

MODERN MILLS COMPANY
(A Saudi Joint Stock Company)

**CONDENSED CONSOLIDATED INTERIM
FINANCIAL STATEMENTS (UNAUDITED)**

For the three-month and nine-month periods ended 30 September 2025

together with the

INDEPENDENT AUDITORS' REVIEW REPORT

MODERN MILLS COMPANY
(A Saudi Joint Stock Company)

CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (UNAUDITED)
For the three-month and nine-month periods ended 30 September 2025

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KPMG Professional Services Company

Zahran Business Center
Prince Sultan Street
P. O. Box 55078
Jeddah 21534
Kingdom of Saudi Arabia
Commercial Registration No 4030290792

Headquarters in Riyadh

شركة كي بي إم جي للاستشارات المهنية مساهمة مهنية

مركز زهران للأعمال
شارع الأمير سلطان
ص. ب. 55078
جده 21534
المملكة العربية السعودية
سجل تجاري رقم 4030290792

المركز الرئيسي في الرياض

Independent auditor's report on review of condensed consolidated interim financial statements

To the Shareholders of Modern Mills Company

Introduction

We have reviewed the accompanying 30 September 2025 condensed consolidated interim financial statements of **Modern Mills Company ("the Company")** and its subsidiary ("**the Group**"), which comprises:

- the condensed consolidated statement of financial position as at 30 September 2025;
- the condensed consolidated statement of profit or loss and other comprehensive income for the three-month and nine-month periods ended 30 September 2025;
- the condensed consolidated statement of changes in equity for the nine-month periods ended 30 September 2025;
- the condensed consolidated statement of cash flows for the nine-month periods ended 30 September 2025; and
- the notes to the condensed consolidated interim financial statements.

Management is responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with IAS 34, 'Interim Financial Reporting' that is endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these condensed consolidated interim financial statements based on our review.

Scope of Review

We conducted our review in accordance with the International Standard on Review Engagements 2410, 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' that is endorsed in the Kingdom of Saudi Arabia. A review of condensed consolidated interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.



Independent auditor's report on review of condensed consolidated interim financial statements

To the Shareholders of Modern Mills Company (Continued)

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying 30 September 2025 condensed consolidated interim financial statements of **Modern Mills Company and its subsidiary** are not prepared, in all material respects, in accordance with IAS 34, 'Interim Financial Reporting' that is endorsed in the Kingdom of Saudi Arabia.

KPMG Professional Services Company

Ebrahim Oboud Baeshen
Regional Managing Partner - Jeddah
License No. 382



Jeddah, 27 October 2025
Corresponding 5 Jumada al-Awwal 1447H

MODERN MILLS COMPANY
(A Saudi Joint Stock Company)

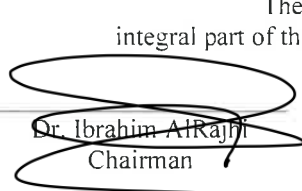
CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

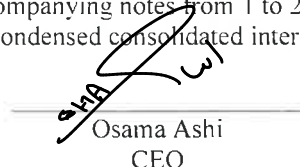
As at 30 September 2025

(Expressed in Saudi Arabian Riyals, unless otherwise specified)

	Notes	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Assets			
Property, plant and equipment	7.1	854,471,917	777,757,171
Right-of-use assets		199,058,872	206,654,985
Intangible assets		4,815,075	3,620,300
Non-current assets		1,058,345,864	988,032,456
Inventories	8.1	103,925,430	86,593,799
Trade receivables		25,624,027	9,804,203
Prepayments and other current assets		24,382,021	36,233,225
Cash and cash equivalents		33,673,509	182,903,783
Current assets		187,604,987	315,535,010
Total assets		1,245,950,851	1,303,567,466
Equity and liabilities			
Equity			
Share capital	9	81,832,000	81,832,000
Shareholders' contributions		14,309,338	14,309,338
Treasury shares	16.2	(39,279,372)	(39,279,372)
Retained earnings		215,116,256	205,694,386
Total equity		271,978,222	262,556,352
Liabilities			
Loans and borrowings	10	506,203,633	617,348,941
Lease liabilities		211,538,460	221,268,973
Employees' defined benefit obligations		8,539,413	6,972,328
Non-current liabilities		726,281,506	845,590,242
Trade and other payables		59,922,539	52,657,166
Accrued expenses and other liabilities		69,523,768	80,152,914
Current portion of loans and borrowings	10	82,745,160	29,563,340
Current portion of lease liabilities		14,708,094	14,365,008
Advances from customers		16,707,430	13,552,082
Zakat payable	15	4,084,132	5,130,362
Current liabilities		247,691,123	195,420,872
Total liabilities		973,972,629	1,041,011,114
Total equity and liabilities		1,245,950,851	1,303,567,466

The accompanying notes from 1 to 22 form an integral part of these condensed consolidated interim financial statements


Dr. Ibrahim AlRajhi
Chairman


Osama Ashi
CEO


Shahid Akbar
Finance Director

MODERN MILLS COMPANY
(A Saudi Joint Stock Company)

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (UNAUDITED)

For the three-month and nine-month periods ended 30 September 2025

(Expressed in Saudi Arabian Riyals, unless otherwise specified)

	Notes	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
		2025 (Unaudited)	2024 (Unaudited)	2025 (Unaudited)	2024 (Unaudited)
Revenue from contract with customers	12	254,439,746	252,347,185	754,853,602	733,140,383
Cost of revenue	13	(160,774,888)	(158,131,872)	(481,317,961)	(458,418,573)
Gross profit		93,664,858	94,215,313	273,535,641	274,721,810
Selling and distribution expenses		(15,169,721)	(13,850,516)	(38,444,859)	(33,818,446)
General and administrative expenses		(14,325,190)	(11,746,360)	(40,686,501)	(39,944,266)
Other income		70,526	60,320	203,668	209,363
Operating profit		64,240,473	68,678,757	194,607,949	201,168,461
Finance costs	14	(6,795,251)	(20,101,935)	(21,703,107)	(43,957,941)
Finance income		243,486	1,242,955	2,903,428	4,889,314
Profit before zakat		57,688,708	49,819,777	175,808,270	162,099,834
Zakat expense	15.1	(1,552,368)	(1,422,312)	(4,359,040)	(4,210,373)
Profit for the period		56,136,340	48,397,465	171,449,230	157,889,461
Other comprehensive income for the period		--	--	--	--
Total comprehensive income for the period		56,136,340	48,397,465	171,449,230	157,889,461
Earnings per share for the period attributable to shareholders of the Company (SR):					
Basic	18	0.69	0.60	2.12	1.94
Diluted	18	0.69	0.60	2.12	1.94

The accompanying notes from 1 to 22 form an integral part of these condensed consolidated interim financial statements.


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CEO


Shahid Akbar
Finance Director

MODERN MILLS COMPANY
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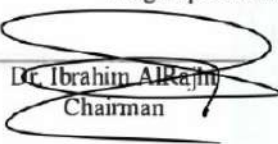
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED)

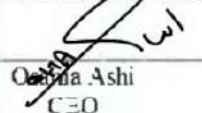
For the nine-month periods ended 30 September 2025

(Expressed in Saudi Arabian Riyals, unless otherwise specified)

	<u>Share capital</u>	<u>Treasury shares</u>	<u>Shareholder's contribution</u>	<u>Retained earnings</u>	<u>Total</u>
<u>Nine-month periods ended 30 September 2025:</u>					
As at 31 December 2024 (audited)	81,832,000	(39,279,372)	14,309,338	205,694,386	262,556,352
Profit for the period	--	--	--	171,449,230	171,449,230
Other comprehensive income for the period	--	--	--	--	--
Total comprehensive income for the period	--	--	--	171,449,230	171,449,230
Dividends distribution (note 11)	--	--	--	(162,027,360)	(162,027,360)
As at 30 September 2025 (unaudited)	81,832,000	(39,279,372)	14,309,338	215,116,256	271,978,222
<u>Nine-month periods ended 30 September 2024:</u>					
As at 31 December 2023 (audited)	81,832,000	--	7,274,198	158,543,954	247,650,152
Profit for the period	--	--	--	157,889,461	157,889,461
Other comprehensive income for the period	--	--	--	--	--
Total comprehensive income for the period	--	--	--	157,889,461	157,889,461
Shareholders' contributions	--	--	750,452	--	750,452
Treasury shares contributed by pre-listing shareholders (note 16.2)	--	(6,284,688)	6,284,688	--	--
Purchase of treasury shares for employees' share based payment plan (note 16.2)	--	(32,994,684)	--	--	(32,994,684)
Dividends distribution (note 11)	--	--	--	(162,027,360)	(162,027,360)
As at 30 September 2024 (unaudited)	81,832,000	(39,279,372)	14,309,338	154,406,055	211,268,021

The accompanying notes from 1 to 22 form an integral part of these condensed consolidated interim financial statements


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Chairman


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Shahid Akbar
Finance Director

MODERN MILLS COMPANY

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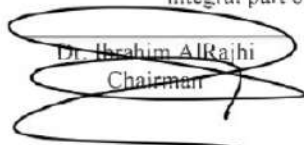
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)

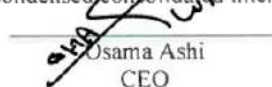
For the nine-month periods ended 30 September 2025

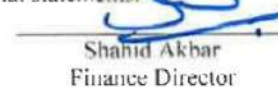
(Expressed in Saudi Arabian Riyals, unless otherwise specified)

	Notes	30 September 2025 (Unaudited)	30 September 2024 (Unaudited)
Cash flows from operating activities			
Profit before zakat		175,808,270	162,099,834
Adjustments:			
Depreciation on property, plant and equipment	7.2	35,827,440	35,941,659
Depreciation of right-of-use assets		8,286,020	8,326,724
Amortisation of intangible assets		332,503	317,345
Finance cost on lease liabilities	14	4,490,677	4,726,350
Finance cost on long-term loans	14	17,212,430	30,344,825
Finance income		(2,903,428)	(4,889,314)
Amortisation of loan transaction cost	14	--	8,886,766
Adjustment for net realizable value for inventories	8.2	959,542	6,310
Provision for employees' defined benefit obligations		2,200,577	2,173,982
Loss / (gain) on disposal of property, plant and equipment	7.2	448,383	(23,078)
Gain on derecognition of lease		--	(82,932)
		242,662,414	247,828,471
Changes in working capital:			
Inventories		(18,291,173)	(9,545,482)
Trade receivables		(15,819,824)	(1,331,414)
Prepayments and other current assets		11,851,204	(5,782,305)
Trade and other payables		7,265,373	1,873,832
Accrued expenses and other liabilities		(18,884,038)	(5,160,388)
Advances from customers		3,155,348	6,092,768
		211,939,304	233,975,482
Employees' defined benefit obligations paid		(633,492)	(302,393)
Finance cost paid on loans and borrowings		(11,957,733)	(30,344,825)
Finance cost paid on lease liabilities		(4,490,677)	(4,726,350)
Finance income received		2,903,428	4,889,314
Zakat paid		(5,405,270)	(5,173,620)
Net cash from operating activities		192,355,560	198,317,608
Cash flows from investing activities			
Additions to property, plant and equipment	7.2	(110,039,940)	(64,116,643)
Additions to intangible assets		(1,527,278)	(266,230)
Proceeds from disposal of property, plant and equipment		49,566	31,946
Net cash used in investing activities		(111,517,652)	(64,350,927)
Cash flows from financing activities			
Repayment of loans and borrowings	10	(112,963,488)	(41,135,341)
Proceeds from loans and borrowings	10	55,000,000	131,741,960
Capital repayment of lease liabilities		(10,077,334)	(9,377,407)
Due from related parties		--	11,050,395
Purchase of treasury shares	16.2	--	(32,994,684)
Dividends paid	11	(162,027,360)	(162,027,360)
Net cash used in financing activities		(230,068,182)	(102,742,437)
Net (decrease) / increase in cash and cash equivalents during the period		(149,230,274)	31,224,244
Cash and cash equivalents as at 1 January		182,903,783	112,026,254
Cash and cash equivalents at 30 September		33,673,509	143,250,498
Non-cash transactions			
Treasury shares contributed by pre-listing shareholders	16.2	--	6,284,688
IPO cost incurred		--	750,452

The accompanying notes from 1 to 22 form an integral part of these condensed consolidated interim financial statements.


Dr. Ibrahim AlRajhi
Chairman


Osama Ashi
CEO


Shahid Akbar
Finance Director

MODERN MILLS COMPANY
(A Saudi Joint Stock Company)

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(UNAUDITED)**

For the nine-month periods ended 30 September 2025
(Expressed in Saudi Arabian Riyals, unless otherwise specified)

1. COMPANY INFORMATION

Modern Mills Company (the “Company” or the “Parent Company”), a Saudi Joint Stock Company, was incorporated in accordance with the Companies’ Regulations in the Kingdom of Saudi Arabia under Commercial Registration No. 5855070277 issued on 12 October 2016 (corresponding to 11 Muharram 1438H). On 9 January 2022 (corresponding to 6 Jumada Al-Akhirah 1443H), a branch was opened with Unified No. 7027330609 and commercial registration No. 4030449122. The Company converted its head office (commercial registration No. 5855070277) into a branch of the Company and converted the branch (commercial registration No. 4030449122) to be the head office of the Company.

The Company was formed by the Public Investment Fund (the “PIF”) pursuant to the resolution of the Council of Ministers No. (35) of 9 November 2015 (corresponding to 27 Muharram 1437H) approving the adoption of the necessary actions to establish four Joint Stock Milling Companies according to the proposed geographical distribution. The PIF, in coordination with the General Food Security Authority (“GFSA”) previously known as Saudi Grains Organization (the “SAGO”), shall do so in accordance with Royal Decree No. (62) dated 31 July 2014 (corresponding to 4 Shawwal 1435H). The Company is selling various products of flour, feed and bran out of which the selling prices of only the flour products weighing 45 KG and bulk quantities are determined by the GFSA.

On 9 June 2020 (corresponding to 17 Shawwal 1441H), Cabinet Resolution No. (631) was issued to transfer the ownership of the Company to the National Center for Privatisation (the “NCP”) and for the NCP to carry out the tasks assigned to the PIF by Cabinet Resolution No. (118) and dated 30 October 2018 (corresponding to 21 Safar 1440H). The Company's shares were wholly sold to Mada Al Ghurair Limited Company on 31 December 2020 (corresponding to 16 Jumada Al Awal 1442H).

On 1 November 2021 (corresponding to 26 Rabi al Awal 1443H) merger agreement was signed between shareholders of Mada Al Ghurair Limited (the Ultimate Parent Company) and its wholly owned subsidiary, Modern Mills Company (“Company”) whereby all assets, liabilities, rights and obligations of the ultimate Parent Company were to be transferred to the Company subject to the completion of legal procedures.

The Company has entered into a subsidised wheat purchase agreement with GFSA, as GFSA imports wheat to Saudi Arabia for the purpose of producing subsidised flour. This agreement was entered into force on 1 January 2017 (corresponding to 3 Rabi Al Thani 1438H). The agreement stipulates that the purchase price of the subsidised wheat is calculated according to the monetary value per metric ton of subsidised wheat specified by the Government of the Kingdom of Saudi Arabia at SR 180 per metric ton since 2017. The Company also has an option to import the wheat directly or to source it from the open market.

On 30 November 2020 (corresponding to 15 Rabi Al Thani 1442H) the wheat purchase agreement was extended and it will be in force until the date of expiry of the Company’s milling operating license, subject to an automatic extension of the contract term to match the term of the Company’s license. This license shall remain valid for a period of twenty-five (25) Gregorian years, counted from the date of completion of the transfer of ownership of all shares of the licensee to the private sector that was completed on 31 December 2020 (corresponding to 16 Jumada Al Awal 1442H).

MODERN MILLS COMPANY
(A Saudi Joint Stock Company)

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(UNAUDITED)**

For the nine-month periods ended 30 September 2025
(Expressed in Saudi Arabian Riyals, unless otherwise specified)

1. COMPANY INFORMATION (continued)

The registered address of the Company is as follows:

Alkhalidiah
Mohammed Altaib Altunisi Street,
Jeddah 23421 - 6228
Kingdom of Saudi Arabia

The members of the Extraordinary General Assembly have approved the offering and listing of the Company's shares in Tadawul on 4 October 2023 (corresponding to 19 Rabi Al Awal 1445H). On 7 February 2024 (corresponding to 26 Rajab 1445H) the Company has announced its intention to float 24,549,600 shares, representing 30% of the Company's share capital and to proceed with an initial public offering and listing on the Main Market of the Saudi Exchange (Tadawul). The Company was successfully listed on the Saudi Exchange on 27 March 2024 (corresponding to 17 Ramadan 1445H).

These accompanying condensed consolidated interim financial statements comprise the condensed financial statements of Modern Mills Company (the "Company" (or) the "Parent Company") and its subsidiary (collectively referred to as the "Group"). The Group is principally engaged in flour production in the Kingdom of Saudi Arabia and all activities related to the provision of wheat products, animal feed and related products, including making any contracts or making any related arrangements.

The Company is the ultimate controlling party of the Group. As at 30 September 2025, the Company has investment in the following subsidiary:

<u>Subsidiary name</u>	<u>Country of incorporation</u>	<u>Principal business activity</u>	<u>Effective ownership interest (%)</u>	
			30 September 2025	31 December 2024
<u>Operating subsidiary</u>				
Hasad Al-Arabia for Trading Company	Saudi Arabia	Wholesale and retail of flour	100	100

The Group operates through three branches and a head office, which are as follows:

<u>Branch Location</u>	<u>Date</u>	<u>Commercial Registration No.</u>
Head office	9 January 2022 (corresponding to 6 Jumada Al-Akhirah 1443H).	4030449122
Khamis Mushait	28 March 2017 (corresponding to 29 Jumada Al Thani 1438H)	5855070707
Al Jumum	28 March 2017 (corresponding to 29 Jumada Al Thani 1438H)	4622099376
Al Jowf	28 March 2017 (corresponding to 29 Jumada Al Thani 1438H)	3400020077

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(UNAUDITED)**

For the nine-month periods ended 30 September 2025
(Expressed in Saudi Arabian Riyals, unless otherwise specified)

2. BASIS OF PREPARATION

2.1 Statement of compliance

These condensed consolidated interim financial statements have been prepared in accordance with the International Accounting Standards (IAS 34) “Interim Financial Reporting” as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are issued by the Saudi Organization for Chartered and Professional Accountants (“SOCPA”) (collectively referred to as “IFRS as endorsed in KSA”) and should be read in conjunction with the Group’s last annual financial statements as at and for the year ended 31 December 2024 (“last annual financial statements”).

These condensed consolidated interim financial statements do not include all the information and disclosures required to prepare a complete set of consolidated financial statements in accordance with the International Financial Reporting Standards adopted in the Kingdom of Saudi Arabia. However, selected accounting policies and explanatory notes have been included to explain the events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the last annual financial statements. In addition, the results for the nine-month periods ended 30 September 2025 are not necessarily indicative of the results that may be expected for the year ended 31 December 2025.

2.2 Basis of measurement

These condensed consolidated interim financial statements have been prepared using accrual basis of accounting, going concern concept and under the historical cost basis, except employees’ defined benefit obligations which are recognised at the present value of future obligation using the Projected Unit Credit Method.

2.3 Basis of consolidation

The condensed consolidated interim financial statements comprise the financial statements of the Company and its subsidiary as at and for the nine-month periods ended 30 September 2025 (Note 1). Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group’s voting rights and potential voting rights.

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(UNAUDITED)**

For the nine-month periods ended 30 September 2025
(Expressed in Saudi Arabian Riyals, unless otherwise specified)

2. BASIS OF PREPARATION (continued)

2.3 Basis of consolidation (continued)

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired during the year are included in the condensed consolidated interim financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary. Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent company and to the non-controlling interests. All intra-group assets and liabilities, equity, income and expenses relating to transactions between members of the Group are eliminated in full on consolidation. A change in ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary;
- Derecognises the carrying amount of any non-controlling interest;
- Derecognises the cumulative translation differences recorded in equity;
- Recognises the fair value of consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss; and
- Reclassifies the parent's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities.

2.4 Functional and presentation currency

These condensed consolidated interim financial statements are presented in Saudi Arabian Riyals (SR) which is the functional and presentation currency of the Company and its subsidiary. All amounts have been rounded to the nearest SR, unless otherwise stated.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Group's condensed consolidated interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amounts of revenues, expenses, assets, liabilities and accompanying disclosures. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

The Group based its assumptions and estimates on parameters available when the condensed consolidated interim financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

The significant judgments exercised in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those described in the last annual financial statements for the year ended 31 December 2024.

**NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(UNAUDITED)**

For the nine-month periods ended 30 September 2025
(Expressed in Saudi Arabian Riyals, unless otherwise specified)

4. MATERIAL ACCOUNTING POLICIES

The accounting policies adopted in the preparation of the condensed consolidated interim financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of new standards, interpretations and amendments effective as at 1 January 2025, as mentioned in note 5.1. The Group has not early adopted any standard, interpretation, or amendment that has been issued but is not yet effective.

5. NEW STANDARDS, INTERPRETATIONS AND AMENDMENTS

5.1 Standards, interpretations and amendments adopted

The Group has applied the following amendments for the first time for the annual reporting period commencing 1 January 2025.

<i><u>Standards / Interpretations</u></i>	<i><u>Description</u></i>
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IAS 21	Lack of Exchangeability (Amendments to IAS 21)
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The adoption of above amendments does not have any material impact on the condensed consolidated interim financial statements during the period.

5.2 Standards, interpretations and amendments issued but not yet effective

The standards, interpretations and amendments issued, but not yet effective up to the date of issuance of the financial statements are disclosed below. The Group intends to adopt these standards, where applicable, when they become effective.

<i><u>Standards / Interpretations</u></i>	<i><u>Description</u></i>	<i><u>Effective from periods beginning on or after the following date</u></i>
IFRS 9 and IFRS 7	Classification and measurement of financial instruments disclosures (Amendments to IFRS 9 and IFRS 7)	1 January 2026
IFRS 18	Presentation and disclosure in financial statements	1 January 2027
IFRS 19	Subsidiaries without public accountability: disclosures	1 January 2027
Amendments to IFRS 10 and IAS 28	Sale or contribution of assets between investor and its associate or joint venture	Available for optional adoption / effective date deferred indefinitely

The Group is currently assessing the implications for other above- mentioned standards, interpretations and amendments on the Group's condensed consolidated interim financial statements on adoption.

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6. SEGMENT INFORMATION

The Group operates in three regions in the Kingdom of Saudi Arabia, which are its reportable segments. These regions are identified as a separate reportable segment because the Group managed them separately.

The management has identified these business units based on their geographical locations. The following summary describes the operations of each reportable segment.

<u>Reportable segments</u>	<u>Operations</u>
Khamis Mushait	Production of flour and feed
Al Jumum	Production of flour and bran
Al Jowf	Production of flour and bran

The management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on income and is measured consistently in the financial statements.

Transfer prices between operating segments are on cost and any transmission and distribution costs are recovered from the segments in a manner similar to transactions with third parties.

The selected financial information for these business units is set out below. All unallocated amounts are related to the head office and are not allocatable to the operating segments. Segment profit before tax is used to measure performance because management believes that this information is the most relevant in evaluating the results of the respective segments relative to other entities that operate in the same industries.

**For the three-month
period ended 30
September 2025
(Unaudited)**

	<u>Khamis Mushait</u>	<u>Al Jumum</u>	<u>Al Jowf</u>	<u>Total segments</u>
Total revenue	158,579,039	63,966,475	31,894,232	254,439,746
Cost of inventories	(94,363,187)	(22,188,567)	(10,215,366)	(126,767,120)
Employee benefits expenses	(6,416,908)	(5,473,820)	(3,473,952)	(15,364,680)
Depreciation and amortization	(5,160,971)	(7,531,737)	(2,076,658)	(14,769,366)
Other expenses	(5,542,922)	(5,650,869)	(5,394,342)	(16,588,133)
Financing costs	(421,944)	(871,796)	(210,887)	(1,504,627)
Other income	--	59,332	--	59,332
Finance income	--	109,967	--	109,967
Segment profit	<u>46,673,107</u>	<u>22,418,985</u>	<u>10,523,027</u>	<u>79,615,119</u>

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6. SEGMENT INFORMATION (continued)

For the three-month period
ended 30 September 2024
(Unaudited)

	<u>Khamis Mushait</u>	<u>Al Jumum</u>	<u>Al Jowf</u>	<u>Total segments</u>
Total revenue	165,408,455	61,816,475	25,122,255	252,347,185
Cost of inventories	(97,155,706)	(19,481,457)	(8,974,818)	(125,611,981)
Employee benefits expenses	(6,232,490)	(4,924,671)	(3,336,163)	(14,493,324)
Depreciation and amortization	(5,170,154)	(7,407,552)	(2,097,204)	(14,674,910)
Other expenses	(4,237,909)	(7,606,049)	(1,648,630)	(13,492,588)
Financing costs	(435,993)	(903,198)	(217,908)	(1,557,099)
Other income	--	43,242	17,078	60,320
Segment profit	<u>52,176,203</u>	<u>21,536,790</u>	<u>8,864,610</u>	<u>82,577,603</u>

For the nine-month
periods ended 30
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(Unaudited)

	<u>Khamis Mushait</u>	<u>Al Jumum</u>	<u>Al Jowf</u>	<u>Total segments</u>
Total revenue	473,986,758	194,520,487	86,346,357	754,853,602
Cost of inventories	(275,399,175)	(63,363,175)	(29,939,931)	(368,702,281)
Employee benefits expenses	(18,791,665)	(15,428,213)	(10,175,311)	(44,395,189)
Depreciation and amortization	(15,331,565)	(21,830,781)	(6,118,350)	(43,280,696)
Other expenses	(25,768,009)	(19,304,803)	(10,495,434)	(55,568,246)
Financing costs	(1,243,754)	(2,569,779)	(621,626)	(4,435,159)
Other income	--	203,668	--	203,668
Finance income	--	125,395	--	125,395
Segment profit	<u>137,452,590</u>	<u>72,352,799</u>	<u>28,995,705</u>	<u>238,801,094</u>

For the nine-month periods
ended 30 September 2024
(Unaudited)

	<u>Khamis Mushait</u>	<u>Al Jumum</u>	<u>Al Jowf</u>	<u>Total segments</u>
Total revenue	466,113,508	199,641,126	67,385,749	733,140,383
Cost of inventories	(271,742,466)	(60,248,719)	(26,183,278)	(358,174,463)
Employee benefits expenses	(18,248,671)	(14,405,338)	(10,099,184)	(42,753,193)
Depreciation and amortization	(15,152,706)	(22,295,986)	(6,225,097)	(43,673,789)
Other expenses	(13,870,253)	(20,821,074)	(4,689,482)	(39,380,809)
Financing costs	(1,289,861)	(2,720,044)	(644,670)	(4,654,575)
Other income	--	192,285	17,078	209,363
Segment profit	<u>145,809,551</u>	<u>79,342,250</u>	<u>19,561,116</u>	<u>244,712,917</u>

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6. SEGMENT INFORMATION (continued)

At 30 September 2025 (Unaudited)	<u>Khamis Mushait</u>	<u>Al Jumum</u>	<u>Al Jowf</u>	<u>Total Segments</u>
Total assets	369,053,051	703,008,411	127,334,000	1,199,395,462
Total liabilities	119,813,992	186,161,729	48,386,887	354,362,608
Other disclosures:				
Property, plant and equipment with Right-of- use assets	295,851,788	646,222,962	107,123,659	1,049,198,409
Inventories	49,683,607	35,717,617	18,524,206	103,925,430
Intangible assets	144,454	1,509,426	198,608	1,852,488
At 31 December 2024 (Audited)	<u>Khamis Mushait</u>	<u>Al Jumum</u>	<u>Al Jowf</u>	<u>Total</u>
Total assets	347,372,240	616,369,120	128,149,948	1,091,891,308
Total liabilities	114,707,643	205,419,760	49,006,379	369,133,782
Other disclosures:				
Property, plant and equipment and right-of-use assets	298,254,361	575,002,332	108,399,128	981,655,821
Inventories	42,133,120	26,271,234	18,189,445	86,593,799
Intangible assets	249,453	1,075,531	14,500	1,339,484

6.1 Reconciliations of information on reportable segments to the amounts reported in the financial statements

i) Profit before tax

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Total profit before tax for reportable segments	79,615,119	82,577,603	238,801,094	244,712,917
Unallocated amounts				
Employee benefits expenses	(11,778,293)	(7,570,048)	(31,243,474)	(29,277,286)
Depreciation	(406,646)	(315,787)	(1,165,267)	(911,939)
Other expenses	(4,595,561)	(7,570,110)	(16,094,168)	(18,009,806)
Financing costs	(5,290,624)	(18,544,836)	(17,267,948)	(39,303,366)
Other income	11,194	--	--	--
Finance income	133,519	1,242,955	2,778,033	4,889,314
	<u>57,688,708</u>	<u>49,819,777</u>	<u>175,808,270</u>	<u>162,099,834</u>

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6. SEGMENT INFORMATION (continued)

6.1 Reconciliations of information on reportable segments to the amounts reported in the financial statements (continued)

ii) Total assets

	30 September <u>2025</u> (Unaudited)	31 December <u>2024</u> (Audited)
Total assets for reportable segments	1,199,395,462	1,091,891,308
Unallocated amounts	46,555,389	211,676,158
	<u>1,245,950,851</u>	<u>1,303,567,466</u>

iii) Total liabilities

	30 September <u>2025</u> (Unaudited)	31 December <u>2024</u> (Audited)
Total liabilities for reportable segments	354,362,608	369,133,782
Unallocated amounts	619,610,021	671,877,332
	<u>973,972,629</u>	<u>1,041,011,114</u>

7. PROPERTY, PLANT AND EQUIPMENT

7.1 Property, plant and equipment comprise of the following:

	30 September <u>2025</u> (Unaudited)	31 December <u>2024</u> (Audited)
Buildings	353,361,507	276,523,176
Plant and equipment	326,836,069	343,698,042
Furniture and fittings	2,339,092	3,003,768
Motor vehicles	2,287,101	2,046,407
Strategic spare parts	7,836,872	8,482,788
Capital work in progress	161,811,276	144,002,990
	<u>854,471,917</u>	<u>777,757,171</u>

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7. PROPERTY, PLANT AND EQUIPMENT (continued)

- 7.2 For the purposes of preparing the condensed consolidated interim statement of cash flows, the movement in property, plant and equipment during the nine-month periods ended 30 September is as follows:

	For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)
Depreciation	35,827,440	35,941,659
Additions	110,039,940	64,116,643
Loss / (gain) on disposal	448,383	(23,078)
Proceeds from disposal	49,566	31,946

- 7.3 The buildings are built on land leased from the GFSA with an annual rental of SR 3,173,959. The lease term is twenty-five calendar years commencing from 1 January 2017 (corresponding to 3 Rabee Thani 1438H) and is renewable for a similar period. In 2020, the lease term was extended by an additional four years.
- 7.4 During the current period, additions to capital work in progress includes the capitalised borrowing cost amounting to SR 10,334,898 related to Al-Jumum expansion project, using the applicable market rate of interest.
- 7.5 As at 30 September 2025, capital work in progress mainly consists of the expansion that is under progress across Al-Jumum Branch. During the period ended 30 September 2025, an amount of SR 92 million was transferred to property, plant and equipment.
- 7.6 Capital commitments relating to these capital work in progress projects amount to SR 123 million (31 December 2024: SR 91.5 million).
- 7.7 As at 30 September 2025, capital work in progress includes advance to suppliers amounting to SR 20 million (31 December 2024: Nil).

8. INVENTORIES

- 8.1 Inventories comprise of the following:

	30 September <u>2025</u> (Unaudited)	31 December <u>2024</u> (Audited)
Spare parts	55,086,972	56,763,332
Raw materials	37,508,954	21,880,718
Finished goods	20,157,928	18,031,615
Goods in transit	--	49,167
Packing material	7,281,267	5,100,822
Others	1,805,667	1,723,961
	121,840,788	103,549,615
Less: adjustment for net realizable value of inventories	(17,915,358)	(16,955,816)
	103,925,430	86,593,799

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8. INVENTORIES (continued)

- 8.2 During the nine-month periods ended 30 September 2025, the Group has recognized the adjustment for net realizable value of inventories amounting to SR 0.96 million (30 September 2024: reversal for the period of SR 0.06 million). The amount is included in the cost of revenue.

9. SHARE CAPITAL

The authorized, issued and fully paid-up share capital of the Parent Company as at 30 September 2025 amounted to SR 81,832,000 (31 December 2024: SR 81,832,000) consists of 81,832,000 shares (31 December 2024: 81,832,000 shares) at SR 1 each share.

10. LOANS AND BORROWINGS

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Short term borrowings	55,000,000	--
Long-term loans	533,948,793	646,912,281
	588,948,793	646,912,281
Short term borrowings	55,000,000	--
Current portion of long-term loans	27,745,160	29,563,340
Non-current portion of long-term loans	506,203,633	617,348,941
	588,948,793	646,912,281

The movement in loans and borrowings is as follows:

	30 September 2025	31 December 2024
At the beginning of the period / year	646,912,281	552,807,201
Obtained during the period / year	55,000,000	882,741,960
Paid during the period / year	(112,963,488)	(788,636,880)
At the end of the period / year	588,948,793	646,912,281

On 8 October 2024 (corresponding to 5 Rabi Al Thani 1446H), the Company entered into Murabaha financing agreements with Saudi National Bank ("SNB") on more favourable terms. The facilities available under these agreements amounted to SR 751 million which have been fully utilized by the Company. The facilities amounting to SR 518 million and SR 233 million are repayable in quarterly instalments starting from 31 December 2024 to 31 December 2038 and 8 January 2027 to 8 January 2039 respectively. During the period ended 30 September 2025, the Company made an early settlement payment of SR 100 million.

During the year ended 31 December 2024, the loans from Alinma Bank for Murabaha facility and commercial loan amounting to SR 643 million were repaid from the proceeds of loan from SNB. Accordingly, the total amount of loans with Alinma Bank was derecognised and unamortized loan transaction cost was charged to consolidated statement of profit or loss and other comprehensive income.

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10. LOANS AND BORROWINGS (continued)

Furthermore, the above facility letter with SNB also includes revolving working capital facilities amounting to SR 120 million on prevailing market rates. During the period ended 30 September 2025, drawdowns amounting to SR 55 million have been made by the Company. These revolving working capital facilities are valid till 8 January 2039.

All loan facilities with SNB are secured by assignment of insurance policies amounting to SR 741 million. These loan facilities has certain covenants including debt to service and total liabilities to equity ratio. As at 30 September 2025, there has not been any non-compliance observed for any of the covenants.

Maturity analysis - contractual undiscounted cash flows

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Within one year	109,358,359	69,498,745
One to five years	273,394,379	310,823,178
More than five years	442,395,842	569,340,887
	<u>825,148,580</u>	<u>949,662,810</u>

11. DIVIDEND PAYABLE

11.1 The movement in dividend payable is as follows:

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
At the beginning of the period / year	--	--
Declared during the period / year	163,664,000	163,664,000
Dividend on treasury shares	(1,636,640)	(1,636,640)
Paid during the period / year	(162,027,360)	(162,027,360)
At end of the period / year	<u>--</u>	<u>--</u>

11.2 On 24 July 2025 (corresponding to 29 Muharram 1447H), the Board of Directors of the Parent Company as authorised by General Assembly meeting held on 30 April 2025 (corresponding to 2 Dhul Qidah 1446H) approved the distribution of interim dividends for the first half of 2025 of SR 1 per share amounting to SR 81,013,680. The payment was made on 8 August 2025.

11.3 On 3 March 2025 (corresponding to 3 Ramadan 1446H), the Board of Directors of the Parent Company has resolved to recommend the General Assembly for distribution of annual dividends for the year ended 31 December 2024 of SR 1 per share amounting to SR 81,832,000 which were approved by the General Assembly on 30 April 2025 (corresponding to 2 Dhul Qadah 1446H). The payment was made on 11 May 2025.

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11. DIVIDEND PAYABLE (continued)

11.4 On 29 July 2024 (corresponding to 23 Muharram 1446H), the Board of Directors of the Parent Company as authorised by General Assembly meeting held on 12 June 2024 (corresponding to 6 Dhul Hijjah 1445H) approved the distribution of interim dividends for the first half of 2024 of SR 1 per share amounting to SR 81,832,000. The payments were made on 6 August 2024, 7 August 2024 and 8 August 2024.

11.5 On 28 March 2024 (corresponding to 18 Ramadan 1445H), the Board of Directors of the Parent Company resolved to recommend the General Assembly for distribution of annual dividends for the year ended 31 December 2023 of SR 1 per share amounting to SR 81,832,000 which were approved by the General Assembly on 12 June 2024 (corresponding to 6 Dhul Hijjah 1445H). The payments were made on 30 June 2024 and 1 July 2024.

12. REVENUE FROM CONTRACT WITH CUSTOMERS

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Sale of goods	<u>254,439,746</u>	<u>252,347,185</u>	<u>754,853,602</u>	<u>733,140,383</u>

The Group generates revenue primarily from the sale of flour, feed, and bran.

Disaggregation of revenue

Revenue is disaggregated by type of customer as shown below:

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Type of customer				
Individuals	20,926,263	28,907,644	60,796,815	79,510,413
Corporate sector	233,513,483	223,439,541	694,056,787	653,629,970
	<u>254,439,746</u>	<u>252,347,185</u>	<u>754,853,602</u>	<u>733,140,383</u>

Timing of revenue recognition

The sale of the goods is recognised by the Group at a point in time, and the performance obligation is fulfilled when the goods are dispatched from the warehouses.

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13. COST OF REVENUE

Cost of revenue comprises the following:

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Raw materials consumed	126,767,120	125,611,981	368,702,281	358,174,463
Salaries and other benefits	12,933,677	12,508,025	37,189,267	36,637,637
Depreciation and amortization	13,330,281	13,283,102	39,060,200	39,294,886
Utilities	6,183,797	4,780,791	17,237,996	14,746,794
Insurance	1,578,846	1,307,824	4,459,212	4,084,502
Maintenance	2,013,679	2,050,997	7,290,980	6,423,853
Other expenses	1,461,776	1,923,732	8,544,796	6,376,520
Adjustment for net realizable value of inventories	1,255,817	47,935	959,542	(6,310)
	165,524,993	161,514,387	483,444,274	465,732,345
Finished goods inventory at the beginning of the period	15,407,823	21,939,566	18,031,615	18,008,309
Finished goods available for sale during the period	180,932,816	183,453,953	501,475,889	483,740,654
Finished goods inventory at the end of the period	(20,157,928)	(25,322,081)	(20,157,928)	(25,322,081)
	160,774,888	158,131,872	481,317,961	458,418,573

14. FINANCE COSTS

Finance costs comprise the following:

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Finance cost on lease liabilities	1,521,449	1,578,175	4,490,677	4,726,350
Finance cost on long-term loans	5,273,802	9,933,220	17,212,430	30,344,825
Amortization of loan transaction cost	--	8,590,540	--	8,886,766
	6,795,251	20,101,935	21,703,107	43,957,941

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15. ZAKAT

15.1 Movement in provision for zakat during the period/year

Movement in provision for zakat during the period/year is as follows:

	30 September <u>2025</u> (Unaudited)	31 December <u>2024</u> (Audited)
At the beginning of the period/year	5,130,362	7,325,919
Charged during the period/year	4,359,040	2,978,063
Paid during the period/year	<u>(5,405,270)</u>	<u>(5,173,620)</u>
At end of the period/year	<u>4,084,132</u>	<u>5,130,362</u>

15.2 Zakat status

The Parent Company has submitted the zakat declaration for the year ended 31 December 2024 and obtained the unrestricted Zakat certificate for the said year which is valid till 30 April 2026. ZATCA did not issue the Zakat assessments for the said year till date.

16. EMPLOYEES' SHARE OPTION SCHEME

16.1 The shareholders of the Parent Company through Extraordinary General Assembly meeting held on 19 October 2023 (corresponding to 4 Rabi Al-Thani 1445H), approved the purchase of treasury shares and employee shares program with a maximum of 818,320 shares and authorize the Board of Directors to determine the terms of this program, including the allocation price for each share offered to employees if it is for a consideration.

On 30 July 2024 and 20 May 2025, the Board of Directors approved the IPO award and long-term incentive plan (Awards), respectively. As part of this approval, a total of 341,338 shares were allocated for the employees. The Company is in the process of obtaining regulatory approval from the GFSa to execute the plan. The Awards are under implementation phase and terms and conditions of the plan have not been communicated to employees as at the date of approval of these condensed consolidated interim financial statements.

16.2 On 4 March 2024 (corresponding to 23 Shaban 1445H), the Company has paid an amount of SR 32,994,684 to buy-back 687,389 shares at the initial public offering price of SR 48 per share. Furthermore, 130,931 shares amounting to SR 6,284,688 have been contributed by pre-listing shareholders as shareholders' contributions at the initial public offering price of SR 48 per share. These shares have been reflected as treasury shares and are held for the purpose of the Company's employee share programs.

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17. CAPITAL COMMITMENTS AND CONTINGENCIES

17.1 Contingencies

- a) The Group has provided bank guarantees of SR 1,576,477 in favor of GFSA for lease of silos in Khamis Mushait, Al-Jumum and Al Jowf. These guarantees are valid up to 30 January 2026.
- b) The Group has provided bank guarantees of SR 475,979 in favor of GFSA for lease of lands in Khamis Mushait, Al Jumum and Al Jowf. These guarantees are valid up to 30 January 2026.
- c) The Company has provided bank guarantee amounting to SR 4,339,500 for supply of yellow corn in Khamis Mushait. This guarantee is valid up to 31 October 2025.

17.2 Commitments

The Group has outstanding outward Letters of Credit (LCs) amounting to SR 17.2 million as of 30 September 2025 (31 December 2024: SR 18.4 million) for ongoing projects, including factory upgrades, flour mill machinery, silos aspiration systems, and production facility enhancements.

18. EARNINGS PER SHARE

Basic and diluted earnings per share

The calculation of basic earnings per share has been based on the distributable earnings attributable to shareholder of ordinary shares and the weighted average number of ordinary shares outstanding at the date of the condensed consolidated interim financial statements, after adjustment for the effects of all dilutive potential ordinary shares, if any.

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Profit for the period	56,136,340	48,397,465	171,449,230	157,889,461
Weighted average number of ordinary shares for basic and diluted EPS	81,013,680	81,013,680	81,013,680	81,270,525
Earnings per share - basic and diluted	0.69	0.60	2.12	1.94

The calculation for weighted average number of ordinary shares for basic and diluted EPS has been adjusted for the effect of treasury shares (Note 16.2). Further, there are no transactions that reduce the diluted earnings per share and therefore, the earnings per diluted share are not different from the basic earnings per share.

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19. RELATED PARTY TRANSACTIONS AND BALANCES

Related parties represent shareholders with significant influence, key management personnel of the Group and entities controlled or significantly influenced by such parties. The terms of the transactions with related party are approved by the Group's management. Transactions with related parties are on the basis of contractual arrangements made with them.

TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL

For the purposes of the disclosure requirements contained in IAS 24 Disclosures Related to Related Parties, the phrase "key management personnel" (i.e., those persons who have the authority and responsibility to plan, direct and control the activities of the Group) refers to the board of directors, chief executive officer and other executives of the Group.

The compensation of the senior management personnel includes salaries and other benefits. The amounts disclosed in the table represent the amounts recognised as an expense during the financial period in respect of key management personnel.

Compensation of key management personnel of the Group for the three-month and nine-month periods ended 30 September:

	For the three-month period ended 30 September		For the nine-month periods ended 30 September	
	<u>2025</u>	<u>2024</u>	<u>2025</u>	<u>2024</u>
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Short-term employee benefits	2,068,862	2,234,466	6,206,586	7,429,081
Post-employment benefits and medical benefits	1,137,874	1,228,956	3,413,622	3,816,495
Total compensation paid to key management personnel	<u>3,206,736</u>	<u>3,463,422</u>	<u>9,620,208</u>	<u>11,245,576</u>

OTHER RELATED PARTY TRANSACTIONS

Transactions with related parties arise mainly from services provided/ received and payments made on behalf of each other and are undertaken at mutually agreed terms.

The aggregate value of related parties transactions and outstanding balances including those related to key management personnel, and entities over which they have control or significant influence are as follows:

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19. RELATED PARTY TRANSACTIONS AND BALANCES (continued)

OTHER RELATED PARTY TRANSACTIONS (continued)

<u>Name</u>	<u>Relationship</u>	<u>Nature of transactions</u>	<u>Amount of Transactions</u>	
			For the nine-month periods ended 30 September	
			<u>2025</u>	<u>2024</u>
Al Ghurair Food Company LLC	Shareholder with significant influence	IPO costs	--	12,517,606
		Purchases	296,514	302,423
		Payment made on behalf	75,000	75,000
Mada International Holding Company	Shareholder with significant influence	IPO costs	--	13,908,451
		Payment made on behalf	75,000	75,000
Fursan Travel & Tourism Company	Subsidiary of shareholder with significant influence	Ticket and related expenses	339,039	325,132
Al Ghurair Resources International	Subsidiary of shareholder with significant influence	Purchases	--	8,725,988
Al Rajhi Holding Group Company	Parent of shareholder with significant influence	Lease rental	648,400	391,875

DUE TO RELATED PARTIES – included in trade and other payables

	<u>Closing balances</u>	
	<u>30 September 2025</u> (Unaudited)	<u>31 December 2024</u> (Audited)
Al Rajhi Holding Group Company	<u>7,697</u>	<u>7,697</u>
	7,697	7,697

DUE TO RELATED PARTY- included in accrued expenses and other liabilities

	<u>Closing balance</u>	
	<u>30 September 2025</u> (Unaudited)	<u>31 December 2024</u> (Audited)
Al Ghurair Food Company LLC	<u>92,067</u>	<u>167,067</u>
	92,067	167,067

Amounts due to related parties are repayable on demand, unsecured and interest free.

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20. FINANCIAL INSTRUMENTS FAIR VALUES

Financial assets

Set out below is an overview of financial assets held by the Group:

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Financial assets at amortised cost:		
Bank balances	33,463,604	32,760,345
Short-term deposits	--	150,000,000
Trade receivables	25,624,027	9,804,203
Margin against letters of guarantee and letters of credit	--	12,648,546
Other receivables	344	281,667
	59,087,975	205,494,761

Financial liabilities

Set out below is an overview of financial liabilities held by the Group:

	30 September 2025 (Unaudited)	31 December 2024 (Audited)
Financial liability at amortised cost:		
Loans and borrowings	588,948,793	646,912,281
Lease liabilities	226,246,554	235,633,981
Trade and other payables	59,922,539	52,657,166
Accrued finance charge	8,254,892	3,415,080
Other payables	585,814	246,721
Due to related parties under accrued expenses	92,067	167,067
	884,050,659	939,032,296

Fair value hierarchy

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Financial instruments comprise of financial assets and financial liabilities. The Group's financial assets consist of cash and bank balances, short-term deposits, trade receivables, due from related parties and other receivables. Its financial liabilities consist of trade and other payables, loans and borrowings, obligations under finance lease and amounts due to related parties. The management assessed that fair value of bank balances, trade receivables, other receivables, trade and other payables, loans and borrowings loans, obligations under finance lease and amounts due to related parties approximate their carrying amounts, largely due to the short-term maturities of these instruments except for the loans and borrowings which carries floating rate based on the market terms.

All financial instruments for which fair value is recognised or disclosed are categorised within the fair value hierarchy, based on the lowest level input that is significant to the fair value measurement as a whole, as follows:

Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

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20. FINANCIAL INSTRUMENTS FAIR VALUES (continued)

Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; or

Level 3 -Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

There are no financial instruments recognised at fair value and there were no transfers between levels of fair value measurements in 2025 and 2024. No transfers between any levels of the fair value hierarchy took place in the equivalent comparative period.

21. SUBSEQUENT EVENTS

No events or matters have occurred up to and including the date of the approval of these condensed consolidated interim financial statements by the Board of Directors which could materially affect these condensed consolidated interim financial statements and the related disclosure for the nine-month periods ended 30 September 2025.

22. APPROVAL OF THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

These condensed consolidated interim financial statements were approved and authorised for issuance by the Company's Board of Directors on 25 October 2025 (corresponding to 3 Jumada al-Awwal 1447H).



Dr. Ibrahim AlRajhi
Chairman



Osama Ashi
CEO



Shahid Akbar
Finance Director