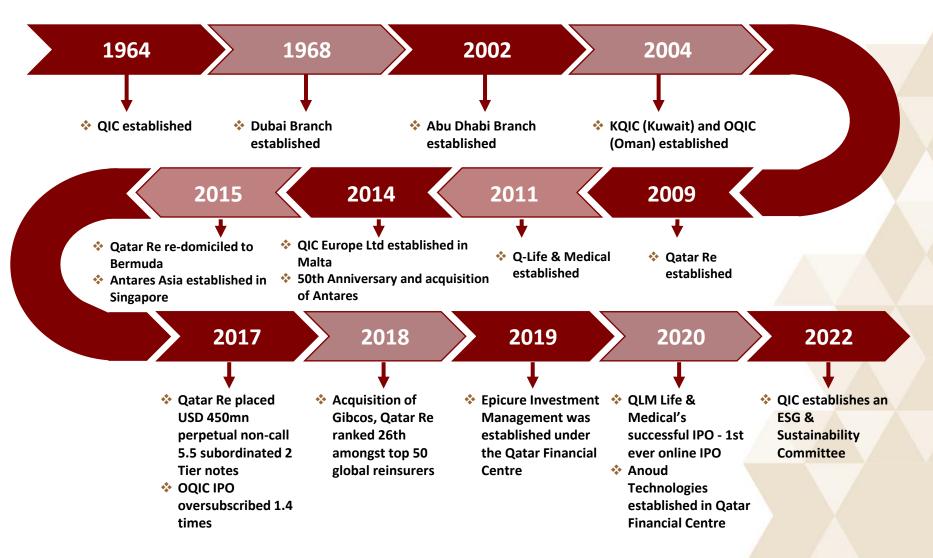
High risk maturity



♦ Best in class Enterprise Risk Management practices

QIC'S GROWTH AND KEY MILESTONES SINCE ITS INCEPTION





At a Glance

Competitive Position

Performance

Organisation

Risk Management

Risk free Revenue Streams

SUSTAINED GROWTH FROM DIVERSIFIED SOURCES





• 2020 results was adversely impacted by the effects of COVID-19 pandemic & CAT losses.

QIC Group: Well diversified multi-pillar business set-up















Financial strength rating "A" www.standardandpoors.com



Financial strength rating of A (Excellent) www.ambest.com

BALANCE SHEET STRENGTH UNDERPINNED BY STRONG ACCESS TO CAPITAL

At a Glance



Balance Sheet Strength

Equity and Debt Capital Market Track Record

| 2020 Tier-2 Issue (Private Placement) | Total equity increased by USD 300m |
|--|---|
| 2017 Tier-2 Issue | Total equity increased by USD 450m |
| 2016 Rights Issue | Shareholders' equity increased by c. USD 521m |
| 2013 Rights Issue | Shareholders' equity increased by c. US\$265m |
| 2011 Special Reserve | Creation of the Group's catastrophe special reserve |
| 2005 Rights Issue | Shareholders' equity increased by USD 171m |

of March 2022

Others 56.09%

| | QIC Shar | reholder Structure a | S (|
|--------------------|------------------|--|-----|
| Government | Qatari Royal | Board of Directors, 8.91% | |
| of Qatar 14.26% | Family 13.04% | Foreign Institutional Investors, 7.70% | |
| | | | |

- QIC's balance sheet strength is supported by risk-adjusted capitalisation at the strongest level, with proven ability to raise capital from both equity and debt capital markets and a strong domestic shareholder base that has remained committed to QIC since 1964
- C. 27% of the shareholders comprise of the Government of Qatar and the Qatari Royal Family, evidencing the importance of QIC Group in the wider Qatar story
- The group issued USD 450 million of subordinated debt in 2017 via Qatar Re and USD 300 million of subordinated debt (private placement) in 2020 via QIC
- USD 957 million have been injected by shareholders since 2005, via Rights Issue

Organisation

Risk Management

Performance

FINANCIAL PERFORMANCE

Strategy

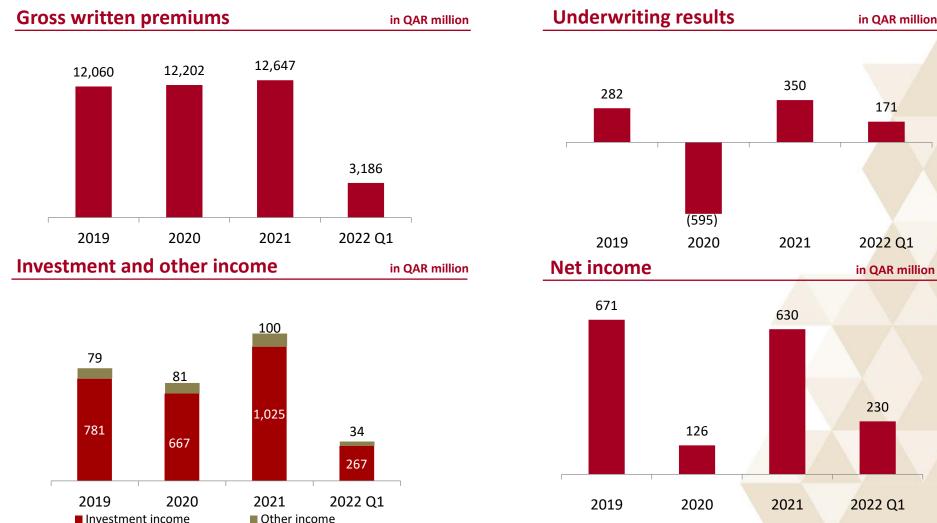
Competitive Position

At a Glance



Appendix

Risk free



- 2020 results was adversely impacted by the effects of COVID-19 pandemic & CAT losses.
- All figures (2019 and 2020) except net income exclude the effect of discontinued operations (QLM).
- Investment income for 2019 and 2020 excludes the impact of one off sale of investment properties, along with sale of subsidiary in 2020.

KEY CREDIT HIGHLIGHTS

At a Glance



Experienced Management Team

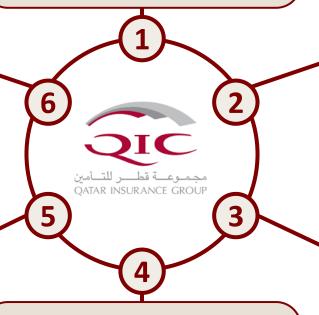
- The Senior Management has been with QIC since 1986
- Successful track record in organic growth and geographic expansion
- QIC's supportive shareholders have provided the Group with financial flexibility

Strong and consistent credit ratings

- 'A' / Strong, S&P and 'A' (Excellent) AM Best financial strength rating
- QIC's credit ratings from S&P (2004) and AM Best (2012) have remained steady since inaugural rating

Dominant Domestic and Regional Market Position

- Strong and diverse competitive position, supporting its regional GCC operations and substantial reinsurance income stream globally
- Largest insurance group in MENA region by Total Assets, Total Equity and Gross Premium



Prudent risk management enhancing capitalisation and high liquidity, with supportive domestic shareholder base

- Integrated ERM2 framework has allowed the Group to control its exposure to catastrophe risk
- QIC's solvency ratio was 193% in 2021, well above the 100% minimum capital requirement

Diversified by Business and Geography

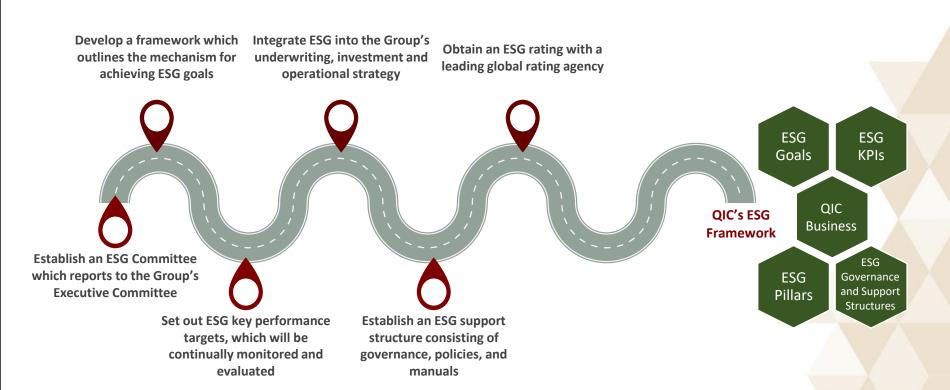
- 81% of gross written premiums from outside the GCC
- Individual lines of business include Motor, Health & Life, Energy, Marine & Aviation, Property, Liability, Agriculture and Credit & Surety

Strong Investment Performance and Digitalisation complements recovery in underwriting performance

- QIC won "Best Digital Transformation in Insurance" Award in 2019, with platforms like Anoud+
- Strong recovery in underwriting performance in 2021 to post an underwriting profit

QIC'S PATH TO ESG INTEGRATION







QIC, under its ESG initiative, has pledged to support the State of Qatar's commitment to reduce the country's greenhouse emissions by 25% by 2030

At a Glance

QIC'S COMMITMENT TO ESG INTEGRATION



GULF @ TIMES

"QIC's Board of Directors recently agreed to commit the company to support Qatar's endeavor to reduce the country's greenhouse gas emissions by 25% by 2030.

Under the leadership of its Group CEO, Salem al-Mannai, QIC has developed an environmental, social and governance (ESG) framework, which was also approved by the Board.

QIC has set out a long-term ESG strategy to support Qatar's ESG commitments and aims to adopt ESG policies into its underwriting and asset management philosophy.

Al-Mannai noted, "QIC recognises that ESG is no longer an option and to ensure sustainable growth, we have agreed to incorporate this in our business strategy."

An ESG & Sustainability Committee has also been set to ensure that group-wide efforts are focused and channeled to achieve the set goals.

QIC's growth into a regional leadership position and its evolution in the past decade into a global insurance and reinsurance group is driven by its corporate governance culture of a responsible stakeholder. Its history of almost six decades is underpinned by its fair and equitable treatment of customers, its diverse set of employees and the integrity and transparency in the way it conducts its business.

QIC's foundation is built on exceptional customer experience and on the development of local talent. Its Qatar operations, outlays annually 2.5% of profits to CSR initiatives through the Social & Sport Contribution Fund, corroborating QIC's outreach program in the society.

In line with QIC's commitment to reduce its carbon footprint, the company leads digital transformation initiatives which have allowed the transition towards a paperless operation. QIC is also taking forward this ESG initiative overseas by facilitating the digital transformation of other players in the insurance industry in the Mena region, in Europe and in the Americas through Anoud Technologies (Anoud Tech), a subsidiary of QIC Group and a leading international insurance software solutions provider.

QIC is now defining a path to a sustainable future being at the forefront of the insurance industry in the Mena region.

Inspired by Qatar's vision of adopting a balanced approach that considers the need for human and economic development while ca<mark>ring for our environment, QIC said it "hopes that its approach will lead to sustainable and resilient business."</mark>



"QIC recognises that ESG is no longer an option and to ensure sustainable growth, we have agreed to incorporate this in our business strategy

Salem al-Mannai, Group CEO of QIC

Strategy





GLOBAL FOOTPRINT AND CONSOLIDATING REGIONAL LEADERSHIP



Bermuda



- Qatar Re US & NatCat
- Qatar Re HQ

London



- Antares Group
 Holdings
- Antares Lloyd's 1274 Syndicate
- Qatar Re branch
- QIC Europe branch

Zurich



Qatar Re
 Continental
 Europe and
 global operations

Malta



QIC Europe Ltd

Singapore



Antares Asia

Gibraltar



Zenith
 Insurance Plc
 and other non
 life carriers

Doha



QIC Group's HQ and domestic operations

UAE



QIC direct insurance operations (UAE)

Muscat



Oman QatarInsurance Company

Kuwait



Kuwait Qatar Insurance Company

Shanghai



Antares Lloyds
China 1274
Syndicate

QIC'S BROAD SPECTRUM OF CAPABILITIES





WELL DIVERSIFIED MULTI-PILLAR BUSINESS SET-UP







- Financial Institutions
- Travel

Motor

Home

PAB

Personal lines

*

Commercial lines

- Energy
- Marine & Aviation
- Medical
- Motor
- Property & Commercial



Lloyd's Insurance

- Aviation
- Marine
- Political and Financial Risk
- Professional indemnity
- Property Excess of Loss
- Terrorism



QIC - MENA Life & Medical

- Group Life
- Credit Life
- Mortgage Life
- Group Medical



- Agriculture
- Credit & Surety

QatarRe

Oatar Re

Reinsurance

- Energy
- Engineering
- Facultative
- Marine & Aviation
- Motor
- Property
- Structured **Finance**



Epicure IM Asset Management

- Investment management for QIC Group as well as Third Party clients:
 - Fixed Income
 - Equities
 - Private Equity
 - Real Estate



- End-to-End solution
 - Analytics / Swiss Re Solutions®
 - Customer Relationship Management
 - Finance & Controls
 - Corporate/ Personal/ Medical/Life Insurance

Competitive Position





DOMINANT POSITION IN THE MENA REGION Regional comparison (FY 2021) 1 in USD million **Total assets** 11,967 4,008 3,396 2,471 2,357 2,072 1,271 1,130 819

Performance

Organisation

Risk Management

Competitive Position







At a Glance

Strategy

Market leading insurance group in the MENA region in terms of total assets, total ¹ Source: Bloomberg equity and gross written premiums (as of FY 2021) QAR per USD = 3.64 17

Risk free

Revenue Streams

Appendix

SIGNIFICANT POTENTIAL FOR GLOBAL AND REGIONAL GROWTH





At a Glance

QIC Domestic and regional

- Dominant market share in Qatar and ahead of its peers in MENA
- Significant growth potential in rapidly growing MENA insurance markets







USD 0.7 billion

USD 50 billion



- Amongst top 50 global reinsurers
- O Diversified global insurance and reinsurance
- Shift to low volatility business model







GWP Top 10 reinsurers

USD 2.3 billion

USD 184 billion



QatarRe

Antares

- Established as independent Managing
 Agent at Lloyd's, the world's global insurance and reinsurance market of choice
- Synergies with QIC have potential to enhance growth

Antares GWP







USD 0.5 billion

USD 40 billion



QIC Group

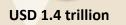
- Aspires to become a Top 50 international composite insurance group
- Well diversified by geography, lines of business and sectors
- Ranks 53 worldwide out of 255 companies

QIC Group GWP



Global Non-Life GWP





Source: S&P CAPITALIQ * GWP Numbers are as at FY 2021

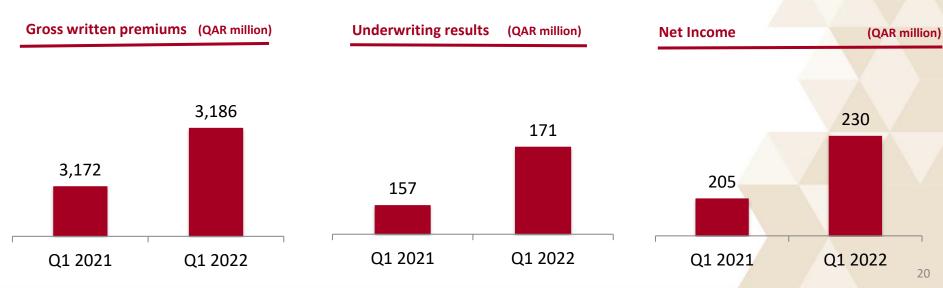
Performance





Performance

Risk free



2020 - 112.2%

■ Acquisiton ratio

2021 -101.9%

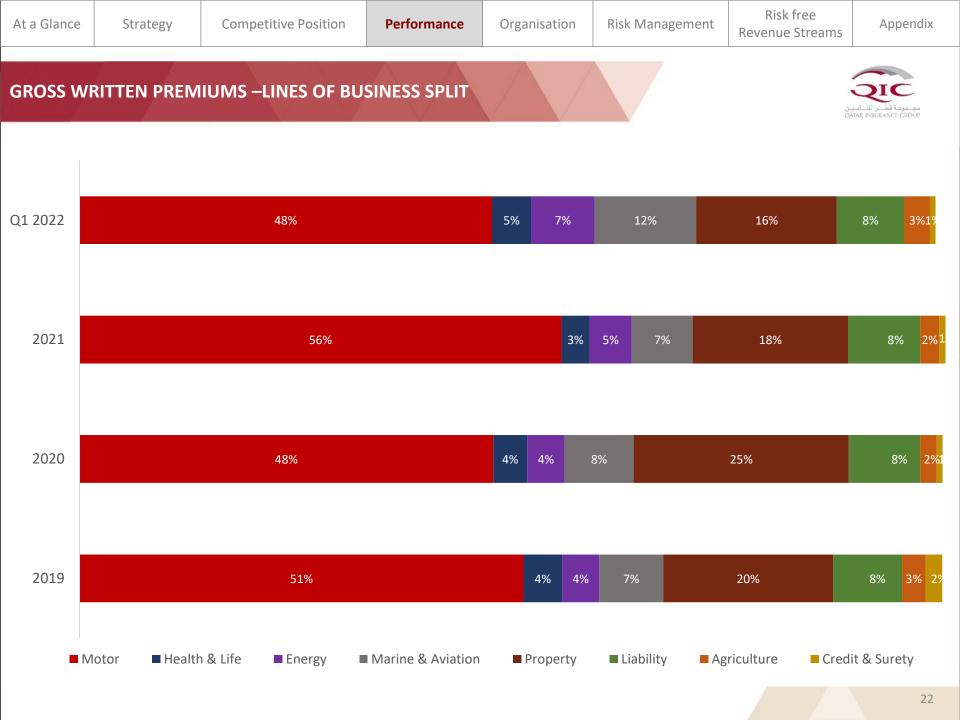
■ Expense ratio

0.0%

2019 - 103.4%

■ Loss ratio

Q1 2022 - 98.7%



STRONG INVESTMENT PORTFOLIO AND YIELD



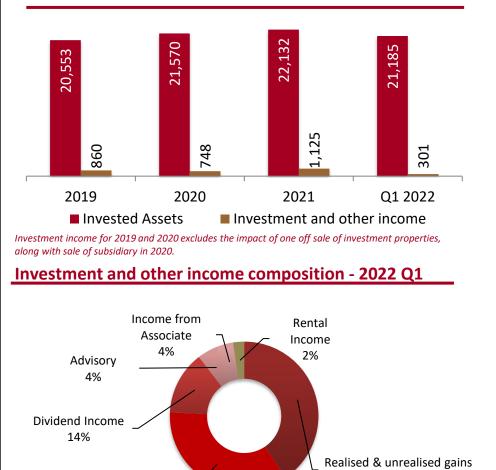


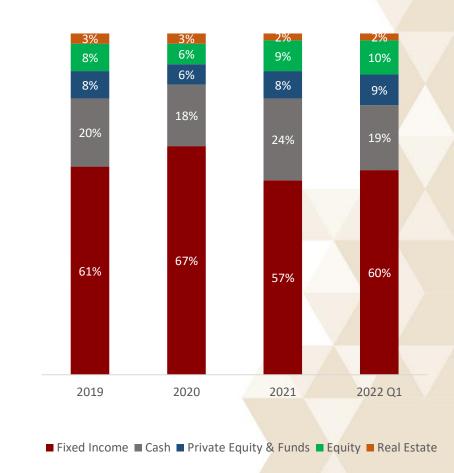
Interest Income 35%

in QAR million

41%

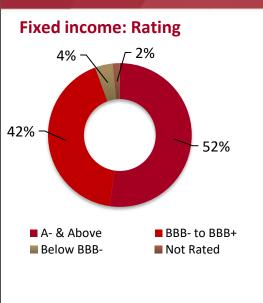
Investment portfolio composition – 2022 Q1

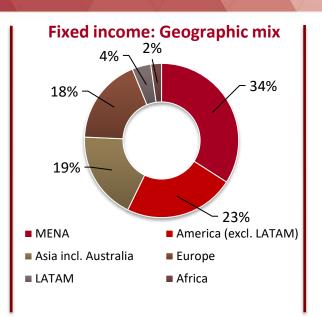


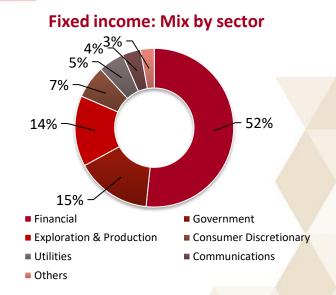


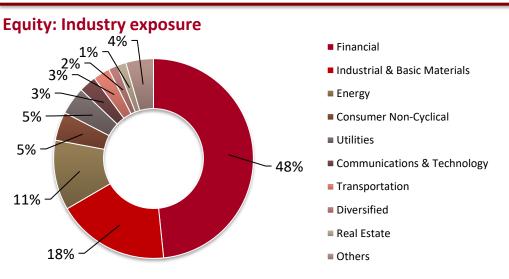
FOCUS ON SECTOR BALANCE AND SECURITY OF INVESTMENTS

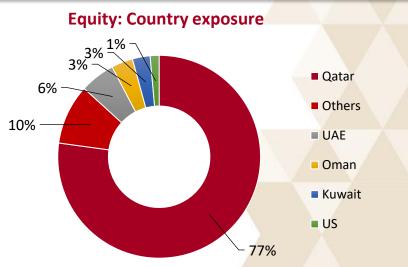












EXCELLENT FINANCIAL STRENGTH RATIOS



Assets

| % | 2019 | 2020 | 2021 | 2022 Q1 |
|--|------|------|------|---------|
| Invested assets to total assets | 52% | 51% | 51% | 48% |
| Invested assets to net technical reserves | 133% | 137% | 140% | 137% |
| Cash and bank deposits to net technical reserves | 55% | 52% | 61% | 57% |

Solvency: Increased capital utilization, ratio remains strong

| As per QCB | 2018 | 2019 | 2020 | 2021 |
|------------------|-------|-------|-------|--------|
| Eligible Capital | 7,524 | 9,283 | 9,806 | 10,083 |
| Solvency Ratio | 160% | 181% | 188% | 193% |

| As per S&P | 2018 | 2019 | 2020 | 2021 |
|----------------|------|------|------|------|
| Solvency Ratio | 121% | 121% | 122% | 124% |









STABLE AND RESILIENT CREDIT RATING STRENGTH



S&P

At a Glance

Rating: 'A' Outlook – Negative

"QIC benefits from a diverse competitive position supported by its leading domestic standing, regional Gulf Cooperation Council (GCC) operations, and a substantial (re)insurance income stream from the international market, which generates about three-quarters of the group's GWP"



"We expect the group to continue to grow its more profitable business in Qatar and other MENA territories while stabilizing and in some cases shrinking its international businesses, including Qatar Re, QIC Europe, Antares (QIC's Lloyd's business), and its U.K. motor subsidiaries. We view this positively because QIC has built a strong franchise in MENA that routinely delivers profitable growth"

A.M. Best

Rating: 'A' Outlook – Excellent

"The ratings reflect QIC's balance sheet strength, which AM Best categorizes as very strong, as well as its strong operating performance, neutral business profile and appropriate enterprise risk management (ERM)."



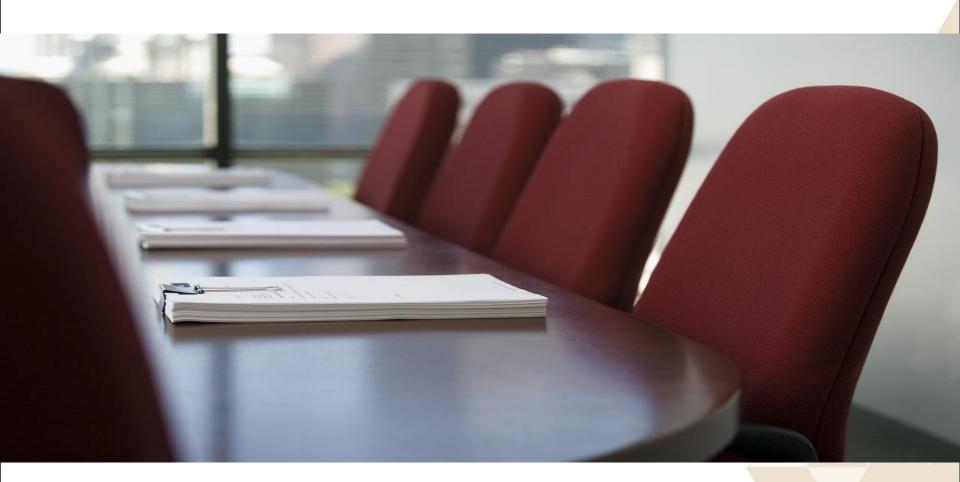
"The balance sheet strength of Qatar Insurance Company Q.S.P.C. (QIC) is underpinned by risk-adjusted capitalisation at the strongest level, as measured by Best's Capital Adequacy Ratio (BCAR), supported by good financial flexibility, a conservative investment portfolio by asset class and low reinsurance dependence"

Historic Risk Ratings have been Stable since Inception throughout regional and international macroeconomic cycles

| | _ | | | - | _ | _ | | | | _ | |
|------------------|--------------------------------------|------|------|-------------|------|------|------------------|------|------|------------|------|
| | | 2012 | 2012 | 2014 | 2015 | 2016 | 2017 | 2010 | 2010 | 2020 | 2021 |
| | | 2012 | 2013 | (Oil Shock) | 2015 | 2016 | (Qatar Blockade) | 2018 | 2019 | (Covid-19) | 2021 |
| S&P ¹ | International Rating Long Term | А | А | А | А | А | А | А | А | А | А |
| A.M. Best | International Rating Long Term | a | а | a | a | a | а | а | a | a | а |

Organisation





STRONG GEOGRAPHIC AND SECTOR DIVERSIFICATION





















MENA - region

| Sector | |
|--------|--|
| | |

| Direct Insurance: | Reinsurance: | Lloyds Re/insurance: | Life and Medical: | Asset management: | IT Solutions: |
|---------------------------------|---------------------------------------|----------------------|--|-------------------------------------|-------------------------|
| Personal Lines Commercial Lines | Property & Casualty Facultative Lines | Commercial Lines | Medical LinesLife Lines | Proprietary and TP asset management | End-to-End solutions |
| | | | | | |



| Qatar |
|--------|
| GCC |
| Europe |

Global

Global

Qatar GCC

Global

Global

Risk Management





STRICT ADHERANCE TO CLEARLY DEFINED ERM PROCEDURES

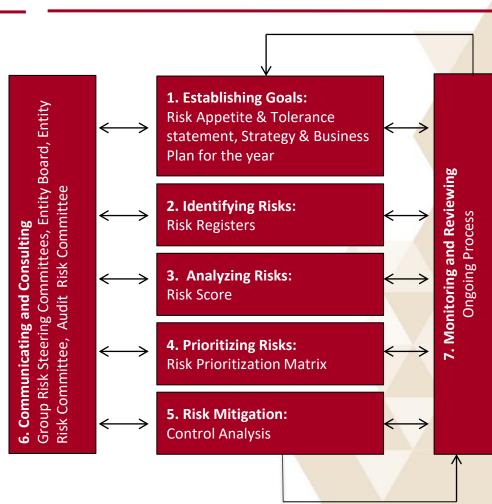


Risk Management at QIC

At a Glance

- ERM is broken down into Risk Management, Capital Management and Exposure Management
- Governance structure follows the three lines of defence model with dedicated Risk Committees in each entity of the company
- Each entity committee reports into the Group Risk Committee, which reports to the Group's Board and Audit committee
- Risks are monitored and maintained according to risk categories such as insurance, market, credit, operational and group
- Each risk is assessed for impact and probability along with the controls in place to mitigate
- Risk controls are reviewed quarterly
- QIC has in place an extensive stress and scenario testing framework
- QIC conducts analysis into emerging risks
- Risk appetite and tolerance set at the group and entity level with the position against these metrics monitored on an on-going basis

Enterprise risk management cycle



At a Glance

Risk Free Revenue Streams

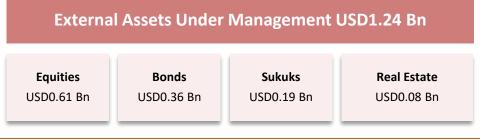




EPICURE INVESTMENT MANAGEMENT







Awards and Recognition



QIC GCC Equity Fund – Top Rated GCC Equity Fund. Rated "5 star" by Morningstar.



Gulf Investment Fund - Only UK Listed GCC Equity Fund. Track record of over 14 years.

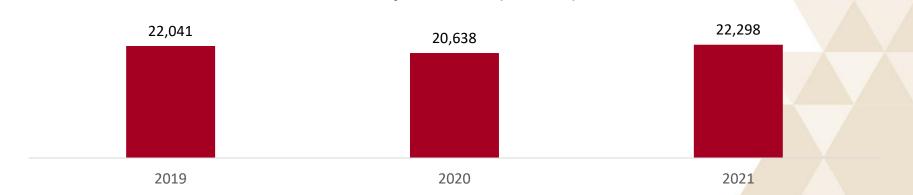


Top Investment House from Middle East Investing in Asian G3 Bonds for 3 consecutive years (Source: The Asset)



Antares – Top Performing Investment Portfolio as a Lloyds of London Syndicate member.

Advisory fee income (USD'000)



ANOUD TECHNOLOGIES



ANOUD TECHNOLOGIES AT A GLANCE

Established in March 2020

At a Glance

- 100% owned by QIC, an 'A'-rated global (re)insurance Group
- Registered in Qatar Financial Center
- Operations include InsurTech products and services

KEY FIGURES

3.9b

0.4b

FY 2021 Total Premiums Serviced (US\$) FY 2021 Medical Insurance Premiums Serviced (US\$)

18

FY 2021 # of Clients

Americas, Europe MENA

FY 2021 Global Footprint

> 100%

FY 2021 growth in Revenues

90%+

FY 2021 employee retention rate in Qatar

LEADING INSURTECH COMPANY WITH A BEST-IN-CLASS CORE INSURANCE SYSTEM

Anoud Tech was the 1st InsurTech company to be established in Qatar

- Established in the QFC in April 2020 to support Qatar National Vision 2030. The Anoud Tech team, has however been in place at QIC for over 12 years
 - Founded by QIC, the #1 insurer group in the MENA region
 QIC is committed in the long-term to Anoud Tech
 - Developed Anoud+, a world-class insurance technology solutions platform
 - Anoud+ address the full range of needs of insurer companies' medical, life and non life classes of business
 - Anoud⁺ is a tried-and-tested solution
 - Anoud⁺ is implemented at QIC Group subsidiaries in GCC and Europe, QLM, and at several 3rd party insurance companies
 - Anoud+ is deployed throughout the GCC region
 - Anoud+ has been implemented in a number of insurance companies in Qatar, UAE and Oman over the past 7 years
 - Anoud+ was recently selected by 3 international insurers
 - Anoud+ is being implemented at a leading European insurer, a large Caribbean insurer and a major insurer in Oman
 - Anoud Tech and Anoud* are endorsed by Swiss Re, the world's #2 ranked reinsurance company

Anoud Tech and Swiss Re are jointly facilitating the digital transformation of the insurance industry

Headquartered in Qatar with a development Centre of Excellence in India

Anoud Tech has a rapidly growing headcount, which currently stands at 180 full-time employees (Qatar = 33; India = 147)

ANOUD TECHNOLOGIES - LONG-TERM PARTNERSHIP WITH SWISS RE



Appendix

Anoud Tech and Swiss Re are jointly pursuing the digital transformation of the insurance industry







Integration of Swiss Re Portfolio Insights® and CatNet® Advisory services for clients, to support migration and adoption of Anoud⁺

Strengthening of operational resilience

Access to the latest digital technology



At a Glance

"With Anoud+, we are able to help QIC bring a best-in-class insurance platform. This platform can support insurers to strengthen their operational resilience and gain access to digital technology. We're excited to work with Anoud Technologies and QIC on this important step forward for insurers."

Lukas Mueller, Swiss Re Head of MENA

At a Glance

Appendix



APPENDIX

| At a Glance | Strategy | Competitive Position | Performance | Organisation | Risk Management | Risk free Revenue Streams | Appendix |
|-------------------------------|-----------------------|----------------------|-------------|--------------|-----------------|------------------------------|--|
| INCOME S | STATEMENT, | 2019 – 2022 Q1 | | | | يـن QAI | محموعة قطر التام AR INSURANCE GROUP |
| Particulars (| all figures in QA | R '000) | | 2019 | 2020 | 2021 | 2022 Q1 |
| Gross written premium | | | 12,05 | 59,943 | 12,201,733 | 12,646,967 | 3,185,853 |
| Net earned p | remium | | 9,96 | 66,575 | 8,918,305 | 8,649,964 | 2,095,127 |
| Net claims in | curred | | (6,80 | 7,003) | (7,312,649) | (5,978,894) | (1,376,876) |
| Net commission | | (2,87 | 7,374) | (2,200,552) | (2,320,670) | (547,336) | |
| Net underwr | iting income | | 28 | 32,198 | (594,896) | 350,400 | 170,915 |
| Investment a | nd other income | • | 1,03 | 36,451 | 1,365,761 | 1,124,778 | 300,887 |
| G&A expense | es | | (73 | 4,612) | (742,840) | (844,877) | (241,660) |
| Profit from d | iscontinued oper | rations | 8 | 36,878 | 98,048 | - | <u> </u> |
| Net income | Net income | | 67 | 70,915 | 126,073 | 630,301 | 230,142 |
| Attributable to: | | | | | Δ | | |
| Net income – Owners of parent | | 65 | 50,874 | 101,017 | 615,881 | 222,974 | |
| Net income – | - Non controlling | interests | 2 | 20,041 | 25,056 | 14,420 | 7,168 |
| For 2020 results | s - Refer the note in | page 5 | | | | | 37 |

| At a Glance | Strategy | Competitive Position | Performance | Organisation | Risk Management | Risk free Revenue Streams | Appendix | | | |
|---------------------------|-------------------------------|----------------------|-------------|--------------|-----------------|------------------------------|------------|--|--|--|
| BALANCE | BALANCE SHEET, 2019 – 2022 Q1 | | | | | | | | | |
| Balance Shee | et (QAR '000) | | | 2019 | 2020 | 2021 | 2022 Q1 | | | |
| ASSETS | | | | | | | | | | |
| Cash and cash | n equivalents | | 8,5 | 44,700 | 8,212,111 | 9,598,999 | 8,776,759 | | | |
| Insurance and | d other receivabl | es | 8,4 | 52,858 | 9,004,400 | 8,516,579 | 9,386,771 | | | |
| Reinsurance o | contract assets | | 5,0 | 99,804 | 7,302,864 | 7,909,619 | 8,070,089 | | | |
| Investments | | | 15,9 | 38,130 | 16,988,120 | 16,508,977 | 16,851,729 | | | |
| Investment p | roperties | | 5 | 96,004 | 479,451 | 463,927 | 453,774 | | | |
| Property and | equipment | | 1 | .46,935 | 133,486 | 126,179 | 121,176 | | | |
| Goodwill and | intangible assets | S | 636,883 | | 620,501 | 557,597 | 547,410 | | | |
| TOTAL ASSET | S | | 39,4 | 15,314 | 42,740,933 | 43,681,877 | 44,207,648 | | | |
| Liabilities | | | | | | | | | | |
| Short term bo | orrowings | | 4,5 | 26,219 | 4,109,766 | 4,439,960 | 4,897,531 | | | |
| Insurance cor | ntract liabilities | | 20,499,218 | | 23,080,985 | 23,689,463 | 23,560,671 | | | |
| Provisions, re | insurance and ot | ther payables | 3,9 | 95,183 | 4,374,022 | 4,166,084 | 4,919,684 | | | |
| Loans | | | 178,500 | | 186,255 | 171,262 | 166,820 | | | |
| Total liabilitie | es | | 29,1 | .99,120 | 31,751,028 | 32,466,769 | 33,544,706 | | | |
| Equity | | | | | | | | | | |
| Share capital | | | 3,266,101 | | 3,266,101 | 3,266,101 | 3,266,101 | | | |
| Reserves & surplus | | 5,187,160 | | 4,939,516 | 5,152,807 | 4,598,007 | | | | |
| Non controlling interests | | | 147,337 | | 87,047 | 98,959 | 101,593 | | | |
| Subordinated | perpetual debt | | 1,6 | 515,596 | 2,697,241 | 2,697,241 | 2,697,241 | | | |
| Total equity | | | 10,2 | 16,194 | 10,989,905 | 11,215,108 | 10,662,942 | | | |
| TOTAL LIABIL | ITIES & EQUITY | | 39,4 | 15,314 | 42,740,933 | 43,681,877 | 44,207,648 | | | |
| | | | | | | | 38 | | | |

At a Glance

EXPERIENCED MANAGEMENT TEAM





Salem Khalaf Al Mannai **Group CEO**

21 Years with QIC



Sultan Ghani Adviser to the Group CEO

24 Years with QIC



Varghese David Group Chief Financial Officer

24 Years with QIC



Haya Al Mana Group Chief Administrative Officer

2 Years with QIC



C.M. Unnikrishnan Deputy CEO - MENA Operations

25 Years with QIC



Saji Philipose **Group Chief Audit Executive**

15 Years with QIC



Ahmed El Tabbakh Deputy CEO - International Operations

11 Years with QIC



Mark Graham Group Chief Risk Officer

8 Years with QIC



Lars Gehrmann Group Chief Digital Officer

Joined QIC in August 2021

ننتشــر عالميــاً. وفــي المقدمــة إقليميــاً. Expanding Globally. Leading Regionally.





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