JARIR MARKETING COMPANY (A Saudi Joint Stock Company) CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2023 AND INDEPENDENT AUDITOR'S REPORT

JARIR MARKETING COMPANY (A Saudi Joint Stock Company) Consolidated Financial Statements for the Year Ended December 31, 2023

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 $Independent\ auditor's\ report\ to\ the\ shareholders\ of\ Jarir\ Marketing\ Company\ (A\ Saudi\ Joint\ Stock\ Company)$

Report on the audit of the consolidated financial statements

Our opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Jarir Marketing Company (the "Company") and its subsidiaries (together the "Group") as at December 31, 2023, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA).

What we have audited

The Group's consolidated financial statements comprise:

- the consolidated statement of financial position as at December 31, 2023;
- the consolidated statement of income for the year then ended;
- · the consolidated statement of comprehensive income for the year then ended;
- · the consolidated statement of changes in shareholders' equity for the year then ended;
- · the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards), endorsed in the Kingdom of Saudi Arabia (the "Code"), that is relevant to our audit of the consolidated financial statements and we have fulfilled our other ethical responsibilities in accordance with the Code's requirements.

Our audit approach

Overview

Key Audit Matters

Revenue recognition

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated financial statements. In particular, we considered where the directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.



Independent auditor's report to the shareholders of Jarir Marketing Company (A Saudi Joint Stock Company) – (continued)

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter

How our audit addressed the key audit matter

Revenue recognition

As at December 31, 2023, the Group had recognized annual revenue of SR 10,594,919 thousand (2022: SR 9,391,699 thousand).

Revenue is recognized when the Group meets its performance obligations in accordance with its policies, which generally results in recognition of revenue at a point in time.

The Group focuses on revenue as one of its primary performance measures. Revenue generally comprises of a large volume of individually small transactions across a range of different products distributed through retail outlets and other channels.

A significant part of the Group's revenue is heavily reliant on IT systems with automated processes and controls over the capture, storage, extraction, and integration of information. Accordingly, given the significance to the Group's operations, we consider revenue recognition as a key audit matter.

We performed the following procedures:

- Obtained an understanding of the Group's accounting policies with respect to revenue recognition and evaluated whether they are compliant with International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia.
- Assessed and tested the design and operating effectiveness of the Group's IT controls over revenue recognition, including but not limited to those over user access, change management, data extraction and interfaces, and integration and financial reporting.
- We tested the Group's controls around revenue recognition, including automated controls.
- Performed test of details in addition to analytical review for various revenue streams and to address cut-off, accuracy, and occurrence assertions.
- Performed tests of journal entries relating to revenue, to address the risk of management override of controls relating to the revenue process.
- Assessed the adequacy and appropriateness of the related disclosures in the accompanying consolidated financial statements.

Refer to Note 20 to the consolidated financial statements for further information.



 $Independent\ auditor's\ report\ to\ the\ shareholders\ of\ Jarir\ Marketing\ Company\ (A\ Saudi\ Joint\ Stock\ Company) - (continued)$

Other information

The directors are responsible for the other information. The other information comprises the information included in the Group's 2023 Annual Report (but does not include the consolidated financial statements and our auditor's report thereon), which is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Group's Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of the Board of Directors and those charged with governance for the consolidated financial statements

The Board of Directors is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by SOCPA, and the applicable requirements of the Regulations for Companies and the Company's By-laws, and for such internal control as they determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the board of directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board of directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, i.e., the Board of Directors, are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



Independent auditor's report to the shareholders of Jarir Marketing Company (A Saudi Joint Stock Company) – (continued)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

As part of an audit in accordance with International Standards on Auditing, that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
 resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
 intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the board of directors.
- Conclude on the appropriateness of the board of directors's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the
 disclosures, and whether the consolidated financial statements represent the underlying transactions and events
 in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
 activities within the Group to express an opinion on the consolidated financial statements. We are responsible
 for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit
 opinion

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.



Independent auditor's report to the shareholders of Jarir Marketing Company (A Saudi Joint Stock Company) – (continued)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

PricewaterhouseCoopers

Waleed Alhidiri License No. 559

March 7, 2024

(A Saudi Joint Stock Company)

Consolidated statement of financial position

(All amounts in Saudi Riyals thousands unless otherwise stated)

		As at Deceml	per 31,
	Note	2023	2022
Assets			
Current assets			
Cash and cash equivalents	3	50,031	526,183
Trade receivables	4	220,902	193,102
Inventories	5	1,647,915	1,319,330
Prepayments and other assets	6	292,317	295,206
Total current assets		2,211,165	2,333,821
Non-current assets			
Financial assets at fair value through profit or loss	7	40,460	21,710
Investment properties	8	281,046	295,651
Right-of-use assets	9	583,038	590,820
Property and equipment	10	994,767	1,015,482
Total non-current assets	_	1,899,311	1,923,663
Total assets		4,110,476	4,257,484
	_	., -, ., -	15-3751-4
Liabilities and shareholders' equity Liabilities			
Current liabilities			
Bank borrowings and term loans	11	E 416	
Lease liabilities	32	5,416	107 600
Accounts payable	32 12	127,675 1,097,050	137,699 1,294,288
Accrued expenses and other liabilities	13	228,115	182,681
Employees' incentive program	13	23,958	9,581
Deferred income	14	16,272	16,126
Zakat payable	15		,
Total current liabilities	15	73,425	55,310
	-	1,571,911	1,695,685
Non-current liabilities Lease liabilities	0.0	594 0==	=90 .=0
End of service benefits	32 16	581,257	583,150
Employees' incentive program	10	178,265	163,466
Deferred income	4.4	4,941	10,717
Total non-current liabilities	14	2,542	2,933
	-	767,005	760,266
Total liabilities	-	2,338,916	2,455,951
Shareholders' equity	0		
Share capital	18	1,200,000	1,200,000
Statutory reserve	19	3 = 3	393,957
Foreign exchange reserve	26	(105,937)	(93,824)
Retained earnings	23	677,497	301,400
Net shareholders' equity	-	1,771,560	1,801,533
Total liabilities and shareholders' equity		4,110,476	4,257,484

JARIR MARKETING COMPANY (A Saudi Joint Stock Company) Consolidated statement of income (All amounts in Saudi Riyals thousands unless otherwise stated)

		Year ended Dec	ember 31,
	Note	2023	2022
Revenue	20	10,594,919	9,391,699
Cost of sales	21	(9,318,991)	(8,104,320)
Gross profit	_	1,275,928	1,287,379
General and administrative expenses	22	(136,157)	(131,561)
Selling and marketing expenses	23	(167,236)	(193,991)
Other income, net	24	72,595	56,693
Income from operations	_	1,045,130	1,018,520
Finance cost	11.1	(47,258)	(40,749)
Finance income	25	4,377	75
Income before zakat and income tax	_	1,002,249	977,846
Zakat	15	(29,000)	(8,000)
Income tax	15	(206)	(85)
Net income for the year	-	973,043	969,761
All attributable to the shareholders of the Company.			
Earnings per share (Saudi Riyals):			
Basic and diluted earnings per share	27	0.81	0.81



JARIR MARKETING COMPANY (A Saudi Joint Stock Company) Consolidated statement of comprehensive income (All amounts in Saudi Riyals thousands unless otherwise stated)

		Year ended Decei	mber 31,
	Note	2023	2022
Net income for the year		973,043	969,761
Other comprehensive loss that may be reclassified subsequently to the consolidated statement of income Exchange differences on translation of foreign operations	06	(10.110)	(29.26.2)
operations	26	(12,113)	(28,964)
Other comprehensive income that will not be reclassified subsequently to the consolidated statement of income Remeasurement of end of service benefits	16	(903)	15,702
Other comprehensive loss for the year		(13,016)	(13,262)
	_		
Total comprehensive income for the year	_	960,027	956,499

All attributable to the shareholders of the Company.

JARIR MARKETING COMPANY
(A Saudi Joint Stock Company)
Consolidated statement of changes in shareholders' equity
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Note _	Share capital	Statutory reserve	Foreign exchange reserve	Retained earnings	Total
January 1, 2023		1,200,000	393,957	(93,824)	301,400	1,801,533
Net income for the year Other comprehensive income for the year			91	(12,113)	973,043 (903)	973,043 (13,016)
Total comprehensive income for the year	-		(#)	(12,113)	972,140	960,027
Transfer of statutory reserve to retained earnings Transactions with owners in their capacity as owners:	19	(-	(393,957)	~	393,957	
Dividends	28		-	- 2	(990,000)	(990,000)
December 31, 2023	_	1,200,000	5	(105,937)	677,497	1,771,560
January 1, 2022		1,200,000	393,957	(64,860)	239,937	1,769,034
Net income for the year		20		-	969,761	969,761
Other comprehensive income for the year				(28,964)	15,702	(13,262)
Total comprehensive income for the year		3		(28,964)	985,463	956,499
Transactions with owners in their capacity as owners: Dividends	28 _				(924,000)	(924,000)
December 31, 2022		1,200,000	393,957	(93,824)	301,400	1,801,533

The notes on pages 11 to 55 form an integral part of these consolidated financial statements.

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Consolidated statement of cash flows (All amounts in Saudi Riyals thousands unless otherwise stated)

		Year ended Dec	ember 31,
	Note =	2023	2022
Cash flows from operating activities			
Net income for the year		973,043	969,761
Adjustments for non-cash items			
Depreciation	8,9,10	182,955	167,018
Net impairment losses on trade receivables	4	1,459	1,604
Provision for slow moving inventory	5	25,482	533
(Gain) / loss on disposal of property and equipment		(335)	68
Reversal of impairment of investment property	8	(379)	(2,590)
Gain on sale of assets held for sale	24		(10,215)
Gain on termination of right of use assets		(3,178)	(6)
Zakat and income tax	15	29,206	8,085
Provision / (reversal) for employees' incentives			
program		8,601	(1,123)
Provision for end of service benefits	16	26,934	22,769
Finance cost	11.1	47,258	40,749
Changes in working capital			
Accounts receivable		(29,259)	(41,991)
Inventories		(354,067)	(85,151)
Prepayments and other current assets		1,347	(52,350)
Accounts payable		(197,238)	31,259
Accrued expenses and other liabilities		45,303	25,279
Deferred income		(245)	(836)
Employees' incentive program paid		-	(1,931)
Zakat and income tax paid	15	(10,960)	(22,879)
Finance cost paid		(44,082)	(38,703)
End of service benefits paid	16	(13,038)	(10,750)
Net cash generated from operating activities	_	688,807	998,600
Cash flows from investing activities			
Additions to investment properties	8	(3,980)	(6,063)
Additions to property and equipment	10	(43,286)	(50,503)
Additions to financial assets at FV through P&L	7	(18,750)	(30,303)
Proceeds from sale of property and equipment	,	485	142
Proceeds from sale of assets held for sale	24	400	178,000
Collections from finance lease receivables	-4	157	865
Net cash (utilized in) / generated from	_	-3/	003
investing activities		(65,374)	122,441
Cool Cool Cool Cool	_		
Cash flows from financing activities			
Payment of lease liabilities	32	(113,107)	(102,800)
Receipt of bank borrowing and term loans, net	_	5,416	- ž:
Dividends paid	28	(990,000)	(924,000)
Net cash utilized in financing activities	_	(1,097,691)	(1,026,800)
Net (decrease) / increase in cash and			
cash equivalents		(474,258)	04 241
Effect of exchange rate changes in cash and		(4/4,200)	94,241
cash equivalents		(1,894)	(055)
Cash and cash equivalents at beginning of the year			(257)
Cash and cash equivalents at beginning of the year		526,183	432,199
caon and caon equivalents at end of the year	3	50,031	526,183
Non-cash financing and investing activities	8, 9		
-			1

(All amounts in Saudi Rivals thousands unless otherwise stated)

1 General information

Jarir Marketing Company (the "Company") is a Saudi joint stock company formed pursuant to the resolution of the Ministry of Commerce Number 1193 dated Rajab 11, 1421H (corresponding to October 8, 2000) and is registered in Riyadh, Kingdom of Saudi Arabia under Commercial Registration Number 1010032264 dated Shaa'ban 18, 1400H (corresponding to July 1, 1980).

The Company's registered office is based in Riyadh. As at December 31, 2023, the Company had 70 retail showrooms (2022: 68 retail showrooms) in the Kingdom of Saudi Arabia and the other Gulf countries, in addition to real estate investments in the Arab Republic of Egypt through Jarir Egypt Real Estate Company SAE.

The objectives of the Company and its subsidiaries (collectively referred to as the "Group") include; retail and wholesale trading in office and school supplies, children toys, books, educational aids, office furniture, engineering equipment, computers and computer systems, electronic and electrical devices, maintenance of computers and electronic and electrical devices, sports and scout equipment and paper. It also includes, purchase of residential and commercial buildings and the acquisition of land to construct buildings for sale or lease for the interest of the Company.

The accompanying consolidated financial statements comprise the financial statements of the Company and its following subsidiaries:

Subsidiaries	Country of incorporation	Direct and inc ownership a December	ıs at
		2023	2022
Jarir Bookstore			
(United Company for Office Supplies) WLL	Qatar	100%	100%
Jarir Trading Company LLC	UAE	100%	100%
United Bookstore	UAE	100%	100%
Jarir International Central Market WLL	Kuwait	100%	100%
Jarir Egypt Real Estate Company – SAE	Egypt	100%	100%
Jarir Marketing Bahrain WLL	Bahrain	100%	100%

Certain ownership interests in the subsidiaries are registered in the name of trustees who have formally assigned their shares to the Company.

The accompanying consolidated financial statements were approved by the Company's Board of Directors on March 7, 2024.

2 Material accounting policies

Material accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies are consistently applied to all periods presented, except for the adoption of the amendments to standards new effective as of January 1, 2023.

2.1 Basis of preparation

(i) Statement of Compliance

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS)as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA"), collectively hereafter referred to as "IFRS".

The amounts in the consolidated financial statements have been presented in Saudi Riyals with all values rounded to the nearest thousand except where stated otherwise.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.1 Basis of preparation (continued)

(ii) Historic cost convention

These consolidated financial statements have been prepared under the historical cost convention, as modified for financial assets at fair value through profit or loss and by using the actuarial basis for end of service benefits, on the accrual basis of accounting.

(iii) Critical accounting estimates and judgments

The preparation of consolidated financial statements requires management to use judgment in applying its accounting policies and estimates and assumptions about the future. Estimates and other judgments are continuously evaluated and are based on management's experience and other factors, including expectations about future events that are believed to be reasonable under the circumstances. Although these estimates and judgments are based on management's best knowledge of current events and actions, actual results ultimately may differ from those estimates. The estimates and assumptions that have a risk of causing an adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(a) Impairment test for non-financial assets

Judgment is required in assessing whether certain factors would be considered an indicator of impairment. Management considers both internal and external information to determine whether there is an indicator of impairment present and, accordingly, whether impairment testing is required. When impairment testing is required, discounted cash flow models are used to determine the recoverable amount of respective assets. When market transactions for comparable assets are available, these are considered in determining the recoverable amount of assets. Significant assumptions used in preparing discounted cash flow models include growth rates, expected future cash flows, operating costs, capital expenditures and discount rates. These inputs are based on management's best estimates of what an independent market participant would consider appropriate. Changes in these inputs may alter the results of impairment testing, the amount of the impairment charges recorded in the consolidated statement of income and the resulting carrying values of assets.

(b) Financial assets at fair value through profit or loss (FVTPL)

These financial assets are investments in unquoted equity where insufficient recent information is available to measure fair value and management assessment is that cost represents the best estimate of fair value.

(c) Assumptions for end of service benefits provision

The calculation of end of service benefits provision depends on employees' estimated length of service and their estimated salary at end of service. Such estimates were based on the actuarial assumptions developed by management. Those actuarial assumptions were based on the Group's historical data, recent trends, and management plans and forecasts with respect to salary levels.

Life expectancy is not considered a principal actuarial assumption in measuring end of service benefits provision and therefore, possible changes in life expectancy are not expected to have a significant impact on the level of obligation, especially since only a few employees are assumed to serve until the retirement age. Moreover, changes in life expectancy will affect the estimates related to those employees only if life expectancy becomes less than retirement age and in such cases, the impact is not expected to be significant.

The discount rate was estimated by reference to yields on the governmental bonds, as management assessed that there is no deep market in high quality corporate bonds. The Group used a single discount rate that approximates the estimated timing and amount of benefit payments.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.1 Basis of preparation (continued)

- (iii) Critical accounting estimates and judgments (continued)
- (d) Provision for impairment of trade receivables

The impairment provision for trade receivables is estimated based on assumptions about risk of default and expected loss rates. The Group uses judgement in making such assumptions and how changes in market and economic factors affect expected credit loss. The Group's judgement is based on the Group's past historical trends, market conditions and forward looking estimates at each reporting date.

(e) Provision for slow moving inventories

Provision for slow moving inventories is maintained at a level considered adequate to provide for potential loss on inventory items. The level of allowance is determined and guided by the Group's policy. An evaluation of inventories, designed to identify potential charges to provision, is performed on a continuous basis throughout the year. Management uses judgment based on the best available facts and circumstances, including but not limited to evaluation of individual inventory items' future utilization. The amount and timing of recorded expenses for any period would therefore differ based on the judgments or estimates made. An increase in provision for slow moving inventories would increase the Group's recorded expenses and decrease current assets.

(f) Determining the lease term

The Group as lessee determines the lease term as the non-cancellable period of a lease, together with both (a) periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option and (b) periods covered by an option to terminate the lease if the lessee is reasonably certain not to exercise that option. For contracts that include extension and termination options, the Group uses judgement in evaluating whether it is reasonably certain whether to exercise the option to renew or terminate the lease. In doing so, it considers all relevant factors that create an economic incentive for it to exercise the renewal or termination. Those factors include current and expected showroom performance, availability, cost and other terms of substitutes, magnitude of leasehold improvements, length of extension or renewal, and cost of extension or renewal. Following the commencement date, the Group reassesses whether it is reasonably certain to exercise an extension option, or not to exercise a termination option, upon the occurrence of either a significant event or a significant change in circumstances that is within the control of the Group and affects whether it is reasonably certain to exercise an option not previously included in its determination of the lease term, or not to exercise an option previously included in its determination of the lease term.

(iv) New standards, amendment to standards and interpretations that are effective for the current uear

There were no new standards issued, however, the following amendments to standards, relevant for the Group, are effective from January 1, 2023 and have been applied by the Group for the first time in its reporting periods commencing on or after January 1, 2023:

- Amendments to IAS 8: Definition of 'accounting estimates, the distinction between changes in accounting estimates and changes in accounting policies and the correction of errors, and the use of measurement techniques and inputs to develop accounting estimates.
- Amendments to IAS 1 and IFRS Practice Statement 2: Guidance and examples to help entities apply materiality judgements to accounting policy disclosures and replacing the requirement to disclose significant accounting policies with a requirement to disclose material accounting policies.

Application of the above amendments by the Group did not have any material effect on the Group's consolidated financial statements.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.1 Basis of preparation (continued)

(v) New IFRS standards, amendments to IFRS standards and interpretations not yet effective

There were no new standards issued, however, the following amendments to standards have been published by IASB that are not yet effective as of December 2023, and where early application is permitted by these amendments the Group has not early adopted.:

- Amendments to IAS 1: Classification of Liabilities as Current or Non-current. The amendments specify the requirements for classifying liabilities as current or non-current and require certain disclosures. These amendments are effective for annual reporting periods beginning on or after 1 January 2024, and they are not expected to have a significant impact on the Group's consolidated financial statements.
- Amendments to IFRS 16: Lease Liability in a Sale and Leaseback. The amendments specify the requirements that a seller-lessee uses in measuring the lease liability arising in a sale and leaseback transaction, ensuring the seller-lessee does not recognize any amount of the gain or loss that relates to the right of use it retains. The amendments are effective for annual reporting periods beginning on or after 1 January 2024 and they are not expected to have a significant impact on the Group's consolidated financial statements.
- Amendments to IAS 21: Lack of Exchangeability. The amendments clarify how an entity should assess whether a currency is exchangeable, how it should determine a spot exchange rate when exchangeability is lacking, and require certain disclosures. The amendments apply for annual reporting periods beginning on or after 1 January 2025. The Group is currently assessing the impact of the amendments on the Group's consolidated financial statements considering its foreign operations in Egypt.
- Amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments: Disclosures: Supplier Finance Arrangements (Issued on 25 May 2023). These amendments require the disclosures to clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The purpose of the additional disclosure requirements is to assist users of financial statements in understanding the effects of supplier finance arrangements on liabilities, cash flows and exposure to liquidity risk. The amendments will be effective for the annual reporting periods beginning on or after 1 January 2024, and they are not expected to have a significant impact on the Group's consolidated financial statements.

2.2 Subsidiaries

Subsidiaries are those entities which the Company controls. The Company controls an investee if, and only if, the Company has:

- power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

The presumption is that a majority of voting rights results in control. All relevant activities are directed by the Company being the holder of all the voting rights. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.2 Subsidiaries (continued)

The acquisition method of accounting is used to account for the acquisition of subsidiaries. The consideration transferred for the acquisition of subsidiary comprises the:

- the fair value of the assets transferred;
- liabilities incurred to the former owners of the acquired business;
- equity interest issued by the Group;
- fair value of any asset or liability resulting from a contingent consideration arrangement; and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognizes any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets.

Acquisition-related costs are expensed as incurred.

Non-controlling interests, if any, represent equity interests in subsidiaries owned by outside parties. Non-controlling interests, in the results and equity of subsidiaries are shown separately in the consolidated statement of income, statement of comprehensive income, statement of changes in shareholders' equity and statement of financial position respectively.

2.3 Foreign currency

The consolidated financial statements are presented in Saudi Riyals, which is the Company's functional currency and the Group's presentation currency. Each subsidiary in the Group determines its own functional currency (which is the currency of the primary economic environment in which the entity operates), and as a result, items included in the financial statements of each subsidiary are measured using that functional currency.

Foreign currency transactions are translated into Saudi Riyals using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at the period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognized in the consolidated statement of income.

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the Group's presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position and
- income and expenses for each statement of income and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions).

On consolidation, exchange differences arising from the translation of any net investment in foreign entities, are recognized in other comprehensive income. When a foreign operation is sold, the associated exchange differences are reclassified to profit or loss, as part of the gain or loss on sale.

Exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur and therefore in substance forms a part of the Company's net investment in that foreign operation, are recognized in equity through other comprehensive income and reclassified to the profit or loss on disposal of the net investment.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.4 Financial instruments

(a) Initial recognition and measurement of financial instruments

The Group initially recognizes financial assets and financial liabilities when it becomes party to the contractual provisions of the financial instrument.

Trade receivables that do not have a significant financing component, initial measurement is at their transaction price, which is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Except for trade receivables that do not have a significant financing component, initial measurement of the financial instrument is at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss (FVTPL), transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability. Transaction costs of financial assets carried at FVTPL are expensed in the consolidated statement of income.

(b) Financial assets - subsequent classification and measurement

Financial assets are subsequently measured at amortized cost, fair value through other comprehensive income or fair value through profit or loss. There are two criteria used to determine how financial assets should be classified and measured:

- (i) the Group's business model for managing the financial assets and
- (ii) the contractual cash flow characteristics of the financial asset.

Key management personnel have determined that the Group's financial assets are held within a business model whose objective is to hold financial assets in order to collect cash flows.

A financial asset is measured at amortized cost if the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Otherwise, a financial asset is measured at fair value through profit or loss (FVTPL).

Investments in equity instruments are measured at fair value, and the Group did not elect to present in other comprehensive income subsequent changes in the fair value of such investment in an equity instrument. On transition to IFRS, the available for sale investment was reclassified to financial assets at FVTPL.

For investments in unquoted equity, if insufficient more recent information is available to measure fair value, or if there is a wide range of possible fair value measurements and cost represents the best estimate of fair value within that range, cost may be an appropriate estimate of fair value.

Financial assets are only reclassified between measurement categories, when and only when, the Group's business model for managing them changes, which is expected to be uncommon.

The Group derecognizes a financial asset when the rights to the cash flows from the financial asset have expired or where the Group has transferred substantially all risks and rewards associated with the financial asset and does not retain control of the financial asset.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.4 Financial instruments (continued)

(c) Impairment of financial assets

The Group assesses on a forward-looking basis the expected credit losses associated with its assets carried at amortized cost.

As required by IFRS 9, the Group applies the simplified approach for trade receivables. As permitted by IFRS 9, the Group elected to apply the simplified approach for lease receivables, so the Group always measures the loss allowance at an amount equal to lifetime expected credit losses. The Group uses a provision matrix in the calculation of the expected credit losses on trade receivables to estimate the lifetime expected credit losses, applying certain provision rates to respective aging buckets. Trade receivables are segmented into two segments: (i) wholesale and (ii) corporate sales, as each has its own credit loss pattern and, accordingly, different aging buckets and provision rates. Financial assets are written-off only when:

- (i) the debt is at least one year past due;
- (ii) the Group have attempted to recover and engaged in all relevant legal enforcement activities;
- (iii) it is concluded that there is no reasonable expectation of recovery; and
- (iv) the write-off is approved by the Board of Directors, or management to the extent delegated by the Board of Directors.

Recoveries made are recognized in the consolidated statement of income.

(d) Financial liabilities - subsequent classification and measurement

Financial liabilities are subsequently measured at amortized cost using the effective interest method. The effective interest rate is the rate that discounts the estimated future cash payments through the expected life of the financial liability, or where appropriate, a shorter period to the net carrying amount on initial recognition.

The Group derecognizes a financial liability (or a part of a financial liability) from its consolidated statement of financial position when, and only when, it is extinguished, i.e. when the obligation specified in the contract is discharged or cancelled or expires.

(e) Cash and cash equivalents

Cash and cash equivalents include cash at banks and on hand and short-term deposits with a maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(f) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group has a legally enforceable right to offset the recognized amounts and intends to settle them on a net basis or to realize the asset and settle the liability simultaneously.

2.5 Inventories

Inventories are carried at the lower of cost or net realizable value. Cost is determined using weighted average method. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs to sell.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.6 Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation, including property under construction for such purposes.

Investment properties are stated at cost less of accumulated depreciation and/or accumulated impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition of the items.

Land is not depreciated. Capital work in progress is transferred to the appropriate investment properties category upon completion and depreciated from the point at which it is ready for use. Depreciation of buildings is calculated on a straight-line basis over the estimated useful life of 33 years. Significant parts of an item of investment properties are depreciated separately.

Investment properties are derecognized either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. If an investment property becomes owner-occupied, it is reclassified as property and equipment.

The difference between the net disposal proceeds and the carrying amount of the asset is recognized in the consolidated statement of income in the period of derecognition.

Investment properties also include the right-of-use assets that meet the definition of investment property as explained in note 2.7.

The Group discloses the fair values of investment properties in the notes to the annual consolidated financial statements.

2.7 Lease accounting

The Group has applied IFRS 16 at the beginning of 2019 using the modified retrospective approach.

(i) The Group as a lessee

At the lease commencement date, the Group recognizes a right-of-use asset and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases (leases with a lease term of 12 months or less) and leases of low-value assets, for which the Group recognizes the lease payments as an operating expense (unless they are incurred to produce assets) on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate. In general, the Group uses its incremental borrowing rate as the discount rate which has been used to measure all the lease liabilities recognized.

Lease payments included in the measurement of the lease liability comprise:

- fixed lease payments (including in-substance fixed payments), less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.7 Lease accounting (continued)

(i) The Group as a lessee (continued)

The lease liability is presented as a separate line in the consolidated statement of financial position, classified as current and non-current.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest rate method) and by reducing the carrying amount to reflect the lease payments made.

The Group remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in
 which case the lease liability is remeasured by discounting the revised lease payments using a revised
 discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified, and the lease modification is not accounted for as a separate lease, in
 which case the lease liability is remeasured by discounting the revised lease payments using a revised
 discount rate.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of the lease term or the economic useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the economic useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are presented as a separate line in the consolidated statement of financial position, unless the right-of-use asset meet the definition of investment property and in such case, it is presented in the consolidated statement of financial position within investment property.

Variable rents that do not depend on an index or rate are not included in the measurement the lease liability and the right-of-use asset, and the related payments are recognized as an expense (unless they are incurred to produce assets) in the period in which the event or condition that triggers those payments occurs.

(ii) The Group as a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. In such case the lease is a finance lease, otherwise it is an operating lease.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sub-lease separately. It assesses the lease classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.7 Lease accounting (continued)

(ii) The Group as a lessor (continued)

If an arrangement contains lease and non-lease components, then the Group applies IFRS 15 to allocate the consideration in the contract. The Group applies the derecognition and impairment requirements in IFRS 9 to the finance lease receivables.

Lease payments received under operating leases are recognized as income on a straight-line basis over the lease term as part of other income.

2.8 Property and equipment

Property and equipment is stated at cost, net of accumulated depreciation and/or accumulated impairment losses, if any. Cost includes expenditure that is directly attributable to the acquisition of the items.

Major inspections are recognized in the carrying amount of the property and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in the consolidated statement of income as incurred.

Land is not depreciated. Capital work in progress is transferred to the appropriate property and equipment category upon completion and depreciated from the point at which it is ready for use. Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Buildings	25 - 33 years
Machinery and equipment	5 - 13.33 years
Furniture and fixtures	5 -10 years
Motor vehicles	4 years
Computers	5 years
Leasehold improvements	3 years

Significant parts of an item of property and equipment are depreciated separately.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of income when the asset is derecognized. When the use of a property changes from owner-occupied to investment property, the property is reclassified as investment property.

The residual values, useful lives and methods of depreciation of property and equipment are reviewed at each financial year-end and adjusted prospectively, if appropriate.

2.9 Impairment of non-financial assets

The Group assesses at the end of each reporting period whether there is any indication that non-financial assets may be impaired.

Non-financial assets other than goodwill, if any, are tested for impairment when events or changes in circumstances indicate that the carrying amount may not be recoverable. Goodwill, if any, is tested for impairment annually. For the purpose of measuring recoverable amounts, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units 'CGUs'). Recoverable amount is the higher of an asset's fair value less costs of disposal and value in use (being the present value of the expected future cash flows of the relevant asset or CGU, as determined by management). When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Such impairment loss is recognized in the consolidated statement of income in the period it has occurred.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.9 Impairment of non-financial assets (continued)

The Group assesses at the end of each reporting period whether there is any indication that an impairment loss recognized in prior periods for an asset other than goodwill, if any, may no longer exist or may have decreased. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. Such reversal is recognized in the consolidated statement of income. Impairment losses on goodwill, if any, are not reversible.

2.10 Assets held for sale

Non-current assets are classified as held for sale if their carrying amounts will be recovered primarily through a sale transaction rather than through continuing use.

Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

The criteria for held for sale classification are regarded as met only when the sale is highly probable, and the asset is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Such assets are not depreciated while it is classified as held for sale.

2.11 Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not recognized for future operating losses.

Where the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the consolidated statement of income net of any reimbursement.

2.12 Zakat and income taxes

The Company is subject to zakat in accordance with the regulations of Zakat, Tax and Customs Authority ("ZATCA"). Provision for zakat is computed in accordance with the regulations of ZATCA and is charged to the consolidated statement of income. Differences rising from final assessments are accounted for in the reporting period in which such assessments are finalized, with associated adjustments to zakat provision recognized in the consolidated statement of income.

The Company withholds taxes with non-residents as required under Saudi Arabian Income Tax Law, unless the applicable conventions for the avoidance of double taxation provide otherwise.

Foreign subsidiaries are subject to income taxes in their respective countries of domicile. Such income taxes are charged to the consolidated statement of income.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.13 Employee benefits

(a) Provision for end-of-service benefits

The level of benefit provided is based on the length of service and earnings of the person entitled, and computed in accordance with the rules stated under the Saudi Labor Law.

The liability for the end of service benefits, being a defined benefit plan, is determined using the Projected Unit Credit Method with actuarial valuations being conducted at end of annual reporting periods. The related liability recognized in the consolidated statement of financial position is the present value of the end of service benefits obligation at the end of the reporting period.

The discount rate applied in arriving at the present value of the end of service benefits obligation represents the yield on government bonds, by applying a single discount rate that approximately reflects the estimated timing and amount of benefit payments.

End of service benefits costs are categorized as follows:

- current service cost (increase in the present value of end of service benefits obligation resulting from employee service in the current period);
- (ii) interest expense (calculated by applying the discount rate at the beginning of the period to the end of service benefits liability); and

(iii) remeasurement.

Current service cost and the interest expense arising on the end of service benefits liability are included in the same line items in the consolidated statement of income of the related compensation cost.

Remeasurement, comprising actuarial gains and losses, is recognized in full in the period in which they occur, in other comprehensive income without recycling to the profit or loss in subsequent periods. Amounts recognized in other comprehensive income are recognized immediately in retained earnings.

(b) Short-term employee benefits

Short-term employee benefits are employee benefits that are expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service. Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

A liability is recognized for the amount expected to be paid under short-term cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

(c) Employees' incentive program

The Group adopts an employees' incentive program (the Program) whereby the Group grants selected employees the right to receive incentive cash compensation at the end of a vesting period if specified conditions are met. The amount of compensation is linked to the growth in net income as reported in the annual consolidated financial statements of the Group. Since the incentives are not expected to be settled wholly within twelve months after the end of the annual reporting period in which the employees render the related service, the liability for the Program is measured as the present value of the estimated future payments in respect of services provided by employees up to the reporting date using the Projected Unit Credit Method. The estimated future payments are discounted using the relevant yield on government bonds. Remeasurement is recognized in the consolidated statement of income in the period in which they arise. The liability for the Program is classified under current and non-current liability based on the expected date of settlement.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.14 Sales revenue

Sales revenue is measured based on the consideration specified in a contract with a customer excluding amounts collected on behalf of third parties, if any. The Group generally recognizes revenue at a point in time when it transfers control over a product to a customer, which typically occurs when the product is delivered to the customer. Sales revenue exclude value added tax (VAT) collected. Sales are shown in the consolidated statement of income net of returns and any discounts given.

The following is a description of principal activities, from which the Group generates its revenue:

(i) Sales in retail outlets

The Group owns and operates a chain of retail outlets under the "Jarir bookstore" brand, selling office supplies, school supplies, books, computers and peripherals, computer supplies, smartphones and accessories, electronics, art and craft supplies, video games and kids' development products.

Sales revenue is recognized when the customer takes possession of the product sold by a Group entity. Payment of the transaction price is due immediately when the customer purchases the product.

The Group's return policy grants customers the right of return within three days with certain requirements and certain exceptions.

(ii) Wholesale

The Group sells office supplies, school supplies, computer supplies and art and craft supplies to other resellers. Sales are recognized when control of the products has transferred, being when the products are delivered to the reseller and there is no unfulfilled obligation that could affect the reseller's acceptance of the products. This type of sales involves credit terms of 30-90 days. Typically, wholesale goods are non-returnable, and goods might be returned only at management's discretion.

(iii) Sale to corporate customers

The Group sells office supplies, school supplies, computer supplies, and art and craft supplies to corporate customers for their own use. Sales are recognized when the products are delivered to the customer and the Group has objective evidence that all criteria for acceptance have been satisfied. Typically, this type of sales involves credit terms of 30-90 days, and for certain customers, goods are returnable within 90 days provided goods are in their original condition.

(iv) Online sales

Retail sales are also conducted online through "Jarir.com" website and "Jarir Bookstore app". Sales are recognized when the products are delivered to the customers by the shipping agent. Payment of the transaction price is normally received upon or before placing online orders and recognized as a liability until the recognition of sales.

For all types of sales, historical experience suggests that the amount of returns is immaterial, and accordingly, no refund liability is recognized at the time of sale. The validity of this conclusion is assessed at each reporting date. If the returns pattern changed, the Group would recognize a refund liability and corresponding asset (right to the returned goods) for products expected to be returned, with revenue and related cost of sales adjusted accordingly.

In all the above types, the stated price is the transaction price, and the Group does not have contracts where the period between the transfer of the promised goods to the customer and payment by the customer exceeds one year, and as a result, the Group does not adjust transaction prices for the time value of money.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.14 Sales revenue (continued)

(iv) Online sales (continued)

The Group typically sells computers, peripherals smartphone and other electronic devices with standard warranties that provide assurance to the consumer that the product will work as intended normally for 12 months to 24 months from the date of sale. Provision is made for estimated warranty claims in respect of products sold which are still under warranty at the end of the reporting period. The provision is estimated based on historical warranty claim information, suppliers' recommendation, and recent trends.

The Group typically sells its own gift vouchers to its customers. The amounts collected from such sales are recognized as a liability being a performance obligation and recognized as revenue when the gift vouchers are redeemed by the customers. Under the terms of the gift voucher, its validity is one year.

2.15 Cost of sales and operating expenses

Cost of sales consists of the costs previously included in the measurement of inventories that have been sold to customers, warehouse costs, cost of distribution to outlets, and all the costs of retail outlets including salaries, wages and benefits, operating expenses, depreciation and occupancy costs.

Other operating expenses are classified as either general and administrative or selling and marketing expenses.

2.16 Rental revenue

Rental revenue from operating leases on investment properties as well as subleases within leased properties where the Group is lessee is accounted for on a straight-line basis over the lease term and recognized in the consolidated statement of income. Rents received in advance represent rents collected from tenants and are unearned at the reporting date and presented under current liability in the consolidated statement of financial position. Operating lease receivables represent the amount of rent receivables arising from operating lease contracts. Rental revenue from these properties is included under 'other income' in the consolidated statement of income.

2.17 Finance charges

Financing charges, if any, are recognized within finance costs in the consolidated statement of income using the effective interest rate method, except for borrowing costs relating to qualifying assets, if any, which are capitalized as part of the cost of that asset.

The effective interest method is a method of calculating the amortized cost of a financial liability and of allocating the interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments throughout the expected life of the financial instrument to the net carrying amount of the financial liability.

2.18 Earnings per share

The Group presents basic, and diluted (if any), earnings per share (EPS) data for its common shares. Basic EPS is calculated by dividing the profit or loss attributable to common shareholders of the Company by the weighted average number of common shares outstanding during the period, adjusted for own shares held (if any). Diluted EPS, if any, is determined by adjusting the profit or loss attributable to common shareholders and the weighted average number of common shares outstanding, adjusted for own shares held, for the effects of all dilutive potential common shares.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.19 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are reviewed regularly by the chief executive officer of the Group, being the chief operating decision-maker, to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial statements are available.

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Executive Officer.

2.20 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The fair value of an asset/liability is measured using the assumptions that market participants would use when pricing those assets, with the assumption that market participants act in their economic best interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets for which fair value is disclosed in the annual consolidated financial statements are categorized within the fair value hierarchy. This is described, as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

To measure the fair value of investment properties, the Group engages an independent valuer who holds a recognized and relevant professional qualification and has recent experience in the location and category of the asset being valued.

Management reviews valuer's report and assesses appropriateness of assumptions and valuation techniques and the overall reasonableness of valuation. For the purpose of fair value disclosures, the Group has determined classes of assets based on the nature, characteristics and risks of the asset and the level of the fair value hierarchy, as explained above. Management determined that the investment properties consist of three classes of assets: (i) freehold office and retail properties in KSA, (ii) freehold office and retail properties in Egypt and (iii) right-of-use assets recognized as per the requirements of IFRS 16.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

2 Material accounting policies (continued)

2.21 Current versus non-current classification

The Group presents assets and liabilities in the consolidated statement of financial position based on current/non-current classification. An asset is current when it is:

- expected to be realized or intended to be sold or consumed in the normal operating cycle;
- held primarily for the purpose of trading;
- expected to be realized within twelve months after the reporting period; or
- cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- it is expected to be settled in the normal operating cycle;
- it is held primarily for the purpose of trading;
- it is due to be settled within twelve months after the reporting period; or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

3 Cash and cash equivalents

	2023	2022
Cash at banks Cash in hand	45,263 4,768	521,170 5,013
	50,031	526,183

Cash at banks balance at December 31, 2023 included short-term deposits in form of Murabaha Investment of Saudi Riyals Nil (December 31, 2022: Saudi Riyals 100 million).

4 Trade receivables

247,054 (26,152)	217,795 (24,693)
220,902	193,102
	(26,152)

Movement in allowance for impairment of trade receivables is as follows:

	2023	2022
January 1 Additions	24,693 1,459	23,089 1,604
December 31	26,152	24,693

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

5 Inventories

	2023	2022
Smart phones, electronics and accessories	756,570	500,539
Computers and related supplies and programs	332,492	376,085
Books	176,124	146,691
Office supplies	157,012	146,891
Video games and smart TVs	145,364	143,977
School supplies	143,085	84,321
Engineering and technical supplies	46,467	50,389
Goods in transit	44,075	-
Other	8,775	7,004
	1,809,964	1,455,897
Less: provision for slow moving inventories	(162,049)	(136,567)
-	1,647,915	1,319,330

Movement in provision for slow moving inventories is as follows:

	2023	2022
January 1 Additions	136,567 25,482	136,034 533
December 31	162,049	136,567

6 Prepayments and other current assets

	2023	2022
Advances to suppliers	50,254	98,572
Prepaid rentals	4,643	5,189
Employees receivable	46,986	37,667
Less: Provision for doubtful employee receivables	(1,742)	(1,438)
	45,244	36,229
Other prepayments	19,904	16,367
Accrued income	9,392	1,835
Claims on vendors	132,440	102,806
Lease and other receivables	59,641	55,238
Less: Provision for doubtful lease receivables	(29,201)	(21,030)
	30,440	34,208
	292,317	295,206

7 Financial assets at fair value through profit or loss

Comprises minor interests in an unquoted equity instruments of two companies: (i) a local company operating in real estate and (ii) a company operating in fintech, incorporated in the Cayman Islands with operations in the Kingdom of Saudi Arabia, in which the Group invested Saudi Riyals 18.75 million during the current year being the full settlement of shares acquired.

(All amounts in Saudi Riyals thousands unless otherwise stated)

8 **Investment properties**

			onstruction and other work in	
Co. et	Land	Buildings	progress	Total
Cost January 1, 2023 Additions to owned assets	99,935	255,166	3,615 3,980	358,716 3,980
Lease modifications / reassessment / termination *	-	521	-	521
Transfers from construction and other work in progress	-	7,174	(7,174)	-
Transfers from (to) property and equipment	(488)	(382)	138	(732)
Exchange difference	-	(7,145)	-	(7,145)
December 31, 2023	99,447	255,334	559	355,340
Accumulated depreciation and				
impairment January 1, 2023	_	(63,065)	_	(63,065)
Depreciation of owned assets	- -	(6,288)	-	(6,288)
Depreciation of right-of-use assets	-	(6,432)	-	(6,432)
Transfers to (from) property and		(-710-)		(=710)
equipment	-	201	-	201
Reversal of impairment	-	379	-	379
Exchange difference	-	911	-	911
December 31, 2023 Net book value	-	(74,294)		(74,294)
Net book value	99,447	181,040	559	281,046
		C	onstruction and other work in	
	T 1	D 11 11		m - 1 - 1
Cost	Land	Buildings	progress	Total
Cost January 1, 2022			•	
January 1, 2022	Land 123,611	275,512	80,122	479,245
January 1, 2022 Additions to owned assets Lease modifications /reassessment		275,512	•	479,245 6,063
January 1, 2022 Additions to owned assets	123,611 - -	275,512 - 20,819	80,122	479,245 6,063 20,819
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination *		275,512	80,122	479,245 6,063
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress	123,611 - - (20,032) -	275,512 - 20,819 (96,114) 62,421	80,122 6,063 - - (62,421)	479,245 6,063 20,819 (116,146)
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment	123,611 - -	275,512 - 20,819 (96,114) 62,421 (630)	80,122 6,063 - - (62,421) (6,766)	479,245 6,063 20,819 (116,146)
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference	123,611 - (20,032) - (3,644)	275,512 - 20,819 (96,114) 62,421 (630) (6,842)	80,122 6,063 - - (62,421) (6,766) (13,383)	479,245 6,063 20,819 (116,146) - (11,040) (20,225)
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment	123,611 - - (20,032) -	275,512 - 20,819 (96,114) 62,421 (630)	80,122 6,063 - - (62,421) (6,766)	479,245 6,063 20,819 (116,146)
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and	123,611 - (20,032) - (3,644)	275,512 - 20,819 (96,114) 62,421 (630) (6,842)	80,122 6,063 - - (62,421) (6,766) (13,383)	479,245 6,063 20,819 (116,146) - (11,040) (20,225)
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022	123,611 - (20,032) - (3,644)	275,512 - 20,819 (96,114) 62,421 (630) (6,842) 255,166	80,122 6,063 - - (62,421) (6,766) (13,383)	479,245 6,063 20,819 (116,146) (11,040) (20,225) 358,716
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets	123,611 - (20,032) - (3,644)	275,512 - 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998)	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022	123,611 - (20,032) - (3,644)	275,512 - 20,819 (96,114) 62,421 (630) (6,842) 255,166	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) (11,040) (20,225) 358,716
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets Depreciation of right-of-use assets Disposal of owned assets Transfers from construction and	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998) (5,856) 10,109	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716 (65,906) (6,998) (5,856)
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets Depreciation of right-of-use assets Disposal of owned assets Transfers from construction and other work in progress	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998) (5,856) 10,109 (3,809)	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716 (65,906) (6,998) (5,856) 10,109
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets Depreciation of right-of-use assets Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998) (5,856) 10,109 (3,809) 215	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716 (65,906) (6,998) (5,856) 10,109
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets Depreciation of right-of-use assets Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Reversal of impairment	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998) (5,856) 10,109 (3,809) 215 2,590	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716 (65,906) (6,998) (5,856) 10,109 - 215 2,590
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets Depreciation of right-of-use assets Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Reversal of impairment Exchange difference	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998) (5,856) 10,109 (3,809) 215 2,590 2,781	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716 (65,906) (6,998) (5,856) 10,109 - 215 2,590 2,781
January 1, 2022 Additions to owned assets Lease modifications /reassessment /termination * Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Exchange difference December 31, 2022 Accumulated depreciation and impairment January 1, 2022 Depreciation of owned assets Depreciation of right-of-use assets Disposal of owned assets Transfers from construction and other work in progress Transfers to property and equipment Reversal of impairment	123,611 - (20,032) - (3,644)	275,512 20,819 (96,114) 62,421 (630) (6,842) 255,166 (62,097) (6,998) (5,856) 10,109 (3,809) 215 2,590	80,122 6,063 - - (62,421) (6,766) (13,383) 3,615	479,245 6,063 20,819 (116,146) - (11,040) (20,225) 358,716 (65,906) (6,998) (5,856) 10,109 - 215 2,590

These are considered non-cash financing and investing activities.

All investment properties are held for rental income and not for capital appreciation.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

8 Investment properties (continued)

8.1 Fair value of investment property

For the purpose of fair value disclosure, management determined that the investment properties consist of three classes of assets: (i) freehold office and retail properties in the Kingdom of Saudi Arabia (KSA), (ii) freehold office and retail properties in Egypt and (iii) Right-of-use assets recognized as per the requirements of IFRS 16 as follows:

	(Saudi Riyals in millions)					
	December 31	1, 2023	December 31, 2022			
	Carrying Amount	Fair Value	Carrying Amount	Fair Value		
Freehold office and retail properties in KSA Freehold office and	223.0	561.4	224.9	566.8		
retail properties in Egypt	24.3	82.2	31.1	79.5		
Right-of-use assets	33. 7	66.2	39.6	72.4		
Total	281.0	709.8	295.6	718.7		

The fair value of investment property presented in the above table is based on valuation by independent valuers who hold recognized and relevant professional qualifications and have recent experience in the location and category of the investment property being valued.

(i) Freehold office and retail properties in KSA

The fair value measurements of the office and retail properties in KSA as at the above dates were all performed by Barcode Company (Abdulkarim Mohammed Abanme and Moath Mohammed Abanme, both are accredited valuers by the Saudi Authority for Accredited Valuers (Taqeem), holding membership numbers 1210000001 and 1210000730, respectively). Barcode Company is an independent valuer not related to the Group who holds recognized and relevant professional qualifications and has recent experience in the location and category of the investment property being valued.

The fair value measurement in its entirety is classified into level 2 and 3 based on the valuation techniques used in estimating the fair value and related inputs.

For completed properties, the fair value was determined based on capitalization of net income method, where the market rentals of the properties are assessed in light of the rentals of similar properties in the market and operating expenses are estimated based on market averages and valuer's knowledge. The capitalization rate used is adopted by reference to the yield rates normally used for similar properties and location and adjusted based on the valuer's knowledge of the factors specific to the respective properties.

For under-construction properties, the fair value of land was determined based on the market comparable approach that reflects prices for similar properties, while the fair value on construction works was determined based on the cost approach by reference to the actual cost provided by the Group.

In estimating the fair value of the properties, the highest and best use of the properties is their current use.

(ii) Freehold office and retail properties in Egypt

The fair value measurements of the office and retail properties in Egypt are performed by Deyar El Safwa (Eng. Mohamed Abdulrahman Ahmed Youssef), accredited real estate valuer by the Financial Regulatory Authority (in Egypt), Reg. number 93.

The valuer is an independent valuer who is not related to the Group, holds recognized and relevant professional qualifications and has recent experience in the location and category of the investment property being valued.

(A Saudi Joint Stock Company)

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

8 Investment properties (continued)

8.1 Fair value of investment property (continued)

(ii) Freehold office and retail properties in Egypt (continued)

The fair value was determined based on the market comparable approach.

The fair value measurement in its entirety is classified into level 2. Adjustment to level 2 inputs that are significant to the entire measurement did not use significant unobservable inputs.

(iii) Right-of-use assets:

Right-of-use assets within the investment properties exist in KSA and Qatar.

The fair value measurements of right-of-use assets in KSA were performed by Barcode Company referred to above.

The fair value measurements of right-of-use assets in Qatar were performed by ValuStrat LLC in Qatar. ValuStrat is a Royal Institution of Chartered Surveyors (RICS) regulated firm. ValuStrat is independent valuer not related to the Group and has sufficient and current knowledge of the Qatari market and the skills and understanding to undertake an objective and unbiased valuation competently. It has recent and sufficient experience in the location and category of the investment property being valued.

The fair value measurement of the right-of-use assets in its entirety is classified into level 3 based on the valuation techniques used in estimating the fair value and related inputs. The discounted cash flow method has been used as the valuation approach.

There has been no change to the valuation techniques as of December 31, 2023 compared to December 31, 2022 for all fair value measurements.

8.2 Amounts included in the statement of income related to investment properties

The consolidated statement of income includes, among others, the following amounts related to investment properties:

	2023	2022
Rental income	45,810	49,615
Maintenance and repair expenses from property that generated rental income	1,521	1,431
Maintenance and repair expenses from property that did not generate rental income	230	149
property that are not generate rental meome	200	149

Rental income includes the rental income generated by both freehold and right-of-use investment properties.

The Group has no significant contractual obligations for repairs or maintenance of its investment properties.

(A Saudi Joint Stock Company) Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

Right-of-use assets 9

The following table presents information about the right-of-use assets, other than those included in the investment properties:

	2023 Buildings	2022 Buildings
Carrying amount as at December 31	583,038	590,820
Additions during the year*	43,212	102,149
Lease modifications / reassessment/termination*	58,842	55,384
Depreciation charge for the year	109,836	97,044

These are considered non-cash financing and investing activities.

(A Saudi Joint Stock Company)
Notes to consolidated financial statements for the year ended December 31, 2023
(All amounts in Saudi Riyals thousands unless otherwise stated)

Property and equipment 10

_	Land	Buildings	Machinery and equipment	Furniture and fixtures	Motor vehicles	Computers	Leasehold improve- ments	Construction and other work in progress (CWIP)	Total
Cost	_		_		_				_
January 1, 2023	424,181	597,874	14,483	203,219	22,026	77,384	195,337	$52,\!770$	1,587,274
Additions	1,485	1,898	926	5,292	1,369	1,568	-	30,748	43,286
Disposals	-	-	(2,216)	(2,339)	(1,617)	(1,778)	(10,573)	-	(18,523)
Transfers from CWIP		11,029	17	7,662	93	1,483	14,171	(34,455)	-
Transfers from investment property	488	382	-	-	-	-	-	(138)	7 32
Exchange difference	-	(60)	(3)	(13)	-	(4)	-	(3,925)	(4,005)
December 31, 2023	426,154	611,123	13,207	213,821	21,871	78,653	198,935	45,000	1,608,764
Accumulated depreciation									
January 1, 2023	-	(177,573)	(12,400)	(131,662)	(18,942)	(62,456)	(168,759)	-	(571,792)
Additions	-	(20,072)	(714)	(13,480)	(1,591)	(5,669)	(18,872)	-	(60,398)
Disposals	-	-	2,216	2,269	1,541	1,774	10,573	-	18,373
Transfers from investment property	-	(201)	-	-	-	-	-	-	(201)
Exchange difference	-	13	1	4		3		-	21
December 31, 2023	-	(197,833)	(10,897)	(142,869)	(18,992)	(66,348)	(177,058)	-	(613,997)
Net book value	426,154	413,290	2,310	70,952	2,879	12,305	21,877	45,000	994,767

(A Saudi Joint Stock Company)

Notes to consolidated financial statements for the year ended December 31, 2023 (All amounts in Saudi Riyals thousands unless otherwise stated)

Property and equipment (continued) 10

	Land	Buildings	Machinery and equipment	Furniture and fixtures	Motor vehicles	Computers	Leasehold improve- ments	Construction and other work in progress (CWIP)	Total
Cost									
January 1, 2022	431,945	600,182	13,982	194,962	21,647	74,421	189,460	84,920	1,611,519
Additions	-	-	326	3,151	941	2,056	-	44,029	50,503
Disposals	(11,408)	(54,737)	(7)	(2,226)	(842)	(466)	(4,782)	-	(74,468)
Transfers from CWIP	-	51,969	187	7,364	280	1,385	10,659	(71,844)	-
Transfers from investment property	3,644	630	-	-	-	-	-	6,766	11,040
Exchange difference	-	(170)	(5)	(32)	-	(12)	-	(11,101)	(11,320)
December 31, 2022	424,181	597,874	14,483	203,219	22,026	77,384	195,337	52,770	1,587,274
Accumulated depreciation									
January 1, 2022	=	(162,903)	(11,621)	(121,396)	(18,298)	(56,588)	(157,577)	-	(528,383)
Additions	=	(20,248)	(790)	(12,356)	(1,486)	(6,277)	(15,963)	=	(57,120)
Disposals	=	5,757	8	2,081	842	402	4,781	=	13,871
Transfers from investment property	=	(215)	-	-	-	=	=	=	(215)
Exchange difference	-	36	3	9	-	7	-	-	55_
December 31, 2022	=	(177,573)	(12,400)	(131,662)	(18,942)	(62,456)	(168,759)	-	(571,792)
Net book value	424,181	420,301	2,083	71,557	3,084	14,928	26,578	52,770	1,015,482

As at December 31, 2023, property and equipment and investment property include lands amounting to Saudi Riyals 8.1 million (2022: Saudi Riyals 8.1 million) which are registered under the name of related parties and others and the beneficial ownership has been transferred to the Group.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

11 Bank borrowings and term loans

As at December 31, 2023	Interest rate	Outstanding balance		turity
Islamic debit current account (overdraft)	1.5%/1.6% + SIBOR	5,416	For Saudi Riyals 1 account must be credit balance at a a year / For Saud thousand maturity 2024.	brought into a minimum once li Riyals 3,949
As at December 31, 2022				
Islamic debit current account (overdraft)			_	
11.1 Finance cost				
			2023	2022
Interest on lease liabilities Interest on Murabaha / Tawarru Interest on overdraft facility – co	q term loans		42,629 3,896 609	40,584 151
Interest on overdraft facility (Isla		t account)	124	14_
		_	47,258	40,749
12 Accounts payable				
			2023	2022
Trade payables			924,748	1,070,582
Advances from customers			96,859	101,779
Employees			7,374	6,741
Other			68,069	115,186
		_	1,097,050	1,294,288
13 Accrued expenses and	other liabilitie	es		
		Note	2023	2022
Accrued bonus and commission			72,932	67,348
Accrued salaries, wages and bene	efits		24,455	31,290
Warranty charges provision		13.1	9,564	10,765
Other		_	121,164	73,278
			228,115	182,681

13.1 Warranty provision

A provision is recognized for expected warranty claims on products sold for which Group is liable to cover warranty. It is expected all these costs will be incurred within two years after the reporting date.

Assumptions used to calculate the provision for warranties are based on product sales, date of sale, warranty period, and estimated level of repairs and warranty costs.

The estimate has been made based on historical warranty trend and recommendation of vendors has been considered and may vary as a result of cost changes, manufacturing processes and change in products quality.

(A Saudi Joint Stock Company)

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

Accrued expenses and other liabilities (continued) 13

Warranty provision (continued) 13.1

Movement in provision for warranty is as follows:

		2023	2022
January 1		10,765	25,341
Added during the year		19,537	3,346
Utilized during the year		(20,738)	(17,922)
December 31		9,564	10,765
14 Deferred income	Note	2023	2022
Gain on sale and lease back	14.1	2,933	3,324
Rental income	14.2	15,881	15,735
		18,814	19,059
Current maturity shown under current liabilities		(16,272)	(16,126)
		2.542	2.033

Gain on sale and lease back 14.1

The gain on sale and leaseback represents the unamortized gain recognized on a sale and lease-back transaction in 2013 amounted to Saudi Riyals 7 million and which pertains to the then classified finance lease portion of the transaction. This gain is being amortized over the lease term.

Rental income 14.2

Rental income represents amounts received from rental activity but not earned as at December 31, 2023 and 2022. Such amounts will be recognized as revenue in the subsequent year.

Zakat and income tax matters 15

Zakat is calculated at 2.5% on the higher of approximate zakat base or adjusted net income. Zakat is calculated based on the consolidated financial statements of Jarir Marketing Company.

(All amounts in Saudi Riyals thousands unless otherwise stated)

Zakat and income tax matters (continued)

15.1 Component of zakat base

The significant components of the zakat base of the Company under zakat regulations are as follows:

	Note	2023	2022
Share capital at beginning of year		1,200,000	1,200,000
Statutory reserve at beginning of year		393,95 7	393,957
Retained earnings at beginning of year		301,400	239,937
Foreign currency translation reserve		(105,937)	(93,824)
Provisions		343,917	363,154
Long term liabilities and equivalents		54,741	41,739
Liabilities used to finance deductible assets		708,932	720,849
Adjusted net income for the year	15.2	357,479	268,137
Additions to property and equipment and			
investment properties		47,266	56,566
Dividends paid during the year in excess of			
retained earnings at beginning of year		688,600	684,063
Financial assets at fair value through profit or loss		(40,460)	(21,710)
Investment properties		(281,046)	(295,651)
Right-of-use assets		(583,038)	(590,820)
Property and equipment		(994,767)	(1,015,482)
Zakat provision		28,50 7	47,310
Dividends announced and paid		(990,000)	(924,000)
Approximate zakat base		1,129,551	1,074,225

In accordance with zakat regulations, zakat base, excluding the adjusted net income element, is subject to zakat at 2.5% adjusted by ratio of Gregorian to Hijri year number of days (e.g. 2.5% * 365/354). Zakat is calculated at 2.5% on the adjusted net income element.

15.2 Adjusted net income

	2023	2022
	2023	2022
Income before zakat and income tax	1,002,249	977,846
Adjustments:		
Provisions during the year	91,096	30,920
Dividends paid in excess of retained earnings at		
beginning of year	(688,600)	(684,063)
Additions to property and equipment and		
investment properties	(47,266)	(56,566)
Adjusted net income for the year	357,479	268,137
15 Zakat and income tax matters (continued) 15.3 Provision for zakat		
The movement in the zakat provision for the year was as follows:		
	2023	2022
January 1	55,310	69,768
Provisions*	29,000	8,000
Amount refunded from ZATCA*	15,918	-
Payments	(26,803)	(22,458)
December 31	73,425	55,310

^{*} The provision made during the prior year ended December 31, 2022 is net of the amount reversed of Saudi Riyals 17 million based on the ruling issued by the Appeal Committee for Tax Violations and Disputes ("Appeal Committee") regarding zakat differences for the years 2011 to 2015 resolving the dispute with ZATCA largely in favor of the Group.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

During the current year ended December 31, 2023, ZATCA refunded the Group zakat amount of Saudi Riyals 15.9 million related to the years 2011 to 2015 as explained in the following paragraph.

15.4 Status of zakat assessments

Zakat, Tax and Customs Authority (ZATCA) finalized the assessments for the years to 2015, and there are no outstanding zakat dues on part of the Group. During the current year ended December 31, 2023, the Group refunded from ZATCA Saudi Riyals 15.9 million out of the amounts due to the Group totaling Saudi Riyals 16.8 million as a result of the Appeal Committee's ruling issued in October 2022 in favor of the Group in most of the matters disputed with ZATCA related to the years 2011 to 2015, including the full deductibility of dividends, in excess of the opening balance of retained earnings, from the adjusted net income. Refunding the remaining zakat amount of Saudi Riyals 0.9 million is underway. The financial impact of the aforementioned Appeal Committee ruling had already been recognized in the consolidated statement of income for the prior year ended December 31, 2022. The amount of "zakat and income tax paid" item in the consolidated statement of cash flows for the current year ended December 31, 2023 is presented net of the aforementioned amount refunded from ZATCA.

Years from 2016 to 2018

In 2020, the Group received zakat assessments from ZATCA for the years 2016 to 2018, claiming zakat differences totaling Saudi Riyals 35.9 million as compared to zakat paid for those years. The Group duly objected to those assessments and paid 10% of the disputed amounts as required by zakat regulation (which requires payment 10% to 25% of the disputed amounts). ZATCA rejected the objection and the Group escalated the case to the Dispute Committee in due time. In August 2022 the Dispute Committee resolved that substantially all the objections made by the Group are rejected. The Group escalated its objection to the Dispute Committee's resolution to the Appeal Committee in due time. ZATCA filed a supplementary memo to Appeal Committee whereby ZATCA partially accepted certain Group's objections including the partial acceptance of deduction of dividends in excess of the opening balance of retained earnings from zakat base (but not from the adjusted net income even in case it is the basis of zakat calculation). In December 2023, the Group received the Appeal Committee's ruling that is substantially upheld the Dispute Committee including rejection of deductibility of dividends, in excess of the opening balance of retained earnings, from the adjusted net income. However, from the Group's perspective, the ruling was found to involve contradictory statements and accordingly, the Group filed a reconsideration request which is still under consideration by the Appel Committee. The major reason for zakat differences for these years was that ZATCA in their assessments did not allow deduction of dividends in excess of the opening balance of retained earnings from the adjusted net income in case it is the basis of zakat calculation. From the Group's perspective, those dividends are deductible being actually distributed to the shareholders within the respective zakatable year and such funds distributed were neither owned nor at the Group's disposal on zakat due time. Although the current Appeal Committee's ruling was unfavorable to the Group, before the final outcome based on our reconsideration request, the related provision which was previously created is sufficient to meet zakat obligations resulting from the ruling. Accordingly, the final settlement of such obligations will not have any significant impact on the consolidated statement of income in the period of settlement.

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Notes to consolidated financial statements for the year ended December 31, 2023 (All amounts in Saudi Rivals thousands unless otherwise stated)

15 Zakat and income tax matters (continued)

Status of zakat assessments (continued) 15.4

Years 2019 and 2020

In 2021, the Group received zakat assessments from ZATCA for the years 2019 and 2020, claiming zakat differences totaling Saudi Riyals 19.8 million as compared to zakat paid for those years. Zakat differences were only due to ZATCA disallowance of deduction (from the adjusted net income) of both (i) the additions on property and equipment and investment properties and (ii) dividends in excess of the opening balance of retained earnings. The Group duly objected to those assessments in due time and paid 25% of the disputed amounts as required by zakat regulation. ZATCA rejected the objection and the Group escalated the case to the Dispute Committee in due time. On January 18, 2023 the Dispute Committee resolution was officially issued accepting the deductibility of dividends in excess of the opening balance of retained earnings, from the adjusted net income, while rejecting the deductibility of the additions on property and equipment and investment properties from the adjusted net income. The Group escalated the dispute, on the deductibility of the additions on property and equipment and investment properties from the adjusted net income, to the Appeal Committee in due time, and the appeal is still under way.

These amounts paid for the year 2016 to 2020 referred to above will be recoverable if the Group managed to resolve its dispute with ZATCA in favor of the Group, otherwise payments will be part of the settlement toward the final outcome of the dispute.

The Group maintains adequate zakat provision to meet the probable zakat differences arising from such disputes for the years 2016 to 2020.

Years 2021 and 2022

Years 2021 and 2022 are currently under review by ZATCA.

Income tax 15.5

The amount of income tax recognized in the consolidated statement of income typically pertains to either or both of the subsidiaries in Qatar and Egypt.

End of service benefits 16

The Company's end of service benefits plan is an unfunded plan. Cash generated by operations are quite sufficient to meet end of service benefit obligations as they become due.

0000

2022

16.1 Changes in the end of service benefit liability

	2023	2022
January 1	163,466	167,149
Interest cost	8,453	3,373
Current service cost	18,481	19,396
End of service benefit expense recognized in profit or loss	26,934	22,769
Benefits paid	(13,038)	(10,750)
Actuarial changes arising from experience adjustments	(2,354)	(5,485)
Actuarial changes arising from changes in		
demographic assumptions	6,283	7,660
Actuarial changes arising from changes in		
financial assumptions	(3,026)	(17,877)
Amount of actuarial loss / (gain) included in		
other comprehensive income	903	(15,702)
December 31	178,265	163,466

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

16 End of service benefits (continued)

16.1 Changes in the end of service benefit liability (continued)

End of service benefit expenses are included in the same line items in the consolidated statement of income as the related compensation cost.

Experience adjustments are the effects of differences between the previous actuarial assumptions and what has actually occurred.

16.2 Assumptions used and risks

The principal assumptions used in determining end of service benefit liability are shown below:

	2023	2022
Discount rate Weighted average of the annual increase in compensation used	4.75%	5.25%
in the calculation of end of service	6.4%	6.4%
Weighted average future number of years of service	2.8	2.6

The end of service benefit typically exposes the Group to actuarial risks such as interest risk, longevity risk and salary risk as follows:

Interest risk: As explained in Note 2.13, the discount rate used to calculate the present value of the end of service benefits obligation is estimated by reference to yields on the government bonds. A decrease in the bond interest rate will increase the end of service benefit liability.

Longevity risk: The present value of the end of service benefits obligation is calculated by reference to the best estimate of the number of years of employment. An increase in the number of remaining years of employment will increase the end of service benefit liability.

Salary risk: The end of service benefits liability is calculated by reference to the best estimate of future salaries of employees. An increase in the salary of employees will increase the end of service benefit liability.

A quantitative sensitivity analysis for significant assumption on the end of service benefit liability as at December 31, 2023 and 2022 is, as shown below:

	(Saudi Riyals in millions)	
Discount rate:	2023	2022
0.5 % increase	(2.4)	(2.0)
0.5% decrease	2.5	2.1
	(Saudi Riyals in m	illions)
	2023	2022
Weighted average of the annual increase in compensation used in the calculation of end of service:		
2% increase	10.1	8.4
2% decrease	(8.9)	(7.7)
Weighted average future number of years of service:		
Increase by 1 year	5.4	4.5
Decrease by 1 year	(5.1)	(4.3)

Notes to consolidated financial statements for the year ended December 31, 2023 (All amounts in Saudi Rivals thousands unless otherwise stated)

16 End of service benefits (continued)

16.2 Assumptions used and risks (continued)

The sensitivity analyses above have been determined based on a method that extrapolates the impact on the end of service benefit liability as a result of reasonable changes in key assumptions occurring at the end of the reporting period. The sensitivity analyses are based on a change in a significant assumption, keeping all other assumptions constant. The sensitivity analysis may not be representative of an actual change in the end of service benefit liability as it is unlikely that changes in assumptions would occur in isolation of one another.

In presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the end of service benefit liability recognized in the consolidated statement of financial position.

The methods and assumptions used in preparing the sensitivity analyses for the 2023 and 2022 presented above are consistent.

17 Related party matters

17.1 Related parties' transactions

Significant transactions with related parties in the ordinary course of business included in the consolidated financial statements are summarized below:

		2023	2022
Board of Directors	Salaries, wages and benefits (charged to profit or loss) Salaries, wages and benefits	27,732	33,431
	(in other comprehensive income) Construction and engineering services – cost	(495) 19,626	(4,613) 26,578
Parties related to the Board of Directors	Rent income Rent expense Consulting services – income	814 8,522 782	3,775 8,383 761

17.2 Related parties balance

Significant year-end balance arising from transactions with related parties are as follows:

Receivable from related parties	2023	2022
Parties related to the Board of Directors	1,022	1,631

17.3 Key management personnel

Key management personnel, including all members of the board of directors, compensation comprised the following:

	2023	2022
Short-term employee benefits	33,330	35,699
Post-employment benefits (end of service benefits charged to profit or loss)	0.009	0.100
Post-employment benefits	2,908	2,139
(end of service benefits in other comprehensive income)	2,213	(5,893)
Other long-term benefits (long-term incentive plan)	1,565	148

Short-term employee benefits of the Group's key management personnel include salaries, allowances, cash and non-cash benefits, bonuses, and contributions to General Organization for Social Insurance.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

18 Share capital

The Company's share capital amounts to Saudi Riyals 1,200 million as of 31 December 2023 (2022: Saudi Riyals 1,200 million). On its meeting held on May 30, 2023, the Company's Extraordinary General Assembly decided to split each ordinary share into ten ordinary shares of par value one Saudi Riyal per share, bringing the total number of ordinary shares to 1,200 million shares (2022: 120 million shares of Saudi Riyals at Saudi Riyals 10 per share).

19 Statutory reserve

In accordance with its By-laws, before it has been amended as explained in the following paragraph, the Company was required to transfer 10% of its annual net income to a statutory reserve and the Ordinary General Assembly may decide to discontinue setting aside such percentage if the reserve reaches at least 30% of paid-in capital. The Company's Ordinary General Assembly in its meeting held on March 1, 2022, decided to discontinue setting aside further amounts as the reserve exceeded 30% of the paid-in capital. This reserve was not available for distribution to the shareholders of the Company.

On its meeting held on May 30, 2023, the Company's Extraordinary General Assembly approved certain amendments to its By-laws to comply with the new applicable Companies' Law, including elimination of the requirement of the aforementioned transfer to a statutory reserve. Moreover, the same Extraordinary General Assembly approved the transfer of the statutory reserve balance amounting to Saudi Riyals 393,957 thousand to retained earnings.

20 Revenue

Set out below is the disaggregation of the Group's revenue:

The following table sets out the Group's revenue disaggregated by products and services category by reportable segment:

(Coudi Divola in milliona)

		(Sauc	dı Rıyals ın millic	ons)	
	Retail		E-	All other	
2023	outlets	Wholesale	commerce	segments	Total
Smartphones, electronics and accessories Other IT and digital products	4,759	-	1,280	5	6,044
and services Books and office, school and	2,607	-	687	25	3,319
arts supplies	789	290	39	114	1,232
	8,155	290	2,006	144	10,595
_		(Sauc	di Riyals in millio	,	
	Retail		E-	All other	
2022	outlets	Wholesale	commerce	segments	Total
Smartphones, electronics and					
accessories	4,582	-	643	8	5,233
Other IT and digital products and services Books and office, school and	2,360	1	509	27	2,897
arts supplies	839	296	40	87	1,262
	7,781	297	1,192	122	9,392
_					

(A Saudi Joint Stock Company)
Notes to consolidated financial statements for the year ended December 31, 2023
(All amounts in Saudi Riyals thousands unless otherwise stated)

Revenue (continued) 20

The following table sets out the Group's revenue disaggregated by products and services category by geographical market:

	(Sauc	di Riyals in millions)	
	T7' 1 C	Other Gulf	
0000	Kingdom of	Countries	Total
2023	Saudi Arabia	and Egypt	Total
Smartphones, electronics and accessories	5,860	184	6,044
Other IT and digital products and services	3,147	172	3,319
Books and office, school and arts supplies	1,067	165	1,232
	10,074	521	10,595
2022			
Smouthhones electronics and accessories	5 060	170	5 000
Smartphones, electronics and accessories Other IT and digital products and services	5,063 2,728	170 169	5,233
Books and office, school and arts supplies	2,/26 1,116	146	2,897 1,262
books and office, school and arts supplies	8,907	485	9,392
•	0,90/	400	9,392
All the above revenues are recognized at a point	nt in time.		
21 Cost of sales			
		2023	2022
Purchases of goods		8,968,099	7,558,846
Changes in inventories		(328,585)	(84,618)
Cost of goods sold		8,639,514	7,474,228
Salaries, wages and benefits		375,309	350,441
Depreciation		164,165	148,077
Rental		6,213	8,979
Other		133,790	122,595
0 11101		9,318,991	8,104,320
	_	7)6 - 777	-7 - 170
22 General and administrative expe	enses		
		2023	2022
Salaries, wages and benefits		96,962	96,021
Depreciation		5,641	5,590
Professional services		5,145	5,693
Other employees related expenses		4,788	4,556
Maintenance		3,379	3,356
Other	_	20,242	16,345
	_	136,157	131,561
23 Selling and marketing expenses			
		2023	2022
Advertising		88,918	95,771
Salaries, wages and benefits		54,249	46,416
Freight to customers		6,063	12,656
Provision for doubtful debts		1,336	1,608
Depreciation Other		411	470
Ottlel		16,259	37,070

167,236

193,991

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

24 Other income, net

This mainly includes (i) rental revenue from operating leases on investment properties as well as subleases within leased properties where the Group is lessee netted-off with related expenses and other expenses, and (ii) administrative fees earned from financing companies which provide purchases finance service to the customers of the Group. Such administrative fees do not involve interest or consideration for any financing component which is fully provided by the financing companies.

Other income for the prior year ended December 31, 2022 included, among others, a capital gain of Saudi Riyals 10.2 million on the disposal of a building owned by the Group, located in Khobar, which had a carrying amount of Saudi Riyals 60.4 million as property and equipment, and Saudi Riyals 106.0 million as investment property and which was sold for a price of Saudi Riyals 178.0 million. The sale arrangement included a leaseback of the space that was operating as a Jarir bookstore outlet, and the leaseback involved a non-cancellable term of seven years. The total gain realized amounted to Saudi Riyals 11.6 million of which an amount of Saudi Riyals 1.4 million is related to the rights retained by the Group as a seller-lessee.

25 Finance income

Finance income comprises the income on short term deposits in form of Murabaha Investment account opened with a local bank.

26 Exchange differences on translation of foreign operations

Exchange differences on translation of foreign operations, included in the consolidated statement of comprehensive income for the current year ended December 31, 2023, amounted to Saudi Riyals 12.1 million (2022: Saudi Riyals 29.0 million), is mainly attributed to the exchange differences loss arising from the Company's net investment in its subsidiary in Egypt, of which the functional currency is the Egyptian Pound, affected by the Egyptian Pound currency devaluation, which started in March 2022 by the Egyptian authorities. The Egyptian Pound exchange rate against foreign currencies possibly will further experience unfavorable changes in future. Such exchange difference loss does not affect the statement of income but it is recognized in the comprehensive income with a corresponding recognition in the foreign exchange reserve.

27 Earnings per share

Earnings per share has been calculated by dividing net income for the years ended December 31, 2023 and 2022 by 1,200 million shares, being the number of shares after each share has been split into ten shares in accordance with resolution of the Company's Extraordinary General Assembly in its meeting held on May 30, 2023.

28 Dividends

Based on the pre-approval of the General Assembly, the Board of Directors in their meetings held on March 15, May 8, August 3, and November 2, 2023 resolved to distribute interim cash dividends amounting to Saudi Riyals 264 million, Saudi Riyals 246 million, Saudi Riyals 180 million and Saudi Riyals 300 million respectively, which were paid to the shareholders during the year ended December 31, 2023 (Saudi Riyals 0.83 per share).

Based on the pre-approval of the General Assembly, the Board of Directors in their meetings held on March 8, May 9, August 4, and November 8, 2022 resolved to distribute interim cash dividend amounting to Saudi Riyals 234 million, Saudi Riyals 246 million, Saudi Riyals 174 million, and Saudi Riyals 270 million respectively, which were paid to the shareholders the year ended December 31, 2022 (Saudi Riyals 0.77 per share).

(All amounts in Saudi Riyals thousands unless otherwise stated)

29 Segment information

(a) Operating segments

The Group is organized into business units based on factors including distribution method, targeted customers, products and geographic location.

The Group has three major operating segments namely, retail outlets, wholesale and E-commerce. The Group's chief executive officer reviews the internal management reports of each segment at least quarterly for the purpose of resources allocation and assessment of performance.

All other operating segments that are not reportable are combined under "All other segments". The sources of income of those segments mainly include corporate sales and rentals.

The following summary describes the operations of each reportable segment.

Reportable segment	Operation
Retail outlets	Sale of office supplies, school supplies, books, computers & peripherals, computer supplies, smartphones and accessories, electronics, art & craft supplies, video games, smart TV's, kids' development products and provides after-sale services. All the retail outlets operate under the "Jarir bookstore" brand.
Wholesale	Sale of office supplies, school supplies, computer supplies, and art & craft supplies to other resellers.
E-commerce	Online sales through "Jarir.com" website and "Jarir Bookstore app" of the same products and services offered in the retail outlets.

The segmental information for the year ended December 31, was as follows:

	(Saudi Riyals in millions)						
_	Retail outlets	Wholesale	E- Commerce	All other segments	Consolidated		
2023							
Revenue	8,155	290	2,006	144	10,595		
Income before zakat	, 33	•	,		,0,0		
and income tax	755	39	120	88	1,002		
Depreciation	(168.3)	(1.7)	(0.1)	(12.8)	(182.9)		
Reversal of impairment loss on							
non-financial assets	-	-	-	0.4	0.4		
Finance cost	(43.7)	(0.1)	-	(3.4)	(47.2)		
Finance income	-	-	-	4.4	4.4		
2022							
Revenue	7,781	297	1,192	122	9,392		
Income before zakat							
and income tax	800	52	54	72	978		
Depreciation	(152.2)	(1.7)	(0.2)	(12.9)	(167)		
Reversal of impairment loss on							
non-financial assets	-	-	-	2.6	2.6		
Finance cost	(37.8)	-	-	(2.9)	(40.7)		
Finance income	-	-	-	0.1	0.1		

Sales reported above are all generated from external customers and there were no inter-segment sales.

Management uses segment income before tax to measure performance being the most relevant in evaluating the results of segments.

The accounting policies of the reportable segments are the same as the Group's accounting policies described in Note 2.20 above.

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Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

Segment information (continued)

(b) Geographical information

The Group operates in two geographical segments namely, Saudi Arabia and other Gulf countries and Egypt. The Group sales to external customers and information about non-current assets by location for the year ended and as of December 31, are detailed below.

	(Saud	(Saudi Riyals in millions)			
		Other Gulf			
	Kingdom of	Countries			
	Saudi Arabia	and Egypt	Consolidated		
2023					
Sales to external customers	10,074	521	10,595		
Non-current assets	1,667	232	1,899		
2022					
Sales to external customers	8,907	485	9,392		
Non-current assets	1,672	251	1,923		

Geographic information on sales is based on the geographic location of the customers and the geographic information on non-current assets is based on the geographic location of those assets. The Group maintains separate accounts for each country.

Refer to Note 20 for an analysis of the Group's sales from its major products and services categories to external customers.

30 Seasonality of operations

The Group's sales are positively affected by the back to school seasons, particularly sales of school and office supplies.

31 Commitments and contingencies

31.1 Contingencies

Contingencies are as follows:	(Saudi Riyals in millions)		
	2023	2022	
Letters of credit	311.8	257.2	
Letters of guarantee	13.1	14.8	

31.2 Capital commitments

At December 31, 2023, the Group had capital commitments of Saudi Riyals 35.9 million (December 31, 2022: Saudi Riyals 30.2 million). This balance includes capital commitment of Saudi Riyals 23.2 million with a party related to the Board of Directors (December 31, 2022: Saudi Riyals 15.7 million). These commitments are principally relating to the construction of the buildings and leasehold improvements which will comprise spaces for Group's own use including its retail outlets, and spaces to earn rentals.

32 Leases

32.1 Leases where the Group is as lessee

The Group leases showrooms, storage spaces, and employee housing. The Group also leases retail spaces, for a subsequent sublease, that are attached to showrooms it leases as part of the showroom lease deal, but not on a standalone basis. The leases typically run for periods between 5 and 25 years and on a fixed rent basis with escalation clauses. Refer to Note 8 and 9 for information about right of use assets arising from leases for which the Group is a lessee.

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Notes to consolidated financial statements for the year ended December 31, 2023 (All amounts in Saudi Riyals thousands unless otherwise stated)

32 Leases (continued)

32.1 Leases where the Group is as lessee (continued)

(i) The following table presents sets out the amounts recognized in the statement of income relating to leases for the year ended December 31 where the Group is a lessee:

	2023	2022
Interest on lease liabilities included in finance cost Lease expenses of short-term leases	(42,629) (2,384)	(40,584) (5,577)
Lease expenses relating to variable lease payments not included in the lease liabilities	(4,085)	(3,484)
Rental income from subleases of right of use investment properties Depreciation expense of all right of use assets	13,876 (116,268)	14,916 (102,901)

(ii) The following table set outs the carrying amounts of lease liabilities and the movements during the year including changes arising from financing activities:

	2023	2022
January 1	720,849	642,041
Additions	41,828	98,995
Interest on lease liabilities	42,629	40,584
Payments for the principal portion		
(financing activities cash flows)	(113,107)	(102,800)
Payments of interest portion (operating activities cash flows)	(39,452)	(38,537)
Modification, termination, remeasurement, and		
rent concession	56,185	80,566
December 31	708,932	720,849

Classified in the consolidated statement of financial position as at December 31, as follow:

	2023	2022
Current portion of lease liabilities Non-current portion of lease liabilities	127,675 581,257	137,699 583,150
-	708,932	720,849

- (iii) The total cash outflows for leases amount to Saudi Riyals 161.4 million during the year ended December 31, 2023 (2022: Saudi Riyals 149.9 million).
- (iv) The Group is committed to lease contracts that have not yet commenced as at December 31. The future lease payments for the non-cancellable period on these lease contracts are as follows:

	2023	2022
Within one year	11,451	10,162
After one year but not more than five years	50,649	52,574
More than five years	24,782	30,672

32.2 Leases as lessor

The Group leases out its investment properties which consist of its owned as well as leased properties. These leases are classified as operating leases except for certain sub-leases which are classified as finance sub-leases.

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Notes to consolidated financial statements for the year ended December 31, 2023 (All amounts in Saudi Riyals thousands unless otherwise stated)

32 Leases (continued)

32.2 Leases as lessor (continued)

(a) Operating lease

The future maturity analysis of the undiscounted lease payments to be received:

	(Saudi Riyals in millions)	
	2023	2022
Not later than 1 year Later than 1 year and not later than 5 years	42.6 38.6	42.8 30.6
Later than 5 years	1.2	1.0
	82.4	74.4

Operating lease payments to be received relate to the investment properties owned by the Group, as well as subleases within leased properties where the Group is lessee, with lease terms between 1 to 11 years. Dependent on the lease terms, some lease contracts contain escalation clauses. Lessees do not have options to buy the leased properties.

The total future sublease payments to be received related to leased properties, where the Group is lessee under the head lease, amounts to Saudi Riyals 31.2 million (Saudi Riyals 17,4 million in 2022).

- (b) Finance lease
- (i) The following table presents the finance income from the net investment in the lease:

•	
1	45
er 31 is as follows:	
2023	2022
-	158
-	-
-	158
-	(1)
-	157
	- -

2023

2022

The finance lease arrangements were expired during the current year ended December 31, 2023.

33 Financial instruments

Financial assets at fair value through profit or loss represent investments in unquoted equity securities where insufficient recent information is available to measure fair value and management assessment is that cost represents the best estimate of fair value. All other financial assets and liabilities of the Group are classified and measured at amortized cost, and the carrying amounts of all such financial instruments are a reasonable approximation of fair value.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Rivals thousands unless otherwise stated)

34 Categories of financial instruments

Financial assets

Tillaliciai assets			
	Line item in the statement of financial position	December 31, 2023	December 31, 2022
(i) Amortized cost	_		
Cash at banks and in hand	Cash and cash equivalent	50,031	526,183
Trade receivables (net)	Trade receivables	220,902	193,102
Employees receivables (net)	Prepayments and other assets	45,244	36,229
Lease receivables (net)	Prepayments and other assets	27,022	30,451
Accrued income	Prepayments and other assets	9,392	1,835
Other receivables (net)	Prepayments and other assets	3,418	3,757
(ii) Fair value through profit or lossFinancial assets measured at fair value through profit or loss	Financial assets at FVTPL	40,460	21,710
Financial liabilities			
	Line item in the statement	December 31,	December 31,
	of financial position	2023	2022
(i) Amortized cost	•		
Trade payables	Accounts payable	924,748	1,070,582
Other payables	Accounts payable	68,069	115,186
1 2	Bank borrowings and term	, ,	3,
Overdraft facilities	loans	5,416	_
	Lease liabilities- current	0 /1	
Lease liabilities	liabilities	127,675	137,699
	Lease liabilities- non-current	,,,,	S., , , ,
	liabilities	581,257	583,150
	Accrued expenses and other	3 , 0,	

35 Financial instruments – risk management

liabilities

Other accrued liabilities

The principal financial risks faced by the Group relate to credit risk, foreign currency risk, interest rate risk and liquidity risk.

121,164

73,278

The Group is exposed to risks that arise from its use of financial instruments. This note describes the Group's objectives, policies and processes for managing those risks and the methods used to measure them. Further quantitative information in respect of these risks is presented throughout these financial statements.

There have been no significant changes in the Group's exposure to financial instrument risks, its objectives, policies and processes for managing those risks or the methods used to measure them from previous periods.

The Board has overall responsibility for setting the Group's risk management objectives and policies and the Group's finance function assist the Board in discharging its responsibility by designing and operating processes that ensure the effective implementation of the objectives and policies.

The overall objective of the Board is to set policies that seek to reduce risk to the minimum.

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(All amounts in Saudi Riyals thousands unless otherwise stated)

35 Financial instruments – risk management (continued)

35.1 Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations.

The Group is mainly exposed to credit risk from trade and other receivables, and the Group's holdings of cash and cash equivalents.

The Group considers its maximum credit risk equivalent to the carrying amount of the Group's total financial assets.

Most of the Group's customers have been transacting with the Group for long time and no or very small impairment loss has been recognized against these customers.

It is Group policy to assess the credit risk of new customers before entering contracts. Credit limits are established for each customer, which represents the maximum open amount without requiring approval from the management.

Management determines concentrations of credit risk through a monthly review of the trade receivables' ageing analysis, and follow-up action is taken to recover overdue debts.

Trade receivables consist of a large number of unrelated customers and there are no significant concentrations of credit risk through exposure to individual customers.

Credit terms typically range from 30-90 days for trade receivables, with a few exceptions.

Credit risk also arises from cash with banks. For banks, only those with sound credit ratings are accepted.

The Group establishes an allowance for impairment that represents its estimate of credit loss in respect of trade and other receivables.

The following table details the risk profile of trade receivables based on the Group's provision matrix for each segment; wholesale, corporate sales and lease receivables:

Trade receivables:

(i) Corporate sales trade receivables

_	Corporate sales trade receivables – age in days						
_	Total	0-90	91-180	181-360	361-720	Over 720	Credit impaired
As at December 31, 2023 Estimated credit loss rate Estimated credit loss	175,057 17,081	126,989 2% 2,540	17,566 5% 878	18,734 25% 4,684	5,064 50% 2,532	2,576 90% 2,319	4,128 100% 4,128
As at December 31, 2022 Estimated credit loss rate Estimated credit loss	142,903 10,983	115,588 2% 2,312	11,246 5% 562	6,084 20% 1,217	4,677 40% 1,871	1,148 75% 861	4,160 100% 4,160

Both (i) the increase in the gross corporate sales trade receivables and (ii) the increase in estimated credit loss rates, which were increased for certain aging buckets during the current year to reflect the increased estimated credit risk, contributed to the increase in the estimated credit loss.

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(All amounts in Saudi Rivals thousands unless otherwise stated)

35 Financial instruments – risk management (continued)

35.1 Credit risk (continued)

Trade receivables: (continued)

(ii) Wholesale trade receivables

	Wholesale trade receivables – age in days						
	Total	0-90	91-180	181-360	361-720	Over 720	Credit impaired
As at December 31, 2023 Estimated credit loss rate Estimated credit loss	51,909 9,071	40,349 4% 1,614	4,261 8% 341	253 30% 76	29 85% 25	113 98% 111	6,904 100% 6,904
As at December 31, 2022 Estimated credit loss rate Estimated credit loss	63,635 13,709	43,880 4% 1,755	8,328 8% 666	4 25% 1	530 75% 397	35 90% 32	10,858 100% 10,858

The decrease in the gross wholesale trade receivables contributed to the decrease of the impairment loss allowance despite the increase in estimated credit loss rates which were increased for certain aging buckets during the current year to reflect the increased estimated credit risk. The impact of the increase in estimated credit loss rates was minimal as the icreased rates were applicable to relatively minor debt balances.

(iii) Other trade receivables (Neither past due nor impaired)

As at December 31, 2023	20,088
As at December 31, 2022	11,257

Total trade receivales (Gross)

As at December 31, 2023	247,054
As at December 31, 2022	217,795

_	Lease receivables – age in days						
Lease receivables:	Total	0-90	91-180	181-360	361-720	Over 720	Credit Impaired
As at December 31, 2023 Estimated credit loss rate Estimated credit loss	56,223 29,201	12,406 5% 620	5,210 10% 521	10,060 30% 3,018	11,189 70% 7,832	7,383 98% 7,235	9,975 100% 9,975
As at December 31, 2022 Estimated credit loss rate Estimated credit loss	51,466 21,015	9,620 2% 193	6,491 5% 325	10,479 20% 2,096	10,293 40% 4,117	2,982 90% 2,683	11,601 100% 11,601

The increase of the estimated credit loss is attributed to (i) increase in estimated credit loss rates which were increased for certain aging buckets during the current year to reflect the increased estimated credit risk (ii) the unfavorable change of the ages of certain receivables moving to olders ages and (iii) the increase in the gross lease receivables.

Notes to consolidated financial statements for the year ended December 31, 2023

(All amounts in Saudi Riyals thousands unless otherwise stated)

35 Financial instruments – risk management (continued)

35.1 Credit risk (continued)

Life time expected credit loss recognized

The following table shows the movement in lifetime expected credit loss that has been recognized for receivables in accordance with the simplified approach set out in IFRS 9.

	Trade receivables	Lease receivables
January 1, 2023 Amounts added Receivables written off being uncollectible	24,693 1,459	21,030 8,736 (565)
December 31, 2023	26,152	29,201
January 1, 2022 Amounts added	23,089 1,604	17,626 3,404
December 31, 2022	24,693	21,030

Credit quality and exposure

The tables below detail the credit quality of the Group's financial assets and the Group's maximum exposure to credit risk by credit risk rating grades:

	Internal credit rating	12 months or lifetime ECL	Gross carrying amount	Loss allowance	Net carrying amount
December 31, 2023					
	Provision				
Trade receivables	matrix Mostly	Lifetime ECL	247,054	26,152	220,902
Employees receivables	performing Provision	12 months ECL	46,986	1,742	45,244
Lease receivables	matrix	Lifetime ECL	56,223	29,201	27,022
Accrued income	Performing	12 months ECL	9,392	0	9,392
Other receivables	Performing	12 months ECL	3,418	0	3,418
			Gross		
	Internal	12 months or		Loss	Net carrying
	Internal credit rating	12 months or lifetime ECL	Gross carrying amount	Loss allowance	Net carrying amount
December 31, 2022			carrying		
December 31, 2022			carrying		
December 31, 2022 Trade receivables	credit rating		carrying		
9 ,	Provision matrix	lifetime ECL	carrying amount	allowance	amount
Trade receivables	Provision matrix Mostly performing	Lifetime ECL	carrying amount	allowance 24,693	193,102
Trade receivables Employees receivables	Provision matrix Mostly performing Provision	Lifetime ECL Lifetime ECL 12 months ECL	217,795 37,667	24,693 1,438	amount 193,102 36,229 30,451
Trade receivables Employees receivables Lease receivables	Provision matrix Mostly performing Provision matrix	Lifetime ECL 12 months ECL Lifetime ECL	carrying amount 217,795 37,667 51,466	24,693 1,438	193,102 36,229

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35 Financial instruments – risk management (continued)

35.2 Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates.

The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities when (i) revenue or expense is denominated in a foreign currency, (ii) recognized assets and liabilities denominated in foreign currencies and (iii) the Group's net investments in foreign subsidiaries.

The Group exposure to foreign currency risk principally involves the following currencies:

United State Dollars (USD), Qatari Riyal (QAR), United Arab Emirates Dirham (AED), Kuwaiti Dinar (KWD), Egyptian Pounds (EGP), Euro (EUR), Pound Sterling (GBP), and Japanese Yen (JPY). The USD represents the major foreign currency and payments to most of foreign vendors are made in USD. Management believes that the Group's major exposure to currency risk is alleviated by the fact that Saudi Riyal, the Company's functional currency and the Group's presentation currency, QAR and AED are all pegged to USD, which represent most of the currency exposure.

Fluctuation in exchange rates of the other currencies is closely monitored by management.

The exposure to the risk of changes in EGP mainly relates to Group's subsidiary in Egypt. Depreciation of the EGP and the resulting diminution of the net investment in Group's subsidiary in Egypt is mitigated by the appreciation of real estate assets which represent the vast majority of the subsidiary's net asset. Such appreciation is not recognized in the consolidated financial statements due to the adoption of cost model in accounting for investment properties. Refer to Note 8.1.

The carrying amounts of the Group's USD denominated monetary assets and monetary liabilities at the end of the reporting period are summarized as follows:

	(Saudi Riyals	(Saudi Riyals in millions)		
	December 31, 2023	December 31, 2022		
Trade payables	(146.6)	(87.1)		
Cash at banks	1.3	1.1		
Net position	(145.3)	(86.0)		

Foreign currency sensitivity

While it unforeseeable that the USD exchange rate will change against the Saudi Riyal, being pegged to the USD, the following tables demonstrate the sensitivity to the change in USD exchange rate, with all other variables held constant. The impact on the Group's profit (before zakat and income tax) is due to changes in the value of monetary assets and liabilities. Apart from the impact on the Group's profit (before zakat and income tax), there will be no impact on the Group's equity. A positive number below indicates an increase in profit.

	(Saudi Riyals in mil	(Saudi Riyals in millions)	
	Effect on profit befo	Effect on profit before zakat	
	and income ta	ax	
	2023	2022	
Change in USD rate			
5 % increase	(7.3)	(4.3)	
5% decrease	7.3	4.3	

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35 Financial instruments – risk management (continued)

35.3 Interest rate risk

The Group is exposed to cash flow interest rate risk from bank borrowings at variable rate. Where the Group wishes to obtain loans, the Group usually uses short-term Shariaa compliant loans that are repayable in less than a year. The use of long term was limited only to financing large capital expenditures, which has been infrequent historically. The Group's bank loans typically bear variable interest at a spread above SIBOR.

Overdraft is usually used for immediate and temporary cash needs, and it bears variable interest at a spread above SIBOR.

In the past few years, the Group has not been exposed to significant interest rate risk due to the low level of borrowings. In managing its capital, the Group might increase its borrowing within the Group's limit of the ratio of net debt to shareholders equity as explained in Note 36.

Where the Group plans to increase interest-bearing bank borrowings (other than those with short term contractual maturities) above 15% of equity, it is the Group's policy to keep borrowings at fixed rates of interest between 30% and 50% of its total interest-bearing bank borrowings.

During 2023 and 2022, the Group's interest-bearing bank borrowings at variable rate were denominated only in Saudi Riyals.

For the outstanding banks borrowings the Group had at December 31, refer to Note 11.

The sensitivity analysis in the following table has been determined based on the exposure to interest rate for the interest-bearing bank borrowings at the end of the reporting period. The analysis is prepared assuming the amount of the bank borrowings outstanding at the end of the reporting period was outstanding for the whole year, and a 100 basis point increase or decrease in the interest rate is used as a reasonably possible change in interest rates. With all other variables held constant, the Group's profit before Zakat and income tax would be affected as follows:

	(Saudi Riyals in milli	ons)
	Effect on profit befor	
	and income tax	K .
	2023	2022
Change in interest rate		
100 basis points increase	(0.05)	-
100 basis points decrease	0.05	-

35.4 Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting its financial obligations as they fall due. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdraft and bank loans to ensure that it will always have sufficient cash to allow it to meet its liabilities when they become due.

The operational cash flow of the Group is normally predictable. The Group maintains a short cash conversion cycle reflecting the nature of the business, receivables management and the credit terms extended by the vendors. Cash flow forecasts are regularly produced to assist management in identifying future liquidity requirements.

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Notes to consolidated financial statements for the year ended December 31, 2023 (All amounts in Saudi Riyals thousands unless otherwise stated)

35 Financial instruments – risk management (continued)

35.4 Liquidity risk (continued)

(i) Contractual maturities of financial liabilities

The table below summarizes the maturity profile of the Group's financial liabilities based on contractual payments (undiscounted cash flows):

	Less than 6 months	6-12 months	1-5 vears	More than 5 years	Total
December 31, 2023			<u>, , , , , , , , , , , , , , , , , , , </u>	0,000	
Trade payables	924,748	-	_	_	924,748
Other payables	68,069	-	_	-	68,069
Other accrued liabilities	121,164	-	-	-	121,164
Bank borrowings	5,416	-	-	-	5,416
Lease liabilities	75,268	57,010	379,805	485,464	997,547
Total	1,194,665	57,010	379,805	485,464	2,116,944
	Less than	6-12	1-5	More than	
	6 months	months	years	5 years	Total
December 31, 2022					
Trade payables	1,070,582	-	-	-	1,070,582
Other payables	115,186	-	-	-	115,186
Other accrued liabilities	73,278	-	-	-	73,278
Lease liabilities	76,480	64,628	369,261	499,504	1,009,873
Total	1,335,526	64,628	369,261	499,504	2,268,919

Lease liabilities included in the consolidated statement of financial position are carried at the present value of the lease payments that are not paid at that date. Refer to Note 32.

(ii) Financing arrangements

The Group had access to the following unutilized funding facilities at the end of the reporting period:

	_(Saudi Riyals in	millions)
	2023	2022
Short and medium-term loans	790	515
Overdrafts	420	150
Total	1,210	665

36 Capital management

The primary objective of the Group's capital management is to maximize the returns to the shareholders. It is the Group's policy is to maintain a strong capital base to maintain investors and creditors and to sustain future development of the business.

For the purpose of the Group's capital management, capital includes issued and paid up capital and all other equity reserves attributable to the shareholders of the Company.

Management monitors the return on capital and the level of dividends the shareholders and seeks to maintain a balance between the higher returns (which could be enhanced by higher levels of borrowing) and the benefit and security provided by a sound capital position.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions and its financial needs. To maintain or adjust the capital structure, the Group may issue new shares or adjust the dividend payment to shareholders, while maintaining dividend payout at no less than 80%.

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36 Capital management (continued)

The Group monitors capital using a ratio of net debt to shareholders equity. Net debt includes bank borrowings and term loans less cash and cash equivalents. The Group's policy is to keep this ratio below 50%.

At year end, the Group's net debt was as follows:

	December 31, 2023	December 31, 2022
Total borrowings and term loans Less: cash and cash equivalents	5,416 (50,031)	(526,183)
Net debt	(44,615)	(526,183)
Ratio of net debt to shareholders' equity	(2.5%)	(29.2%)