



# The better way to bank



**Investor Presentation**For the period ending 31 March 2018



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1.	Overview of Dubai Islamic Bank	
2.	Strategic Intent	
3.	Financial Performance	
4.	Strategic Focus	
5.	DIB Capital Increase	
6.	Appendix	

# **Dubai Islamic Bank at a Glance**

### A leading Islamic bank with a growing international footprint

# بنك دبي الإسلامي Dubai Islamic Bank

#### **Snapshot of Dubai Islamic Bank**

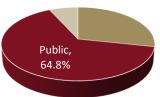
- Dubai Islamic Bank ("DIB" or the "Bank") was established in 1975 as the world's first full service Islamic bank by an Emiri Decree.
- DIB is the 3<sup>rd</sup> largest Islamic bank<sup>1</sup> in the world and the largest Islamic bank in the UAE by total assets.
- The Bank offers a wide range of *Sharia*-compliant products and services to consumer, wholesale and institutional clients.
- DIB's principal strategy is to expand its core Islamic finance business and continue to maintain its position as the leading financial institution in the region as well as in other selected strategic markets.
- DIB enjoys a robust market position and strong brand recognition on the back of its focused strategy.
- Last rating actions:
  - o Moody's LT issuer rating moved up to 'A3'.
  - Fitch standalone Viability Rating upgraded to 'bb+'

#### **Geographic Presence**



#### **Ownership** (as at 31 March 2018)

Saeed A. Government Lootah. of Dubai 6.9% (ICD), 28.3%



	Rating	Outlook
Moody's	А3	Stable
FITCH Ratings	Α	Stable

#### **Significant Subsidiaries and Associates**



60.0%

Dar Al Sharia is a Sharia legal and financial consultancy firm established in 2008.



100.0%



38.3%

Dubai Islamic Bank Pakistan was established in 2006 as a fully owned subsidiary

38.3% ownership in a Shariah compliant player in Indonesia, which has one of the largest Muslim populations in the world.

بنك الخدطوم
Bank of Khartoum

29.5%

DIB holds a strategic stake in Bank of Khartoum, one of the largest banks in Sudan.



44.9%

Devaar Development is a real estate development company established in 2002.



27.3%

Bosna Bank International was established in 2000 as the first Sharia-compliant bank in Europe.



100.0%

License obtained from Central Bank of Kenva (CBK) in May 2017 exclusively to offer Shariah compliant banking services in Kenya



**Overview of Dubai Islamic Bank Strategic Intent** 3. **Financial Performance** 4. **Strategic Focus** 5. **DIB Capital Increase Appendix** 

# **Strategic Focus 2017-2018**



**New Business & New Customer** 

Lead Islamic Finance growth in UAE and beyond

Innovation – Products, Service, Technology, Channels

Deliver on market / stakeholder expectations

**PROTECT** 



**GROW** 

Enhance Penetration – existing customers, existing sectors

Retain customers – Service Quality / Targeted Product Marketing & Selling

Deepen Relationship – Cross sell

**Enhance international contributions** 

2018 – Target Metrics							
Growth	10% - 15%	Non Performing Financing	3.0%	Real Estate Concentration	~ 20%	Return on Assets	2.20% - 2.35%
Net Funded Margin	3% - 3.15%	Cash Coverage	125%	Cost Income Ratio	Low to mid 30's%	Return on Equity	17% - 18%



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5.	DIB Capital Increase
6.	Appendix

# **Overall Financial Performance (for the period ending 31 March 2018)**

Strong Financial Performance on the Back of Intense Focus on Growth



Balance Sheet Items						
AED million	2017	Mar 2018	Change			
Net Financing & Sukuk Investments	157,357	162,787	3.5%			
Total Assets	207,337	211,089	2%			
Customers' Deposits	147,181	151,672	3%			
Sukuk Financing Instruments	8,659	12,307	42%			
Equity	28,881	26,142	(9%)			
Total Liabilities and Equity	207,337	211,089	2%			

#### **Income Statement Items**

AED million	1Q 2017	1Q 2018	Change
Total Income	2,378	2,697	13%
Net Operating Revenue	1,804	1,971	9%
Operating Expenses	(592)	(590)	-
Profit before Impairment and Tax Charges	1,212	1,381	14%
Impairment Losses	(169)	(168)	-
Income Tax	(1)	(2)	114%
<b>Group Net Profit</b>	1,042	1,211	16%

### **Financial Highlights**

Key Ratios	Dec 2016	Dec 2017	Mar 2018
Net Financing to Deposit Ratio*	94%	91%	90%
Total Capital Adequacy Ratio	18.3%	17.2%	15.0%
CET1 Ratio	12.0%	11.5%	9.5%
Non-Performing Financing Ratio	3.9%	3.4%	3.4%
ROE	17.8%	18.7%	19.2%
ROA	2.43%	2.34%	2.35%
Net Profit Margin ("NPM")	3.23%	3.11%	3.03%
Cost to Income Ratio**	34.0%	30.4%	29.9%
Dividend Per Share (% of par value)	45%	45%	-

#### Highlights

#### **Robust Profitability**

- Total income up by 13% YoY to AED 2.7 billion.
- Net profit increased by 16% YoY to AED 1.2 billion.

#### **Sustained Strengthening of the Balance Sheet**

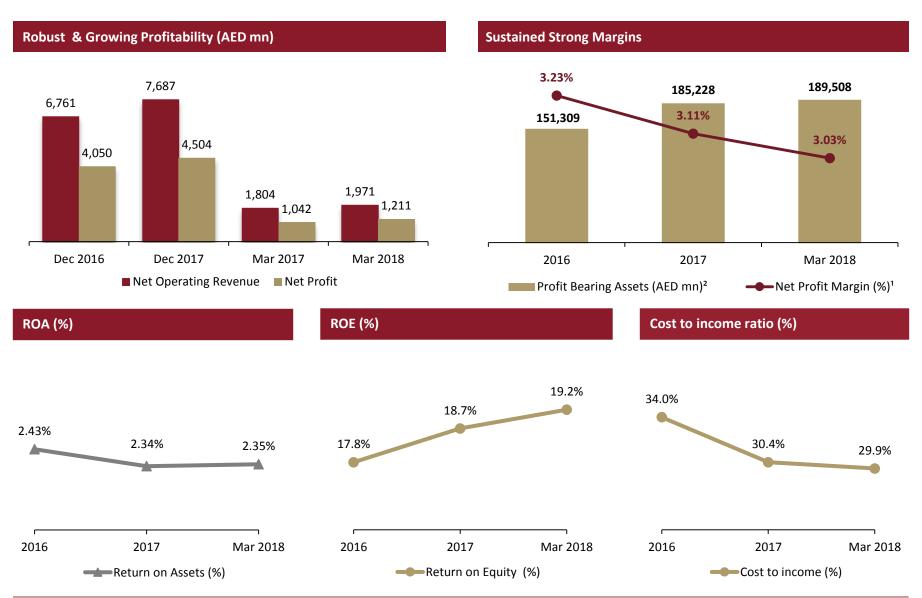
- Net financing assets and sukuk investments helped earning assets grow to AED 162.7 billion from AED 157.3 billion as of end of 2017, an increase of nearly 3.5% as the bank continued to use its inherent capacity to further penetrate and increase its market share.
- Solid deposit growth of 3% YTD, thus reaching AED 151.7 billion.

<sup>\*</sup>Net Financing to Deposit Ratio excludes Bilateral Sukuk

<sup>\*\*</sup>Cost to income ratio is calculated as operating expenses divided by operating income.

# **Operating Performance & Profitability**





<sup>1</sup>Net Profit Margin is calculated as Depositors' share of profits subtracted from Income from Islamic Financing and Investing Assets and income from International Murabahat and Wakala and income from Investments in Islamic Sukuk divided by Average Profit Bearing Assets. 9

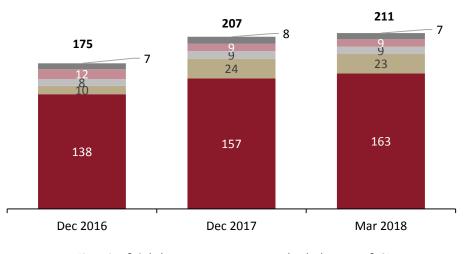
<sup>&</sup>lt;sup>2</sup>Profit Bearing Assets are calculated as the sum of International Murabahat with UAE Central Bank, Investment in Islamic Sukuk and Gross Islamic Financing and Investing Assets and Due from Banks and Financial Institutions.

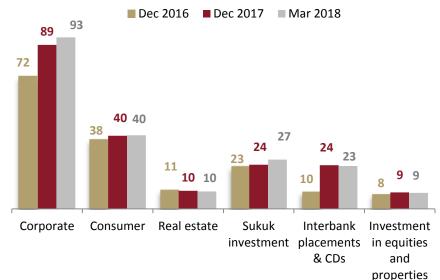
# **Overview of Deployment of Funds / Financings**





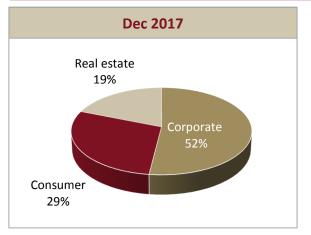
#### **Deployment by Segment (AED bn)**

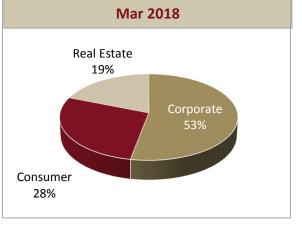




■ Net Financing & Sukuk Investments
■ Interbank placement & CDs
■ Investment in equities & properties
■ Operating Cash

### **Breakdown of Financing Portfolio by Sector (%)**





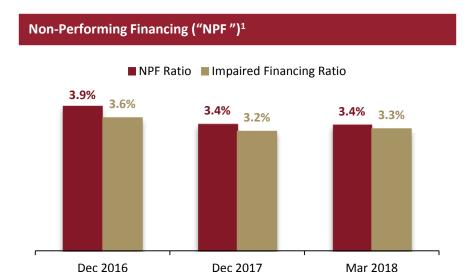
### **Highlights:**

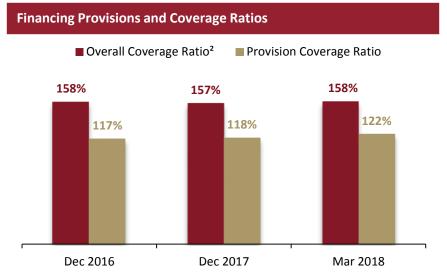
Corporate banking financing assets grew at around 4% to AED 93 billion whilst consumer business remained steady at AED 40 billion supported by new financing of close to AED 500 million.

Commercial real estate concentration remained low at around 19% and in line with guidance.

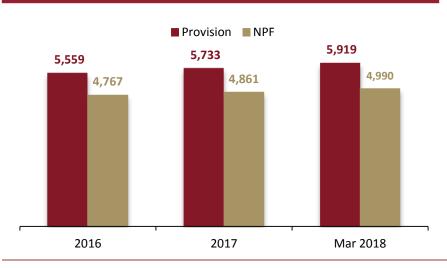
# **Improving Asset Quality**







#### **Cumulative Provisioning (AED million)**



#### Highlights

Non-performing financing ratio and impaired financing ratio remains steady at 3.4% and 3.3% respectively depicting the high quality of new credits.

Buildup of provisions increased cash coverage to 122% at March 31, 2018 compared with 118% at the end of 2017.

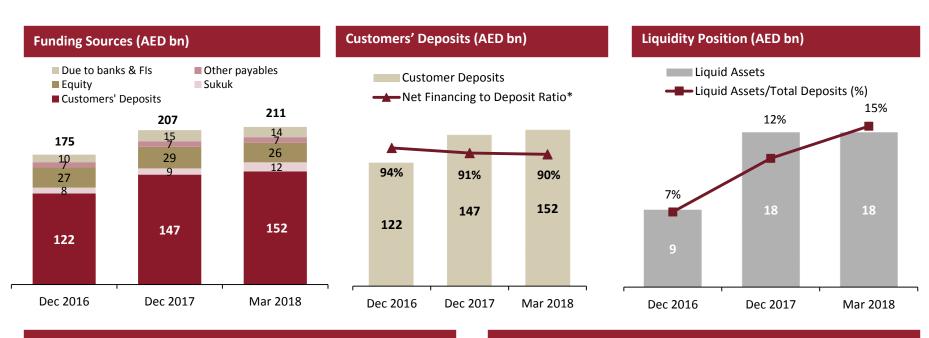
Overall coverage ratio including collateral at discounted value stood at 158% compared to 157% at the end of 2017.

<sup>&</sup>lt;sup>1</sup>Non-Performing Financing ratio includes bilateral sukuk and are calculated as the sum of individually impaired and 90-day overdue Financing Assets.

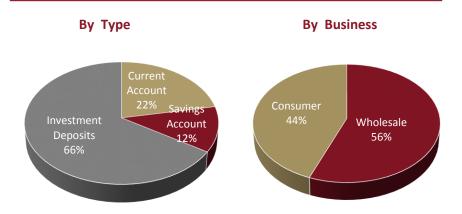
<sup>&</sup>lt;sup>2</sup>Overall Coverage Ratio calculated as the sum of provisions held and collateral held relating to facilities individually determined to be impaired divided by non-performing financing.

# **Funding Sources and Liquidity**





### Customer Deposits (AED 152 bn as at 31 March, 2018)



#### Highlights

Customer deposits for the period ended March 31, 2018 increased by 3% to AED 152 billion from AED 147 billion as at end of 2017.

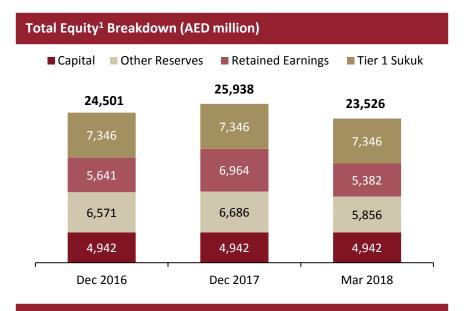
CASA component stood at AED 51.7 billion as of March 31, 2018 denoting a significant portion of low cost deposits.

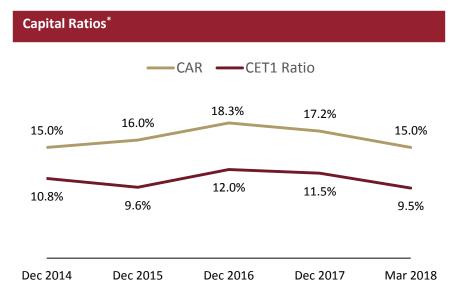
Financing to deposit ratio stood at 90% as of March 31, 2018 signifying ample capacity to grow.

<sup>\*</sup> Net Financing to Deposit Ratio excludes Bilateral Sukuk.

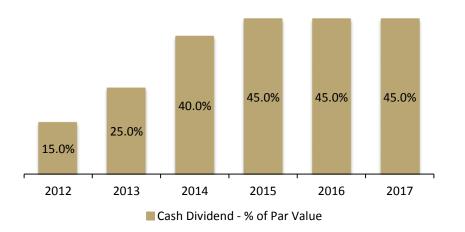
# **Capitalization Overview**







#### **Dividend History<sup>2</sup>**



### Highlights

Capital adequacy ratios remained robust with overall CAR at 15.0% as of March 31, 2018 and CET1 ratio at 9.5%.

DIB has been designated a Domestic Systemically Important Bank (D-SIB) – additional capital buffer of 0.5% by January 1<sup>st</sup> 2019.

The announced capital raising plan will be a key factor to ensure compliance under the new Basel III regime while simultaneously allowing the bank to continue its strong growth agenda focused on enhancing profitability and in turn shareholder returns.

<sup>&</sup>lt;sup>1</sup> Refers to Equity Attributable to Equity Holders of the Parent.

<sup>&</sup>lt;sup>2</sup> Dividend is calculated as total dividends paid divided by number of shares outstanding at the year end.

<sup>\*</sup> Above graph reflects amended prior year values under the new Basel III regime



1.	Overview of Dubai Islamic Bank
2.	Strategic Intent
3.	Financial Performance
4.	Strategic Focus
<b>4. 5.</b>	Strategic Focus  DIB Capital Increase

# **Strategic Focus 2017-2018**



**New Business & New Customer** 

Lead Islamic Finance growth in UAE and beyond

Innovation – Products, Service, Technology, Channels

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PROTECT

**GROW** 

Enhance Penetration – existing customers, existing sectors

Retain customers – Service Quality / Targeted Product Marketing & Selling

Deepen Relationship - Cross sell

**Enhance international contributions** 

2018 – Target Metrics							
Growth	10% - 15% <b>3.5</b> %	NPF	3.0% <b>3.4%</b>	Real Estate Concentration	~ 20% <b>19%</b>	Return on Assets	2.20% - 2.35% <b>2.35%</b>
Net Funded Margin	3% - 3.15% <b>3.03</b> %	Cash Coverage	125% 122%	Cost Income Ratio	Low to mid 30's% <b>29.9%</b>	Return on Equity	17% - 18% <b>19.2</b> %

# A decade in a glance....

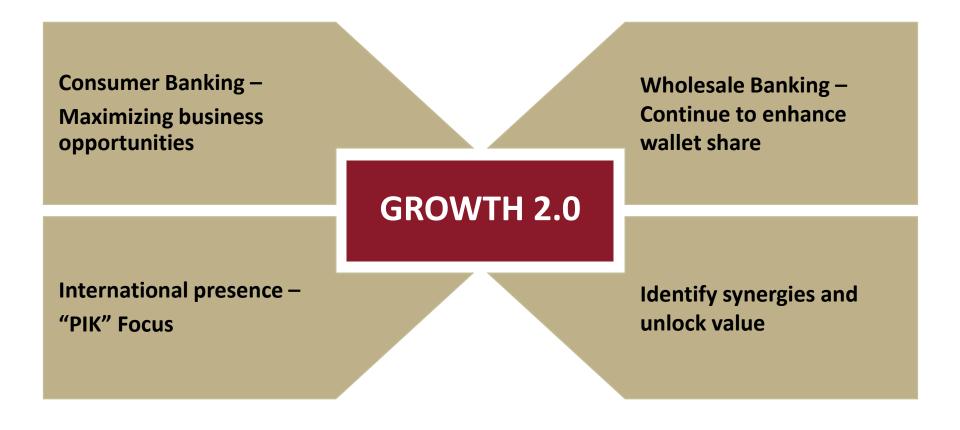


1. 2009 – 2013 CONSOLIDATION

2. 2014 – 2016 GROWTH

3. 2017 – 2018 GROWTH 2.0





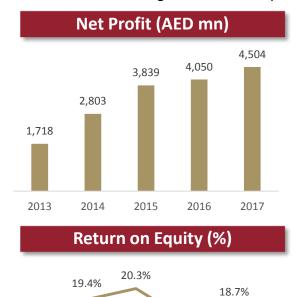


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2.	Strategic Intent
3.	Financial Performance
4.	Strategic Focus
5.	DIB Capital Increase
6.	Appendix

## Why the Capital Increase?



- Required to sustain organic growth
  - Not to support acquisitions or erosion to deploy in a growing business
- Track record of quality growth leading to growing profitability
  - Shareholders returns closely linked to profitability
- Compliance with new regulatory capital requirements
  - Basel 3 focuses on CET1
  - DIB a DSIB bank
    - amongst the 4 largest banks designated
    - higher minimum capital required



13.3%

2013

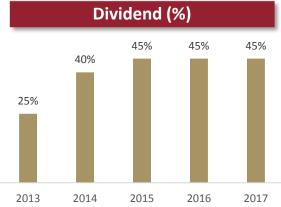
2014

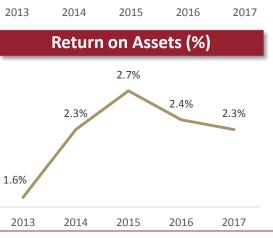
2015

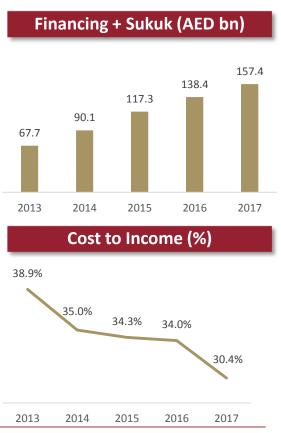
17.8%

2016

2017



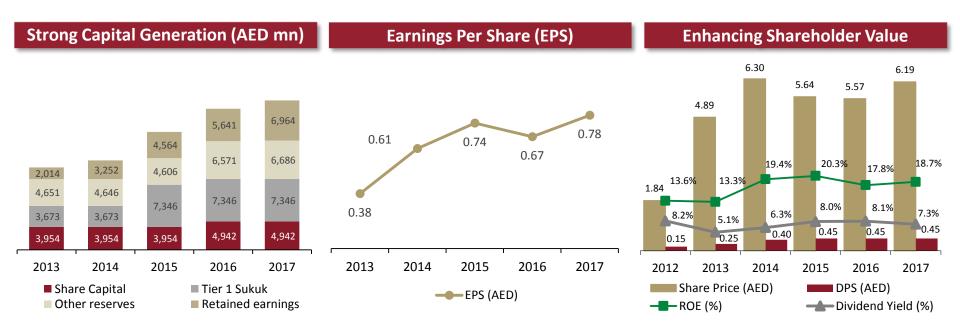




# 2016 Rights Issuance – the right decision for all stakeholders

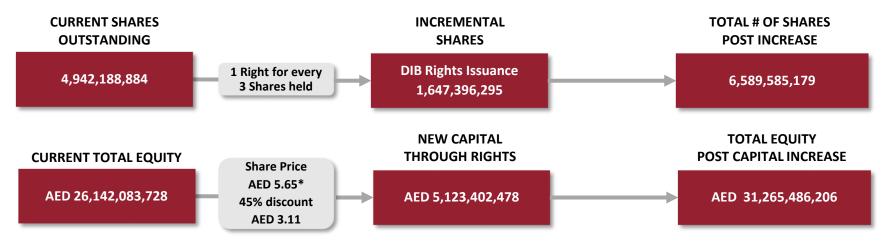


- Approx. 3x subscribed with tremendous interest from a diversified local and international investor base
- Significant response from strategic shareholders no dilution
- 11 % rise in profits YoY due to enhanced growth capacity
- EPS rose above pre-rights level within an 18 month time frame
- Share price rebounded to pre-rights level in the same period



# **The Offering**





Event	Date
DIB Rights Issue announcement	19 <sup>th</sup> April 2018
Eligibility Date of Rights  Note: last trade should happen on T-2 (9 <sup>th</sup> May 2018)	13 <sup>th</sup> May 2018
First day of trading in Rights on the DFM	16 <sup>th</sup> May 2018
Last day of trading in Rights on the DFM	30 <sup>th</sup> May 2018
Subscription Opening Date	23 <sup>rd</sup> May 2018
Subscription Closing Date	6 <sup>th</sup> June 2018
Date of Allocation	by 13 <sup>th</sup> Jun 2018
Refund	by 21 <sup>st</sup> Jun 2018

#### **Deployment in profitable growth**

New business opportunities exist within the organization as well – capital needed to exploit and continue to grow Profitability and Shareholders Return – a key focus of growth strategy

\* Closing share price on 17<sup>th</sup> April 2018



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6.	Appendix

# **Consolidated Income Statement**



AED million	1Q2018	1Q2017	2017	2016
Net Income	Reviewed	Reviewed	Audited	Audited
Income from Islamic financing and investing transactions	2,094	1,805	7,795	6,521
Commission	411	356	1,407	1,425
Income / (loss) from other investment	21	21	31	36
Income from properties held for sale	29	27	197	159
Income from investment properties	24	46	119	75
Share of profit from associates and joint ventures	77	26	122	177
Other Income	41	97	529	243
Total Income	2,697	2,378	10,199	8,636
Depositors' and sukuk holders' share of profit	(726)	(574)	(2,512)	(1,875)
Net Income	1,971	1,804	7,687	6,761
Operating Expense				
Personnel expenses	(404)	(403)	(1,568)	(1,565)
General and administrative expenses	(145)	(150)	(602)	(575)
Depreciation of investment properties	(13)	(12)	(46)	(38)
Depreciation of property, plant and equipment	(28)	(27)	(119)	(119)
Total Operating Expenses	(590)	(592)	(2,336)	(2,297)
Profit before net impairment charges and income tax expense	1,381	1,212	5,351	4,464
Impairment charge for the period, net	(168)	(169)	(823)	(392)
Profit for the period before income tax expense	1,213	1,043	4,528	4,072
Income tax expense	(2)	(1)	(24)	(22)
Net Profit for the period	1,211	1,042	4,504	4,050
Attributable to				
Owners of the Bank	1,173	1,009	4,322	3,597
Non-Controlling Interests	38	34	182	453

# **Balance Sheet**



AED william	As at			
AED million	31 Mar 2018	31 Dec 2017	31 Dec 2016	
Assets	Reviewed	Audited	Audited	
Cash and balances with central banks	26,948	27,885	16,655	
Due from banks and financial institutions	5,217	4,677	4,546	
Islamic financing and investing assets, net	136,148	133,334	114,968	
Investments in Islamic Sukuk measured at amortized cost	26,639	24,023	23,409	
Other investments at fair value	1,856	1,962	1,717	
Investments in associates and joint ventures	1,931	2,136	2,034	
Properties held for sale	1,249	1,274	1,348	
Investment properties	3,683	3,570	3,058	
Receivables and other assets	6,203	7,339	6,308	
Property, plant and equipment	1,215	1,136	928	
Total Assets	211,089	207,337	174,971	
Liabilities Customers' deposits Due to banks and financial institutions	151,672 13,699	147,181 14,878	122,377 10,418	
Sukuk financing instruments	12,307	8,659	7,695	
Payables and other liabilities	7,269	7,739	7,211	
Total Liabilities	184,947	178,456	147,701	
Equity				
Share Capital	4,942	4,942	4,942	
Tier 1 Sukuk	7,346	7,346	7,346	
Other Reserve and Treasury Shares	7,404	7,786	7,786	
Investment Fair Value Reserve	(687)	(615)	(751)	
Exchange Transaction Reserve	(861)	(485)	(463)	
Retained Earnings	5,382	6,964	5,641	
Equity Attributable to owners of the banks	23,526	25,938	24,501	
Non-Controlling Interest	2,616	2,943	2,769	
Total Equity	26,142	28,881	27,270	
Total Liabilities and Equity	211,089	207,337	174,971	

# **DIB's Key Business Lines**



#### **Core Business Profiles**

The principal activities of DIB are focused around five core business areas: (i) Retail & Business Banking; (ii) Corporate Banking ("CBG"); (iii) Real Estate & Contracting Finance; (iv) Investment Banking; and (v) Treasury.

Consumer Banking	Corporate Banking	Real Estate & Contracting Finance	Investment Banking	Treasury
<ul> <li>The largest business activity group within DIB.</li> <li>Offers its retail and business banking services through a network of 90+ branches spread across all of the Emirates.</li> <li>Broad range of retail products and services that include: Auto Finance; Sharia-compliant Cards; Personal Finance; Mortgages and SME Solutions.</li> <li>Serving more than 1.6 million customers.</li> </ul>	<ul> <li>CBG has sector-specific focus units which target clients across both private and public sectors.</li> <li>The CB Group manages over 4,500 relationships (including middle market, contracting finance and real estate finance companies) and is instrumental in leveraging its client relationships to cross-sell other products offered by DIB, including investment banking and treasury services.</li> <li>CBG offers a range of Shariacompliant solutions to its corporate clients in the UAE, the GCC and in other niche markets.</li> </ul>	Real Estate Finance  DIB plays a significant role in supporting corporate real estate developments, including the construction of commercial property and residential estates.  Contracting Finance  DIB provides financing to contractors executing building, electrical and mechanical infrastructure works across sectors such as the oil, gas, power and water sectors.	<ul> <li>DIB's Investment Banking business group is primarily responsible for management of DIB's proprietary investment portfolios, strategic stakes and international operations and expansion.</li> <li>The business group provides advisory and related services to DIB's corporate clients both within UAE and across borders.</li> </ul>	<ul> <li>The Treasury Group offers a comprehensive range of products backed by DIB's expert understanding of local and international markets.</li> <li>Its principal customers are corporate clients, financial institutions, high net worth individuals, SME companies and similar businesses.</li> <li>It is responsible for managing DIB's liquidity requirements, fixed income portfolio and capital markets funding.</li> </ul>

### 2015 - 2017 Select Awards & Accolades

# بنك دبي الإسلامي Dubai Islamic Bank



- Best Islamic Bank
- Best Islamic Retail Bank UAE
- Best Investment Bank
- Best Premium Bank UAE
- Best Sukuk Arranger



**ISLAMIC BUSINESS & FINANCE AWARDS 2015** 

- Best Retail Bank ME
- Best Corporate Bank ME
- Best Commercial Bank ME
- Best Sukuk Arranger ME
- Best Sukuk Deal





- Best Overall Islamic Bank
- Indonesia Deal of the Year
- Corporate Finance Deal of the Year
- Cross Border Deal of the Year
- Mudarabah Deal of the Year
- Syndicated Deal of the Year
- UAE Deal of the Year

2016

- Bank Islamic Bank in the UAE
- Commodity Murabahah Deal of the Year



- CEO Award Excellence in Islamic Banking awarded to Dr. Adnan Chilwan
- Best Islamic Bank
- Best Islamic Retail bank
- Best Islamic Corporate Bank
- Best Sukuk Arranger

2017

2015



- Best Investment Grade Sukuk of the Year
- Best Syndicated Loan Deal of the Year by a Debut Issuer
- Best Local Currency Deal of the Year
- Best Financial Institution Deal of the Year
- Best Trade and Export Dear of the Year



- · Best Deal of the year
- · Best Online Service



- Corporate Deal of the Year Best Car Finance
- Best Overall Bank
- Best Islamic Bank in the UAE
- Most Innovative Islamic Bank
- Best Retail Islamic Bank
- Deal of the Year
- UAE Deal of the Year
- Hybrid Deal of the Year
- Pakistan Deal of the Year
- Syndicated Deal of the Year
- Real Estate Deal of the Year
- Indonesia Deal of the Year
- Kuwait Deal of the Year



- Ijarah Deal of the Year
- Pakistan Deal of the Year
- Mudarabah Deal of the Year



- Best Strategic Vision Award -Dr. Adnan Chilwan, Group CEO
- Best Islamic Bank
- · Best Sukuk Arranger
- · Best Islamic Retail Bank
- Best Islamic Corporate Bank





### 2015 - 2017 Select DIB Debt Capital Market Transactions





US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

November 2017

#### **Islamic Development Bank**



US\$ 1,250,000,000 Sukuk

Joint Lead Manager & Bookrunner

September 2017

#### **Sultanate of Oman**



US\$ 2,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

May 2017

#### Republic of Turkey



US\$ 1,250,000,000 Sukuk

Joint Lead Manager & Bookrunner

March 2017

## بنك ىبى الإسلامي Dubai Islamic Bank

US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

February 2017



US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

January 2017



US\$ 1,500,000,000 Sukuk

Joint Bookrunner

November 2016

# **KUVEYTTÜRK**

#### US\$ 500,000,000 Sukuk

Joint Lead Manager & Bookrunner

October 2016

### Government of Pakistan



US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

October 2016

# EMAÂR

#### US\$ 750,000,000 Sukuk

Joint Lead Manager & Bookrunner

September 2016

# DP WORLD

US\$ 1,200,000,000 Sukuk US\$ 1,112,700,000 Tender

Joint Lead Manager & Bookrunner (Sukuk) Co-Manager (Tender)

May 2016

### NCOR BANK

US\$ 500,000,000 Tier 1

Joint Lead Manager & Bookrunner

May 2016

#### Republic of Indonesia



US\$ 2.500.000.000 Sukuk

Joint Lead Manager & Bookrunner

March 2016



بنك ربي الإسلامي Dubai Islamic Bank

US\$ 750,000,000 Sukuk

Joint Lead Manager & Bookrunner

May 2015



US\$ 500,000,000 Sukuk

Joint Structuring Bank
JLM & Bookrunner

May 2015

#### Republic of Indonesia



US\$ 2,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

May 2015

#### **ECGD Guaranteed**



US\$ 913,026,000 Sukuk

Joint Lead Manager & Bookrunner

March 2015

#### Islamic Development Bank



US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

March 2015



### 2015 - 2017 Select Syndicated Transactions



AED 370,000,000

Mandated Lead Arranger & Book-runner

August 2017



USD\$ 275,000,000

Mandated Lead Arranger

July 2017



US\$ 235.000.000

Mandated Lead Arranger & Book-runner

May 2017



US\$ 3,000,000,000

Mandated Lead Arranger & Book-runner

May 2017



US\$ 213,000,000

Mandated Lead Arranger & Book-runner

April 2017

Bukhatir Industrial Investments

AED 1,120,000,000

Mandated Lead Arranger & Book-runner

December 2016



US\$ 830,000,000

Mandated Lead Arranger & Book-runner

December 2016

Government of Pakistan,
Ministry of Finance

US\$ 200,000,000

Mandated Lead Arranger & Book-runner

September 2016



AED 1,000,000,000

Mandated Lead Arranger & Book-runner

September 2016



AED 993,000,000

Mandated Lead Arranger & Book-runner

July 2016



US\$ 155,000,000

Mandated Lead Arranger & Book-runner

April 2016



US\$ 4,900,000,000

Mandated Lead Arranger & Book-runner

January 2016



US\$ 275,000,000

Mandated Lead Arranger

December 2015

Emirates International Telecommunications



AED 2,100,000,000

Mandated Lead Arranger & Book-runner

September 2015

Government of Pakistan, Ministry of Finance



US\$ 265,000,000

Mandated Lead Arranger

September 2015



AED 3,000,000,000

Mandated Lead Arranger & Book-runner

July 2015



USD 1,500,000,000

Mandated Lead Arranger & Book-runner

June 2015