CONSOLIDATED FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

# Saudi Airlines Catering Company (A Saudi Joint Stock Company) As at 31 December 2022

INDEX	PAGE
Independent auditor's report	1-4
Consolidated statement of financial position	5
Consolidated statement of profits or loss and other comprehensive income	6
Consolidated statement of changes in equity	7
Consolidated statement of cash flows	8
Notes to the consolidated financial statements	9_49



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#### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SAUDI AIRLINES CATERING COMPANY (A SAUDI JOINT STOCK COMPANY)

#### **Opinion**

We have audited the consolidated financial statements of Saudi Airlines Catering Company (A Saudi Joint Stock Company) and its subsidiary (collectively referred to as the "Group"), which comprise the consolidated statement of financial position as at 31 December 2022, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRS") that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants ("SOCPA") (collectively referred to as "IFRSs that are endorsed in the Kingdom of Saudi Arabia").

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing ("ISAs") that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards), that is endorsed in the Kingdom of Saudi Arabia, that is relevant to our audit of the consolidated financial statements, and we have fulfilled our other ethical responsibilities in accordance with this Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other matter

The consolidated financial statements of the Group for the year ended 31 December 2021 were audited by another auditor who expressed an unmodified opinion on those financial statements on 27 Shaban 1443H (corresponding to 30 March 2022).

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming auditor's opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.



#### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SAUDI AIRLINES CATERING COMPANY (A SAUDI JOINT STOCK COMPANY) (Continued)

#### **Key Audit Matters (Continued)**

#### Kev audit matter

#### How our audit addressed the key audit matter

#### Allowance for expected credit losses

As at 31 December 2022, the gross balance of accounts receivables amounted to SR 947 million (2021: SR 822 million), against which an allowance for expected credit losses of SR 148 million (2021: SR 127 million) was maintained.

The Group assesses at each reporting date whether the financial assets carried at amortized cost are credit impaired. The management determines and recognizes expected credit losses allowance ('ECL') as required by International Financial Reporting Standard 9 (Financial Instruments) ('IFRS 9'). Significant judgments, estimates and assumptions have been made by the management in the calculation of ECL impact.

We have considered this as a key audit matter as the determination of ECL involves significant management judgement and assumptions, including future macro-economic factors and the study of historical trends.

Refer to note 3 to the financial statements for the significant accounting policy, note 2.4 for the critical accounting estimates and judgements and note 12 which details the disclosure of impairment against accounts receivable.

Our audit procedures performed included, among others, the following:

- Obtained understanding of the Group's process around the accounts receivable allowance for expected credit losses.
- Involved our IT audit team in testing effectiveness of the Information Technology General Controls (ITGCs) of the respective accounting system.
- On a sample basis, we tested the accuracy of trade receivables ageing generated by the accounting system as at 31 December 2022.
- Assessed significant judgements, estimates and assumptions made by the management with reference to the calculation of ECL including the Group's assessment of the historical trends. probability of default, incorporation of forward-looking and loss given default parameters.
- Evaluated the Group's accounting policy for ECL allowance in accordance with the requirement of IFRS 9.
- Assessed the adequacy and appropriateness of the related disclosures in the accompanying consolidated financial statements.

#### Other Information included in the Group's 2022 Annual Report

Other information consists of the information included in the Group's 2022 annual report, other than the consolidated financial statements and our auditor's report thereon. The Board of Directors is responsible for the other information in its annual report. The Group's 2022 annual report is expected to be made available to us after the date of this auditor's report.



#### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SAUDI AIRLINES CATERING COMPANY (A SAUDI JOINT STOCK COMPANY) (Continued)

#### Other Information included in the Group's 2022 Annual Report (Continued)

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the Group's 2022 annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

# Responsibilities of the Board of Directors and those charged with governance for the consolidated financial statements

The Board of Directors is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants and the provisions of Companies' Law and Company's By-laws, and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

#### Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the consolidated financial statements,
whether due to fraud or error, design and perform audit procedures responsive to those risks, and
obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
of not detecting a material misstatement resulting from fraud is higher than for one resulting from
error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
override of internal control.



#### INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SAUDI AIRLINES CATERING COMPANY (A SAUDI JOINT STOCK COMPANY) (Continued)

#### Auditor's responsibilities for the audit of the consolidated financial statements (Continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Board of Directors.
- Conclude on the appropriateness of the Board of Directors's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

for Ernst & Young Professional Services

Abdulaziz S. Alarifi Certified Public Accountant Licence No. (572)

Jeddah: 5 Ramadan 1444H 27 March 2023G



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2022

	Note	31 December 2022 SR	31 December 2021 SR
ASSETS NON-CURRENT ASSETS Property and equipment Right-of-use assets Leases receivables — non-current portion Intangible assets Investment property Advance against investment in shares Margin deposit Investment in associate	7 15 15 8 9	340,951,680 267,144,201 3,790,102 37,025 30,693,416 1,875,000 4,230,000 21,543,123	408,006,473 416,889,017 6,474,435 430,684 32,652,257 4,230,000
TOTAL NON-CURRENT ASSETS		670,264,547	868,682,866
CURRENT ASSETS Inventories Leases receivables – current portion Trade receivables Prepayments and other current assets Cash and cash equivalents	12 15 13 14 16	61,522,406 15,458,733 798,917,472 67,789,643 417,242,028	66,611,578 17,600,070 695,601,100 105,673,101 176,462,367
TOTAL CURRENT ASSETS		1,360,930,282	1,061,948,216
TOTAL ASSETS		2,031,194,829	1,930,631,082
EQUITY AND LIABILITIES EQUITY Share capital Statutory reserve Retained earnings / (accumulated losses)	17 18	820,000,000 246,000,000 53,926,179	820,000,000 246,000,000 (193,481,256)
TOTAL EQUITY		1,119,926,179	872,518,744
LIABILITIES NON-CURRENT LIABILITIES Lease liabilities – non-current portion Employees' defined benefits obligation Long-term bonus	15 19 20	175,320,591 165,219,221 8,125,254	330,844,306 148,197,674 7,500,000
TOTAL NON-CURRENT LIABILITIES		348,665,066	486,541,980
CURRENT LIABILITIES Trade and other payables Lease liabilities – current portion Zakat liabilities	21 15 22	408,903,508 132,049,502 21,650,574	414,967,071 143,655,076 12,948,211
TOTAL CURRENT LIABILITIES		562,603,584	571,570,358
TOTAL LIABILITIES		911,268,650	1,058,112,338
TOTAL EQUITY AND LIABILITIES		2,031,194,829	1,930,631,082

Member of the Board of Directors

Chief Executive Officer

Chief Financial Officer

The attached notes from 1 to 38 form an integral part of these consolidated financial statements.

SAUDI AIRLINES CATERING COMPANY (A SAUDI JOINT STOCK COMPANY) CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME For the year ended 31 December 2022

	Note	2022 SR	2021 SR
Revenue Cost of sales	24 25	1,818,006,368 (1,301,686,626)	1,212,507,870 (880,662,708)
GROSS PROFIT		516,319,742	331,845,162
Other income General and administrative expenses Allowance for expected credit losses Other expenses	26 27 13 28	27,296,834 (232,356,079) (25,705,642) (1,590,689)	6,436,965 (236,330,507) (37,894,043) (3,700,842)
OPERATING PROFIT		283,964,166	60,356,735
Share of results from equity-accounted investments Reversal of impairment of investment in associate Finance income Finance costs	10 10 29 30	18,417,193 3,125,930 967,772 (20,654,096)	- - 591,510 (27,180,198)
PROFIT BEFORE ZAKAT		285,820,965	33,768,047
Zakat	22	(28,717,827)	(19,712,588)
NET PROFIT FOR THE YEAR		257,103,138	14,055,459
Other comprehensive loss for the year  Items that will not be reclassified to profit or loss in subsequent years:  Re-measurement loss on employees' defined benefits			
obligation	19	(9,695,703)	(1,613,600)
Other comprehensive loss for the year		(9,695,703)	(1,613,600)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		247,407,435	12,441,859
EARNINGS PER SHARE: Basic and diluted earnings per share	31	3.14	0.17

Member of the Board of Directors

Chief Executive Officer

Chief Financial Officer

# SAUDI AIRLINES CATERING COMPANY (A SAUDI JOINT STOCK COMPANY) CONSOLIDATED STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2022

Total SR	860,076,885	14,055,459 $(1,613,600)$	12,441,859	872,518,744	257,103,138 (9,695,703)	247,407,435	,119,926,179
	098	14 (1,	12	872	257	247	1,119
Retained earnings/ (accumulated losses) SR	(313,758,994)	14,055,459 (1,613,600)	12,441,859 107,835,879	(193,481,256)	257,103,138 (9,695,703)	247,407,435	53,926,179
Statutory reserve SR	353,835,879	1 1	(107,835,879)	246,000,000	1 1	1	246,000,000
Share capital SR	820,000,000	1 1	1 1	820,000,000		1	820,000,000
Note		19	18		19	l	
	At 1 January 2021	Net profit for the year Other comprehensive loss	Total comprehensive income for the year Transfer from statutory reserve	At 31 December 2021	Net profit for the year Other comprehensive loss	Total comprehensive income for the year	At 31 December 2022

Member of the Board of Directors

Chief Executive Officer

Chief Financial Officer

The attached notes from 1 to 38 form an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2022

•			
		2022	2021
	Note	SR	SR
OPERATING ACTIVITIES			
Profit before zakat		285,820,965	33,768,047
Adjustments for:			
Depreciation on property and equipment	7	85,123,092	79,673,473
Depreciation on investment in property	9	1,958,841	1,958,841
Depreciation on right-of-use assets	15	75,399,766	85,237,059
Amortization of intangible assets	8	393,659	686,050
Work in progress expensed during the year	7	376,229	1,063,839
Allowance for slow moving inventory	12	13,577,199	11,661,330
Inventory written-off	13	25,705,642	1,396,184 37,894,043
Allowance for expected credit losses	29	(967,772)	(591,510)
Finance income	30	20,654,096	27,180,198
Finance cost Share of results in an associate	10	(18,417,193)	-
Reversal of impairment of equity-accounted investments	10	(3,125,930)	-
Loss on disposal of property and equipment	28	19,524	2,767,350
Gain on de-recognition of lease liability	26	(18,015,893)	-
Provision for employees' defined benefits obligation	19	15,626,376	9,100,263
		-	-
		484,128,601	291,795,167
Changes in operating assets and liabilities:			0.00.00.446
Trade and other receivables		(129,022,014)	97,905,146
Long-term bonus	20	625,254	(3,020,100)
Inventories		(8,488,027)	36,294,340
Prepayments and other current assets		37,883,458	(32,353,014)
Trade and other payables		(7,758,778)	25,335,055
Cash generated from operating activities		377,368,494	415,956,594
Finance cost paid		-	(4,160,690)
Employees' defined benefits obligation paid	19	(11,152,677)	(20,347,497)
Zakat and income tax paid	22	(20,015,464)	(18,283,092)
Zakat and moone tan pana		<del></del>	
Net cash flows from operating activities		346,200,353	373,165,315
INVESTING ACTIVITIES:			
Payments received for sublease	15	5,277,498	-
Proceeds from disposal of property and equipment	7	-	550,463
Purchase of property and equipment	7	(18,464,052)	(36,172,974)
Advance against investment in shares		(1,875,000)	-
		(15.061.554)	(35,622,511)
Net cash flows used in investing activities		(15,061,554)	(33,022,311)
FINANCING ACTIVITIES:			(200 000 000)
Repayment of short-term borrowings	15.43	(00.220.207)	(300,000,000)
Payments of lease liabilities	15 (b)	(90,320,297)	(118,454,281)
Dividends paid		(38,841)	(80,055)
Net cash flows used in financing activities		(90,359,138)	(418,534,336)
Net change in cash and cash equivalents		240,779,661	(80,991,532)
Cash and cash equivalents at the beginning of the year		176,462,367	257,453,899
Cash and cash equivalents at the beginning of the year			
Cash and cash equivalents at the end of the year	16	417,242,028	176,462,367
CYPDE TRATEME I DATE CHOMIETO I ME MONI CI CHI INECDRALITIONI			
SUPPLEMENTARY SIGNIFICANT NON-CASH INFORMATION	1.5	10 755 002	4 057 272
Additions to right-of-use assets and lease liabilities	15	10,755,093	4,057,272
Changes in accounts payable net of unpaid dividends and unpaid		2 7/5 000	
finance costs		2,765,000	-

Member of the Board of Directors

Chief Executive Officer

Chief Financial Officer

The attached notes from 1 to 38 form an integral part of these consolidated financial statements

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

At 31 December 2022

#### 1 CORPORATE INFORMATION

Saudi Airlines Catering Company (the "Parent Company") is a Saudi Joint Stock Company domiciled in the Kingdom of Saudi Arabia. The Company was registered as a Saudi limited liability company on 20 Muharram 1429H (29 January 2008) under Commercial Registration No. 4030175741.

The Company's and its subsidiaries (the "Group") is mainly involved in provision of cooked and non-cooked food to private and public sectors, provision of sky sales, operation and management of duty-free zones in Saudi Arabian airports and ownership, operation and management of restaurants at airports and other places, and the ownership, operation and management of central laundries.

The Company mainly provides catering services to Saudi Arabian Airlines and other foreign airlines in the airports of Jeddah, Riyadh, Dammam and Madinah in Saudi Arabia and to Saudi's flights operating from Cairo International Airport.

The Group also has the following branches, which are operating under separate commercial registrations:

Branch Location	Commercial registration number
Riyadh	1010336558
Riyadh	1010616679
Riyadh	1010616680
Dammam	2050082998
Jeddah	4030227251
Jeddah	4030285290
Jeddah	4030365540
Jeddah	4030426294
Jeddah	4030477154
Jeddah	4030485646
Jeddah	4030371373
Makkah	4031084114
Rabigh	4602006306
Medina	4650055980
Medina	4650216315

The Company has investment in the fully owned / controlled subsidiary 'SACC Catering Company' (the "subsidiary"), collectively referred to as (the "Group"). The share capital of the subsidiary is SR 5 million. The principal business activity of the subsidiary is to provide catering services as per the commercial registration. The subsidiary has not yet commenced commercial operations.

<u>Subsidiary</u>	<u>Country on incorporation</u>	<u>Effective holding</u>		
		2022	2021	
SACC Catering Company	Kingdom of Saudi Arabia	100%	100%	

These consolidated financial statements (the "financial statements") include the financial statements of the Parent Company and its subsidiary.

The registered head office of the Parent Company is located at the following address:

Al Saeb Al Jomhi Street Prince Sultan Bin Abdulaziz Road, Almohammadya District (5) P. O. Box 9178, Jeddah 21413 Kingdom of Saudi Arabia

#### 2 BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA) (collectively referred to as "IFRSs" as endorsed in Kingdom of Saudi Arabia"). The Group has prepared the consolidated financial statements on the basis that it will continue to operate as a going concern.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 2 BASIS OF PREPARATION (continued)

The consolidated financial statements are prepared under the historical cost convention using the accruals basis of accounting and going concern concept. The consolidated financial statements provide comparative information in respect of the previous year.

The consolidated financial statements are presented in Saudi Arabian Riyals (SR), which is the functional currency of the Group.

#### 2.1 Significant accounting judgements, estimates and assumptions

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. However, in view of the current uncertainties, any change in these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future years. As the situation is still evolving with future uncertainties, management will continue to assess the impact based on prospective developments.

Other disclosures relating to the Group's exposure to risks and uncertainties includes:

- Sensitivity analyses disclosures (note 19 and 34)
- Financial instruments risk management and policies (note 34)
- Capital management (note 35)

#### **Judgements**

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the consolidated financial statements:

#### Determining the lease term of contracts with termination options - Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any years covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

#### Satisfaction of performance obligations

The Group is required to assess each of its contracts with customers to determine whether performance obligations are satisfied over time or at a point in time in order to determine the appropriate method of recognising revenue. The Group assessed that one performance obligation is related to catering services can be measured reliably.

#### Determination of transaction prices

The Group is required to determine the transaction price in respect of each of its contracts with customers. In making such judgment the Group assesses the impact of any variable consideration in the contract, due to discounts or penalties, the existence of any significant financing component in the contract and any non-cash consideration in the contract, if any.

#### Going concern

The Group's management has made an assessment of its ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

#### **Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 2 BASIS OF PREPARATION (continued)

#### 2.1 Significant accounting judgements, estimates and assumptions (continued)

#### **Estimates and assumptions (continued)**

The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur. Information about the assumptions and estimation uncertainties is included in the following areas:

#### Useful lives of property and equipment/intangible asset

The Group's management determines the estimated useful lives of its property and equipment/intangible asset for calculating depreciation/amortisation. These estimates are determined after considering the expected usage of the assets or physical wear and tear. Management reviews the residual value and useful lives annually and future depreciation/amortisation charges are adjusted where the management believes the useful lives differ from previous estimates.

#### Allowance for slow moving inventory

The Group recognizes an allowance for inventory losses due to factors such as obsolescence, physical damage etc. The estimation of such losses includes the consideration of factors including but not limited to introduction of new products or technology by the competitors, expiry dates of products, past trends and both existing and emerging market conditions.

#### Provision for expected credit losses (ECLs) of trade and other receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision matrix is initially based on the Group's historical observed default rates. The Group calibrates the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customers' actual default in the future. The information about the ECLs on the Group's trade receivables is disclosed in note 35.

#### Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs of disposing of the asset. The value in use calculation is based on a DCF model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the performance of the assets of the CGU being tested. The recoverable amount is sensitive to the discount rate used for the DCF model as well as the expected future cash-inflows and the growth rate used for extrapolation purposes. These estimates are most relevant to other intangibles with indefinite useful lives recognised by the Group.

#### Employees' defined benefit obligation

The cost of the defined benefit plan and the present value of the obligation is determined using actuarial valuation. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and employee turnover rate. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate, management considers the market yield on high quality Corporate/Government bonds. The mortality rate is based on publicly available mortality tables for the country. Those mortality tables tend to change only at intervals in response to demographic changes. Future salary increases are based on expected future inflation rates for the country. Further details about employee benefits obligations are provided in note 19.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 2 BASIS OF PREPARATION (continued)

#### 2.1 Significant accounting judgements, estimates and assumptions (continued)

#### **Estimates and assumptions (continued)**

#### Fair value measurement of financial instruments

When the fair values of financial assets and financial liabilities recorded in the statement of financial position cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow (DCF) model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions relating to these factors could affect the reported fair value of financial instruments.

#### **Provisions**

Provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as finance cost.

#### Leases - Estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

#### Zakat

The Group is subject to zakat in accordance with the Regulations of Zakat, Tax and Customs Authority (the "ZATCA") in the Kingdom of Saudi Arabia, and the provision is charged to the special purpose unconsolidated statement of comprehensive income. Additional zakat liabilities, if any, resulting from the final assessments raised by (the "ZATCA") for previous years are accounted for in the year in which these final assessments are issued.

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies set out below have been applied consistently, except as mentioned in note 4, in the preparation of these consolidated financial statements:

#### 3.1 Foreign currencies

Transactions in foreign currencies are initially recorded by the Group in its functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Differences arising on settlement or translation of monetary items are recognised in statement of profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item. In determining the spot exchange rate to use on initial recognition of the related asset, expense or income (or part of it) on the derecognition of a non-monetary asset or non-monetary liability relating to advance consideration, the date of the transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of advance consideration.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.2 Current versus non-current classification

The Group presents assets and liabilities in the statement of financial position based on current/non-current classification.

#### Assets

An asset is current when it is:

- expected to be realised or intended to be sold or consumed in the normal operating cycle;
- held primarily for the purpose of trading;
- expected to be realised within twelve months after the reporting year; or
- cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting year.

All other assets are classified as non-current.

#### Liabilities

A liability is current when it is:

- expected to be settled in the normal operating cycle;
- held primarily for the purpose of trading;
- due to be settled within twelve months after the reporting year; or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting year.

The terms of the liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

All other liabilities are classified as non-current.

#### 3.3 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Group and its subsidiary as at 31 December 2022. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns

Generally, there is a presumption that a majority of voting rights results in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement(s) with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of Other Comprehensive Income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.3 Basis of consolidation (continued)

When necessary, adjustments are made to the financial statements of subsidiary to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises the related assets (including goodwill), liabilities, non-controlling interest and other components of equity, while any resultant gain or loss is recognised in the consolidated statement of profit or loss. Any investment retained is recognised at fair value. These consolidated financial statements comprising the financial statements the Group and its subsidiary as set out in note 1. The financial statements of the subsidiary are prepared for the same reporting year as that of the Group.

#### 3.4 Investment in associates

Associates are enterprises over which the Group exercises significant influence. Investments in associates are initially recognized at cost and subsequently accounted for under the equity method of accounting and are carried in the consolidated statement of financial position at the lower of the equity-accounted value or recoverable amount. Equity-accounted value represents the cost plus post-acquisition changes in the Group's share of net assets of the associate (share of the results, reserves and accumulated gains/losses based on latest available financial statements) less impairment, if any.

#### 3.5 Segment reporting

For management purposes, the Group is organised into business units based on its products and services and has three reportable segments, as follows:

**Reportable segments** Operations

Retail Onboard, ground and online

Catering and Facilities Remote & Camp management, Business & Industries catering, Security services,

Laundry services, Hajj and Umrah.

The Board of Directors is the Decision Maker and monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements. However, the Group's financing (including finance costs, finance income and other income) and zakat are managed on a Group basis and are not allocated to operating segments.

#### 3.6 Property and equipment

#### Recognition and measurement

Items of property and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets.

When significant parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment.

Gains and losses on disposal of an item of property and equipment are determined by comparing the proceeds from disposal with the carrying amount of property and equipment, and are recognised net within other income in the statement of profit or loss.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.6 Property and equipment (continued)

#### Capital work in progress

Capital work-in-progress represents all costs relating directly and indirectly to the projects in progress and is capitalized as property, plant and equipment when the project is completed.

#### Subsequent costs

The cost of replacing a part of an item of property and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of property and equipment are recognised in the statement of profit or loss as incurred.

#### Depreciation

Depreciation represents the systematic allocation of the depreciable amount of an asset over its estimated useful life. Depreciable amount represents carried amount of an asset, or other amount substituted for cost, less its residual value. Depreciation is recognised in the statement of profit or loss on a straight-line basis over the estimated useful lives of each item of property and equipment. Land and capital work in progress are not depreciated.

Depreciation methods, useful lives and residual values are reviewed at least annually and adjusted prospectively if required. For impairment assessment of property and equipment, please refer note 3.10.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets, as follows:

Buildings & leasehold improvement

2 - 30 years (over shorter of useful life or lease term)

Equipment

3 - 15 years

Motor vehicles

3 - 13 years

#### 3.7 Investment Property

Subsequent to initiate recognition, properties are depreciated over the useful life or lease period whichever is shorter. The Group accounted for investment properties at cost less accumulated depreciation and any accumulated impairment losses.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of profit or loss when the asset is derecognised.

Depreciation on assets is charged to the statement of profit or loss and other comprehensive income, using the straight-line method over the estimated useful life of investment property is 18-22 years.

Gains and losses of disposals are determined by comparing proceeds with the carrying amount and are recognized in the statement of profit or loss and other comprehensive income.

The useful lives and methods of depreciation of investment property are reviewed at each financial year end and adjusted prospectively, if appropriate.

#### 3.8 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial year of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the year in which they occur. Borrowing costs consist of finance cost and other costs that an entity incurs in connection with the borrowing of funds.

#### 3.9 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a year of time in exchange for consideration.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.9 Leases (continued)

#### Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use).

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets. If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment, Refer to the accounting policies in section 'Impairment of non-financial assets'.

#### Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the year in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

#### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

#### Group as a lessor

Leases in which the Group does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the year in which they are earned.

#### 3.10 Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in statement of profit or loss in the year in which the expenditure is incurred. The useful lives of intangible assets are assessed as either finite or indefinite.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.10 Intangible assets (continued)

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation year and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting year. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation year or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit or loss in the expense category that is consistent with the function of the intangible assets.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated assets, is recognised in the consolidated statement of profit or loss as incurred.

Amortisation is calculated on a straight line basis over the estimated useful lives of the assets which is given below.

Category of intangible assetsUseful livesSoftware2.5-5 years

#### 3.11 Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the weighted average basis and includes expenditure incurred in acquiring the inventories and other costs incurred in bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business.

The management determines its allowance for inventory obsolescence based upon historical experience, current condition, and current and future expectations with respect to sales.

#### 3.12 Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at banks and on hand and short-term highly liquid deposits with a maturity of three months or less, that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash at banks and on hand.

#### 3.13 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

#### i) Financial assets

#### Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, or fair value through other comprehensive income (OCI) or fair value through profit or loss (FVPL).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component are measured at the transaction price determined under IFRS 15 Revenue from contracts with customers. Refer to the accounting policy in note 3.16.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.13 Financial instruments (continued)

#### i) Financial assets (continued)

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

#### Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

Financial assets at amortised cost (debt instruments) category is relevant to the Group as mentioned below:

#### Financial assets at amortised cost (debt instruments)

Financial assets at amortised cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired. The Group's financial assets at amortised cost includes cash and cash equivalents, trade and other receivables and other financial asset.

#### Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's statement of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.13 Financial instruments (continued)

#### i) Financial assets (continued)

#### *Impairment*

The Group recognizes an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognized in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL). For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognizes a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. For individual customers, the Group individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Group expects no significant recovery from the amount written-off. However, financial assets that are written-off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

#### ii) Financial liabilities

#### Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, borrowings or payables, as appropriate. All financial liabilities are recognised initially at fair value and, in the case of borrowings and payables, net of directly attributable transaction costs. The Group's financial liabilities include trade payables, lease liabilities, other liabilities, and short term borrowings.

#### Subsequent measurement

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at fair value through profit or loss; and
- Financial liabilities at amortised cost

Financial liabilities at amortised cost category is relevant to the Group as mentioned below:

#### Financial liabilities at amortised cost

This is the category most relevant to the Group. After initial recognition, liabilities are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss.

#### Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.13 Financial instruments (continued)

#### iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

#### 3.14 Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

The Group bases its impairment calculation on most recent budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a year of five years. A long-term growth rate is calculated and applied to project future cash flows after the fifth year.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss, except for impairment losses relating to goodwill, is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years.

Such reversal is recognised in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase. Impairment losses relating to goodwill cannot be reversed in future years.

Intangible assets, with indefinite useful lives are tested for impairment annually as at 31 December at the CGU level, as appropriate, and when circumstances indicate that the carrying value may be impaired.

#### 3.15 Employees' defined benefits obligations

#### Short-term employee benefits

Short-term employee benefits are expensed as the related services are provided. A liability is recognized for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### Post-employment benefits

The Group's obligation under employee end of service benefit is accounted for as an unfunded defined benefit plan and is calculated by estimating the amount of future benefit that employees have earned in the current and prior years and discounting that amount. The calculation of defined benefit obligations is performed annually by a qualified actuary using the projected unit credit method. Re-measurement of the net defined benefit liability, which comprise actuarial gains and losses are recognised immediately in OCI. The Group determines the net interest expense on the net defined benefit liability for the year by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual year to the thennet defined benefit liability, taking into account any changes in the net defined benefit liability during the year as a result of benefit payments. Net interest expense and other expenses related to defined benefit plans are recognised in employee costs in the statement of profit or loss (refer to note 19).

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.16 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the Group expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit or loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### 3.17 Cash dividend and non-cash distribution to shareholders of the Group

The Group recognises a liability to pay a dividend when the distribution is authorised and no longer at the discretion of the Group. As per the by-laws of the Group, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

Non-cash distributions are measured at the fair value of the assets to be distributed with fair value re-measurement recognised directly in equity.

Upon distribution of non-cash assets, any difference between the carrying amount of the liability and the carrying amount of the assets distributed is recognised in the statement of profit or loss.

#### 3.18 Zakat and tax

#### Zakat

Zakat is provided for in accordance with Zakat, Tax and Customs Authority ("ZATCA") regulations in the Kingdom of Saudi Arabia. Zakat provision is estimated and charged to the consolidated statement of profit of loss. Any differences in the estimations is recorded when the final assessment is approved at which time the provision is adjusted.

#### Value added tax (VAT)

Expenses, and assets are recognized net of the amount of VAT, except:

- When the VAT incurred on a purchase of assets or services is not recoverable from the taxation authority, in which
  case, the VAT is recognised as part of the cost of acquisition of the asset or as part of the expense item, as
  applicable; and/or
- When receivables and payables are stated with the amount of VAT included.

The net amount of VAT recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the consolidated statement of financial position.

#### Withholding tax

The Group companies withhold taxes on transactions with non-resident parties and on dividends paid to foreign shareholders in accordance with ZATCA regulations, which is not recognized as an expense being the obligation of the counter party on whose behalf the amounts are withheld.

#### 3.19 Revenue recognition

The Group recognizes revenue from contracts with customers based on a five-step model as set out in IFRS 15 'Revenue from contract with customers':

- Step 1. Identify the contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
- Step 2. Identify the performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.19 Revenue recognition (continued)

- Step 3. Determine the transaction price: the transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
- Step 4. Allocate the transaction price to the performance obligations in the contract: For a contract that has more than on performance obligation, the Group will allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.
- Step 5. Recognize revenue when (or as) the entity satisfies a performance obligation.

The Group satisfies a performance obligation and recognizes revenue over time, if one of the following criteria is met:

- a) The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs.
- b) The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
- c) The Group's performance does not create an asset with an alternate use to the Group and the Group has an enforceable right to payment for performance completed to date.

For performance obligations where none of the above conditions are met, revenue is recognized at the point in time at which the performance obligation is satisfied.

#### Catering revenue

Revenue from catering and other services is recognized when the services are rendered to the customer.

#### Airline equipment

Revenue from sale of airline equipment is recognized when the control over the equipment is transferred to the customer.

#### **Business lounges**

Revenue from business lounges is recognized upon rendering the service to the passengers.

#### Sales of goods - Retail

Revenue from the sale of goods is recognized when the Group satisfies the performance obligation by transferring the promised goods (asset) to the customer. An asset is transferred when the customer obtains control of that asset.

#### Non airlines

Revenue from non-airline catering and other services is recognized when the services are rendered to the customer.

#### Camp facility

The performance obligation may include catering, accommodation etc. The revenue was recognised when the service are rendered.

#### Hotel - revenue

Revenue from hotel room sales and from other ancillary guest services is recognized on a daily basis, the revenue is recognized as soon as the rooms are occupied, and the services are rendered.

#### Medical ex-gratia

Income is recognized when the Group satisfies the performance obligation as defined in the agreement and is recorded over period of time.

All types of revenue are recorded net of returns, trade discounts and volume rebates (if any).

#### 3.20 Expenses

#### Cost of revenue

Production costs and direct manufacturing expenses are classified as cost of revenue. This includes raw material, direct labour and other attributable overhead costs.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 3.20 Expenses (continued)

#### General and administrative expenses

These pertain to operation expenses which are not directly related to the production of any goods or services. These also include allocations of general overheads which are not specifically attributed to cost of revenue.

Allocation of overheads between cost of revenue and general and administrative expenses, where required, is made on a consistent basis.

#### 4 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

#### Impact of new standards, interpretations and amendments adopted by the Group

The Group applied for the first-time certain amendments, which are effective for annual years beginning on or after 1 January 2022. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

#### 4.1 Reference to the Conceptual Framework – Amendments to IFRS 3

The amendments replace a reference to a previous version of the IASB's Conceptual Framework with a reference to the current version issued in March 2018 without significantly changing its requirements. The amendments add an exception to the recognition principle of IFRS 3 Business Combinations to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of IAS 37 Provisions, Contingent Liabilities and Contingent Assets or IFRIC 21 Levies, if incurred separately. The exception requires entities to apply the criteria in IAS 37 or IFRIC 21, respectively, instead of the Conceptual Framework, to determine whether a present obligation exists at the acquisition date.

The amendments also add a new paragraph to IFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date. In accordance with the transitional provisions, the Group applies the amendments prospectively, i.e., to business combinations occurring after the beginning of the annual reporting year in which it first applies the amendments (the date of initial application). These amendments had no impact on the consolidated financial statements of the Group as there were no contingent assets, liabilities or contingent liabilities within the scope of these amendments that arose during the year.

#### 4.2 Property and equipment: Proceeds before Intended Use – Amendments to IAS 16

The amendment prohibits entities from deducting from the cost of an item of property and equipment, any proceeds of the sale of items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the costs of producing those items, in profit or loss. In accordance with the transitional provisions, the Group applies the amendments retrospectively only to items of PP&E made available for use on or after the beginning of the earliest year presented when the entity first applies the amendment (the date of initial application).

These amendments had no impact on the consolidated financial statements of the Group as there were no sales of such items produced by property and equipment made available for use on or after the beginning of the earliest year presented.

# 4.3 IFRS 1 First-time Adoption of International Financial Reporting Standards – Subsidiary as a first-time adopter

The amendment permits a subsidiary that elects to apply paragraph D16(a) of IFRS 1 to measure cumulative translation differences using the amounts reported in the parent's consolidated financial statements, based on the parent's date of transition to IFRS, if no adjustments were made for consolidation procedures and for the effects of the business combination in which the parent acquired the subsidiary. This amendment is also applied to an associate or joint venture that elects to apply paragraph D16(a) of IFRS 1.

These amendments had no impact on the consolidated financial statements of the Group as it is not a first-time adopter.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 4 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (continued)

#### 4.4 IFRS 9 Financial Instruments – Fees in the '10 per cent' test for derecognition of financial liabilities

The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. There is no similar amendment proposed for IAS 39 Financial Instruments: Recognition and Measurement. In accordance with the transitional provisions, the Group applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting year in which the entity first applies the amendment (the date of initial application). These amendments had no impact on the consolidated financial statements of the Group as there were no modifications of the Group's financial instruments during the year.

#### 4.5 IAS 41 Agriculture – Taxation in fair value measurements

The amendment removes the requirement in paragraph 22 of IAS 41 that entities exclude cash flows for taxation when measuring the fair value of assets within the scope of IAS 41.

These amendments had no impact on the consolidated financial statements of the Group as it did not have assets in scope of IAS 41 as at the reporting date.

#### 4.6 Onerous Contracts – Costs of Fulfilling a Contract – Amendments to IAS 37

In May 2020, the IASB issued amendments to IAS 37 to specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a "directly related cost approach". The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract. The amendments are effective for annual reporting years beginning on or after 1 January 2022. The Group will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting year in which it first applies the amendments.

#### 5 STANDARDS ISSUED BUT NOT YET EFFECTIVE

The new and amended standards and interpretations that are issued, but not yet effective, up to the reporting date of the Group's financial statements are disclosed below. The Group intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

#### 5.1 IFRS 17 Insurance Contracts

In May 2017, the IASB issued IFRS 17 *Insurance Contracts* (IFRS 17), a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, IFRS 17 will replace IFRS 4 *Insurance Contracts* (IFRS 4) that was issued in 2005. IFRS 17 applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply. The overall objective of IFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in IFRS 4, which are largely based on grandfathering previous local accounting policies, IFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects.

The core of IFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

IFRS 17 is effective for reporting years beginning on or after 1 January 2023, with comparative figures required. Early application is permitted, provided the entity also applies IFRS 9 and IFRS 15 on or before the date it first applies IFRS 17. This standard is not applicable to the Group.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 5 STANDARDS ISSUED BUT NOT YET EFFECTIVE (continued)

#### 5.2 Amendments to IAS 1: Classification of Liabilities as Current or Non-current

In January 2020, the IASB issued amendments to paragraphs 69 to 76 of IAS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement;
- That a right to defer must exist at the end of the reporting year;
- That classification is unaffected by the likelihood that an entity will exercise its deferral right; and
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting years beginning on or after 1 January 2023 and must be applied retrospectively. The amendments did not have a material impact on the Group as at the date of these financial statements.

#### 5.3 Definition of Accounting Estimates - Amendments to IAS 8

In February 2021, the IASB issued amendments to IAS 8, in which it introduces a definition of 'accounting estimates'. The amendments clarify the distinction between changes in accounting estimates and changes in accounting policies and the correction of errors. Also, they clarify how entities use measurement techniques and inputs to develop accounting estimates.

The amendments are effective for annual reporting years beginning on or after 1 January 2023 and apply to changes in accounting policies and changes in accounting estimates that occur on or after the start of that year. Earlier application is permitted as long as this fact is disclosed. The amendments are not expected to have a material impact on the Group.

#### 5.4 Disclosure of Accounting Policies - Amendments to IAS 1 and IFRS Practice Statement 2

In February 2021, the IASB issued amendments to IAS 1 and IFRS Practice Statement 2 Making Materiality Judgements, in which it provides guidance and examples to help entities apply materiality judgements to accounting policy disclosures. The amendments aim to help entities provide accounting policy disclosures that are more useful by replacing the requirement for entities to disclose their 'significant' accounting policies with a requirement to disclose their 'material' accounting policies and adding guidance on how entities apply the concept of materiality in making decisions about accounting policy disclosures.

The amendments to IAS 1 are applicable for annual years beginning on or after 1 January 2023 with earlier application permitted. Since the amendments to the Practice Statement 2 provide non-mandatory guidance on the application of the definition of material to accounting policy information, an effective date for these amendments is not necessary.

The Group is currently assessing the impact of the amendments to determine the impact they will have on the Group's accounting policy disclosures.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 6. SEGMENT INFORMATION

#### Operating segments:

As the operations of the Group are conducted in the Kingdom of Saudi Arabia, accordingly, for management purposes, the Group is organized into business units based on its products and services and has mainly three reportable segments. Information regarding the Group's reportable segments is presented below:

				Total				
21 D 1 2022	Inflight	<b>T</b> ( 9	Catering and	reportable	0 1 1	TT 1 00*	T	T 1
<b>31 December 2022</b>	Catering	Retail	facilities	segments	Overheads	Head office	Elimination	Total
	SR	SR	SR	SR	SR	SR	SR	SR
External revenue	1,374, <b>532</b> ,463	57,679,439	385,794,466	1,818,006,368	_	-	-	1, <b>818</b> ,006,368
Inter-segment revenue	220,650,262	-	94,257,934	314,908,196	-	-	(314,908,196)	-
Segment revenue	1,595,182,725	57,679,439	480,052,400	2,132,914,564	-	-	(314,908,196)	1,818,006,368
Segment profit / (loss)								
before zakat and tax	439,204,964	(31,266,451)	54,319,954	462,258,467	(176,437,502)	-	-	285,820,965
Depreciation and								
amortization	93,795,562	8,908,012	25,455,114	128,158,688	34,716,670	-	-	162,875,358
Assets:								
Segment assets	1, <b>178</b> ,323,269	130,667,623	187,012,987	1,496,003,879	_	_	_	1, <b>496</b> ,003,879
Other assets		-	-	-	_	535,190,950	_	535,190,950
Total	1,178,323,269	130,667,623	187,012,987	1,496,003,879	-	535,190,950	-	2,031,194,829
Tiobilition.								
Liabilities:	152 255 655	52 276 510	50 271 010	562 004 075				562 004 075
Segment liabilities	452,255,655	52,276,510	59,371,910	563,904,075	-	-	-	563,904,075
Other liabilities	452.255.655			-	-	347,364,575	-	347,364,575
	452,255,655	52,276,510	59,371,910	563,904,075	=	347,364,575	-	911,268,650

Revenue from one customer of the Group's Airline segment represented approximately 63% (December 31, 2021: 69%) of the Group's total revenue.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### **6. SEGMENT INFORMATION (continued)**

31 December 2021	Inflight SR	Retail SR	Catering and facilities SR	Total reportable segments <i>SR</i>	Overheads SR	Head office SR	Elimination SR	Total SR
External revenue	938,015,025	43,138,059	231,354,786	1,212,507,870	-		-	1,212,507,870
Inter-segment revenue	116,963,557	-	76,807,217	193,770,774	-	-	(193,770,774)	-
Segment revenue	1,054,978,582	43,138,059	308,162,003	1,406,278,644	-	-	(193,770,774)	1,212,507,870
Segment profit / (loss) before zakat and tax Depreciation and amortization	250,967,681 109,015,847	(36,138,419) 9,229,655	32,340,185 9,672,745	247,169,447 127,918,247	(213,401,400)	-	-	33,768,047 167,555,423
Assets: Segment assets Other assets Total	1,128,482,748 - 1,128,482,748	125,140,666 - 125,140,666	179,102,743 - 179,102,743	1,432,726,157 - 1,432,726,157	- -	497,904,925 497,904,925	- -	1,432,726,157 497,904,925 1,930,631,082
Liabilities: Segment liabilities Other liabilities	537,485,560	62,128,288	70,560,853	670,174,701		387,937,637		670,174,701 387,937,637
	537,485,560	62,128,288	70,560,853	670,174,701	-	387,937,637	-	1,058,112,338

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 7. PROPERTY AND EQUIPMENT

		Building & leasehold			Capital work in progress	
	Land	improvements	Equipment	Motor vehicles	(note (a))	Total
	SR	SR	SR	SR	SR	SR
<u>Cost</u> :						
At 1 January 2022	33,786,058	378,321,343	192,480,082	147,123,016	14,303,574	766,014,073
Additions during the year	-	1,040,364	3,283,222	-	14,140,466	18,464,052
Disposals during the year	-	(46,254)	(305,668)	(149,700)	-	(501,622)
Expensed during the year	-	-	-	-	(376,229)	(376,229)
Reclassification	-	4,579,093	(4,579,093)	-	-	-
Transfer from capital work in progress	-	14,557,125	2,584,401	17,771	(17,159,297)	-
At 31 December 2022	33,786,058	398,451,671	193,462,944	146,991,087	10,908,514	783,600,274
Accumulated depreciation:						
At 1 January 2022	-	158,134,024	120,996,823	78,876,753	-	358,007,600
Charged during the year	-	46,536,895	25,307,190	13,279,007	-	85,123,092
Relating to disposals	-	(46,254)	(288,977)	(146,867)	-	(482,098)
At 31 December 2022	-	204,624,665	146,015,036	92,008,893	-	442,648,594
<u>Net book value</u> : At 31 December 2022	33,786,058	193,827,006	47,447,908	54,982,194	10,908,514	340,951,680

a. Capital work in progress represents construction works at Alfursan Lounge at King Abdulaziz International Airport Jeddah (New Airport), Renovation of Retail Shop, Jeddah Unit and Riyadh Unit Building modifications.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

# 7. **PROPERTY AND EQUIPMENT (continued)**

		Building &			Comit of our orbits	
	Land	leasehold	Fauinment	Motor vehicles	Capital work in	Total
	Land SR	improvements SR	Equipment SR	Motor venicles SR	progress SR	10iai SR
Costs	SK	SK	SK	SK	SK	SK
<u>Cost:</u>	33,786,058	351,243,669	187,351,213	147,531,665	38,244,651	758,157,256
At 1 January 2021	33,780,038					
Additions during the year	=	1,056,301	3,176,068	23,283	31,917,322	36,172,974
Disposals during the year	-	(7,144,530)	(18,106,229)	(2,001,559)	-	(27,252,318)
Expensed during the year	=	-	=	=	(1,063,839)	(1,063,839)
Transfer from capital work in progress	-	33,165,903	20,059,030	1,569,627	(54,794,560)	-
1 1 0		<del></del>			<u> </u>	
At 31 December 2021	33,786,058	378,321,343	192,480,082	147,123,016	14,303,574	766,014,073
	=======================================	=======================================				
Accumulated depreciation:						
At 1 January 2021	-	126,811,999	109,438,328	66,018,305	-	302,268,632
Charged during the year	_	35,581,096	29,232,370	14,860,007	_	79,673,473
Relating to disposals		(4,259,071)	(17,673,875)	(2,001,559)		(23,934,505)
Relating to disposais		(4,237,071)	(17,075,075)	(2,001,337)		(23,734,303)
At 31 December 2021		158,134,024	120,996,823	78,876,753		358,007,600
At 31 December 2021		130,134,024	120,990,623	76,676,755		338,007,000
N/ . I I I						
Net book value:			<b>-</b> 4 400 5			100 00 1 1
At 31 December 2021	33,786,058	220,187,319	71,483,259	68,246,263	14,303,574	408,006,473

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 7. PROPERTY AND EQUIPMENT (continued)

- b. There are no restrictions on any asset neither any asset have been pledged as security to any party.
- c. Depreciation charge for the year has been allocated as follows:

	2022 SR	2021 SR
Cost of sales (note 25) General and administrative expense (note 27)	77,573,526 7,549,566	71,229,649 8,443,824
	85,123,092	79,673,473

#### 8. INTANGIBLE ASSETS

The Group's intangibles comprise of computers' software and systems. the movement of intangible assets are as follows:

	2022 SR	2021 SR
Cost		
At 1 January	5,705,915	5,705,915
At 31 December	5,705,915	5,705,915
Amortization		
At 1 January	5,275,231	4,589,181
Charge for the year	393,659	686,050
At 31 December	5,668,890	5,275,231
Net book value	37,025	430,684

The amortisation of intangible assets is included in general and administrative expenses (note 27).

#### 9. INVESTMENT PROPERTY

- a. The Group's investment property comprises a part of a building owned by the Group which is being leased to a related party in King Fahd Airport, Dammam (note 15 (A "b")).
- b. The movement of investment property at 31 December is as follows:

	2022 SR	2021 SR
Cost		
At 1 January	43,054,931	43,054,931
At 31 December	43,054,931	43,054,931
Accumulated depreciation		
At 1 January	10,402,674	8,443,833
Charge for the year (note 27)	1,958,841	1,958,841
Balance at 31 December	12,361,515	10,402,674
Net Book Value At 31 December	30,693,416	32,652,257

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 10. INVESTMENTS IN ASSOCIATE

The Group has a 40% shareholding in Saudi French Company for Duty Free Operations and Management.

The balances of the investment in associate as at 31 December 2022 and 31 December 2021 are as follows:

Name	Country of incorporation	Effective ownership interest (%)	,	Carrying value	
		2022	2021	2022	2021
Saudi French Company for Du	ity				
Free Operations and	Kingdom of				
Management	Saudi Arabia	40%	40%	21,543,123	-

a) During the year ended 31 December 2022, the Group reversed the total impairment of investment in associate and recognize their share of results in the mentioned associate. The movement of impairment is as follows:

	2022 SR	2021 SR
At 1 January Charge for the year Reversal of impairment	3,125,930 - (3,125,930)	3,125,930
At 31 December	<u> </u>	3,125,930

- b) The financial data below and the share of results for the year ended 31 December 2022 are based on internal management reporting, while prior year results have been revised from the audited financial statements for the year ended 31 December 2021.
- c) Below is the summary of the financial information of the associate as at 31 December 2022 and 31 December 2021:

i) Share in net assets	2022 SR	2021 SR
Non-current assets Current assets	93,951,585 138,767,430	7,471,325 92,672,387
Total assets	232,719,015	100,143,712
Non-current liabilities Current liabilities	22,826,718 158,953,667	2,521,801 90,282,946
Total liabilities	181,780,385	92,804,747
Net assets	50,938,630	7,338,965
Group's share in net assets (40%)	20,375,452	2,935,586

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 10. INVESTMENTS IN ASSOCIATE (continued)

ii) <u>Share in (loss) / profit</u>		
	2022	2021
	SR	SR
Revenue	396,342,081	164,926,803
Net income for the year	43,539,618	3,586,591
Other comprehensive loss	(709,900)	(565,000)
Other comprehensive gain for the year	42,829,718	3,021,591
Group's share of profit for the year (40%)	17,131,887	1,208,636
The associate had no contingent liabilities or capital commitments as at 3 d)  The movement in investment in associate for the year is as follows:	1 December 2022 and 2021.	
	2022	2021
	SR SR	SR
Investment value at 1 January	3,125,930	3,125,930
Investment impairment	(3,125,930)	(3,125,930)
Net at 1 January	<del></del>	-
Group's share of results in an associate (note e below)	18,417,193	-
Reversal of impairment (note a above)	3,125,930	-

e) Group share of results in an associate include both current year share of results in addition to share of result for prior year.

21,543,123

#### 11 MARGIN DEPOSIT

At 31 December

Margin deposit represents deposit at the banks to obtain letter of guarantees and promises from the banks to meet any financial obligations to the suppliers with a term ending more than 12 months. As at 31 December 2022 and 31 December 2021 is as follows:

	2022 SR	2021 SR
Margin deposits – non-current portion (note 32)	4,230,000	4,230,000
12 INVENTORIES		
	2022 SR	2021 SR
Retail items Catering items Packing and other materials Spare parts	49,142,873 29,608,015 12,981,639 9,039,383	53,563,514 19,871,308 10,517,605 8,331,456
Less: allowance for slow moving and obsolete inventories	100,771,910 (39,249,504)	92,283,883 (25,672,305)
	61,522,406	66,611,578

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 12 INVENTORIES (continued)

The movements in allowance for slow moving and obsolete inventories for the year were given below:

	2022 SR	2021 SR
At 1 January Charge during the year	25,672,305 13,577,199	14,010,975 11,661,330
At 31 December	39,249,504	25,672,305
13 TRADE RECEIVABLES		
	2022 SR	2021 SR
Trade receivables - Due from related parties (note 23) Trade receivables - Others Unbilled receivables (note c below)	564,795,615 338,410,877 44,124,804	582,816,290 208,577,769 30,803,773
Less: allowance for expected credit losses	947,331,296 (148,413,824)	822,197,832 (126,596,732)
	798,917,472	695,601,100

- a) Trade receivables are non-interest bearing. The credit terms of the trade receivables vary across the business segments of the Group. It is not the practice of the Group to obtain collateral over receivables and the vast majority of these are, therefore, unsecured. For terms and conditions with related parties please refer to note 23.
- b) As at 31 December 2022, approximately 69% of the Group's trade receivable's balance was due from various governmental and semi-Government entities (31 December 2021: SR 76%).
- c) Unbilled receivables represent billing not yet approved by customers. As at 31 December 2022 and 31 December 2021 the unbilled receivables balances was having aging of less than one year.
- d) The ageing analysis of trade receivable is as follows:

	Up to three months SR	Above three and up to six months SR	Above six months SR	Total SR
December 31, 2022	666,069,004	49,208,838	232,053,454	947,331,296
December 31, 2021	529,423,596	42,403,530	250,370,706	822,197,832
e) The movements in allowance for	or expected credit losse	es for the year were g	iven below:	
			2022	2021
			SR	SR
At 1 January			126,596,732	88,705,847
Charge during the year			25,705,642	37,894,043
Written off during the year			(3,888,550)	(3,158)
At 31 December			148,413,824	126,596,732

Unimpaired receivables are expected, on the basis of past experience, to be fully recoverable.

#### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

#### 14 PREPAYMENTS AND OTHER CURRENT ASSETS

	2022 SR	2021 SR
Advances to suppliers	21,721,730	42,288,101
Prepayments	35,206,401	39,988,245
VAT input tax	3,452,652	2,645,444
Margin deposits with banks – current portion (note 32)	6,350,254	19,398,222
Advances to employees	1,058,606	1,353,089
	67,789,643	105,673,101

#### 15 RIGHT OF USE ASSETS AND LEASE LIABILITIES

The Group has lease contracts for certain buildings used for the purpose of staff accommodation and operating clinics. The movement in right-of-use assets and lease liability for the year is as follows:

#### A. Group as a lessor

#### a. Operating Leases

The Group has entered into operating leases on its investment property consisting of accommodation building (see Note 9). The management has classified these leases as operating leases because they do not transfer substantially all the risks and rewards incidental to the ownership of the assets.

#### b. Leases receivables

The Group sub-leases asset, AM1 Building in King Khalid International Airport in Riyadh. The management has classified this lease as finance lease.

Movement in leases receivables during the year is as follows:

	2022 SR	2021 SR
Net lease receivables at the beginning of the year Finance income (note 29) Payments received during the year	24,074,505 451,828 (5,277,498)	23,482,995 591,510
Net subleased assets at end of the year	19,248,835	24,074,505
Less: Current portion of net lease receivables	(15,458,733)	(17,600,070)
Non-Current portion of net lease receivables	3,790,102	6,474,435

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 15 RIGHT OF USE ASSETS AND LEASE LIABILITIES (Continued)

## B. Group as a lessee

## a. Right -of-use assets

The movement in right-of-use assets for the year is as follows:

	Commercial Building Lease	Land Lease	Residential Lease	Vehicles Lease	Total
	SR	Lana Lease SR		venicies Lease SR	SR
Cost:	211	21	211	~11	211
At 1 January 2022	446,419,112	59,814,366	145,445,614	14,763,450	666,442,542
Additions	10,755,094	-	-	-	10,755,094
Terminations (see note (ii) below)	(6,820,738)	-	(100, 605,934)	-	(107,426,672)
At 31 December 2022	450,353,468	59,814,366	44,839,680	14,763,450	569,770,964
Accumulated depreciation:					
At 1 January 2022	199,185,844	8,273,507	31,013,998	11,080,176	249,553,525
Charge for the year	58,329,811	2,757,835	10,628,846	3,683,274	75,399,766
Terminations	(5,550,878)	-	(16, 775,650)		(22,326,528)
At 31 December 2022	251,964,777	11,031,342	24,867,194	14,763,450	302,626,763
Net book value: At 31 December 2022	198,388,691	48,783,024	19,972,486		267,144,201
1101 December 2022	=======================================	=======================================	=======================================		=======================================
	Commercial				
	Building Lease	Land Lease R	esidential Lease	Vehicles Lease	Total
	SR	SR	SR	SR	SR
Cost:	511	SIL	511	Sit	511
At 1 January 2021	454,745,050	59,814,366	145,445,614	14,763,450	674,768,480
Additions	4,057,272	-	-	-	4,057,272
Lease modifications	(9,671,069)	-	-	-	(9,671,069)
Terminations	(2,712,141)	-	-	-	(2,712,141)
At 31 December 2021	446,419,112	59,814,366	145,445,614	14,763,450	666,442,542
Accumulated depreciation:					
At 1 January 2021	132,444,452	5,515,672	19,888,124	7,386,784	165,235,032
Charge for the year	67,659,958	2,757,835	11,125,874	3,693,392	85,237,059
Terminations	(918,566)	· -	-	-	(918,566)
At 31 December 2021	199,185,844	8,273,507	31,013,998	11,080,176	249,553,525
Net book value: At 31 December 2021	247,233,268	51,540,859	114,431,616	3,683,274	416,889,017
		<del></del>			

*i*) Additions during the year relate to a new retail shop located at King Khalid International Airport, Riyadh Terminal and Saudi Iwaa for Residential Compounds.

*ii*) Terminations during the year ended 31 December 2022 related to a commercial and residential buildings. The Group has recognized a gain as a result of contract termination amounted to SR 18,015,893 (2021: nil), note (26).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 15 RIGHT OF USE ASSETS AND LEASE LIABILITIES (Continued)

## B. Group as a lessee (continued)

### b. Lease Liabilities

The movements in lease liability for the year were as follows:	
The movements in lease liability for the year were as follows:	

The movements in lease hability for the year were as follows.	2022	2021
Lease liabilities	SR	SR
At the beginning of the year	474,499,382	580,085,903
Additions for the year	10,755,093	4,057,272
Interest expense for the year (note 30)	17,801,951	20,275,131
Lease modification	(105.266.026)	(9,631,561)
Related to terminated contract	(105,366,036)	(1,833,082)
Payments made during the year	(90,320,297)	(118,454,281)
At the end of the year	307,370,093	474,499,382
Less: Current portion of lease liabilities	(132,049,502)	(143,655,076)
Non-Current portion of lease liabilities	175,320,591	330,844,306
c. Depreciation charged on right of use assets have been allocated as follows:		
	2022	2021
	SR	SR
Cost of sales (note 25)	67,621,464	75,941,292
General and administrative expense (note 27)	7,778,302	9,295,767
	75,399,766	85,237,059
		=======================================
d. The following are the amounts recognised in the statement of profit or loss:		
	2022	2021
	SR	SR
Depreciation on right of use assets	75,399,766	85,237,059
Interest expense on lease liabilities (note 30)	17,801,951	20,275,131
Expense relating to short term leases (included in cost of revenue)	21,421,397	8,015,792
Gain on de-recognition of lease liability (note 26)	(18,015,893)	-
	96,607,221	113,527,982
16 CASH AND CASH EQUIVALENTS		
	2022	2027
	2022 SB	2021
	SR	SR
Cash at bank	316,974,836	175,886,157
Mudarba deposit (note b below)	100,000,000	-
Cash on hand	267,192	576,210
	417,242,028	176,462,367

a) The cash is held in accounts with banks having sound credit ratings. The fair value of bank balances and cash equivalent approximates the carrying value at 31 December 2022 and 31 December 2021.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 16 CASH AND CASH EQUIVALENTS (continued)

- b) Unrestricted Mudarba deposit represent deposit placed in Mudarba with commercial banks having original maturity of three months and yielding profit at prevailing market rate at 5.02%.
- c) Cash and cash equivalents as at 31 December 2022 include SR 2.45 million (31 December 2021: SR 1.18) earmarked in dividend accounts. Such accounts are subject to regulatory restrictions and are therefore not available for general use by the Group.

## 17 SHARE CAPITAL

As at the statement of financial position date, the authorized, issued and fully paid share capital is SR 820 million (2021: SR 820 million) which is divided into 82 million (2021: 82 million) shares of SR 10 par value each (2021: SR 10 par value each).

The shareholders are entitled to dividends as declared from time to time and are entitled to one vote per share at general meetings of the Group.

The shareholders and their percentage interests in the share capital of the Parent Company as at 31 December 2022 and 31 December 2021 are as follows:

	Number	Value in Percentage Holding	
Name of Shareholders	of shares	SR	%
Saudi Arabian Airlines Corporation	29,274,000	292,740,000	35.7%
Abdulmohsen Alhokair Group for Tourism and Development	7,711,256	77,112,560	9.4%
General public	45,014,744	450,147,440	54.9%
	82,000,000	820,000,000	100%

### 18 STATUTORY RESERVE

In accordance with Saudi Regulations for Companies and the Company's bylaws, the Group is establishing the statutory reserve by appropriation of 10% of the annual net profit until the reserve is equal to 30% of share capital. This reserve is not available for distribution.

During the year ended 31 December 2021 the Group transferred the surplus amount of statutory reserve that exceeded 30% of its statutory reserve amounting to SR 107.8 million to the accumulated losses account. The transfer was approved by the General Assembly meeting dated 4 May 2021.

The movement of statutory reserve at 31 December is as follows:

	2022 SR	2021 SR
At 1 January Transfer to Accumulated losses	246,000,000	353,835,879 (107,835,879)
At 31 December	246,000,000	246,000,000

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 19 EMPLOYEES' DEFINED BENEFITS OBLIGATION

The Company and its subsidiary operate an approved unfunded employees' end of service benefits scheme / plan for its permanent employees as required by the applicable local laws. The movement in defined benefits for the year ended is as follows:

	2022 SR	2021 SR
Balance at the beginning of the year	148,197,674	155,086,931
Included in statement of profit or loss		
Current service cost	15,626,376	9,100,263
Interest cost (included in employee cost)	2,852,145	2,744,377
	18,478,521	11,844,640
Included in statement of other comprehensive income		
Re-measurement loss on defined benefit obligation	9,695,703	1,613,600
Benefits paid	(11,152,677)	(20,347,497)
Balance at the end of the year	165,219,221	148,197,674

### Actuarial assumptions

The defined benefit plan is exposed to various actuarial risks, the most significant of which are final salary risk, discount / interest rate fluctuation risk, longevity risk and inflation risk.

The following were the principal actuarial assumptions at the reporting date:

	2022	2021
Discount rate	4%	2%
Future salary growth / expected rate of salary increases	2%	1%
Employee turnover / withdrawal rates	Moderate	Moderate
Retirement age	60 years	60 years
Average duration of defined benefit obligation	<b>7.05</b> years	4.79 years

## Sensitivity analysis

The sensitivity analyses presented below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting year, while holding all other assumptions constant. A positive amount represents an increase in the liability whilst a negative amount represents a decrease in the liability.

The quantitative sensitivity analysis for principal assumptions is as follows:

31 December 2022	Change in assumption by	Increase to SR	Decrease to SR
Discount rate	1%	177,549,194	154,267,937
Future salary growth / expected rate of salary increases	1%	178,573,089	153,189,580
31 December 2021 Discount rate Future salary growth / expected rate of salary	1%	155,643,309 156,464,689	141,461,985 140,585,706
increases	1%		

The following are the expected payments or contributions to the employees in future years:

	2022 SR	2021 SR
Within the next 12 months (next annual reporting year) Between 2 and 5 years Between 6 and 10 years Beyond 10 years	22,704,740 60,087,096 60,227,264 88,877,035	30,007,324 67,221,471 41,174,701 25,506,469

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 20 LONG-TERM BONUS

The movement in accrued bonus-long term during 31 December 2022 and 31 December		
	2022 SR	2021 SR
Balance at January 1 Accrued during the year Benefits paid	7,500,000 8,100,000 (7,474,746)	10,520,100
Reversal		(3,020,100)
	8,125,254	7,500,000
21 TRADE AND OTHER PAYABLES		
	2022 SR	2021 SR
Accrued expenses Trade payables – third parties Payroll accruals Trade payables – related parties (note 23) Dividend payable	232,626,157 126,767,350 38,226,625 8,836,841 2,446,535	163,562,205 185,714,765 37,721,263 26,787,908 1,180,930
	408,903,508	414,967,071
22 ZAKAT		
The Company and its subsidiary files the zakat returns on an individual basis.	2022 SR	2021 SR
Zakat payable	28,777,772	20,075,409
Advance income tax relating to foreign shareholding	(7, 127,198)	(7,127,198)
Net zakat and income tax payable	21,650,574	12,948,211
a) Zakat provision:		
Movement in Zakat provision is as follows:		
	2022 SR	2021 SR
Balance at beginning of the year Charge for the year Adjustments Payments during the year	20,075,409 28,777,772 (59,945) (20,015,464)	18,645,913 20,075,409 (362,821) (18,283,092)
At 31 December	28,777,772	20,075,409
i) Charge of the year ended 31 December 2022 and year ended 31 December 2021 i	s as follows:	
,	2022	2021
	SR	SR
Zakat charge for the year Adjustments	28,777,772 (59,945)	20,075,409 (362,821)
Total Zakat charge for the year	28,717,827	19,712,588
22 ZAKAT (continued)		

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

### a) Zakat provision (continued)

#### Zakat assessments status

The Group's status of the assessments is as follows:

### The Parent Company:

The Parent Company has submitted its Zakat and tax declarations for the years from 2008 to 2021.

For the year ended 31 December 2008, Zakat, Tax and Custom Authority ("ZATCA") issued an assessment claiming additional zakat and tax along with delay penalties of SR 475K, which the Company settled under protest, and simultaneously filed an objection. The ZATCA partially accepted the Company's objection. The Company has accepted the remaining claim.

For the year ended 31 December 2009 to 2014, the ZATCA had issued queries for the mentioned years. ZATCA has not issued any assessments. However, given that statute of limitation is five years under zakat regulations and the assessment was issued for 2015 to 2020, the Company believe there may not be any further correspondence for the above period which can therefore be considered as final.

For the year ended 31 December 2015 to 2018, The ZATCA issued assessments on 22 December 2020 claiming additional zakat, tax and delay penalties on tax amounting to SR 16 million. The Company submitted its objection against the assessment and after a hearing, the ZATCA issued revised assessment claiming SR 14 million, which the Company did not accept and escalated the case to next level. The Tax Violation and Dispute Resolution Committee ("TVDRC") hearing was held on 17 July 2022. The TVDRC issued its decision, partially accepting the Company's objection. The total additional Zakat of SR 11.7 million is appearing as due for all these years. The Company has escalated the objection to the Tax Violation and Dispute Appeal Committee ("TVDAC") on 12 September 2022.

For the year ended 31 December 2019 to 2020, post-submission of the response to the ZATCA queries and draft assessment, the ZATCA issued a final assessment claiming additional zakat, tax and penalties amounting to SR 9.2 million. The Company submitted an objection against the above assessment.

### The Subsidiary

The subsidiary has finalized its Zakat assessment up to the year ended 31 December 2021 and obtained the unrestricted Zakat certificate for the said year.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 23 RELATED PARTY TRANSACTIONS AND BALANCES

Related parties include Group's shareholders, subsidiaries, associated companies, directors and key management personnel of the Group, and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

## a) Following are the details of related party transactions during the year:

Name of Related party	Nature of transactions	Amount of transaction		re of transactions Amount of	ransaction
		2022 SB	2021		
		SR	SR		
Shareholders					
Saudi Arabian Airlines Corporation	Sale of goods and services Services received	1,421,650,955 2,205,582	960,565,757 560,416		
Ab delection Alberta Correspondent Territory and	Scrvices received	2,203,302	300,410		
Abdulmohsen Alhokair Group for Tourism and Development	Sale of goods and services	_	56,376		
1	Services received	610	-		
Affiliates					
Saudi Ground Services Company	Sale of goods and services	42,110,474	27,034,394		
	Services received	1,584,803	2,031,469		
Saudi Airlines Cargo Company	Sale of goods and services Services received	7,195,586 3,064,880	7,649,426 169,035		
	Services received	3,004,000	109,033		
Saudi French Company for Duty Free Operations and Management	Sale of goods and services	5,823,453	2,958,218		
•					
Saudi Airlines Real Estate Development Company	Sale of goods and services Services received	145,220 3,043,220	148,774 4,727,471		
Saudi Private Aviation	Sale of goods and services	28,683,506	32,474,219		
Saudia Royal Fleet	Sale of goods and services	47,042,358	28,123,666		
Saudia Aerospace Engineering Industries	Sale of goods and services	2,446,613	3,264,969		
,	Services received	-	247,861		
Flyadeal Airlines Company	Sale of goods and services	8,944,162	5,710,023		
Prince Sultan Aviation Academy	Sale of goods and services	63,854	11,730		
Al Salam Aircraft Company	Sale of goods and services	457,889	583,624		
b) Due from related parties comprised the follo	owing:				
		2022	2021		
		2022 SR	SR		
Saudi Arabian Airlines Corporation		430,488,596	472,553,062		
Saudia Royal Fleet		53,662,602	49,122,210		
Saudi Ground Services Company		47,269,751	18,417,884		
Saudi Private Aviation		12,670,913	17,151,960		
Saudia Aerospace Engineering Industries		9,978,135	8,622,808		
Saudi French Company for Duty Free Operations	and Management	4,043,890	4,811,787		
Saudi Airlines Cargo Company		2,132,060	8,737,860		
Flyadeal Airlines Company		3,028,242	1,464,864		
Al Salam Aircraft Company Prince Sultan Aviation Academy		1,262,454 113,754	804,565 49,901		
Saudi Airlines Real Estate Development Compan	y	145,218	1,079,389		
	•	<del></del>	<del></del>		
		564,795,615	582,816,290		

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 23 RELATED PARTY TRANSACTIONS AND BALANCES (continued)

### c) Due to related parties comprised the following:

	2022 SR	2021 SR
Saudi Airlines Real Estate Development Company	8,444,349	23,788,449
Saudi Airlines Cargo Company	392,492	758,959
Abdulmohsen Alhokair Group for Tourism and Development	-	217,616
Saudi Arabian Airlines Corporation	-	450,293
Saudia Aerospace Engineering Industries	-	1,091,285
Saudi Ground Services Company	-	481,306
	8,836,841	26,787,908

### Terms and conditions of transactions with related parties

Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. Outstanding balances at year-end arise in the normal course of business. For the year ended 31 December 2022 and 2021, the amounts owed by related parties are not impaired.

Amount due from and to related parties are shown in notes 13 and 21, respectively.

### d) Compensation of key management personnel of the Group:

Key management personnel of the Group comprise of key members of the management having authority and responsibility for planning, directing and controlling the activities of the Group. The compensation to key management is shown below:

	2022 SR	2021 SR
Short-term employee benefits Termination benefits	7,862,002 1,356,616	8,939,922 682,960
Employees' defined benefit liabilities Key management bonus	109,350 3,860,157	149,850 2,907,788
	13,188,125	12,680,520

The amounts disclosed in the table are the amounts recognised as an expense during the year related to key management personnel.

### 24 REVENUE

	2022 SR	2021 SR
In-flight catering Non-airlines Business lounge Retail revenue	1,151,197,511 380,898,714 220,544,054 57,679,439	797,420,325 250,445,865 109,231,754 43,138,058
Other operating revenues Camp facilities sales (staff feeding & accommodation) Exclusivity purchase income & services to suppliers	6,686,650 1,000,000	11,276,004 995,864
	1,818,006,368	1,212,507,870

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 25 COST OF SALES

	2022 SR	2021 SR
Cost of materials and goods	599,491,915	345,325,252
Employees costs	324,559,734	235,899,956
Depreciation on property and equipment (note 7 (c))	77,573,526	71,229,649
Depreciation on right-of-use assets (note 15 (c))	67,621,464	75,941,292
Manpower and transportation cost	53,508,100	32,499,999
Supplies and expandable items	51,723,257	28,892,272
Rent and maintenance of production units	33,080,368	17,683,262
Communication and utilities	30,175,477	20,680,119
Other operational costs	63,952,785	52,510,907
	1,301,686,626	880,662,708
26 OTHER INCOME		
	2022	2021
	SR	SR
Gain on de-recognition of lease liability	18,015,893	-
Management fee income	6,085,385	2,571,239
Medical ex-gratia income	2,388,017	2,400,000
Foreign currency exchange gain	-	74,234
Others	807,539	1,391,492
	27,296,834	6,436,965
27 GENERAL AND ADMINISTRATIVE EXPENSES		
	2022	2021
	SR	SR
Employees costs	138,008,196	128,412,837
Service agreement fee	32,262,374	20,032,121
Professional and technical fee	12,229,371	12,771,733
Marketing and promotional	9,690,949	5,068,664
Depreciation on right-of-use assets (note 15 (c))	7,778,302	9,295,767
Depreciation on property and equipment (note 7 (c))	7,549,566	8,443,824
Utilities	6,695,392	7,047,762
Board of Directors' remuneration	4,638,994	3,798,750
Travelling	4,595,085	3,445,967
Insurance	3,618,614	3,612,173
Depreciation on investment property (note 9)	1,958,841	1,958,841
Amortization of intangible assets (note 8)	393,659	686,050
Others	2,936,736	31,756,018
	232,356,079	236,330,507

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 28 OTHER EXPENSES

2022 2021 SR SR	
<b>1,506,070</b> 933,492	Banks commission
65,094 -	Foreign currency exchange loss
<b>19,525</b> 2,767,350	Loss on disposal of property and equipment
<b>1,590,689</b> 3,700,842	
	29 FINANCE INCOME
<b>2022</b> 2021	
SR SR	
<b>451,828</b> 591,510	Finance income on lease receivables (note 15 (b))
515,944	Finance income on Mudarba deposit
<b>967,772</b> 591,510	
	30 FINANCE COSTS
<b>2022</b> 2021	
SR SR	
<b>17,801,951</b> 20,275,131	Interest from lease liabilities (note 15 (b))
	Interest on employees' end-of-service benefits (note 19 (a))
- 4,160,690	Interest on short-term borrowings
<b>20,654,096</b> 27,180,198	
SR	Finance income on lease receivables (note 15 (b)) Finance income on Mudarba deposit  30 FINANCE COSTS  Interest from lease liabilities (note 15 (b)) Interest on employees' end-of-service benefits (note 19 (a))

## 31 EARNINGS PER SHARE

Basic and diluted earnings per share ("EPS") is calculated by dividing the income for the year attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the year. Diluted earnings per share is the same as basic earnings per share as the Group does not have any convertible securities or diluted instruments to exercise.

The following table reflects the income for the year attributable to ordinary equity holders and weighted average number of ordinary share outstanding during the year used in the basic and diluted EPS computations:

Basic and diluted earnings per share from total income.

2022 SR	2021 SR
257,103,138	14,055,459
82,000,000	82,000,000
3.14	0.17
	SR 257,103,138 82,000,000

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

### 32 COMMITMENTS AND CONTINGENCIES

As at 31 December 2022 and 31 December 2021, the Group had the following commitments, letter of guarantees and contingencies:

	2022 SR	2021 SR
Capital commitments	46,222,342	67,869,798
Letter of guarantees (refer to note below)	51,451,595	60,823,906

On 31 December 2022, the Group had outstanding letters of guarantee amounting to SR 51.5 million issued by banks on behalf of the Group to suppliers and promises to meet any financial obligations (31 December 2021:SR 60.8) with cash margin deposit amounting to SR 10.5 million (31 December 2021: SR 23.6 million).

Vendors and ex-employees have commenced an action against the Group in respect of individual and commercial claimed to be defective. The estimated payout is SR 2.5 million should the action be successful.

### 33 FAIR VALUE OF ASSETS AND LIABILITIES

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

If the inputs used to measure the fair value of an asset or liability falls into different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest input level that is significant to the entire measurement.

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting year during which the change has occurred. During the year ended 31 December 2022, there were no movements between the levels.

As at 31 December 2022 and 31 December 2021, the fair values of the Group's financial instruments are estimated to approximate their carrying values.

### 34 FINANCIAL INSTRUMENTS RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks: market risk (including interest rate risks, currency risk and price risk), credit risk and liquidity risk. The Group's overall risk management program focuses on robust liquidity management as well as monitoring of various relevant market variables, thereby consistently seeking to minimize potential adverse effects on the Group's financial performance. The Group's principal financial assets include trade and other receivables, due form related parties and cash and bank balances.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

### 34 FINANCIAL INSTRUMENTS RISK MANAGEMENT (continued)

The Group's principal financial liabilities comprise trade and other payables, lease liabilities and due to related parties. The main purpose of these financial liabilities is to finance the Group's operations and to provide guarantees to support its operations.

### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise three types of risk: commission rate risk, currency risk and other price risk. Financial instruments affected by market risk.

### Commission rate risk

Commission rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market commission rates. The Group's exposure to the risk of changes in market commission rates may relate primarily to The Group's bank borrowings with floating commission rates. The Group's manages the commission rate risk by regularly monitoring the commission rate profiles of its commission bearing financial instruments.

As at the reporting date, the Group has Mudarba term deposit with a bank at a fixed commission rate does not have any Mudarba term deposits with banks at floating commission rates.

### Currency risk

It is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group's transactions are principally in Saudi Riyals and US Dollars. As the Saudi Riyal is pegged to US Dollar, the Group does not have significant exposure to currency risk.

## Credit risk

Credit risk is the risk that one party to financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Group has no significant concentration of credit risk. Concentration risk arises when a number of counterparties engaged in similar business activities or activities in the same geographical region or have economic features that would cause them to fail their contractual obligations.

Credit risk on receivable and bank balances is limited as:

- Cash balances are held with banks with sound counter party risk rating ranging from A3 to A1 based on Moody's
  credit rating and BBB+ based on Fitch credit rating. All bank balances are held with banks within Saudi Arabia and
  Cairo
- The Group currently does not obtain security / collateral from its customers.

### Trade receivables

Credit risk is managed subject to the Group's established policy, procedures and control defined to mitigate the credit risk. Receivables of the Group comprise primarily of Government and its related ministries, and others companies. The Group seeks to manage its credit risk by setting credit limits, credit period by monitoring outstanding receivables and ensuring close follow-ups.

The management has established a credit policy under which each new customer is analysed individually for creditworthiness before the Group's standard payment terms and conditions are offered. The credit terms are extended to customers where the Group does not expect any inability to pay.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 34 FINANCIAL INSTRUMENTS RISK MANAGEMENT (continued)

### Credit risk (continued)

An impairment analysis is performed at each reporting date on an individual basis for major customers. In addition, a large number of minor receivables are grouped into homogenous groups and assessed for impairment collectively. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

The Group's gross maximum exposure to credit risk at the reporting date is as follows:

	2022 SR	2021 SR
Financial assets		
Due from related parties	564,795,615	582,816,290
Trade receivables	338,410,877	208,941,949
Balances with banks	416,974,836	175,521,977
Unbilled receivables	44,124,804	30,803,773
Margin deposits with banks – short-term	6,350,254	19,398,222
Subleased assets	19,248,835	24,074,505
Margin deposits with banks – long-term	4,230,000	4,230,000
	1,394,135,221	1,045,786,716

### Short-term deposits with banks and cash at banks

Credit risk from balances with banks and financial institution is managed by the Group's treasury department in accordance with the Group's policy. The Group seeks to manage its credit risk with respect to banks by only dealing with reputable banks. At the reporting date, no significant concentration of credit risk were identified by the management.

### Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to realize financial assets quickly at an amount close to its fair value. The Group manages its liquidity risk by monitoring working capital and cash flow requirements on regular basis.

The management has developed policies and practices to manage liquidity risk in accordance with the risk tolerance and to ensure that the Group maintains sufficient liquidity. Senior management continuously reviews information on the Group's liquidity developments.

The Group has established a robust mechanism for its cash management ensuring the best use of available cash resources. This requires organising the collection and disbursement systems in such a way as to maximise the investment of idle funds through time deposits and short-term deposits while limiting the borrowings of funds and ensuring availability of the facilities to run its operations. The Group's terms of services require amounts to be paid within 90 days of the date of submitting the invoice. Trade payables are normally settled within 90 to 120 days of the date of purchase.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 34 FINANCIAL INSTRUMENTS RISK MANAGEMENT (continued)

### Liquidity risk (continued)

The table below summarizes the maturities of the Group's financial liabilities at 31 December, based on contractual payment dates and current market interest rates:

As at 31 December 2022	Up to 12 months SR	One to five years SR	More than five years SR	Total SR
Trade payables Lease liabilities	135,604,191 144,300,355	157,190,822	- 77,176,604	135,604,191 378,667,781
Accruals and other liabilities	232,626,157	-	-	232,626,157
	512,530,703	157,190,822	77,176,604	746,898,129
As at 31 December 2021	Up to 12 months SR	One to five years SR	More than five years SR	Total SR
Trade payables	212,502,673	-	-	212,502,673
Lease liabilities Accruals and other liabilities	157,757,991 163,562,205	199,228,678	202,479,147	559,465,816 163,562,205
	533,822,869	199,228,678	202,479,147	935,530,694

### 35 CAPITAL MANAGEMENT

For the purpose of the Group's capital management, capital includes issued capital, and all other equity reserves attributable to the equity holders. The primary objective of the Group's capital management is to ensure that it maintains a healthy capital ratio in order to support its business and maximize shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2022 and 31 December 2021. For the purpose of the Group's capital management, capital includes issued capital, and all other equity reserves attributable to the equity holders. The primary objective of the Group's capital management is to ensure that it maintains a healthy capital ratio in order to support its business and maximize shareholders' value.

The Group informally monitors capital using a gearing ratio, which is 'net debt' divided by total capital plus net debt. The Group includes within net debt total liabilities less cash and bank balances.

	2022 SR	2021 SR
Total liabilities Less: cash and cash equivalents	911,268,650 (417,242,028)	1,058,112,338 (176,462,367)
Net debt	494,026,622	881,649,971
Total equity	1,119,926,179	872,518,744
Gearing ratio	44%	101%

## 36 SUBSEQUENT EVENTS

On 22 March 2023, and in its issued resolution, the Board of Directors recommended the distribution of cash dividends to the Company's shareholders for the fiscal year 2022 amounted to SR 41 million at SR 0.5 per share. The distribution date will be on 30 April 2023.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

At 31 December 2022

## 37 COMPARATIVE INFORMATION

Certain prior year amounts have been reclassified to conform to the current year presentation. However, there was no material impact of such reclassifications on the consolidated statement of income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group.

Balance before reclasses	Reclassed amounts	Balance after reclasses
664,797,327	30,803,773	695,601,100
136,476,874	(30,803,773)	105,673,101
-	7,500,000	7,500,000
155,697,674	(7,500,000)	148,197,674
	reclasses 664,797,327 136,476,874	reclasses     amounts       664,797,327     30,803,773       136,476,874     (30,803,773)       -     7,500,000

### 38 APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved for issuance by the Board of Directors on 22 March 2023 (corresponding to 30 Sha'ban 1444H).