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**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**UNAUDITED INTERIM CONDENSED  
FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REVIEW REPORT**

**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

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**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
**(A Saudi Joint Stock Company)**

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**INTERIM CONDENSED FINANCIAL STATEMENTS**  
**Three-month and nine-month periods ended 30 September 2021**

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**MOORE****El Sayed El Ayouty & Co.**  
Certified Public Accountants**Crowe**Al Azem, Al Sudairy, Al Shaikh & Partners  
CPA's & Consultants  
Member Crowe Global**REPORT ON REVIEW OF INTERIM CONDENSED FINANCIAL STATEMENTS****TO THE SHAREHOLDERS OF  
SAUDI ENAYA COOPERATIVE INSURANCE COMPANY  
(A SAUDI JOINT STOCK COMPANY)****INTRODUCTION**

We have reviewed the accompanying interim condensed statement of financial position of Saudi Enaya Cooperative Insurance Company (A Saudi Joint Stock Company) (the "Company") as of 30 September 2021 and the related interim condensed statements of income and comprehensive income for the three-month and nine-month periods then ended and the related interim condensed statements of changes in equity and cash flows for the nine-month period then ended and a summary of significant accounting policies and other explanatory notes (the "interim condensed financial statements"). Management is responsible for the preparation and presentation of these interim condensed financial statements in accordance with International Accounting Standard 34 – "Interim Financial Reporting" (IAS 34) that is endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these interim condensed financial statements based on our review.

**SCOPE OF REVIEW**

We conducted our review in accordance with International Standard on Review Engagement ("ISRE") 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", that is endorsed in the Kingdom of Saudi Arabia. A review of interim condensed financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing ("IAS") that are endorsed in the Kingdom of Saudi Arabia and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

**CONCLUSION**

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed financial statements are not prepared, in all material respects, in accordance with IAS 34 that is endorsed in the Kingdom of Saudi Arabia.

**EMPHASIS OF MATTER**

We draw attention to the note 4 of the interim condensed statement of financial position, which states that the Company has incurred a net loss of SR 44.8 million (September 30, 2020: SR 23.9 million), resulting in accumulated losses of SR 74 million (31 December 2020: SR 29.3 million). Further as at 30 September 2021, the Company's accumulated losses reached 49.37% of its share capital (31 December 2020: 19.52%). As stated in note referred above, these events or conditions may cast doubt on the Company's ability to continue as a going concern. Our conclusion is not modified in respect of this matter.

However, management has considered various strategic options to ensure the going concern status of the Company. Among such options, both the Board of Directors of the Company and Amana Cooperative Insurance Company (the "Amana Company") have reached a binding agreement regarding the terms under which the Company will be merged into the Amana Company. The status of merger is at an advanced stage and management is hopeful that the operations will improve as a result of merger. Further, projections have been carried out for the merged entity which took into account the synergies to be generated through merger with the Amana Company. Projections indicate improvements and positive results in future. However, the merger is subject to approval by the shareholders of the respective entities in an extra-ordinary general meeting as well as the approval of the relevant regulatory authorities. The board has also considered the Company's plan and consequences in case the merger is not achieved for any reason or if there is a delay in approval by the regulatory authorities.

**For Moore El Sayed El Ayouty & Co.****Certified Public Accountants**

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4 November 2021  
29 Rabi' al Awwal, 1443H  
Jeddah, Kingdom of Saudi Arabia

**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**

(A Saudi Joint Stock Company)

**INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION**

AS AT 30 SEPTEMBER 2021

		30 September 2021 (Unaudited)	31 December 2020 (Audited)
	Note	SAR '000	
<b>ASSETS</b>			
Cash and cash equivalents	5	138,412	115,226
Short term murabaha deposits	6	77,908	40,068
Premiums receivable – net	7	74,496	49,116
Reinsurer balance receivable		-	191
Reinsurer share of outstanding claims	10	-	119
Prepaid expenses and other assets		7,327	6,780
Deferred policy acquisition costs		6,241	3,230
Investments	8	8,316	68,376
Property and equipment – net		1,788	2,173
Intangible assets – net		900	1,082
Right of use assets – net		1,369	2,743
Statutory deposit	9	22,500	22,500
Accrued commission income on statutory deposit		4,510	4,377
<b>TOTAL ASSETS</b>		<b>343,767</b>	<b>315,981</b>
<b>LIABILITIES</b>			
Accrued and other liabilities		46,421	36,025
Unearned premiums	10	107,363	67,504
Outstanding claims	10	41,847	39,307
Claims incurred but not reported	10	14,924	12,974
Premium deficiency reserve	10	32,081	14,545
Other technical reserves	10	358	326
End-of-service indemnities		5,541	4,970
Lease liabilities		2,250	2,218
Zakat and income tax	15	11,513	12,000
Accrued commission income payable to SAMA		4,510	4,377
<b>TOTAL LIABILITIES</b>		<b>266,808</b>	<b>194,246</b>
<b>SHAREHOLDERS' EQUITY</b>			
Share capital	16	150,000	150,000
Accumulated losses		(74,049)	(29,273)
<b>TOTAL SHAREHOLDERS' EQUITY</b>		<b>75,951</b>	<b>120,727</b>
Re-measurement reserve on end-of-service indemnities – related to insurance operations		1,008	1,008
<b>TOTAL EQUITY</b>		<b>76,959</b>	<b>121,735</b>
<b>TOTAL LIABILITIES AND EQUITY</b>		<b>343,767</b>	<b>315,981</b>
<b>COMMITMENTS AND CONTINGENCIES</b>			
	11	-	12,545



Chairman



Financial Officer



Chief Executive Officer

The accompanying notes from 1 – 20 form an integral part of these interim condensed financial statements.

**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
(A Saudi Joint Stock Company)

**INTERIM CONDENSED STATEMENT OF INCOME – (Unaudited)**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

	<i>Three - month period ended 30 September</i>		<i>Nine - month period ended 30 September</i>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>SAR '000</b>			
<b>REVENUES</b>				
Gross premiums written	<b>72,959</b>	46,291	<b>164,832</b>	133,331
<b>Net premiums written</b>	<b>72,959</b>	46,291	<b>164,832</b>	133,331
Changes in unearned premiums – net	<b>(25,954)</b>	(4,468)	<b>(39,859)</b>	(1,808)
<b>Net premiums earned</b>	<b>47,005</b>	41,823	<b>124,973</b>	131,523
<b>TOTAL REVENUE</b>	<b>47,005</b>	41,823	<b>124,973</b>	131,523
<b>UNDERWRITING COSTS AND EXPENSES</b>				
Gross claims paid	<b>30,615</b>	34,694	<b>106,730</b>	110,591
Reinsurers' share of claims paid	-	(49)	-	(996)
<b>Net claims paid</b>	<b>30,615</b>	34,645	<b>106,730</b>	109,595
Changes in outstanding claims – net	<b>7,222</b>	10,782	<b>2,659</b>	8,832
Changes in claims incurred but not reported – net	<b>486</b>	(6,470)	<b>1,950</b>	(5,861)
<b>Net claims incurred</b>	<b>38,323</b>	38,957	<b>111,339</b>	112,566
Premium deficiency reserve	<b>9,229</b>	(878)	<b>17,537</b>	2,037
Other technical reserves	<b>40</b>	(54)	<b>32</b>	(97)
Policy acquisition costs	<b>690</b>	1,412	<b>4,471</b>	4,435
Other underwriting expenses	<b>2,802</b>	947	<b>5,988</b>	2,432
<b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>	<b>51,084</b>	40,384	<b>139,367</b>	121,373
<b>NET UNDERWRITING (LOSS) / INCOME</b>	<b>(4,079)</b>	1,439	<b>(14,394)</b>	10,150

  
Chairman

  
Chief Financial Officer

  
Chief Executive Officer

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**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
(A Saudi Joint Stock Company)

**INTERIM CONDENSED STATEMENT OF INCOME – (Unaudited) – (continued)**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

		Three - month period ended 30 September		Nine - month period ended 30 September	
Note		2021	2020	2021	2020
SAR '000					
<b><u>OTHER OPERATING (EXPENSES) / INCOME</u></b>					
	7	1,557	1,579	737	4,577
		(11,057)	(14,860)	(37,180)	(42,195)
		679	1,089	2,519	3,633
	8	81	495	269	72
		(13)	158	5,418	158
		4	-	105	1,482
<b>TOTAL OTHER OPERATING EXPENSES</b>		<b>(8,749)</b>	<b>(11,539)</b>	<b>(28,132)</b>	<b>(32,273)</b>
<b>Net loss for the period</b>		<b>(12,828)</b>	<b>(10,100)</b>	<b>(42,526)</b>	<b>(22,123)</b>
Net income attributed to the insurance operations		-	-	-	-
<b>Net loss for the period attributable to the shareholders before zakat</b>		<b>(12,828)</b>	<b>(10,100)</b>	<b>(42,526)</b>	<b>(22,123)</b>
Zakat expense	15	(750)	(600)	(2,250)	(1,800)
<b>Net loss for the period</b>		<b>(13,578)</b>	<b>(10,700)</b>	<b>(44,776)</b>	<b>(23,923)</b>
<b><u>Loss per share (expressed in SAR per share)</u></b>					
Weighted average number of ordinary shares Outstanding (in thousands shares)	18	15,000	15,000	15,000	15,000
Basic and diluted loss per share for the period (SR/Share)	18	(0.91)	(0.71)	(2.99)	(1.59)

  
Chairman

  
Chief Financial Officer

  
Chief Executive Officer

The accompanying notes from 1 – 20 form an integral part of these interim condensed financial statements.

**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
(A Saudi Joint Stock Company)

**INTERIM CONDENSED STATEMENT OF COMPREHENSIVE INCOME – (Unaudited)**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

	<i>Three - month period ended 30 September</i>		<i>Nine - month period ended 30 September</i>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>SAR '000</b>			
Net loss for the period	(13,578)	(10,700)	(44,776)	(23,923)
Other comprehensive income	-	-	-	-
<b>TOTAL COMPREHENSIVE LOSS FOR THE PERIOD</b>	<b>(13,578)</b>	<b>(10,700)</b>	<b>(44,776)</b>	<b>(23,923)</b>
Total comprehensive loss attributed to the insurance operations	-	-	-	-
<b>Total comprehensive loss for the period attributable to the shareholders</b>	<b>(13,578)</b>	<b>(10,700)</b>	<b>(44,776)</b>	<b>(23,923)</b>

  
Chairman

  
Chief Financial Officer

  
Chief Executive Officer

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**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
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**INTERIM CONDENSED STATEMENT OF CHANGES IN EQUITY – (Unaudited)**  
**FOR THE NINE-MONTH PERIOD ENDED 30 SEPTEMBER 2021**

	Related to shareholders'			Re-measurement reserve of defined indemnities obligation – related to insurance operations	Total equity
	Share capital	Accumulated losses	Total shareholders' equity		
	SAR '000				
<b>2021</b>					
Balance as at 31 December 2020 (Audited)	150,000	(29,273)	120,727	1,008	121,735
<i>Total comprehensive loss for the period:</i>					
Net loss for the period	-	(44,776)	(44,776)	-	(44,776)
<i>Total comprehensive loss for the period</i>					
Balance as at 30 September 2021 (Unaudited)	150,000	(74,049)	75,951	1,008	76,959
<b>2020</b>					
Balance as at 31 December 2019 (Audited)	300,000	(150,860)	149,140	224	149,364
<i>Total comprehensive loss for the period:</i>					
Net loss for the period	-	(23,923)	(23,923)	-	(23,923)
<i>Total comprehensive loss for the period</i>					
Reduction of share capital (note 16)	(150,000)	150,000	-	-	-
Balance as at 30 September 2020 (Unaudited)	150,000	(24,783)	125,217	224	125,441

Chairman

Chief Executive Officer

Chief Financial Officer

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**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
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**INTERIM CONDENSED STATEMENT OF CASH FLOWS – (Unaudited)**  
**FOR THE NINE-MONTH PERIOD ENDED 30 SEPTEMBER 2021**

	<i>Nine - month period ended</i> <i>30 September</i>	
	2021	2020
	<b>SAR '000</b>	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net loss for the period before zakat	(42,526)	(22,123)
<b><u>Adjustments for non-cash items:</u></b>		
Depreciation of property and equipment	824	767
Depreciation of right of use assets	1,374	521
Finance cost on lease liabilities	32	24
Amortization of intangible assets	369	365
Release of doubtful debts	(737)	(4,577)
Unrealized gain on investments	(269)	(72)
Realized gain on investment	(5,418)	(158)
Amortization of discount – net	-	(119)
Provision for end-of-service indemnities	730	578
	(45,621)	(24,794)
<b><u>Changes in operating assets and liabilities:</u></b>		
Premiums receivable	(24,873)	(14,800)
Reinsurer balance receivable	421	(996)
Reinsurer share of outstanding claims	119	831
Reinsurer share of incurred but not reported claims	-	94
Deferred policy acquisition costs	(3,011)	256
Prepaid expenses and other assets	(547)	7,137
Accrued and other liabilities	10,396	2,718
Accrued commission income on statutory deposit	(133)	(828)
Unearned premiums	39,859	1,808
Outstanding claims	2,540	8,001
Claims incurred but not reported claims	1,950	(5,955)
Premium deficiency reserve	17,536	2,037
Other technical reserves	32	(97)
Accrued commission income payable to SAMA	133	828
<b>Cash used in operations activities</b>	(1,199)	(23,760)
End-of-service indemnities paid	(159)	(1,655)
Zakat paid	(2,737)	-
<b>Net cash used in operating activities</b>	(4,095)	(25,415)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Placement of short term murabaha deposits	(37,840)	(870)
Proceeds from the sale of investments	65,747	5,036
Purchase of property and equipment	(439)	(67)
Purchase of intangible assets	(187)	(287)
<b>Net cash generated from investing activities</b>	27,281	3,812
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Payment of lease liabilities	-	(1,615)
<b>Net cash used in financing activities</b>	-	(1,615)
Net change in cash and cash equivalents	23,186	(23,218)
Cash and cash equivalents, beginning of the period	115,226	77,375
<b>Cash and cash equivalents, end of the period</b>	<b>138,412</b>	<b>54,157</b>

  
Chairman

  
Chief Financial Officer

  
Chief Executive Officer

The accompanying notes from 1 – 20 form an integral part of these interim condensed financial statements.

**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**  
(A Saudi Joint Stock Company)

**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

**1. GENERAL**

Saudi Enaya Cooperative Insurance Company (the "Company") is a Saudi Joint Stock Company incorporated in the Kingdom of Saudi Arabia as per the Ministry of Commerce and Industry's Resolution number 98/Q dated 16 Rabi Al-Awwal 1433H (corresponding to 8 February 2012). The Commercial Registration number of the Company is 4030223528 dated 27 Rabi Al-Awwal 1433H (corresponding to 19 February 2012).

The Registered Office address of the Company is:

Building No. 8433  
Prince Sultan Street, Al Rawdah District  
P.O. Box 3528  
Jeddah 23435  
Kingdom of Saudi Arabia

Following is the branch of the Company:

**Branch**  
Riyadh

**Commercial Registration Number:**  
1010421871

The Company is licensed to conduct insurance business in the Kingdom of Saudi Arabia under cooperative principles in accordance with Royal Decree No. M/49 dated 27 Rajab 1432H (corresponding to 29 June 2011) pursuant to the Council of Ministers' Resolution No 224 dated 25 Rajab 1432H (corresponding to 27 June 2011). As of the date of incorporation, the Company is 77% owned by the Saudi shareholders and the general public and 23% owned by non-Saudi shareholders. The Company was listed on the Saudi Stock Exchange (Tadawul) on 27 February 2012.

The objective of the Company is to engage in cooperative insurance operations and related activities, including reinsurance, agencies, representation, correspondence and brokerage, in the Kingdom of Saudi Arabia in accordance with its Articles of Association, and applicable regulations in the Kingdom of Saudi Arabia. The Company is licensed to underwrite medical insurance only. The Company commenced its commercial operations on 7 January 2013.

On 29 Rabi Al-Awwal 1442H corresponding to 15 November 2020, the Company signed a non-binding Memorandum of Understanding ("MOU") with Amana Cooperative Insurance Company ("Amana") to evaluate a potential merger between the two companies.

**Details of the proposed merger**

The Company has appointed BMG Financial Group as its financial advisor for the proposed merger. On 29 April 2021, the Company signed a binding agreement with Amana, under which the Company will be merged into Amana. The significant information from the binding agreement is enumerated below:

**Method**

The Company will be merged into Amana and all its assets and liabilities will be transferred to Amana.

**Merger value**

Based on the merger agreement, and in the event that the merger deal is approved by all relevant government agencies and by the extraordinary general assembly of both companies, Amana will issue 15.86 million new ordinary shares with a nominal value of SAR 10 per share in exchange for the purchase of all issued shares in the Company and the transfer of all the assets and liabilities of the Company to Amana.

**Swap ratio**

A 1.057 share in Amana for 1 share owned in the Company.

## SAUDI ENAYA COOPERATIVE INSURANCE COMPANY

(A Saudi Joint Stock Company)

### NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued) FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021

#### 1. GENERAL – (continued)

##### Share capital

As a further step for the mandatory merger agreement between the two companies, on 23 May 2021, Amana held a general assembly meeting and approved the decrease in the existing share capital from 240 million to 130 million. Accordingly, Amana will issue new ordinary shares with a total nominal value of 158 million to increase the capital from SAR 130 million to SAR 288 million for the purpose of purchasing entire issued shares of the Company.

Upon completion of the merger transaction, the shareholders of the Saudi Enaya will own 55% of the shares of Amana after the merger, while the current shareholders of the Amana will own 45% of the capital of Amana after the merger.

The merger is subject to approval by the shareholders of the respective entities in an extra-ordinary general meeting as well as approval by relevant regulatory authorities.

#### 2. BASIS OF PREPARATION

##### a. Statement of compliance

The interim condensed financial statements for the three-month and nine-month periods ended 30 September 2021 have been prepared in accordance with International Accounting Standard 34 - Interim Financial Reporting ("IAS 34") as endorsed in Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

The interim condensed financial statement is prepared under the going concern basis and the historical cost convention, except for the measurement of investments at their fair value and measurement of employees end of service benefits which are recognized at the present value of future obligations. The Company's interim condensed statement of financial position is not presented using a current / non-current classification. However, the following balances would generally be classified as current: cash and cash equivalents, short term murabaha deposits, premiums receivable-net, reinsurer balance receivable, deferred policy acquisition costs, prepaid expenses and other assets, accrued and other liabilities, unearned premiums, reinsurance commission and zakat and income tax. The following balances would generally be classified as non-current: outstanding claims, claims incurred but not reported, premium deficiency reserve, other technical reserves, end-of-service indemnities, related parties balances, accrued commission income on statutory deposit, investments held at fair value through income statement, statutory deposit, property and equipment – net, intangible assets – net and right of use assets – net.

As required by the Saudi Arabian Insurance Regulations, the Company maintains separate books of accounts for Insurance Operations and Shareholders' Operations and presents the financial information accordingly. Assets, liabilities, revenues and expenses clearly attributable to either activity are recorded in the respective accounts. Similarly, in the past, the Company's interim condensed and annual financial statements presented separately the statements of financial position, income, comprehensive income and cash flows for the insurance operations and shareholders operations. The basis of allocation of expenses from joint operations is determined and approved by the management and the Board of Directors.

As of 30 September 2021, the accumulated losses represent 49.37% of the share capital of the Company. The management has considered various strategic options including the proposed merger discussed in Note 1 of the interim condensed financial statements and has made an assessment of its ability to continue as a going concern and is satisfied that the operations shall continue for the foreseeable future under normal course of business. Accordingly, the interim condensed financial statements have been prepared on the going concern basis and do not include any adjustments, which may be required, if the Company is not able to continue as a going concern.

The interim condensed statement of financial position, statements of income and statement of comprehensive income and statement of cash flows of the insurance operations and shareholders operations which are presented on pages 25 to 32 of the interim condensed financial statements have been provided as supplementary financial information and to comply with the requirements of the guidelines issued by SAMA implementing regulations. SAMA implementing regulations requires the clear segregation of the assets, liabilities, income and expenses of the insurance operations and the shareholders operations. Accordingly, the interim condensed statements of financial position, statements of income, comprehensive income and cash flows prepared for the insurance operations and shareholders operations as referred to above, reflect only the assets, liabilities, income, expenses and comprehensive gains or losses of the respective operations.

**SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**

(A Saudi Joint Stock Company)

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021****2. BASIS OF PREPARATION – (continued)****Statement of compliance – (continued)**

In preparing the Company-level financial statements in compliance with IFRS, the balances and transactions of the insurance operations are amalgamated and combined with those of the shareholders' operations. Interoperation balances, transactions and unrealized gains or losses, if any, are eliminated in full during amalgamation. The accounting policies adopted for the insurance operations and shareholders operations are uniform for like transactions and events in similar circumstances.

The inclusion of separate information of the insurance operations with the financial information of the Company in the interim condensed statements of financial position, statement of income, statement of comprehensive income, statement of cash flows as well as certain relevant notes to the financial statements represents additional supplementary information required as required by the implementing regulations.

The interim condensed financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the annual financial statements as of and for the year ended 31 December 2020.

The interim condensed financial statements may not be considered indicative of the expected results for the full year.

These interim condensed financial statements are expressed in Saudi Arabian Riyals (SAR) and are rounded off to the nearest thousands.

**b. Critical accounting judgments, estimates and assumptions**

The preparation of interim condensed financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing these interim condensed financial statements, the significant judgments made by management in applying the Company's accounting policies and the key sources of estimation uncertainty including the risk management policies were the same as those that applied to the annual financial statements as at and for the year ended 31 December 2020.

**c. Seasonality of operations**

There are no seasonal changes that may affect insurance operations of the Company.

## **SAUDI ENAYA COOPERATIVE INSURANCE COMPANY**

(A Saudi Joint Stock Company)

### **NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued) FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

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#### **3. SIGNIFICANT ACCOUNTING POLICIES**

##### **a. New Standards, Amendment to Standards and Interpretations:**

There are no new standards issued, however, there are number of amendments to standards which are effective from 1 January 2021 and has been explained in annual financial statements, but they do not have material effect on the Company's condensed interim financial statements.

##### **b. Standards issued but not yet effective:**

Standards issued but not yet effective up to the date of issuance of the Company's interim condensed financial statements are listed below. The listing is of standards and interpretations issued, which the Company reasonably expects to be applicable at a future date. The Company intends to adopt these standards when they are effective.

#### **IFRS 17 – Insurance Contracts**

##### **Overview**

This standard has been published on 18 May 2017, it establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts and supersedes IFRS 4 – Insurance contracts.

The new standard applies to insurance contracts issued, to all reinsurance contracts and to investment contracts with discretionary participating features provided the entity also issues insurance contracts. It requires to separate the following components from insurance contracts:

- A) embedded derivatives, if they meet certain specified criteria;
- B) distinct investment components; and
- C) any promise to transfer distinct goods or non-insurance services.

These components should be accounted for separately in accordance with the related standards (IFRS 9 and IFRS 15).

##### **Measurement**

In contrast to the requirements in IFRS 4, which permitted insurers to continue to use the accounting policies for measurement purposes that existed prior to January 2015, IFRS 17 provides the following different measurement models.

The General model is based on the following “building blocks”:

- A) the fulfilment cash flows (FCF), which comprise:
  - probability-weighted estimates of future cash flows,
  - an adjustment to reflect the time value of money (i.e. discounting) and the financial risks associated with those future cash flows,
  - and a risk adjustment for non-financial risk;
- B) the Contractual Service Margin (CSM). The CSM represents the unearned profit for a group of insurance contracts and will be recognized as the entity provides services in the future. The CSM cannot be negative at inception; any net negative amount of the fulfilment cash flows at inception will be recorded in profit or loss immediately. At the end of each subsequent reporting period the carrying amount of a group of insurance contracts is remeasured to be the sum of:
  - the liability for remaining coverage, which comprises the FCF related to future services and the CSM of the group at that date;
  - and the liability for incurred claims, which is measured as the FCF related to past services allocated to the group at that date.

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**3. SIGNIFICANT ACCOUNTING POLICIES – (continued)**

**b. Standards issued but not yet effective (continued)**

**IFRS 17 – Insurance Contracts (continued)**

The CSM is adjusted subsequently for changes in cash flows related to future services but the CSM cannot be negative, so changes in future cash flows that are greater than the remaining CSM are recognized in profit or loss. The effect of changes in discount rates will be reported in either profit or loss or other comprehensive income, determined by an accounting policy choice.

**The Variable Fee Approach (VFA)** is a mandatory model for measuring contracts with direct participation features (also referred to as 'direct participating contracts'). This assessment of whether the contract meets these criteria is made at inception of the contract and not reassessed subsequently. For these contracts, the CSM is also adjusted for in addition to adjustment under general model;

- A) changes in the entity's share of the fair value of underlying items,
- B) changes in the effect of the time value of money and financial risks not relating to the underlying items.

In addition, a simplified **Premium Allocation Approach (PAA)** is permitted for the measurement of the liability for the remaining coverage if it provides a measurement that is not materially different from the general model or if the coverage period for each contract in the group is one year or less. With the PAA, the liability for remaining coverage corresponds to premiums received at initial recognition less insurance acquisition cash flows. The general model remains applicable for the measurement of incurred claims. However, the entity is not required to adjust future cash flows for the time value of money and the effect of financial risk if those cash flows are expected to be paid/received in one year or less from the date the claims are incurred.

**Effective date**

The Company intends to apply the Standard on its effective date i.e. 1 January 2023. In May 2017, the International Accounting Standards Board ("IASB") published the final version of IFRS 17 Insurance Contracts. On 17 March 2020, IASB has tentatively decided to defer the effective date of IFRS 17 by one year to reporting periods beginning on or after 1 January 2023. The IASB also tentatively decided to allow insurers qualifying for deferral of IFRS 9 an additional one year of deferral, meaning they could apply as at both standards for the first time in reporting periods beginning on or after 1 January 2023. In June 2020, the IASB amended IFRS 17 Insurance Contracts. The amendments are aimed at helping companies implement the IFRS 17 and making it easier for them to explain their financial performance. IFRS 17 incorporating the amendments is effective from annual reporting periods beginning on or after 1 January 2023. SAMA is rolling out instructions for the implementation of IFRS 17. Earlier application is permitted if both IFRS 15 – Revenue from Contracts with Customers and IFRS 9 – Financial Instruments have also been applied.

**Transition**

Retrospective application is required. However, if full retrospective application for a group of insurance contracts is impracticable, then the entity is required to choose either a modified retrospective approach or a fair value approach.

**Presentation and Disclosures**

The new standard will result in a change to the accounting policies for insurance contracts together with amendments to presentation and disclosures.

**Impact**

The Company is currently assessing the impact of the application and implementation of IFRS 17. As of the date of the publication of these financial statements, the financial impact of adopting the standard has yet to be fully assessed by the Company. The Company has undertaken a Gap Analysis and the key areas of Gaps are as follows:

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Impact Area	Summary of Impact
Financial Impact	Company is still assessing Financial Impact
Data Impact / IT Systems	<ul style="list-style-type: none"> <li>• Conceptual design of New chart of accounts has been developed for PAA/ General Measurement Approach (GMM)</li> <li>• Actuarial and accounting data requirements have been developed at more granular level</li> <li>• Discount rates will need to be stored for group of contracts and tracked for interest accretion calculation under GMM</li> <li>• Embedded risk adjustment calculation in the actuarial system. Confidence interval numbers to be sourced for risk adjustment.</li> <li>• Conceptual design for identification of key inputs for onerous contracts test as well as defining 'facts and circumstance' for PAA contracts has been developed</li> <li>• Conceptual design for calculation and tracking of contractual service margin</li> </ul>
Process Impact	<ul style="list-style-type: none"> <li>• Conceptual design for Finance, actuarial, underwriting and IT processes has been built suitable for IFRS 17 together with new set of governance framework. New controls dealing with IFRS 17 will be developed during the implementation phase</li> <li>• New reconciliation processes to be put in place between accounting, actuarial and underwriting data sources</li> <li>• Conceptual design for new accounting policies each suitable for measurement model and technical decisions have been identified for each area</li> <li>• Monitor terms and conditions attaching to insurance contracts</li> <li>• Conceptual design for new expense allocation process, acquisition costs, claims settlement costs and underwriting costs has been put in place to identify profitability at a contract level.</li> <li>• System to track coverage period for future products need to be put in place</li> </ul>
Impact on Policies & Control Frameworks	<ul style="list-style-type: none"> <li>• New Steering committee for IFRS 17 has been established</li> <li>• Project plan for design and implementation has been set up at activities level</li> </ul>

The Company has started with their implementation process and have set up an implementation committee. The Company has submitted IFRS 17 Phase 3 implementation plan report to SAMA on 15 April 2021 to comply with the regulatory requirement for the design phase. The Company submitted IFRS 17 Phase 4 Implementation and Dry Runs



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### **NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued) FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**

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#### **3. SIGNIFICANT ACCOUNTING POLICIES – (continued)**

##### **b. Standards issued but not yet effective (continued)**

‘Summary Progress Report’ to SAMA for the months of August and September on 5 September 2021 and 5 October 2021 respectively to comply with the regulatory requirements of Phase 4.”

##### **IFRS 9 – Financial Instruments**

This standard was published on July 24, 2014 and has replaced IAS 39. The new standard addresses the following items related to financial instruments:

##### **a) Classification and measurement:**

IFRS 9 uses a single approach to determine whether a financial asset is measured at amortized cost, fair value through other comprehensive income or fair value through profit or loss. A financial asset is measured at amortized cost if both:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding (“SPPI”).

The financial asset is measured at fair value through other comprehensive income and realized gains or losses would be recycled through profit or loss upon sale, if both conditions are met:

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and for sale and
- the contractual terms of cash flows are SPPI,

Assets not meeting either of these categories are measured at fair value through profit or loss. Additionally, at initial recognition, an entity can use the option to designate a financial asset at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch.

For equity instruments that are not held for trading, an entity can also make an irrevocable election to present in other comprehensive income subsequent changes in the fair value of the instruments (including realized gains and losses), dividends being recognized in profit or loss.

Additionally, for financial liabilities that are designated as at fair value through profit or loss, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognized in other comprehensive income, unless the recognition of the effects of changes in the liability’s credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss.

##### **b) Impairment:**

The impairment model under IFRS 9 reflects expected credit losses, as opposed to incurred credit losses under IAS 39. Under the IFRS 9 approach, it is no longer necessary for a credit event to have occurred before credit losses are recognized. Instead, an entity always accounts for expected credit losses and changes in those expected credit losses. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition.

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#### **3. SIGNIFICANT ACCOUNTING POLICIES – (continued)**

##### **b. Standards issued but not yet effective (continued)**

##### **IFRS 9 – Financial Instruments (continued)**

###### **Effective date**

The published effective date of IFRS 9 was January 1, 2018. However, amendments to IFRS 4 – Insurance Contracts: Applying IFRS 9 – Financial Instruments with IFRS 4 – Insurance Contracts, published on 12 June 2016, changes the existing IFRS 4 to allow entities issuing insurance contracts within the scope of IFRS 4 to mitigate certain effects of applying IFRS 9 before the IASB's new insurance contract standard (IFRS 17 – Insurance Contracts) becomes effective. The amendments introduce two alternative options:

1. Apply a temporary exemption from implementing IFRS 9 until the earlier of
  - a. the effective date of a new insurance contract standard; or
  - b. annual reporting periods beginning on or after 1 January 2023. On 17 March 2020, the International Accounting Standards Board ("IASB") decided to extend the effective date of IFRS 17 and the IFRS 9 temporary exemption in IFRS 4 from January 1, 2021 to January 1, 2023. Additional disclosures related to financial assets are required during the deferral period. This option is only available to entities whose activities are predominately connected with insurance and have not applied IFRS 9 previously; or
2. Adopt IFRS 9 but, for designated financial assets, remove from profit or loss the effects of some of the accounting mismatches that may occur before the new insurance contract standard is implemented. During the interim period, additional disclosures are required.

The Company has performed a detailed assessment beginning Jan 01, 2018:

- (1) The carrying amount of the Company's liabilities arising from contracts within the scope of IFRS 4 (including deposit components or embedded derivatives unbundled from insurance contracts) were compared to the total carrying amount of all its liabilities; and
- (2) the total carrying amount of the company's liabilities connected with insurance were compared to the total carrying amount of all its liabilities. Based on these assessments the Company determined that it is eligible for the temporary exemption. Consequently, the Company has decided to defer the implementation of IFRS 9 until the effective date of the new insurance contracts standard. Disclosures related to financial assets required during the deferral period are included in the Company's financial statements.

###### **Impact assessment**

The Company is currently assessing the impact of the application and implementation of IFRS 9. As of the date of the publication of these interim condensed financial statements, the financial impact of adopting the standard has yet to be fully assessed by the Company. However, the Company expects the classification and measurement of financial assets to be impacted from implementation of IFRS 9 as company is yet to perform a detailed review.

#### **4. GOING CONCERN**

During the current period, the Company has incurred a net loss of SR 44.8 million (September 30, 2020: SR 23.9 million), resulting in accumulated losses of SR. 74 million (31 December 2020: SR 29.3 million). As at 30 September 2021, the Company's accumulated losses reached 49.37% of its share capital (31 December 2020: 19.52%). These events and conditions may cast doubt on the Company's ability to continue as a going concern. However, in order to ensure the Company's ability to operate as a going concern, the Board of Directors of the Company has considered a strategic option of merger with Amana. The status of merger is at an advanced stage as a binding merger agreement has also been signed. Management is hopeful that the operations will improve as a result of merger (refer note 1 for details related to merger). Further, projections have been carried out for the merged entity which took into account the synergies to be generated through merger with Amana. Projections indicate improvements and positive results as a result of merger.

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)**  
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However, the merger is subject to approval by the shareholders of the respective entities in an extra-ordinary general meeting as well as the approval of the relevant regulatory authorities. The board has also considered the Company's plan and consequences in case the merger is not achieved for any reason or if there is a delay in approval by the regulatory authorities.

Based on the above, the management is satisfied that the operations shall continue for the foreseeable future under normal course of business. Accordingly, the financial statements have been prepared on the going concern basis.

**5. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents included in the statement of cash flows comprise the following:

	<b>Insurance operations</b>	
	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Bank balances and cash	<b>36,411</b>	<b>13,641</b>
	<b>Shareholders' operations</b>	
	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Bank balances and cash	<b>79</b>	<b>79</b>
Deposits maturing within 3 months from the acquisition date	<b>101,922</b>	<b>101,506</b>
	<b>102,001</b>	<b>101,585</b>
<b>Total</b>	<b>138,412</b>	<b>115,226</b>

**6. SHORT TERM MURABAHA DEPOSITS**

Murabaha deposits having original maturity of more than three months but less than a year, amounting to SR 77.9 million as at 30 September 2021 (31 December 2020: SR 40.07 million), which are held in Saudi Arabian Riyals in the Kingdom of Saudi Arabia and are presented in the statement of financial position of the shareholders separately (note 19). As at 30 September 2021, the deposit carrying commission rates ranges from 0.85% to 0.92 % (31 December 2020: 1.2% to 3.3%).

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)**  
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Receivables comprise amounts due from the following:

	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Policyholders	67,021	32,122
Brokers and agents	22,520	11,184
Related parties (note 14)	4,119	25,481
	<b>93,660</b>	<b>68,787</b>
Provision for doubtful premiums receivables	(19,164)	(19,671)
<b>Premiums receivable – net</b>	<b>74,496</b>	<b>49,116</b>

Note: Premium balance receivable from brokers and agents at 30 September 2021 amounting to SAR 22.52 million (31 December 2020: SAR 11.18 million) are ultimately due from customers that are insured through brokers and agents.

Movement in the allowance for doubtful premiums receivable during the period / year was as follows:

	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Balance at beginning of the period / year	19,671	23,290
Released during the period / year	(507)	(3,619)
<b>Balance at end of the period / year</b>	<b>19,164</b>	<b>19,671</b>

**8. INVESTMENTS**

Investments are classified as follows:

	<b>Shareholders' operations</b>	
	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
- Held as FVSI (8.1)	8,316	8,047
- Held to maturity (8.2)	-	60,329
<b>Total</b>	<b>8,316</b>	<b>68,376</b>

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)****FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021****8. INVESTMENTS – (continued)****8.1 Movement in the Fair value through statement of income (FVSI) investment balance is as follows:**

	<b>Shareholders' operations</b>	
	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Opening balance	8,047	12,780
Sold during the period / year	-	(4,919)
Unrealized gain on investments	269	186
Closing balance	<b>8,316</b>	<b>8,047</b>
	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Al Badr Murabaha Fund	7,308	7,275
Saudi Fransi GCC IPO Fund	1,008	772
	<b>8,316</b>	<b>8,047</b>

**8.2 Movement in held to maturity investment balance is as follows:**

	<b>Shareholders' operations</b>	
	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Opening balance	60,329	60,170
Amortization of held to maturity investments	-	159
Sold during the period / year	(60,329)	-
Closing balance	<b>-</b>	<b>60,329</b>

**9. STATUTORY DEPOSIT**

As required by the Saudi Arabian Insurance Regulations, the Company deposited an amount equivalent to 15% of its paid up share capital, in a bank designated by SAMA. This statutory deposit cannot be withdrawn without the consent of SAMA, and commission accruing on this deposit is payable to SAMA. On 22 April 2020, the Company has reduced its share capital by SR 150 million and did not withdraw the surplus deposit. However, on 1 October 2020, the Company received SAMA approval to withdraw the surplus deposit and accordingly withdrawn on 23 November 2020. Statutory deposit as at 30 September 2021 amounting to SR 22.5 million (2020: SR 22.5 million).

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)**  
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Net outstanding claims and reserves comprise of the following:

	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Outstanding claims reserve	41,847	39,307
Claims incurred but not reported	14,924	12,974
	56,771	52,281
Premium deficiency reserve	32,081	14,545
Other technical reserves	358	326
	89,210	67,152
Less:		
Reinsurer share of outstanding claims reserve	-	(119)
<b>Net outstanding claims and reserves</b>	<b>89,210</b>	<b>67,033</b>

**10.2 Movement in unearned premiums**

Movement in unearned premiums comprise of the following:

	<b>Nine-month period ended 30 September 2021 (Unaudited)</b>		
	<b>Gross</b>	<b>Reinsurance</b>	<b>Net</b>
	<b>SAR'000</b>		
Balance as at the beginning of the period	67,504	-	67,504
Premium written during the period	164,832	-	164,832
Premium earned during the period	(124,973)	-	(124,973)
Balance as at the end of the period	107,363	-	107,363

  

	<b>Year ended 31 December 2020 (Audited)</b>		
	<b>Gross</b>	<b>Reinsurance</b>	<b>Net</b>
	<b>SAR'000</b>		
Balance as at the beginning of the year	75,920	-	75,920
Premium written during the year	165,874	-	165,874
Premium earned during the year	(174,290)	-	(174,290)
Balance as at the end of the year	67,504	-	67,504

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a. The Company's commitments and contingencies are as follows:

	<b>30 September 2021 (Unaudited) SAR'000</b>	<b>31 December 2020 (Audited) SAR'000</b>
Letters of guarantee	-	12,545

b. There were no capital commitments outstanding as at 30 September 2021 (31 December 2020: Nil).

**12. FAIR VALUES OF FINANCIAL INSTRUMENTS**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction takes place either:

- in the accessible principal market for the asset or liability, or
- in the absence of a principal market, in the most advantages accessible market for the asset or liability.

The fair values of on-balance sheet financial instruments are not significantly different from their carrying amounts included in the interim condensed financial statements.

***Determination of fair value and fair value hierarchy***

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments:

- Level 1: quoted prices in active markets for the same or identical instrument that an entity can access at the measurement date;
- Level 2: quoted prices in active markets for similar assets and liabilities or other valuation techniques for which all significant inputs are based on observable market data; and
- Level 3: valuation techniques for which any significant input is not based on observable market data.

**a. Carrying amounts and fair value**

The following table shows the carrying amount and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy for financial instruments measured at fair value. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation to fair value.



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Shareholders' Operations	Carrying value	Fair value			
		Level 1	Level 2	Level 3	Total
			SAR'000		
<b>30 September 2021 (Unaudited)</b>					
<b>Financial assets measured at fair value</b>					
- Investments held as FVSI	8,316	1,008	7,308	-	8,316
	<u>8,316</u>	<u>1,008</u>	<u>7,308</u>	<u>-</u>	<u>8,316</u>
<b>Financial assets not measured at fair value</b>					
-Short term murabaha deposits	77,908	-	-	78,058	78,058
	<u>77,908</u>	<u>-</u>	<u>-</u>	<u>78,058</u>	<u>78,058</u>

Shareholders' Operations	Carrying value	Fair value			
		Level 1	Level 2	Level 3	Total
			SAR'000		
<b>31 December 2020 (Audited)</b>					
<b>Financial assets measured at fair value</b>					
- Investments held as FVSI	8,047	772	7,275	-	8,047
	<u>8,047</u>	<u>772</u>	<u>7,275</u>	<u>-</u>	<u>8,047</u>
<b>Financial assets not measured at fair value</b>					
- Held to maturity investments	60,329	-	60,873	-	60,873
- Short term murabaha deposits	40,068	-	-	40,068	40,068
	<u>100,397</u>	<u>-</u>	<u>60,873</u>	<u>40,068</u>	<u>100,941</u>

There were no transfers between level 1, level 2 and level 3 during the period/year. FVSI Investments classified as level 2 represent mutual funds, the fair value of which is determined based on the fund's Net Asset Value (NAV) as at the date of condensed statement of financial position (SOFP).

**13. OPERATING SEGMENTS**

The Company only issues insurance contracts for providing health care services ('medical insurance') and all the insurance operations of the Company are carried out in the Kingdom of Saudi Arabia. The insurance operations are being monitored by management under one segment; hence no separate information is required.

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Related parties represent major shareholders, directors and key management personnel of the Company, and companies of which they are principal owners and any other entities controlled, jointly controlled or significantly influenced by them. Pricing policies and terms of these transactions are approved by the Company's management and Board of Directors. The following are the details of the major related party transactions during the period and the related balances:

	Nature of Transactions	Transactions for the		Balance receivable / (payable)	
		Nine-month period ended		as at	
		30	30	30	31 December
		September	September	September	2020
		2021	2020	2021	2020
		(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
SAR'000					
<u>Entities controlled, jointly controlled or significantly influenced by related parties</u>					
Related parties of Juffali Group (affiliates)	Insurance premium written	1,460	2,902	671	1,647
	Claims paid	924	1,108	-	-
	Purchase of computer equipment, licenses, vehicles and other services	-	519	-	-
	Commission paid	18	39	(161)	(90)
Related parties of Dr. Soliman Fakeeh Group – (affiliates)	Insurance premium written	-	21,477	-	8,038
	Claims paid	-	15,283	-	(1,479)
Related parties of International Medical Center – (affiliates)	Insurance premium written	32	32,787	3,448	15,796
	Claims paid	9,594	16,932	(473)	(5,923)

The above balances are included in premiums receivables, prepaid expenses and other assets and accrued expenses and other liabilities

Key management personnel are persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly and comprise top management executives including the Chief Executive Officer and the Chief Financial Officer of the Company. The compensation of key management personnel during the nine-month period is as follows:

	30 September 2021 (Unaudited)	30 September 2020 (Unaudited)
	SAR'000	
Salaries and other allowances	3,138	2,695
End of service indemnities	118	100
	<b>3,256</b>	<b>2,795</b>

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**15. ZAKAT AND INCOME TAX**

**a. Charge for the period / year**

The differences between the financial and the Zakatable results are mainly due to certain adjustments in accordance with the relevant fiscal regulations.

Movements in provision during the period / year	30 September 2021 (Unaudited)	31 December 2020 (Audited)
	SAR'000	
Balance at the beginning of the period / year	12,000	15,498
Release of zakat provision for prior years	-	(5,298)
Zakat provision for the current period / year	2,250	1,800
Paid during the period / year	(2,737)	-
Balance at the end of the period / year	11,513	12,000

As the Company has incurred a loss during the nine-month period ended 30 September 2021, and in previous years, no provision has been established in respect of income tax in these interim condensed financial statements.

**b. Status of zakat assessments**

The Company has filed its Zakat and tax returns until year ended 31 December 2020 and zakat assessments until 2014 have been finalized and settled.

The Zakat, Tax and Customs Authority (ZATCA) has raised assessments for the years 2015 through 2018 with additional zakat of SR 9.49 million. The Company has submitted an appeal to the TVDRC against the ZATCA's assessment and TVDRC's review is awaited. The zakat and tax returns for the years 2019 and 2020 are currently under review by the ZATCA.

Zakat base has been computed based on the Company's understanding of the zakat regulations enforced in the Kingdom of Saudi Arabia. The Zakat regulations in Saudi Arabia are subject to different interpretations, and the assessments to be raised by the GAZT could be different from the declarations filed by the Company. The Zakat is applicable on 81% of the shareholders' while Income Tax on 19% of the shareholders.

**16. SHARE CAPITAL**

On 18 January 2020, the Board of Directors had recommended reducing the Company's share capital from SR 300 million to SR 150 million divided into 15 million shares by off-setting with accumulated losses. In an extra-ordinary general meeting (second meeting) held on 29 Sha'ban 1441H corresponding to 22 April 2020, the shareholders' of the Company approved the reduction and the required changes in the Company by-laws relating to this reduction. Accordingly, the share capital and accumulated losses have been reduced by SR 150 million. The capital reduction is through reduction of 1 share for every 2 shares held by the shareholder. The purpose of capital reduction is to restructure the capital position of the Company in order to meet the compliance with the Companies Law. There will be no impact of capital reduction on the Company's financial obligations.

As at 30 September 2021, the authorized, subscribed and paid up share capital of the Company is SR 150 million, divided into 15 million shares of SR 10 each.

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)****FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021****17. CAPITAL MANAGEMENT**

Objectives are set by the Company to maintain healthy capital ratios in order to support its business objectives and maximize shareholders' value.

The Company manages its capital requirements by assessing shortfalls between reported and required capital levels on a regular basis. Adjustments to current capital levels are made in light of changes in market conditions and risk characteristics of the Company's activities. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders or issue shares. In the opinion of the Board of Directors that the Company has fully complied with the externally imposed capital requirements during the reported financial period.

The Company's management, through various scenario analysis as required by the regulator, has assessed the potential of the Covid-19 pandemic by performing stress testing for various variables like: gross premium growth, increase in employee cost, YTD loss ratio, outstanding premium provisions etc. and the related impact on the revenue, profitability, loss ratio and solvency ratio. As with any forecasts, the projections and likelihoods of occurrence are underpinned by significant judgements and uncertainties and, therefore, the actual outcomes may be different to those projected. As the situation is fluid and rapidly evolving, the Company will continue to reassess its position and the related impact on a regular basis.

**18. LOSS PER SHARE**

Loss per share for the period has been calculated by dividing the net loss for the period by the weighted average number of issued and outstanding shares for the period.

- a) The weighted average number of shares has been retrospectively adjusted for prior period to reflect the reduction in share capital as required by IAS 33 "Earnings per share" as follows:

	<b>30 September 2021 (Unaudited)</b>	<b>30 September 2020 (Unaudited)</b>
	<b>'000 Shares</b>	
Issued and outstanding ordinary shares as at 1 January	<b>15,000</b>	30,000
Effect of reduction of share capital	-	(15,000)
<b>Weighted average number of ordinary shares outstanding</b>	<b>15,000</b>	<b>15,000</b>

- b) The basic and diluted loss per share is calculated as follows:

	<b>30 September 2021 (Unaudited)</b>	<b>30 September 2020 (Unaudited)</b>
Net loss for the period (SAR'000)	<b>(44,776)</b>	(23,923)
Weighted average number of ordinary shares outstanding ('000 Shares)	<b>15,000</b>	15,000
<b>Basic and diluted loss per share (SR / Share)</b>	<b>(2.99)</b>	(1.59)

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**19. SUPPLEMENTARY INFORMATION**
**a) Interim statement of financial position**

	30 September 2021 (Unaudited)			31 December 2020 (Audited)		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
<b>ASSETS</b>						
Cash and cash equivalents	36,411	102,001	138,412	13,641	101,585	115,226
Short term murabaha deposits	-	77,908	77,908	-	40,068	40,068
Premiums receivable – net	74,496	-	74,496	49,116	-	49,116
Reinsurer balance receivable	-	-	-	191	-	191
Reinsurer share of outstanding claims	-	-	-	119	-	119
Prepaid expenses and other assets	6,537	790	7,327	5,956	824	6,780
Deferred policy acquisition costs	6,241	-	6,241	3,230	-	3,230
Investments	-	8,316	8,316	-	68,376	68,376
Due from shareholders' operations	124,031	-	124,031	99,230	-	99,230
Property and equipment – net	1,788	-	1,788	2,173	-	2,173
Intangible assets – net	900	-	900	1,082	-	1,082
Right of use assets – net	1,369	-	1,369	2,743	-	2,743
Statutory deposit	-	22,500	22,500	-	22,500	22,500
Accrued commission income on statutory deposit	-	4,510	4,510	-	4,377	4,377
	251,773	216,025	467,798	177,481	237,730	415,211
Less: Inter-operations eliminations	(124,031)	-	(124,031)	(99,230)	-	(99,230)
<b>TOTAL ASSETS</b>	<b>127,742</b>	<b>216,025</b>	<b>343,767</b>	<b>78,251</b>	<b>237,730</b>	<b>315,981</b>

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)**  
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**19. SUPPLEMENTARY INFORMATION – (continued)**
**a) Interim statement of financial position – (continued)**

	30 September 2021 (Unaudited)			31 December 2020 (Audited)		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
<b><u>LIABILITIES</u></b>						
Accrued and other liabilities	46,401	20	46,421	34,629	1,396	36,025
Unearned premiums	107,363	-	107,363	67,504	-	67,504
Outstanding claims	41,847	-	41,847	39,307	-	39,307
Claims incurred but not reported	14,924	-	14,924	12,974	-	12,974
Premium deficiency reserve	32,081	-	32,081	14,545	-	14,545
Other technical reserves	358	-	358	326	-	326
Due to insurance operations	-	124,031	124,031	-	99,230	99,230
End-of-service indemnities	5,541	-	5,541	4,970	-	4,970
Lease liabilities	2,250	-	2,250	2,218	-	2,218
Zakat and income tax	-	11,513	11,513	-	12,000	12,000
Accrued commission income payable to SAMA	-	4,510	4,510	-	4,377	4,377
	250,765	140,074	390,839	176,473	117,003	293,476
Less: Inter-operations eliminations	-	(124,031)	(124,031)	-	(99,230)	(99,230)
<b><u>TOTAL LIABILITIES</u></b>	<b>250,765</b>	<b>16,043</b>	<b>266,808</b>	<b>176,473</b>	<b>17,773</b>	<b>194,246</b>
<b><u>SHAREHOLDERS' EQUITY</u></b>						
Share capital	-	150,000	150,000	-	150,000	150,000
Accumulated losses	-	(74,049)	(74,049)	-	(29,273)	(29,273)
<b><u>TOTAL SHAREHOLDERS' EQUITY</u></b>	<b>-</b>	<b>75,951</b>	<b>75,951</b>	<b>-</b>	<b>120,727</b>	<b>120,727</b>
Re-measurement reserve of defined indemnities obligation	1,008	-	1,008	1,008	-	1,008
<b><u>TOTAL EQUITY</u></b>	<b>1,008</b>	<b>75,951</b>	<b>76,959</b>	<b>1,008</b>	<b>120,727</b>	<b>121,735</b>
<b><u>TOTAL LIABILITIES AND EQUITY</u></b>	<b>251,773</b>	<b>91,994</b>	<b>343,767</b>	<b>177,481</b>	<b>138,500</b>	<b>315,981</b>
COMMITMENTS AND CONTINGENCIES	-	-	-	-	12,545	12,545

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**19. SUPPLEMENTARY INFORMATION – (continued)**
**b) Interim statement of income**

For the three-month period ended 30 September

	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
<b>REVENUES</b>						
Gross premiums written:						
- Individual	3,476	-	3,476	1,092	-	1,092
- Micro enterprises	11,459	-	11,459	3,449	-	3,449
- Small enterprises	25,415	-	25,415	11,419	-	11,419
- Medium enterprises	11,099	-	11,099	8,460	-	8,460
- Large enterprises	21,510	-	21,510	21,871	-	21,871
<b>Total gross premiums written</b>	<b>72,959</b>	<b>-</b>	<b>72,959</b>	<b>46,291</b>	<b>-</b>	<b>46,291</b>
<b>Net premiums written</b>	<b>72,959</b>	<b>-</b>	<b>72,959</b>	<b>46,291</b>	<b>-</b>	<b>46,291</b>
Changes in unearned premiums – net	(25,954)	-	(25,954)	(4,468)	-	(4,468)
<b>Net premiums earned</b>	<b>47,005</b>	<b>-</b>	<b>47,005</b>	<b>41,823</b>	<b>-</b>	<b>41,823</b>
<b>TOTAL REVENUES</b>	<b>47,005</b>	<b>-</b>	<b>47,005</b>	<b>41,823</b>	<b>-</b>	<b>41,823</b>
<b>UNDERWRITING COSTS AND EXPENSES</b>						
Gross claims paid	30,615	-	30,615	34,694	-	34,694
Reinsurers' share of claims paid	-	-	-	(49)	-	(49)
<b>Net claims paid</b>	<b>30,615</b>	<b>-</b>	<b>30,615</b>	<b>34,645</b>	<b>-</b>	<b>34,645</b>
Changes in outstanding claims – net	7,222	-	7,222	10,782	-	10,782
Changes in claims incurred but not reported – net	486	-	486	(6,470)	-	(6,470)
<b>Net claims incurred</b>	<b>38,323</b>	<b>-</b>	<b>38,323</b>	<b>38,957</b>	<b>-</b>	<b>38,957</b>
Premium deficiency reserve	9,229	-	9,229	(878)	-	(878)
Other technical reserves	40	-	40	(54)	-	(54)
Policy acquisition costs	690	-	690	1,412	-	1,412
Other underwriting expenses	2,802	-	2,802	947	-	947
<b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>	<b>51,084</b>	<b>-</b>	<b>51,084</b>	<b>40,384</b>	<b>-</b>	<b>40,384</b>
<b>NET UNDERWRITING (LOSS) / INCOME</b>	<b>(4,079)</b>	<b>-</b>	<b>(4,079)</b>	<b>1,439</b>	<b>-</b>	<b>1,439</b>



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FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021

**19. SUPPLEMENTARY INFORMATION – (continued)**
**b) Interim statement of income – (continued)**

For the three-month period ended 30 September

	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
<b>OTHER OPERATING (EXPENSES) / INCOME</b>						
Release of doubtful debts	1,557	-	1,557	1,579	-	1,579
General and administrative expenses	(10,533)	(524)	(11,057)	(14,156)	(704)	(14,860)
Commission income on deposits	-	679	679	-	1,089	1,089
Unrealized gain on investments	-	81	81	-	495	495
Realized (loss) / gain on investments	-	(13)	(13)	-	158	158
Other income	4	-	4	-	-	-
<b>TOTAL OTHER OPERATING (EXPENSES) / INCOME</b>	<b>(8,972)</b>	<b>223</b>	<b>(8,749)</b>	<b>(12,577)</b>	<b>1,038</b>	<b>(11,539)</b>
<b>NET LOSS FOR THE PERIOD</b>	<b>(13,051)</b>	<b>223</b>	<b>(12,828)</b>	<b>(11,138)</b>	<b>1,038</b>	<b>(10,100)</b>
Net Income attributed to the insurance operations	-	-	-	-	-	-
Net loss for the period attributed to shareholders' operations before zakat	(13,051)	223	(12,828)	(11,138)	1,038	(10,100)
Zakat expense	-	(750)	(750)	-	(600)	(600)
Net loss for the period attributed to shareholders	<b>(13,051)</b>	<b>(527)</b>	<b>(13,578)</b>	<b>(11,138)</b>	<b>438</b>	<b>(10,700)</b>
<b>Loss per share (expressed in SAR per share)</b>						
Weighted average number of ordinary shares outstanding (in thousands share)			<b>15,000</b>			<b>15,000</b>
Basic and diluted loss per share for the period (SR/Share)			<b>(0.91)</b>			<b>(0.71)</b>

**c) Interim statement of comprehensive income**

For the three-month period ended 30 September

	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
Net loss for the period attributable to shareholders	-	(13,578)	(13,578)	-	(10,700)	(10,700)
Other comprehensive income	-	-	-	-	-	-
<b>TOTAL COMPREHENSIVE LOSS FOR THE PERIOD</b>	<b>-</b>	<b>(13,578)</b>	<b>(13,578)</b>	<b>-</b>	<b>(10,700)</b>	<b>(10,700)</b>

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**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**
**19. SUPPLEMENTARY INFORMATION – (continued)**
**d) Interim statement of income**

For the Nine-month period ended 30 September

	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
<b>REVENUES</b>						
Gross premiums written:						
- Individual	6,989	-	6,989	2,228	-	2,228
- Micro enterprises	21,187	-	21,187	7,868	-	7,868
- Small enterprises	55,437	-	55,437	25,992	-	25,992
- Medium enterprises	35,525	-	35,525	30,208	-	30,208
- Large enterprises	45,694	-	45,694	67,035	-	67,035
<b>Total gross premiums written</b>	<b>164,832</b>	<b>-</b>	<b>164,832</b>	<b>133,331</b>	<b>-</b>	<b>133,331</b>
<b>Net premiums written</b>	<b>164,832</b>	<b>-</b>	<b>164,832</b>	<b>133,331</b>	<b>-</b>	<b>133,331</b>
Changes in unearned premiums – net	(39,859)	-	(39,859)	(1,808)	-	(1,808)
<b>Net premiums earned</b>	<b>124,973</b>	<b>-</b>	<b>124,973</b>	<b>131,523</b>	<b>-</b>	<b>131,523</b>
<b>TOTAL REVENUES</b>	<b>124,973</b>	<b>-</b>	<b>124,973</b>	<b>131,523</b>	<b>-</b>	<b>131,523</b>
<b>UNDERWRITING COSTS AND EXPENSES</b>						
Gross claims paid	106,730	-	106,730	110,591	-	110,591
Reinsurers' share of claims paid	-	-	-	(996)	-	(996)
<b>Net claims paid</b>	<b>106,730</b>	<b>-</b>	<b>106,730</b>	<b>109,595</b>	<b>-</b>	<b>109,595</b>
Changes in outstanding claims – net	2,659	-	2,659	8,832	-	8,832
Changes in claims incurred but not reported – net	1,950	-	1,950	(5,861)	-	(5,861)
<b>Net claims incurred</b>	<b>111,339</b>	<b>-</b>	<b>111,339</b>	<b>112,566</b>	<b>-</b>	<b>112,566</b>
Premium deficiency reserve	17,537	-	17,537	2,037	-	2,037
Other technical reserves	32	-	32	(97)	-	(97)
Policy acquisition costs	4,471	-	4,471	4,435	-	4,435
Other underwriting expenses	5,988	-	5,988	2,432	-	2,432
<b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>	<b>139,367</b>	<b>-</b>	<b>139,367</b>	<b>121,373</b>	<b>-</b>	<b>121,373</b>
<b>NET UNDERWRITING (LOSS) / INCOME</b>	<b>(14,394)</b>	<b>-</b>	<b>(14,394)</b>	<b>10,150</b>	<b>-</b>	<b>10,150</b>

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**NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS - (continued)**  
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**19. SUPPLEMENTARY INFORMATION – (continued)**

**d) Interim statement of income – (continued)**

For the Nine-month period ended 30 September	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
<b>OTHER OPERATING (EXPENSES) / INCOME</b>						
Release of doubtful debts	737	-	737	4,577	-	4,577
General and administrative expenses	(35,038)	(2,142)	(37,180)	(39,764)	(2,431)	(42,195)
Commission income on deposits	-	2,519	2,519	-	3,633	3,633
Unrealized gain on investments	-	269	269	-	72	72
Realized gain on investments	-	5,418	5,418	-	158	158
Other income	105	-	105	1,482	-	1,482
<b>TOTAL OTHER OPERATING (EXPENSES) / INCOME</b>	<b>(34,196)</b>	<b>6,064</b>	<b>(28,132)</b>	<b>(33,705)</b>	<b>1,432</b>	<b>(32,273)</b>
<b>NET LOSS FOR THE PERIOD</b>	<b>(48,590)</b>	<b>6,064</b>	<b>(42,526)</b>	<b>(23,555)</b>	<b>1,432</b>	<b>(22,123)</b>
Net Income attributed to the insurance operations	-	-	-	-	-	-
Net loss for the period attributed to shareholders' operations before zakat	(48,590)	6,064	(42,526)	(23,555)	1,432	(22,123)
Zakat expense	-	(2,250)	(2,250)	-	(1,800)	(1,800)
Net loss for the period attributed to shareholders	<b>(48,590)</b>	<b>3,814</b>	<b>(44,776)</b>	<b>(23,555)</b>	<b>(368)</b>	<b>(23,923)</b>
<b>Loss per share (Expressed in SAR per share)</b>						
Weighted average number of ordinary shares outstanding (in thousands share)			15,000			15,000
Basic and diluted loss per share for the period (SR/Share)			<b>(2.99)</b>			<b>(1.59)</b>

**e) Interim statement of comprehensive income**

For the Nine-month period ended 30 September	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SAR '000					
Net loss for the period attributable to shareholders	-	(44,776)	(44,776)	-	(23,923)	(23,923)
Other comprehensive income	-	-	-	-	-	-
<b>TOTAL COMPREHENSIVE LOSS FOR THE PERIOD</b>	<b>-</b>	<b>(44,776)</b>	<b>(44,776)</b>	<b>-</b>	<b>(23,923)</b>	<b>(23,923)</b>

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**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED 30 SEPTEMBER 2021**
**19. SUPPLEMENTARY INFORMATION – (continued)**
**f) Interim statement of cash flows**
**For the Nine-month period ended 30 September**

	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SR '000					
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
Net loss for the period before zakat	-	(42,526)	(42,526)	-	(22,123)	(22,123)
<i>Adjustments for non-cash items:</i>						
Depreciation of property and equipment	824	-	824	767	-	767
Depreciation of right of use assets	1,374	-	1,374	521	-	521
Finance cost on lease liabilities	32	-	32	24	-	24
Amortization of intangible assets	369	-	369	365	-	365
Release of doubtful debts	(737)	-	(737)	(4,577)	-	(4,577)
Unrealized gain on investments	-	(269)	(269)	-	(72)	(72)
Realized gain on investment	-	(5,418)	(5,418)	-	(158)	(158)
Amortization of discount – net	-	-	-	-	(119)	(119)
Provision for end-of-service indemnities	730	-	730	578	-	578
	<u>2,592</u>	<u>(48,213)</u>	<u>(45,621)</u>	<u>(2,322)</u>	<u>(22,472)</u>	<u>(24,794)</u>
<i>Changes in operating assets and liabilities:</i>						
Premiums receivable	(24,873)	-	(24,873)	(14,800)	-	(14,800)
Reinsurer receivable	421	-	421	(996)	-	(996)
Reinsurer share of outstanding claims	119	-	119	831	-	831
Reinsurer share of incurred but not reported claims	-	-	-	94	-	94
Deferred policy acquisition costs	(3,011)	-	(3,011)	256	-	256
Prepaid expenses and other assets	(452)	(95)	(547)	5,893	1,244	7,137
Accrued and other liabilities	14,383	(3,987)	10,396	2,956	(238)	2,718
Accrued commission income on statutory deposit	-	(133)	(133)	-	(828)	(828)
Unearned premiums	39,859	-	39,859	1,808	-	1,808
Outstanding claims reserve	2,540	-	2,540	8,001	-	8,001
Claims incurred but not reported	1,950	-	1,950	(5,955)	-	(5,955)
Premium deficiency reserve	17,536	-	17,536	2,037	-	2,037
Other technical reserves	32	-	32	(97)	-	(97)
Accrued commission income payable to SAMA	-	133	133	-	828	828
Due to Insurance Operations	-	24,804	24,804	-	5,602	5,602
Due from Shareholders' Operations	(24,804)	-	(24,804)	(5,602)	-	(5,602)
<b>Cash generated from / (used in) operating activities</b>	<u>26,292</u>	<u>(27,491)</u>	<u>(1,199)</u>	<u>(7,896)</u>	<u>(15,864)</u>	<u>(23,760)</u>
End-of-service indemnities paid	(159)	-	(159)	(1,655)	-	(1,655)
Zakat paid	(2,737)	-	(2,737)	-	-	-
<b>Net cash generated from / (used in) operating activities</b>	<u>23,396</u>	<u>(27,491)</u>	<u>(4,095)</u>	<u>(9,551)</u>	<u>(15,864)</u>	<u>(25,415)</u>

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For the nine-month period ended 30 September

	2021			2020		
	Insurance operations	Share-holders' operations	Total	Insurance operations	Share-holders' operations	Total
	SR '000					
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
Placement of short term murabaha deposits	-	(37,840)	(37,840)	-	(870)	(870)
Proceeds from the sale of investments	-	65,747	65,747	-	5,036	5,036
Purchase of property and equipment	(439)	-	(439)	(67)	-	(67)
Purchase of intangible assets	(187)	-	(187)	(287)	-	(287)
<b>Net cash generated from / (used in) investing activities</b>	<b>(626)</b>	<b>27,907</b>	<b>27,281</b>	<b>(354)</b>	<b>4,166</b>	<b>3,812</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
Payment of lease liabilities	-	-	-	(1,615)	-	(1,615)
<b>Net cash used in financing activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,615)</b>	<b>-</b>	<b>(1,615)</b>
<b>Net change in cash and cash equivalents</b>	<b>22,770</b>	<b>416</b>	<b>23,186</b>	<b>(11,520)</b>	<b>(11,698)</b>	<b>(23,218)</b>
Cash and cash equivalents, beginning of the period	13,641	101,585	115,226	14,590	62,785	77,375
<b>Cash and cash equivalents, end of the period</b>	<b>36,411</b>	<b>102,001</b>	<b>138,412</b>	<b>3,070</b>	<b>51,087</b>	<b>54,157</b>

**20. APPROVAL OF THE INTERIM CONDENSED FINANCIAL STATEMENTS**

The interim condensed financial statements have been approved by Board of Directors, on 21 Rabi' al Awwal 1443H, corresponding to 27 October 2021.