

2025

AFNIC INTEGRATED REPORT



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# AFNIC VISION & MISSION



## AFNIC Mission



We are committed to delivering services that exceed expectations, driven by a dedication to going the extra mile. In pursuit of excellence, we continuously invest in advanced technology, enhance human capital, and strengthen value-added protection. Through these efforts, we create outstanding value and maximize returns for our stakeholders



## AFNIC VISION

To continue to be the  
better than the best





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## AFNIC VALUES

### CUSTOMER FOCUS



Prioritize understanding and fulfilling customer needs and expectations

### PROFESSIONALISM



We uphold the highest standards of professionalism at all times, demonstrating unwavering commitment to ethical conduct and industry best practices

### EXCELLENCE



The pursuit of excellence is an ongoing journey—one that drives us to continuously set higher standards for our customers and our company.

We remain committed to proactive action with success as our objective, maintaining a results-driven approach while continuously seeking innovative ways to enhance and refine our operations

### INTEGRITY



We make decisions, both strategic and operational, with a strong commitment to ethical principles. Above all, we prioritize the greater good, ensuring long-term value for both the company and its customers



AFNIC VALUES

HONESTY



Uphold the highest standards of honesty and integrity in all aspects of our operations

LOYALTY



Demonstrate unwavering commitment to the organization by fostering a sense of belonging, inclusion, care, responsibility, and dedication

POSITIVE ATTITUDE



Maintain a positive attitude that drives productivity, inspires others, fosters a collaborative and supportive work environment, and serves as a strong example of leadership

RESPECT



Respect in the workplace is fundamental and is earned by every individual. It is rooted in self-respect and is a core right of all employees.



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Al Fujairah National Insurance Company PJSC (the "Company" or "AFNIC") is a Public Joint Stock Company listed on the Abu Dhabi Securities Exchange (ADX). Established in 1976, under the patronage of the Ruler of Fujairah, AFNIC is registered under the Federal Company Law, and Federal Insurance Law with the Government of Fujairah as the major Shareholders (with over 80% shares), and it is governed by the provisions of the Federal Law No. (48) of 2023 Concerning the Organization of the Insurance Operations and the Federal Law No. (32) of 2021 Concerning the Commercial Companies and it is licensed and supervised by the Central Bank of the UAE (formally, the UAE Insurance Authority ) under license No. 11.

The Company's registered office is located at P.O. Box 277, Fujairah, United Arab Emirates.

The Company is based in Fujairah with branch offices in Abu Dhabi, Dubai, Sharjah, Khorfakkan, and Dibba. Moreover, it operates two claim offices and more than 40 sales outlets in multiple locations throughout the UAE.

The company underwrites all classes of Property and Liability insurances, including Motor Vehicles and Marine Vessels, to Jet Aircrafts, Port Operators' Liability, Group Life, Medical, and much more – serving both individual and corporate clients.

AFNIC is supported by a panel of strong Reinsurance securities, and is backed with expertise of over 47 years.

## OUR MAIN BRANCHES AND SALE CENTERS

**Fujairah**  
 Ground Floor, Insurance Building,  
 Hamad Bin Abdullah Street,  
 Contact No: Contact No: +971-9-2233355

**Dubai**  
 706, Building 02, Bay Square, Al Asayel Street,  
 Contact No: +971-4-2772155  
 Business Bay, Dubai

**Dibba**  
 Sheikh Hamad Street, Dibba  
 Contact No: +971-9-2444845

**Abu Dhabi**  
 Nawat Tower Building no. 3 - 8 floor - Office no. 02 Khalid Bin Al  
 Waleed St. Al Khalediya Abu Dhabi  
 Contact No: +971-2-6773429

**Sharjah**  
 Store No.1, on the Ground Floor of the Majaz Gardens Building, Al  
 Khalidia St, beside Baskin Robbins, in Majaz 3  
 Contact No.:+971-9-6061820

**Khorfakkan**  
 Sheikh Khalid Bin Sultan Al Qasimi st.  
 Al Qadisiya -,khorfakkan Contact no: 009719-6061825

AL Fujairah National Insurance Company P.J.S.C maintains a robust governance structure that is aligned to the “three lines of defense” model. It establishes a framework to embed a control culture committed to a high level of ethical and behavioral standards in order to achieve the Company’s objectives. This is supported by the Company’s Corporate Governance Policy and Procedures to facilitate effective and prudent management of the Company to deliver enduring success.

During 2025, AFNIC focused its efforts and resources on aligning the Company’s governance policies, procedures, and practices to comply with the Central Bank of United Arab Emirates Regulation and Standards for Insurance Companies issued by the Central Bank of the UAE (Circular No. 24/2022) in addition to maintaining the Company’s compliance with Decision no. (3/Chairman) of 2020 issued by the Chairman of the Board of Directors of the Securities and Commodities Authority concerning the Approval of the Joint Stock Companies Governance Guide (the “SCA Corporate Governance Guide Decision 3/RM 2020”), and other applicable decisions and resolutions issued by regulatory authorities and international best practices.

AFNIC is committed to maintaining the highest standards of corporate governance practices; devoting its time and effort to continuously identifying the best business practices and setting clear policies to be implemented across the Company. These practices ensure smooth, effective, and transparent operations that aim to protect shareholder’s rights.

The primary role of the Board of Directors (the Board) is to protect and enhance long-term stakeholder values, including shareholders and clients. The Board is responsible for setting the overall Company strategy and has oversight of executive management to ensure robust corporate governance practices are followed within the Company.

Day-to-day operations are delegated to the executive management, led by the Chief Executive Officer. The executive management team is accountable for the performance of the Company and measured against a set of corporate goals and targets. The posts of the Chairman and Chief Executive Officer of the Company are clearly distinguished between the Chairman’s role to manage the Board, and the Chief Executive Officer’s responsibility to manage the executive management and supervise the Company’s business.

There are four established Board committees (Audit Committee, Risk Committee, Nomination and Remuneration Committee, and Investment Committee,). The Board delegates its power and authority from time to time (as permitted by the laws, regulations, and the Company’s Articles of Association) to ensure that the operational efficiency and specific issues are being handled with diligence and scrutiny. Each committee has defined duties and authorities outlined in its Terms of Reference, duly approved by the Board.

Through strong corporate governance, AFNIC ensures that the Company’s business performance is effectively monitored, and that its directors, management, and staff are dedicated to serving the best interests of the Company and its stakeholders.

AFNIC has established and implemented a corporate governance framework that adheres to international standards. This framework clearly delineates the responsibilities and accountabilities of the Board of Directors, Board Committees, Executive Management, as well as the Company's Compliance, Risk, and internal audit functions.

The Board of Directors oversees governance controls in collaboration with the company's executive management through various committees, including the Audit, Risk, Nomination & Remuneration, and Investment Committees. The monitoring encompasses:

1. Ensuring adherence to disclosure and transparency policies.
2. Timely provision of financial statements for disclosure.
3. Ensuring regular Board of Directors meetings and the physical presence of members and relevant committees, in line with governance regulations and institutional norms.
4. Supervising the execution of the Board of Directors' decisions and recommendations. In addition, the monitoring extend to
5. Engaging and communicating with events that promote the interests of civil society.
6. Ensuring compliance with rules and procedures concerning securities transactions involving Board of Directors members and company employees.
7. Enforcing the Code of Professional Conduct for Board of Directors members and company employees.
8. Facilitating effective communication with shareholders and conveying their opinions to the Board of Directors.
9. Providing all shareholders with opportunities for active participation in general assembly meetings and voting on decisions.
10. Establishing an investor relations management system that fosters ongoing communication with investors and channels their feedback to shareholders, the Board of Directors, and executive management.
11. Ensuring the adequacy and effectiveness of the Internal Audit & Corporate Governance compliance program.
12. Approving the investments, business plan, budgets & financial statements of the Company.
13. Implementing the Company's strategies and ensuring that the Shareholders receive accurate and proper information at the right time.

#### OWNERSHIP AND TRANSACTIONS OF THE MEMBERS OF THE BOARD OF DIRECTORS, THEIR SPOUSES, AND THEIR CHILDREN IN THE SECURITIES OF THE COMPANY DURING THE YEAR 2025

Members of the board of directors and their spouses and children did not engage in any transactions involving the company's securities during the year 2025. The company has implemented rules endorsed by the board of directors to regulate transactions of board members in securities issued by the company. None of the members of the board of directors own any shares in the company.

## BOARD OF DIRECTORS

### STATEMENT OF THE CURRENT BOARD FORMATION

The Board of Directors of AFNIC is comprised of individuals who possess a wide range of skills, relevant industry knowledge, experience, and highly professional backgrounds. These qualities contribute to the desired level of diversity for the Company's nature size and complexity.

The Board comprises nine (9) Directors, all of whom are non-executive Directors and four (4) of them are independent. The Board of Directors was elected on 25 April 2024. The Board is comprised solely of UAE nationals

In 2025, the Board and its committees held a total of six (6) meetings. According to the Company's Articles of Association, the Board is required to meet at least 6 times a year and may convene additional meetings as necessary, as determined by the Chairman or Vice-Chairman in their absence. Meetings will only take place if a quorum is reached.

The details of the Board of Directors are as follows:



**Mr. Abdul Ghafour Hashem Bahrouzlan**

- ❖ Chairman
- ❖ Non-executive and non-independent member

**Experiences , Qualifications & Tenure**

- ❖ Experience in both government and private Sector
- ❖ Bachelor's degree in Business Administration
- ❖ Period served as a BOD since the first election - 49 years

**Membership / Positions in any other joint stock companies**

- ❖ Chairman of the Board of Directors of Fujairah Trade Center.
- ❖ Member of Fujairah Cement Industries

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Fujairah Tennis Club



**Mr. Mohammed Abdulla Sultan Al Salami**

- ❖ Vice Chairman
- ❖ Non-executive and non-independent member

**Experiences , Qualifications & Tenure**

- ❖ Experience in administration and civil aviation
- ❖ Bachelor's degree in Political Science and Business Administration, specializing in Aviation
- ❖ Period served as a BOD since the first election - 36 years

**Membership / Positions in any other joint stock companies**

- ❖ Head of the Civil Aviation Department in Fujairah

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Vice President of the Board of Directors of the General Civil Aviation Authority of the UAE

## BOARD OF DIRECTORS



**Mr. Saif Sultan Abdulla Ahmed Al Salami**

- ❖ Non-executive and non-independent member

**Experiences ,Qualifications & Tenure**

- ❖ Executive Director at Al Fujairah National Group since 1994.
- ❖ Bachelor's degree in Electrical Engineering
- ❖ Master's degree in Computer Engineering
- ❖ Period served as a BOD since the first election 16 years

**Membership / Positions in any other joint stock companies**

- ❖ Board Member of National Bank of Fujairah PJSC

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Managing Director of Fujairah National Group
- ❖ Director of GPS Chemoil LLC FZC



**Mr. Faisal Sulaiman Musa Al Jassem**

- ❖ Non-executive and Independent member

**Experiences , Qualifications & Tenure**

- ❖ Experience in the private sector
- ❖ Bachelor's degree in Marketing
- ❖ Period served as a BOD since first election 7 years

**Membership / Positions in any other joint stock companies**

- ❖ Nil

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Senior Manager –Operations FT,ADPOC Fujairah Terminals



**Mr. Saeed Mubarak Obaid Ahmed Al Zahmy**

- ❖ Non-executive and non-independent member

**Experiences , Qualifications & Tenure**

- ❖ Experience in law and courses in insurance and risk management.
- ❖ Master's degree in Law.
- ❖ Period served as a BOD since first election – 28 years

**Membership / Positions in any other joint stock companies**

- ❖ Nil

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ The owner of Al Zahmy Advocates and Legal Consultants office



**Mr. Humaid Mohamed Humaid Al Yamahl**

- ❖ Non-executive and non-independent member

**Experiences , Qualifications & Tenure**

- ❖ 30 years in government work.
- ❖ Bachelor's Degree in Sociology
- ❖ Period served as a BOD since first election –18 years

**Membership / Positions in any other joint stock companies**

- ❖ Nil

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Director of the Customs Department in Fujairah



**Capt. Salem Abdulla Abdulrahman Al Hammoudi**

❖ Non-executive and Independent Director

**Experiences ,Qualifications & Tenure**

- ❖ General Director Fujairah Oil Industry Zone (FOIZ).
- ❖ Member of Management Team Fujairah Oil Tanker Terminals
- ❖ Fleet Operations Manager National Gas Shipping Company (ADNOC Group).
- ❖ Assistance Head of Logistics –TOTAL ABK
- ❖ Master's-degree in Port Management ( Solent University) in the United Kingdom.
- ❖ Advanced Diploma in Nautical Science (Ship Captain Studies)Australian Maritime College, Australia
- ❖ Period served as a BOD since first election 2 Year.

**Membership / Positions In any other joint stock companies.**

❖ Nil

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Logistics Operations Management at Fujairah Port



**Dr. Abdulla Mohamed Ahmed Al Khadeem Alantali**

❖ Non-executive and Independent Director

**Experiences , Qualifications & Tenure**

- ❖ Working with private Group of companies across diverse industries including transport, desalination plant, chemical, factory, concrete and exporting.
- ❖ PhD of Business Administration and Management.
- ❖ Master's degree in Business Administration
- ❖ Period served as a BOD since first election 2 Year.

**Membership / Positions In any other joint stock companies.**

❖ Nil

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ General Manager of Fujairah Investment Company



**Ms Raheema Ahmad Al Rayassi**

❖ Non-executive and Independent Director

**Experience , Qualifications & Tenure**

- ❖ Master's degree in organizational Excellence
- ❖ Bachelor's degree in Business Administration Management Track
- ❖ 18 years of experience in the Banking and Financial Sector in the UAE
- ❖ Experience in Finance, Investor relations affairs, and Corporate Governance field
- ❖ Period served as a BOD since the first election: 2 year

**Membership / Positions in any other joint stock companies.**

❖ Nil

**Other Significant Regulatory ,Governmental, or commercial**

- ❖ Board Secretary of National Bank of Fujairah PJSC

### Board Gender Diversity

A diverse board, with balanced gender representation, brings a range of perspectives that enhance decision-making, promote innovation, and strengthen corporate governance. It helps ensure that the company reflects the values of equality and inclusion, which are increasingly important to stakeholders, customers, and employees. For 2025, female representation on the board is 1 out of 9 members, which is approximately 11.1%. By promoting gender diversity at the board level, organizations position themselves for long-term success and improved performance, while also contributing to a culture of fairness and equality in the workplace.

In 2024, the company initiated an open nomination process to promote diversity by encouraging qualified female candidates to apply for a position on the Board of Directors. Ms. Raheema Ahmad was the sole applicant and was elected by the shareholders. Her appointment was finalized after obtaining the required approval from the Central Bank of the UAE (CBUAE).

### Board Member's Remunerations and Allowances

It is proposed that the remuneration for the Board of Directors for 2025 is a total of AED 1.5 million. This will be presented to the Shareholders at the upcoming Annual General Assembly Meeting for approval. Furthermore, for the financial year 2025, board members did not receive attendance allowances for participating in committee meetings derived from the board. Additionally, there were no supplementary allowances, salaries, or fees disbursed to board members during this period.

### THE BOARD OF DIRECTORS MEETINGS HELD DURING THE FISCAL YEAR 2025

The Board of Directors of AFNIC Insurance held six (6) meetings during 2025. The agenda along with the Board documents were circulated in advance. The details of the names of the Board members and attendance of at the Board meetings are given below.

### ATTENDANCE AT THE BOARD MEETINGS

Names of the Board of Directors 2025	BOARD MEETING DATES - 2025						Total number of attendance
	24 Feb	6 March	12 May	6 AUG	5 Nov	24 Dec	
MR. ABDUL GHAFOUR HASHEM BAHROUZIAN	✓	✓	✓	✗	✓	✓	5/6
MR. MOHAMMED ABDULLA SULTAN AL SALAMI	✓	✓	✓	✓	✓	✓	6/6
MR. SAIF SULTAN ADBULLA AHMED AL SALAMI	✓	✓	✗	✓	✓	✓	5/6
DR.ABDULLA MOHAMED AL KHADEEM ALANTALI	✓	✓	✓	✓	✓	✓	6/6
MS. RAHEEMA AHMAD MURAD AL RAYSSI	✓	✓	✓	✓	✓	✓	6/6
CAPT. SALEM ABDULLA ABDULRAHMAN AL AFKHAM	✓	✓	✓	✓	✗	✓	5/6
MR. HUMAID MOHAMEN HUMAID AL YAMAHI	✓	✓	✓	✓	✗	✓	5/6
MR. SAEED MUBARAK OBAID AHMED AL ZAHMI	✓	✓	✓	✓	✓	✓	6/6
MR. FAISAL SULAIMAN MUSA AL JASSEM	✓	✓	✓	✓	✓	✓	6/6



ATTENDED



NOT ATTENDED

NO ATTENDANCE BY A PROXY FOR THE YEAR 2025

NO CIRCULAR RESOLUTIONS DURING 2025

## COMMITTEES OF THE BOARD OF DIRECTORS

### 5.1 AUDIT COMMITTEE

The Audit Committee of Al Fujairah National Insurance Company PJSC has been established by the Board of Directors to assist in overseeing, monitoring, and reviewing the Company's financial integrity, governance, risk management, and internal control systems. The Committee ensures the quality and accuracy of financial statements and reporting, the effectiveness of governance frameworks, and compliance with applicable laws, regulations, and the Company's Code of Conduct. Additionally, the Committee oversees the statutory audit process, the performance of the External Auditor, and the effectiveness of the Internal Audit (IA) function.

#### THE AUDIT COMMITTEE CHAIRMAN'S ACKNOWLEDGMENT OF HIS RESPONSIBILITY FOR THE COMMITTEE SYSTEM AT THE COMPANY

Capt. Salem Abdullah Abdulrahman Al Afkham, chairman of the audit committee, acknowledges responsibility for the committee's system within the company, oversees its work mechanism, and ensures its effectiveness.

#### NAMES OF THE AUDIT COMMITTEE MEMBERS

MEMBER'S NAME	POSITION	DESIGNATION
CAPT. SALEM ABDULLA ABDULRAHMAN AL AFKHAM	<b>CHAIRMAN</b>	NON - EXECUTIVE / INDEPENDENT
MR. SAEED MUBARAK OBAID AHMED AL ZAHMY	<b>MEMBER</b>	NON - EXECUTIVE / NON - INDEPENDENT
MR. FAISAL SULAIMAN MUSA AL - JASSIM	<b>MEMBER</b>	NON - EXECUTIVE / INDEPENDENT

#### AUDIT COMMITTEE FUNCTIONS AND DUTIES ASSIGNED THERETO.

The responsibilities of the Audit Committee are in line with SCA Corporate Governance Guide Decision 3/RM 2020 and the CBUAE Regulations and Standards for Insurance Companies. The Audit Committee undertakes the following duties and responsibilities.

- Develop and implement a policy for engaging external auditors, and present a report to the board of directors outlining significant issues requiring attention, accompanied by recommendations for necessary actions.
- Assessing the adequacy of Senior Management, and the extent of their application of the Board's directions.
- Supervise and ensure the independence and objectivity of external auditors, engage in discussions regarding the nature and extent of the audit process, and evaluate its effectiveness in line with accepted auditing standards.
- Oversee the integrity of the company's financial data and its reports, conducting regular reviews throughout the year, with particular emphasis on the following:
  1. Any modifications to accounting policies and practices.
  2. Identifying areas subject to management estimation.
  3. Significant revisions resulting from the audit process.
  4. Compliance with accounting standards mandated by the regulatory authority.
- Ensuring compliance with listing regulations, disclosure mandates, and other legal prerequisites pertinent to financial reporting preparation.
- Collaborating with the board of directors, executive management, and the CFO to fulfill its responsibilities, with the committee mandated to convene with the company's external auditor at least once annually.
- Addressing any noteworthy or unconventional matters arising or requiring inclusion in reports and accounts, and giving careful consideration to concerns raised by the CEO or CFO, the compliance Director, or the auditor.
- Assessing the company's financial control systems, internal controls, and risk management protocols.

**AUDIT COMMITTEE FUNCTIONS AND DUTIES ASSIGNED THERETO.**

- Engaging in discussions with management regarding the internal control system and verifying its efficacy in establishing a robust internal control framework.
- Approving the appointment and dismissal of the head of internal audit, evaluating his performance, and verifying the sufficiency of his compensation.
- Reviewing significant investigation findings concerning internal control matters delegated by the board of directors or initiated by the committee with board approval.
- Ensuring alignment between the internal auditor and external auditor, and securing requisite resources for the internal audit function, while also evaluating its efficiency.
- Scrutinizing the company's financial and accounting policies and procedures.
- Reviewing the external auditor's report, their action plan, and any significant queries raised by the auditor regarding accounting records, financial statements, and control systems, and providing responses and approvals as necessary.
- Ensuring the board promptly addresses clarifications and significant issues raised in the external auditor's report.
- Establishing mechanisms for employees to confidentially report potential violations in financial reporting, internal controls, or other areas, and undertaking impartial and thorough investigations into such violations.
- Monitoring the company's adherence to professional conduct regulations. violations as well as preparing a report to the board in this regard.
- Guaranteeing the enforcement of the committee's operational protocols and the powers delegated to it by the board of directors.
- Presenting a comprehensive report to the board of directors addressing the matters outlined in this item.
- Addressing any additional issues as directed by the board of directors.
- Reviewing the internal audit's charter annually, and approving any changes to the charter.

During the year 2025, AIFNIC held four (4) Audit Committee meetings. The details of attendance are as follows:

MEMBER'S NAME	MEETING'S DATES 2025				TOTAL NUMBER OF ATTENDANCE
	19 Feb 2025	12 May 2025	16 May 2025	5 Nov 2025	
Capt. SALEM ABDULLA ABDULRAHMAN AL AFKHAM	✓	✓	✓	✓	4/4
MR. SAEED MUBARAK OBAID AHMED AL ZAHMY	✓	✓	✓	✓	4/4
MR. FAISAL SULAIMAN MUSA ALJASSIM	✓	✓	✓	✓	4/4

✓ ATTENDED

✗ NOT ATTENDED

## COMMITTEES OF THE BOARD OF DIRECTORS

### 5.2 NOMINATIONS AND REMUNERATIONS COMMITTEE

The Board Nominations & Remunerations Committee is a permanent committee of Al Fujairah National Insurance Company PJSC that reports to the Board of Directors. The Committee is established to ensure that nomination and remuneration arrangements support the strategic aims of the business, facilitate the nomination and election of Board members with the necessary technical skills and experience to serve the Company's interests, and oversee the recruitment, motivation, and retention of senior executives. These efforts are carried out while complying with regulatory and governance requirements, meeting shareholder expectations, and aligning with the broader employee population's interests.

In its nomination role, the Committee is responsible for identifying and recommending suitable candidates for directorship and executive positions as required by the Board.

This Terms of Reference outlines the purpose, composition, organization, and responsibilities of the Nominations & Remunerations Committee.

#### THE NOMINATION AND REMUNERATION COMMITTEE CHAIRMAN'S ACKNOWLEDGMENT OF HIS RESPONSIBILITY FOR THE COMMITTEE SYSTEM AT THE COMPANY

Humaid Mohammed Humaid Al Yamahi, Chairman of the Nominations and Rewards Committee, acknowledges responsibility for the committee's system within the company, oversees its work mechanism, and ensures its effectiveness.

#### NAMES OF THE COMMITTEE MEMBERS

MEMBER'S NAME	POSITION	CATEGORY (EXECUTIVE, NON-EXECUTIVE OR INDEPENDENT)
MR. HUMAID MOHAMED HUMAID AL YAMAHI	CHAIRMAN	NON-EXECUTIVE / NON-INDEPENDENT
MR. SAEED MUBARAK OBAID AHMED AL ZAHMY	MEMBER	NON-EXECUTIVE / NON-INDEPENDENT
MR. FAISAL SULAIMAN MUSA ALJASSIM	MEMBER	NON-EXECUTIVE / INDEPENDENT

#### NOMINATION & REMUNERATION COMMITTEE FUNCTIONS AND DUTIES ASSIGNED THERETO

The responsibilities of the Nomination & Remuneration Committee are in line with SCA Corporate Governance Guide Decision 3/RM 2020 and the CBUAE Regulations and Standards for Insurance Companies. The Nomination & Remuneration Committee undertakes the following duties and responsibilities:

- **Develop a policy for awarding bonuses, benefits, incentives, and salaries to board members and company employees, and review it annually. The committee must ensure that the bonuses and benefits granted to the company's senior executive management are reasonable and commensurate with the company's performance.**

## 5.2 NOMINATIONS AND REMUNERATIONS COMMITTEE

- Ensure the ongoing independence of independent members. If the committee determines that a member no longer meets the independence criteria, it must refer the matter to the board of directors. The board shall then inform the member in writing at their registered address with the company about the reasons for the loss of independence. The member must respond to the board within fifteen days of receiving the notification. The board will decide whether the member remains independent at the first meeting following the member's response or the expiration of the specified period without a response. If the member loses this status, it will not affect the minimum number of independent members required on the board. This should be considered when forming committees while adhering to the provisions of the amended Companies Law. If the board's decision to revoke the reasons or justifications for independence from the member would impact the minimum percentage of independent members required on the board, the board shall appoint an independent member to replace this member, subject to approval by the first general assembly of the company to consider the board's decision.
- Identify the company's competency requirements at the senior executive management and employee levels, and establish criteria for their selection.
- Develop the company's human resources and training policy, oversee its implementation, and review it annually.
- Coordinate and oversee the procedures for nominating board members in accordance with applicable laws and regulations.

During 2025 , AFNIC held one (1) Nominations & Remunerations Committee meeting. The details of attendance are as follows:

MEMBER'S NAME	MEETING'S DATES 2025	TOTAL NUMBER OF ATTENDANCE
	6 Aug 2025	
MR. HUMAID MOHAMED HAMID AL YAMAHI	✓	1/1
MR. SAEED MUBARAK OBAID AHMED AL - ZAHMI	✓	1/1
MR. FAISAL SULAIMAN MUSA ALJASSIM	✓	1/1

✓ ATTENDED

## COMMITTEES OF THE BOARD OF DIRECTORS

### 5.3 INVESTMENT COMMITTEE

The Board has established the Investment Committee to oversee the Company's investment strategy, evaluate investment proposals, monitor the performance of the investment portfolio, and implement action plans to achieve targeted investment income in alignment with the Company's growth objectives.

**The chairman of the Investment Committee acknowledgment of his responsibility for the Committee system at the company**

Saif Sultan Abdulla Ahmed Al-Salami, Chairman of the Investment Committee, acknowledges responsibility for the committee's system within the company, oversees its work mechanism, and ensures its effectiveness

#### NAMES OF THE MEMBERS OF THE INVESTMENT COMMITTEE

MEMBER'S NAME	POSITION	DESIGNATION / CATEGORY (EXECUTIVE, NON-EXECUTIVE OR INDEPENDENT)
MR. SAIF SULTAN ADBULLA AHMED AL SALAMI	CHAIRMAN	BOARD MEMBER / NON-EXECUTIVE / NON-INDEPENDENT
DR. ABDULLA MOHAMED AHMED AL KHADEEM ALANTALI	MEMBER	BOARD MEMBER / NON-EXECUTIVE / INDEPENDENT
MR. ANTOINE AL MAALOULI	MEMBER	CHIEF EXECUTIVE OFFICER / EXECUTIVE / NON-INDEPENDENT
MR. MUKHTAR AHMAD	MEMBER	FINANCE DIRECTOR / EXECUTIVE / NON-INDEPENDENT

#### THE INVESTMENT COMMITTEE FUNCTIONS AND DUTIES ASSIGNED THERE TO

- Ensure that the company's assets are diversified and appropriately allocated to enable efficient responsiveness to changing economic conditions, including fluctuations in financial and real estate markets.
- Reviewing the performance of the Company's assets annually.
- Preparing and reviewing the investment policy, reviewing its performance, implementation and managing its risks, on an annual basis.

- Focus on maintaining assets to cover technical provisions and other long-term insurance obligations or property and liability commitments.
- Conduct thorough reviews to evaluate the creditworthiness of related parties with which the company may engage in significant transactions.
- Develop a policy and framework for stress testing all investments, including regular stress testing encompassing a variety of market scenarios, and changes in investment, operational, social, and economic factors.
- Submit quarterly reports to the board on the performance of the Company's investment portfolio.
- Perform proper research and due diligence before recommending additional investments for the Company's benefit.

During 2025, the Investment Committee held one (1) meetings. The details of attendance are as follows:

MEMBER'S NAME	MEETING'S DATES	TOTAL NUMBER OF ATTENDANCE
	4 Dec 2025	
MR. SAIF SULTAN ADBULLA AHMED AL SALAMI	✓	1/1
Dr. ABDULLA MOHAMED AHMED AL KHADEEM ALANTALI	✗	0/1
MR. ANTOINE AL MAALOULI	✓	1/1
MR.. MUKHTAR AHMAD	✓	1/1

✓ ATTENDED

✗ Not A TTENDED

## COMMITTEES OF THE BOARD OF DIRECTORS

### 5.4 Board Risk COMMITTEE

The Board Risk Committee of Al Fujairah National Insurance Company PJSC is responsible for overseeing the Company's risk management framework, ensuring its alignment with regulatory requirements and strategic objectives. The Committee identifies, assesses, and mitigates key risks that may impact the business, while also monitoring risk exposure, compliance, and internal controls to safeguard the Company's financial stability.

**The Risk committee Chairperson's Acknowledgement of her personality for the committee system al the company.**

MS. RAHEEMA AHMAD AL RAYSSI AKHAM , chairperson of the risk committee, acknowledges responsibility for the committee's system within the company, oversees its work mechanism, and ensures its effectiveness .

#### NAMES OF THE AUDIT COMMITTEE MEMBERS

MEMBER'S NAME	POSITION	CATEGORY (EXECUTIVE, NON-EXECUTIVE OR INDEPENDENT)
MS. RAHEEMA AHMAD AL RAYSSI AKHAM	CHAIRPERSON	NON-EXECUTIVE / INDEPENDENT
MR. SAIF SULTAN ADBULLA AHMED AL-SALAMI	MEMBER	NON-EXECUTIVE /NON- INDEPENDENT
DR. ABDULLA MOHAMED AHMED AL KHADEEM ALANTALI	MEMBER	NON-EXECUTIVE / INDEPENDENT

## 5.4 Board Risk COMMITTEE

### THE Board Risk COMMITTEE FUNCTIONS AND DUTIES ASSIGNED THERE TO

- Review and monitor the Company's future risk strategy, its risk appetite, in particular, in relation to capital, liquidity and operational risk and make recommendations on risk appetite to the Board.
- Review of the design, completeness, and effectiveness of the risk management framework relative to the Company's activities that would threaten its business model, future performance, solvency or liquidity.
- Ensure the Company has a comprehensive risk management strategy, risk governance framework and policies that are consistent with the nature and volume of the Company's activities, monitor its implementation, review and update it, based on the Company's internal and external changing factors.
- Review and approve risk policies and any material changes made to these to be recommended to the Board for approval (if applicable)
- Responsible for implementation of an effective risk culture, compliance culture and internal controls across the Company.
- Review emerging risks and stress tests which could impact the adequacy of economic, regulatory capital and liquidity and provide challenge and proposed actions where relevant.
- Oversee and ensure Company's risks are at acceptable level as per the risk appetite and that the Company's risks do not exceed such level.

## 5.4 Board Risk COMMITTEE

- Supervise the risk management framework of the Company and evaluate the effectiveness of the framework and mechanisms of identifying and monitoring the risks that threaten the Company, in order to identify areas of inadequacy and adequacy.
- Review and recommend to the Board for approval and material regulatory filings including the Own Risk and Solvency Assessment (ORSA) methodology and its Report.
- The Committee shall have effective communication and coordination between the Board Audit Committee and the Board Risk Committee to facilitate the exchange of information and effective coverage of all risks, including emerging risks, and any needed adjustments to the Company's Risk Governance Framework.
- Any other matter delegated by the Board of Directors.

During the year 2025, AIFNIC held four (4) Risk Committee meeting. The details of attendance are as follows:

MEMBER'S NAME	MEETING'S DATES 2025				TOTAL NUMBER OF ATTENDANCE
	9 July 2025	5 Nov 2025	5 Dec 2025	30 DEC 2025	
MS. RAHEEMA AHMAD AL RAYSSI AKHAM	✓	✓	✓	✓	4/4
MR. SAIF SULTAN ADBULLA AHMED AL SALAMI	✓	✓	✓	✓	4/4
DR. ABDULLA MOHAMED AHMED AL KHADEEM ALANTALI	✓	✓	✓	✓	4/4

✓ ATTENDED

## AFNIC's Risk Management Approach: Strategies, Exposures, and Forward-Looking Considerations

### KEY POINTS CONCERNING AFNIC'S RISK EXPOSURES AND RISK MANAGEMENT STRATEGIES.

AFNIC's operations continue to be diversified across multiple business lines and geographical areas to create a balanced portfolio. The careful management of this diversity enables AFNIC to keep exposure within the defined risk appetite while leveraging diversification benefits. AFNIC's risk management framework ensures the protection of our policyholders' interests, ensuring capital adequacy through clear risk limits and risk selection criteria.

AFNIC's risk exposure is actively monitored for all areas of business performance by the adoption of a structured framework to aggregate and manage concentrations. AFNIC's comprehensive reinsurance strategy mitigates significant exposures across all business performance areas.

### INFORMATION ON THE PURPOSE, STRATEGIES, STRUCTURES, AND RELATED RISKS AND CONTROLS OF MATERIAL AND COMPLEX OR NON-TRANSPARENT ACTIVITIES:

#### Purpose:

To identify, assess, and manage financial and non-financial risks while ensuring stability, liquidity, and regulatory compliance.

#### Strategies:

Pro-active risk identification, diversification, fraud risk management, data analytics for risk assessment, and stress testing for vulnerabilities.

#### Structure:

Corporate governance with clear roles and responsibilities, oversight committees, and the Three Lines of Defence model to ensure effective risk management.

#### Related Risks and Controls:

Stringent risk selection, capital oversight, contingency planning, fraud detection, and independent oversight from internal and external audits.

### Forward looking statements and foreseeable risk factors:

AFNIC employs a forward-looking risk strategy, vigilantly identifying and mitigating emerging risks. AFNIC prioritizes climate change, technology disruption, cybersecurity, and political instability, all of which are rapidly evolving. In alignment with its growth objectives, AFNIC is strengthening its Risk Management Framework to respond effectively to shifts in both the business and regulatory landscape.

### 5.5 INSIDER TRADING SUPERVISION COMMITTEE

The Committee Chair of the Supervision and Follow-up Committee of insider's transactions acknowledgment of his responsibility for the Committee system at the company.

I, Mukhtar Ahmad, the Committee chair of the Committee for Monitoring and Supervising the Transactions of Informed Persons, acknowledge responsibility for the committee's system within the company and for oversees and ensures its effectiveness.

MEMBER'S NAME	POSITION
MR. MUKHTAR AHMAD	COMMITTEE CHAIR
MR.EIAD ABSSI	MEMBER

#### THE SUPERVISION AND FOLLOW-UP COMMITTEE OF INSIDER'S TRANSACTIONS FUNSCTIONS AND DUTIES

The duties of the Committee are in accordance with Article (33) of SCA Corporate Governance Guide Decision 3/RM 2020. The Committee undertakes the following duties:

- Safeguard non-public information owned by the company.
- Ensure that non-public information remains confidential and is not disclosed to individuals outside the company, including family, friends, or other employees unless such disclosure is necessary for business purposes.
- Monitor the activities of individuals who have access to the company's proprietary information, whether they engage in transactions themselves or through intermediaries, involving securities of the company.
- Oversee the dissemination of any data or the provision of statements or information that could impact the market value of securities and influence investor decisions.
- Guarantee that internal company information is not utilized for trading securities on the market.

### NUMBER OF SUPERVISION AND FOLLOW-UP COMMITTEE OF INSIDER'S MEETINGS HELD DURING THE YEAR 2025

During the year 2025, the Committee of follow-up and supervision of insiders' trading held one (1) meeting. The meeting details of attendance is as follows;

MEMBER'S NAME	MEETING'S DATES 2025	NUMBER OF ATTENDANCE
	13- OCT	
MR. MUKHTAR AHMAD	✓	1/1
MR. EIAD ABSSI	✓	1/1

✓ ATTENDED

### Assessment of the Board of Directors

In 2025, an internal assessment of the Board of Directors, Its member and committees was conducted. The results were reviewed by the Chairman and the chairman of the Nomination and Compensation Committee, which concluded that the Board continues to function effectively while also identifying some areas for further enhancement.

An internal assessment of the Executive Management and its members was conducted as well. The results were reviewed by the Chief Executive Officer in coordination with the Chairman of the Board, confirming that Executive Management continues to perform its responsibilities effectively while identifying areas for further improvement and strengthening of management practices.

## RELATED PARTY TRANSACTIONS

### DETAILS OF TRANSACTIONS CONDUCTED WITH RELATED PARTIES ( STAKEHOLDERS ) DURING THE YEAR 2025

#### A related party is defined as follows:

A person or a close member of that person's family is related to the Company if that person:

- Has control or joint control over the Company;
- Has significant influence over the Company; or
- Is a member of the key management personnel of the Company or a parent of the Company?

Transactions with related parties

The company engages in transactions with related parties as part of its regular business operations. The management believes that the terms of such transactions are not significantly different from those that could have been obtained from third parties.

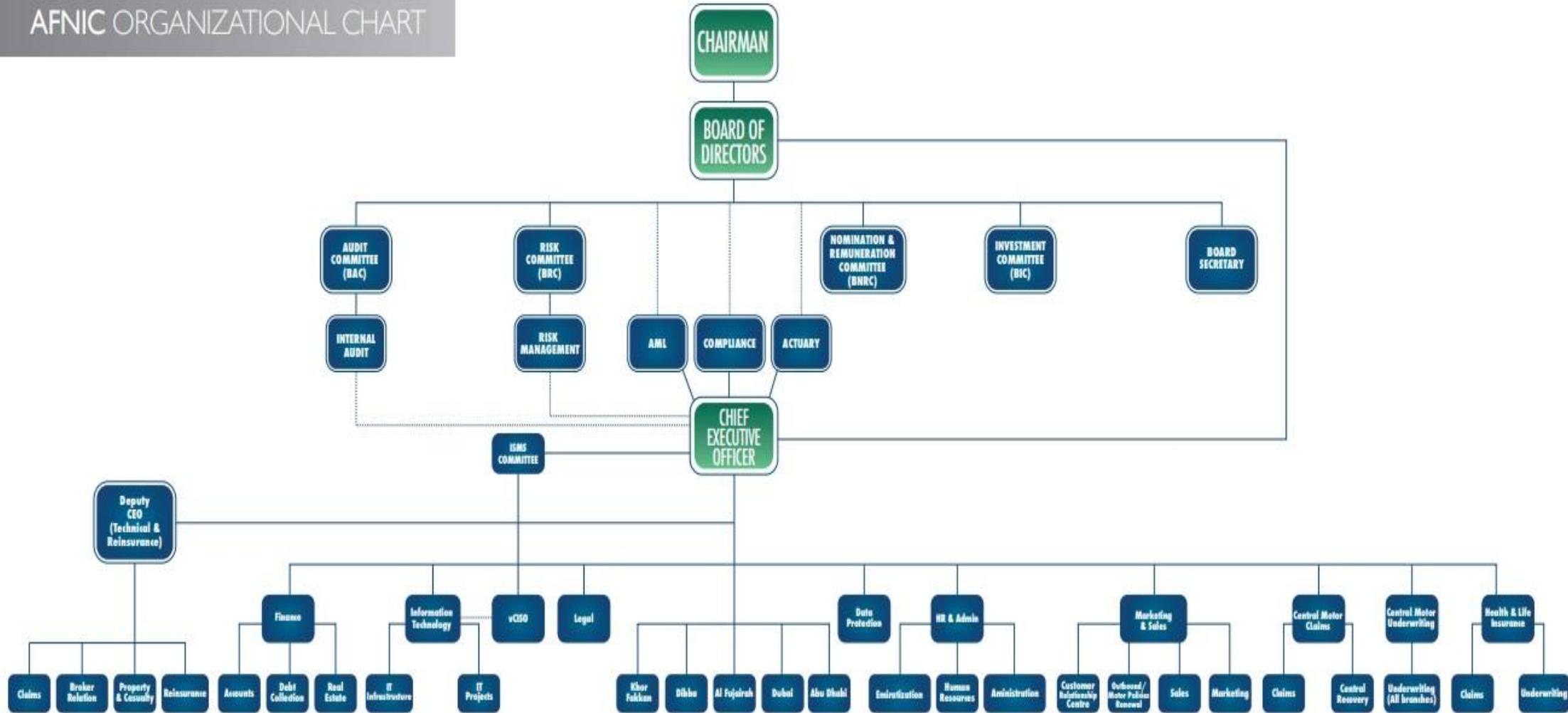
During the year 2025, the Company entered into transactions with Related Parties as per the details given below

TYPE	RELATIONSHIP	Total
Claims Settled	Company Under Common Control	13,456,293
Gross Written Premium	Company Under Common Control	71,,540,278
Gross Written Premium	Board Member	218,415
Investment in Fixed Deposit	Company Under Common Control	70.459,009
<b>Grand Total</b>		<b>155,673,996</b>

Also Attached below is a statement of the transactions that the company made during 2025, which equal 5% or more of the company's capital.

Company Name	RELATIONSHIP	TYPE	Total
NATIONAL BANK OF FUJAIRAH	Company Under Common Control	Gross Written Premium	12,924,346
NATIONAL BANK OF FUJAIRAH	Company Under Common Control	Fixed Deposit	10,000,000
NATIONAL BANK OF FUJAIRAH	Company Under Common Control	Fixed Deposit	10,000,000
NATIONAL BANK OF FUJAIRAH	Company Under Common Control	Fixed Deposit	10,000,000
NATIONAL BANK OF FUJAIRAH	Company Under Common Control	Fixed Deposit	10,000,000
<b>Grand Total</b>			<b>52,924,346</b>

AFNIC ORGANIZATIONAL CHART



## EXECUTIVE MANAGEMENT DURING THE YEAR 2025

### The task and power of Directors carried out by member of the Board or the Executive Management during 2025 based on delegation from the Board

The Board of Directors has authorized the executive management to carry out all activities related to the company's business as stipulated in the Articles of Association. This includes insurance operations, claims settlements, real estate management, and making appropriate decisions that enhance the company's performance. However, any decisions related to the company's strategic policies, such as investment policies, contract signing, and loans, must be referred to the Board of Directors for approval. It is noted that the delegation of authority is renewed annually and remains valid until July 20, 2025.

The Executive Management supports the Chief Executive Officer (CEO) in the development of strategies, budgets, policies, and procedures, as well as in handling significant operational matters. They also ensure effective internal communication within the organization.

The CEO operates in accordance with the authority delegated by the Board of Directors through a Power of Attorney. With the support of the Executive Management team, the CEO is responsible for the day-to-day management of the business, in line with the annual Strategic Plan approved by the Board of Directors

The major duties and responsibilities delegated to the Executive Management by virtue of a Power of Attorney are but not limited to :

- Transact, manage, conduct, and perform all commercial, financial, and insurance matters, as well as exercise any powers deemed necessary or relevant to the business and affairs of the Company's operations within the United Arab Emirates, in accordance with the provisions of the Power of Attorney and within the limits specified in the Delegation of Authority Matrix..
- Manage the Company's accounts with any bank(s) in accordance with the provisions of the Power of Attorney and within the limits outlined in the Delegation of Authority Matrix.
- Represent the Company in all financial agreements approved by the Board of Directors, in accordance with the provisions of the Power of Attorney and within the limits specified in the Delegation of Authority Matrix.
- Represent the Company in all legal matters, including the settlement, compromise, discharge, or composition of claims, as per the provisions of the Power of Attorney and within the limits outlined in the Delegation of Authority Matrix.
- Purchase or lease residential, business, and other premises and facilities required for the Company's operations, in accordance with the provisions of the Power of Attorney and within the limits specified in the Delegation of Authority Matrix.

## EXECUTIVE MANAGEMENT'S SALARIES AND BENEFITS

### 9.1 STATEMENT OF THE SENIOR EXECUTIVE IN THE FIRST AND SECOND GRADE ACCORDING TO THE COMPANY'S ORGANIZATIONAL STRUCTURE

Position	Date of appointment
The Chief Executive Officer (CEO)	16/01/1981
Deputy Chief Executive Officer (Dy CEO)	19/04/2003
Account & Financial Director	01/06/2023
Director of Human Resources, Marketing, and Administration	02/02/2014
Compliance Director	21/12/2002
Central Claim Director	01/02/1982
East coast Regional Director	02/08/2003
Information Technology Director	28/09/2003
Internal auditor Director	12/07/2015
Property & Casualty Director	13/11/2011
Central Underwriting Manager	15/06/1991
Legal affair Manager	13/10/2025
Board of secretary	01/02/2009
Property & Casualty Senior Manager	24/05/1977
AML Officer	22/02/2022

**The total salaries and allowances paid for the year 2025**

8,439,192

**The total bonuses paid for the year 2025**

1,722,372

**Any other cash or in-kind bonuses for the year 2025 or deserving in the future**

N/A

## 9.2 EXECUTIVE MANAGEMENT'S SALARIES AND BENEFITS

- The Board of Directors has approved the remuneration policy that aims to enable the company to attract, retain, and motivate highly qualified members for the Board and Executive Directors.
- The remuneration policy seeks to enable the company to provide a well-balanced and performance-related compensation package, taking into account shareholders' interests, industry standards, and relevant corporate regulations.
- The remuneration policy will ensure that the interests of Board members & senior executives are aligned with the business strategy and risk tolerance, objectives, values, and long-term interests of the company and will be consistent with the "pay-for-performance" principle.
- The remuneration policy will ensure that remuneration to directors, key managerial personnel, and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.
- The Remuneration of employees largely consists of basic remuneration, perquisites, allowances, and bonus. The components of remuneration vary for different employee grades and are governed by industry patterns, qualifications and experience of the employee, responsibilities handled by him, his individual performances, etc. The annual variable pay of senior managers is linked to the Company's performance in general and their individual performance for the relevant year is measured against specific major performance areas which are closely aligned to the Company's objectives.
- Based on the recommendation of the Nomination & Remuneration Committee, remuneration to the Non-Executive Directors is to be decided by the Board of Directors, and distributed to them based on their participation and contribution to the Board/certain Committee.

## EXTERNAL AUDITOR

The BDO Chartered Accountant & Advisors audit office is one of the largest offices operating in the country in the field of external auditing. The office has been present in the UAE for a long time, earning a good reputation in the business community due to its extensive experience in this field. It's worth noting that the office has been conducting external audit work for the company since 2024, and there is no other external auditor performing auditing or providing financial services to the company. The external auditor is completely independent from the executive management and the Board of Directors.

### FEES AND COSTS RELATED TO AUDITING OR SERVICES PROVIDED BY THE EXTERNAL AUDITOR DURING THE YEAR 2025

The Name of the Audit Firm	BDO Chartered Accountant & Advisors
The Name of the Partner	Mohammad Afzal Koya
The number of years spent as an external auditor for the company	2
The number of years the partner auditor has spent auditing the company's accounts.	2
The total audit fees for the year 2025	275,000 AED
Fees and costs of other special services in addition to financial statement auditing for the year 2025	0
Fees specifically for anti-money laundering services.	
Details and nature of other services provided (if any). If there are no other services, this shall be expressly stated.	NO OTHER SERVICES PROVIDED
A statement of other services performed by another external auditor other than the company's auditor to audit the information systems management during the year 2025	20,000 AED

There were no reservations mentioned by the auditors in their opinion on the financial statements for the year ended 31 December 2025.

## INTERNAL CONTROL SYSTEM

The Board of Directors acknowledges its responsibility for establishing and maintaining a sound system of internal control and risk management within the Company. The Board has undertaken a review of the operating framework of the internal control system to ensure that it is adequate and effective in managing the Company's operations and associated risks. Based on the information provided and the reviews conducted during the year, the Board confirms that the internal control system is operating effectively and that continuous monitoring and improvement mechanisms are in place.

In 2025, no significant control issues or non-compliance were identified within the company.



## INTERNAL AUDIT FUNCTION

The Internal Audit function operates as an independent and objective assurance and advisory service, aimed at enhancing the company's value and optimizing its operations. It supports the organization's objectives by employing a structured, systematic approach to assess and improve the effectiveness of risk management, control, and governance processes.

AFNIC's Internal Audit function is led by Mr. Mohammed Sultan Abu Salem, who has served as Manager - Internal Audit since his appointment on July 12, 2015. He holds a Bachelor's degree in Accounting and brings 19 years of experience in internal audit management within the insurance sector. He is responsible for regularly reporting the internal audit function's findings to the Audit Committee.

In 2025, the Internal Audit Department issued Five reports.

### INTERNAL AUDIT MANAGEMENT MECHANISM

- The management convenes annually with the audit committee to endorse the management's work plan.
- Evaluation of the implementation of the annual audit plan.
- Assessment of risk audit and challenges encountered by the company.
- Review of the effectiveness of audit procedures, audit methodologies, and

There were no major problems encountered by the company during the year ended on 31/12/2025



## COMPLIANCE FUNCTION

The Compliance function operates as an independent entity, ensuring that the company fully adheres to all applicable laws, regulations, and guidelines set by regulatory authorities.

At AFNIC, the Compliance Department is structured around a dedicated core team led by the Compliance Director, Ms. Suzan Adel El Sayed. She holds a Bachelor's degree in Business Administration and P.Master's degree in Law and International Diploma in Governance Risk & Compliance by International Compliance Association.

Ms. El Sayed initially joined AFNIC as Senior Manager of the Central Litigation Department on December 21, 2002, and assumed leadership of the Compliance Department on June 1, 2023.

As Compliance Director, she oversees all compliance-related activities within AFNIC, ensuring the company's operations align with regulatory requirements and industry best practices. The Compliance Department is responsible for developing, implementing, and continuously monitoring compliance policies and procedures to uphold regulatory standards and reinforce a culture of compliance across the organization.



## VIOLATIONS COMMITTED DURING THE FISCAL YEAR 2025

- AFNIC did not commit any material violations during 2025.
- No board members were sanctioned by any national or foreign judicial authority.



The company is committed to the community and the environment with the following obligations, which are deemed necessary to fulfill and maintain:

- Compliance with all laws, regulations, and systems enacted for environmental preservation.
- Participation in events organized for environmental conservation.
- Contribution to any event organized for this purpose.
- The company contributes to serving the community in all economic, social, and cultural activities organized by governmental or non- governmental entities.
- The company trains citizen employees for qualification and subsequently hires some of them according to the company's annual plan.
- The company has contributed to and supported some events organized to serve civil society, as follows:

## THE COMPANY CASH CONTRIBUTIONS DURING THE YEAR 2025

EVENTS & CONTRIBUTION VALUE IN AED		EVENT & CONTRIBUTION VALUE IN AED	
Ajman Club for Disabled	50,000	Nair Service Society VishuSandhya	5,000
AL Tareq Rehabilitation & Autismus Center	10,000	Fujairah Bodybulding Championship	10,000
Fujairah International Piano competition	10,000	Sevanam SNDP Yogam Ponnonam	5,000
Indian Social Club – Souvenir book	2,500	Selected Bavikara UAE Cricket Premier League	3,000
CSR - Philippines school, mosque, and waterwheel construction	69,900	Fujairah Traffic Week	5,000
Kerela Muslim Cultural Centre – Ameen Puthoor Memmorial Football tournament	1,000	Indian Cultural & Arts Society Orumayde Ponnonam	2,500
Rising GYM-Powerlifting Competition-2025	10,000	Fujairah Cricket Brothers Fujairah Super League	1,500
UAE Scout Pioneers	5,000	Perumbavaar Pravasi Association Onam Celebration	3,000
Wakilak for Tourism - insurance policy	1,000	Keralotsavam-Kairali Cultural Association	1,500
Zayed Radio For Qura'an - 5 insurance policies	3,500	UAE Kerela Muslim Cultural Centre	2,000
Donation to Individual	1,000	CAPSS Fujairah Mandala Makara Vilakku Festival	3,000
NSS Hindu College Changanassery Kalayasmrithi	5,000	Indian Cultural and Arts Society	2,500
Fujairah Culture & Media Authority	33,000		

**Total Contribution amount 245,900**

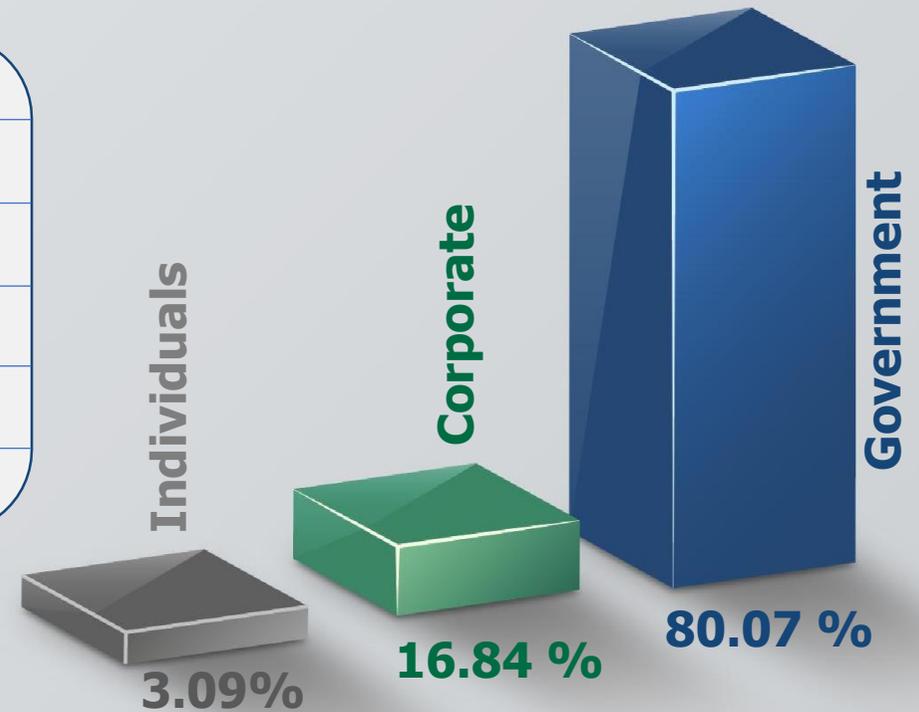
## GENERAL INFORMATION

THE COMPANY'S STOCK PRICE IN THE MARKET ( HIGHEST AND LOWEST PRICE ) AT THE END OF EACH MONTH DURING THE YEAR 2025

The closing price of the stock on 31/12/2025 was 210 dirhams

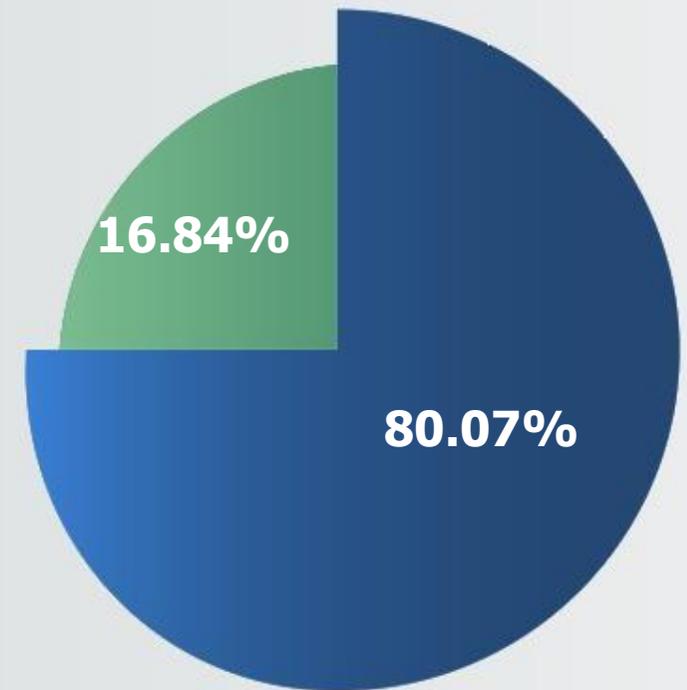
### STATEMENT OF STAKEHOLDERS' OWNERSHIP DISTRIBUTION AS OF 12/31/2025

No	CLASSIFICATION OF SHAREHOLDER	PERCENTAGE OF OWNED SHARES %			
		INDIVIDUALS	CORPORATE	GOVERNMENT	TOTAL
1	LOCAL	3.09	16.84	80.07	100
2	ARAB	-	-	-	-
3	FOREIGN	-	-	-	-
	<b>TOTAL</b>	<b>3.09</b>	<b>16.84</b>	<b>80.07</b>	<b>100</b>



## THE SHARHOLDERS WHO OWN 5% OR MORE OF THE COMPANY'S CAPITAL AS OF 2025

SHAREHOLDER	NUMBER OF OWNED SHARES	PERCENTAGE OF OWNED SHARES OF CAPITAL
Department of Industry & Economy Government of Fujairah	1,065,686	80.07 %
Fujairah Investment Company	224,175	16.84 %



## GENERAL INFORMATION

### STATEMENT OF THE DISTRIBUTION OF SHAREHOLDERS ACCORDING TO OWNERSHIP SIZE AS OF 31/12/2025

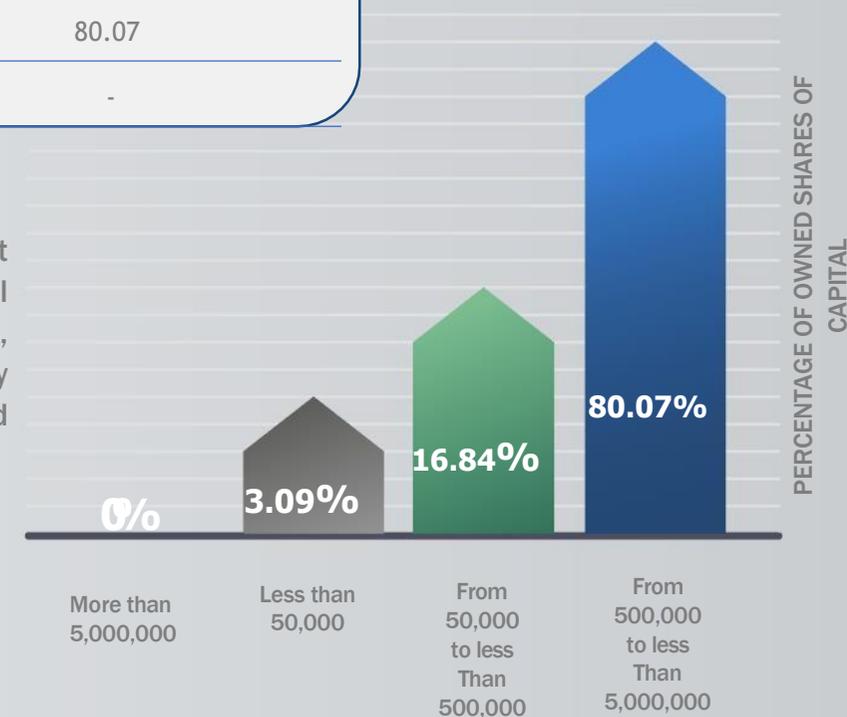
SHARE OWNERSHIP	NUMBER OF SHAREHOLDERS	NUMBER OF OWNED SHARES	PERCENTAGE OF OWNED SHARES OF CAPITAL
LESS THAN 50,000	12	41,139	3.09
FROM 50,000 TO LESS THAN 500,000	1	224,175	16.84
FROM 500,00 TO LESS THAN 5,000,000	1	1,065,686	80.07
MORE THAN 5,000,000	-	-	-

### PROCEDURES TAKEN REGARDING INVESTOR RELATIONS

The investor relations page on the company's website has been updated, to include contact details and communication channels for the investor relations department. Additionally, all relevant reports on interim financial results, minutes of General Assembly meetings, company disclosures, shareholder ownership percentages, dividend distributions, and any other investor-related matters have been made available to ensure transparency and accessibility.

### DETAILS OF INVESTOR RELATIONS OFFICER ON THE COMPANY'S

NAME	MR.EIAD FAYEZ ABSSI
EMAIL	<a href="mailto:Eiad.absi@fujinsco.ae">Eiad.absi@fujinsco.ae</a>
CONTACT NUMBER	+971 526 411 065



Investor information are available on our Investor Relations link Website page:  
[https://afnic.ae/en/Investor\\_Relations\\_home](https://afnic.ae/en/Investor_Relations_home)

#### DECISIONS PRESENTED AT THE GENERAL ASSEMBLY HELD DURING THE YEAR 2025

- No special resolutions were presented to the General Assembly during the year 2025

#### SECRETARY OF THE BOARD OF DIRECTORS

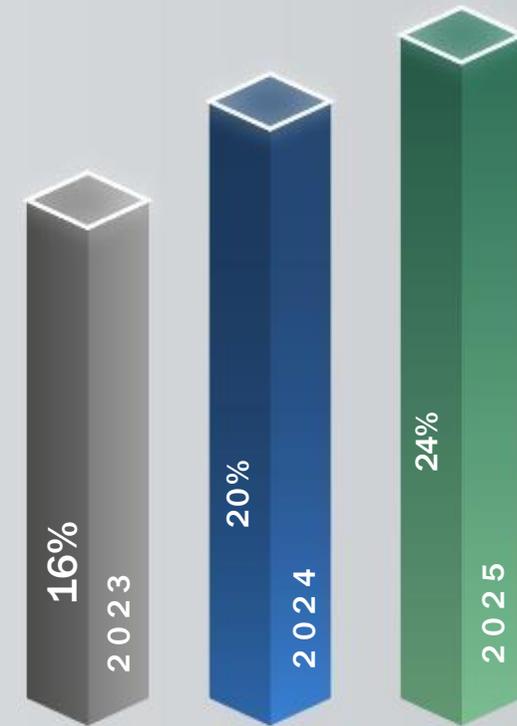
NAME	AWAD ALLAH ALI MOHAMMED KHIR
DATE OF APPOINTMENT	1/2/2009
EDUCATIONAL QUALIFICATIONS	BACHELOR'S DEGREE IN LAWS
PRACTICAL EXPERIENCE	LEGAL RESEARCHER FOR OVER 38 YEARS
JOB DUTIES	<ul style="list-style-type: none"> <li>• Organizing Board of Directors' meetings throughout the year.</li> <li>• Sending invitations to board members, recording minutes of board meetings, and ensuring the signing of minutes by members.</li> <li>• Maintaining digitally organized records of board minutes.</li> <li>• Facilitating procedures for conducting general assembly meetings.</li> <li>• Compiling the annual governance report.</li> <li>• Monitoring the phased and annual disclosure process.</li> </ul>

## GENERAL INFORMATION

- No significant events were encountered by the company during the year 2025.
- No transactions were conducted with related parties during the year 2025 that were equal to 5% or more of the company's capital

### RATIO IN THE COMPANY BY THE END OF THE YEARS 2023- 2024- 2025

YEAR	PERCENTAGE
2023	16%
2024	20%
2025	24%



LOCALIZATION RATIO

### PROJECTS AND INNOVATIVE INITIATIVES UNDERTAKEN BY THE COMPANY OR UNDER DEVELOPMENT DURING THE YEAR 2025

During 2025, the Company continued to pursue several initiatives aimed at enhancing product offerings, improving operational efficiency, and supporting digital transformation. Key initiatives include:

- **Longer Life Insurance Product** -The Company developed an individual life insurance product titled “Longer Life Insurance.” The product has been shared with reinsurers for review and technical assessment. Subject to their approval, the Company will proceed with the required regulatory approvals prior to launch.
  - **AI-Enabled Business Process Transformation**- The Company has initiated the implementation of an AI-enabled business process re-engineering program aimed at improving operational efficiency and decision-making. An internal AI Committee has been established, and the process of selecting qualified AI vendors has commenced.
  - **AI-Based Underwriting Portals** -The Company is evaluating the development of AI-based underwriting portals across various lines of business to enhance underwriting efficiency and strengthen risk assessment processes.
  - **FloodGuard Insurance Product** -FloodGuard was initially developed as a stand-alone product and is now offered as a bundled coverage with Motor Third-Party policies in response to increased demand for flood protection among motorists.
  - **Limited Loss War Risk Coverage** -The Company is working with reinsurers to develop a limited loss war risk coverage for SME properties and motor policies. The coverage will operate on a loss-limit basis to manage risk accumulation while providing basic protection to policyholders.
  - Development of the complaints system to effectively receive, track, and respond to customer complaints.
  - AFNIC 2024 Annual Report Highlights presented to the AFNIC Board of Directors using AI avatars.
  - Created QR code stand for customers to download the AFNIC App.
  - Opened New outlets at strategic locations.
  - Develop interactive videos, for motor insurance renewal reminder, using AI.
  - Improved the wellness of the employees through the Wellness Program, where we organised a fitness & health session and distributed sustainable wellness snack packages.
- These initiatives reflect AFNIC’s dedication to innovation ,ongoing efforts to strengthen corporate governance, enhance stakeholder engagement, and drive sustainable growth.



## THE ANNUAL AUDIT COMMITTEE REPORT

### The Audit Committee performed the following duties:

- Review with the management and the external auditors all significant matters on the quarterly and year-end financial statements and recommend its adoption by the Board.
- Monitor compliance with the financial reporting standards and regulatory requirements.
- Review the Company's financial and accounting policies and procedures.
- Review significant accounting and reporting issues, including:
  - Changes in accounting policies.
  - Significant adjustments resulting from the audit.
  - Ongoing concerns.
  - Adherence to accounting criteria set by the Securities and Commodities Authority.
  - Adherence to listing and disclosure rules and other financial reporting legal requirements.
  - Complex or unusual transactions or highly judgmental areas.
  - Ensure that the Company updates its policies, procedures, and control systems annually.
- Review any management letter from the external auditors and ensure the Executive Management takes corrective actions.
- Discuss significant issues and difficulties encountered in the interim or final audits.
- Review the effectiveness of AFNIC's risk management framework, assessment and responses to key business risks.
- Oversee and make recommendations on the appointment of external auditors to the Board, their fees and any questions relating to their resignation or removal.
- Develop and apply a policy for contracting with external auditors to provide audit and non-audit services and make a report to the Board of Directors to set forth the issues in respect of which action shall be adopted together with recommendations on necessary to-be-adopted steps.
- Evaluate on an annual basis external auditor qualifications, compliance with applicable laws, performance and independence. In performing this evaluation, the committee will obtain and review a report by the independent auditor describing the firm's internal quality-control procedures at least annually. Any material issues raised by the most recent internal quality-control review or peer review of the firm or by any inquiry or investigation by governmental or professional authorities related to one or more independent audits carried out by the firm and any steps taken to deal with any such issues and (to assess the auditor's independence) all relationships between the independent auditor and the company.
- Ensure that the Board responds in a timely manner to the clarifications and substantive issues raised in the auditor letter.
- Review the extent of non-audit services provided by the external auditors in relation to the objectivity and independence needed in the conduct of the audit and make such recommendations on these matters to the Board as the Committee sees fit.
- Review the mission and action plan of the external auditor and any material inquiries raised by the auditor to the Management in respect of accounting records, financial accounts or control systems, respond thereto and approve the same.

- Discuss with AFNIC's external auditor any audit problems or difficulties encountered during the audit and assess management's response relating to:
  - Restrictions on the scope of the external auditor activities.
  - Restrictions on the external auditor's access to requested materials.
  - Significant disagreements with the Management.
  - Material audit differences that the external auditor noted or proposed but for which the Company's financial statements were not adjusted.
  - Coordinate with the Board of Directors, Executive Management and Finance Director to meet with the External Auditors at each reporting period.
  - Review and approve plans, budget, staffing and organizational structure of the Internal Audit function and related Internal Audit activities.
- The Committee approved the annual Internal Audit Plan and reviewed all Internal Audit reports presented during the year, with particular focus on medium- and high-risk findings. The Committee assessed whether such findings indicated any significant violations or material weaknesses in internal controls.
- Review all reports submitted to the Committee by the Internal Audit Unit and Executive Managements responses to such reports.
- Evaluate the performance of the Internal Audit Department.
- On a regular basis, meet separately with the Internal Audit Director to discuss any matters that the Committee or Internal Audit believes should be discussed privately.
- Review the effectiveness of Internal Audit activities and compliance with the Resolution of the Chairman of Securities and Commodities Authority's Board of Directors' Decision No. (3/Chairman) of 2020 Concerning Approval of Joint Stock Companies Governance Guide.
- Provide the Internal Audit Director the right of direct access to the Chairman of the Committee and the Committee.
- Review the effectiveness of AFNIC's Internal Control systems, including information systems, and technology security and control.
- Ensure an annual review of Internal Control system is performed to determine the overall adequacy and effectiveness of AFNIC's Internal Control System.
- Discuss the Internal Control system with the Executive Management to ensure the latter's performance of its duties towards the development of an efficient Internal Control system.
- Discuss AFNIC's Policies and Procedures with the Executive Management to ensure the latter's performance of its duties towards the development of Policies and Procedures.
- Review with management and the Internal Audit Director the Charter, plans, activities, staffing, and organizational structure of the internal audit process.
- Investigate any potential violations resulting from fraud, conflict of interest, or the company's non-compliance with the rules of professional conduct in a confidential manner and take steps to conduct independent and fair investigations of those violations.
- Audit Committee ensured that each Related Party Transaction is reported properly in the Company's financial statements in accordance with the applicable international accounting standards.

**Capt. Salem Abdulla Abdulrahman Al Hammoudi**  
Chairman of the Audit Committee



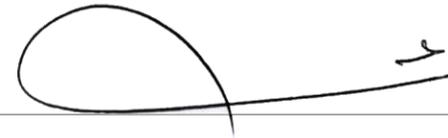
## THE BOARD OF DIRECTORS STATEMENT

The Board of Directors of AFNIC reaffirms its firm commitment to maintaining the highest standards of compliance with the applicable laws and regulations of the United Arab Emirates. In fulfilling its responsibilities, the Board ensures full adherence to the Company's internal policies and procedures designed to meet the regulatory requirements of the Securities and Commodities Authority, the Central Bank of the UAE, and other relevant regulatory Authorities.

The Board also remains fully committed to strengthening the Company's corporate governance framework and overseeing the effectiveness of risk management, internal control systems, compliance functions, internal audit activities, financial reporting processes, and external audit arrangements. Through this oversight, the Board promotes a culture of transparency, accountability, and integrity across the organization.



Mr. Abdul Ghafour Hashem Bahrouzian  
Chairman of the Board of Directors



Mr. Humaid Mohammed Humaid A Yamahi  
Chairman of the Nomination & Remuneration Committee



Capt. Salem Abdulla Abdulrahman Al Hammoudi  
Chairman of the Audit Committee



Mr. Mohammad Sultan Abu Salem  
Manager Internal Audit

AL FUJAIRAH NATIONAL  
INSURANCE COMPANY PJSC

2025  
SUSTAINABILITY REPORT



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# ABOUT THIS REPORT

We are pleased to present you the annual ESG report of 'Al Fujairah National Insurance Company' (AFNIC) for the period from 1/1/2025 to 31/12/2025. With over 45 successful years in the insurance value chain, AFNIC takes great pride in its transparent and ethically viable business model. Thus, through this report AFNIC seeks to further demonstrate its allegiance towards sustainable development practices using tangible and quantifiable measures aligning with the UN SDG 17, Abu Dhabi Economic Vision 2030, UAE Green Agenda 2015-2030 and UAE Centennial Plan 2071.

This report was constructed with reference to the Global Reporting Initiative (GRI) 'Core option' framework and include materials that are most important to our business and stakeholders. The information in this report was published on March 2025.

The GRI content Index will be available at the end of this report starting from page 64.

AFNIC welcomes any feedback or inquiries relating to this report through any of the following channels:

+971 9 223 3355 | Ext. 1402/1807/1811

 +971 9 222 4344

 [compliance@fujinsco.ae](mailto:compliance@fujinsco.ae)

 [DOWNLOAD](#)

[AFNIC Sustainability Report 2023](#)

[AFNIC Sustainability Report 2024](#)

## A MESSAGE FROM OUR CHIEF EXECUTIVE OFFICER

In this report, I am proud to present you with our efforts to achieve a sustainable business model, which has been the focal point of our success and growth. Our operations are aligned with the company's sustainability strategy to ensure creating shared value for all our stakeholders and achieving financial and operational profitability.

At AFNIC, we have been operating in the UAE since 1976 with success thanks to our progressively diversified operations. Our operations are aligned with the company's sustainability strategy to ensure creating shared value for all our stakeholders and achieving financial and operational profitability.

We monitor our sustainability performance in an effective way through the activities we conduct under the guidance of our Board of Directors. Our sustainability objectives are in line with the United Nations Sustainable Development Goals 2030, UAE Economic Vision 2030, UAE Green Agenda 2015-2030, and UAE Centennial Plan 2071.

That will not change going forward – we will continue to secure the future of our customers and society sustainably.

Along the years, we have made significant efforts to conduct business responsibly and achieve sustainable growth.



We developed a sustainability framework to ensure that our operations are performed in a responsible manner. We continued to improve our recruitment processes and talent management to ensure that we always employ and retain the best talent to lead the company forward, while adhering to the principles of integrity, transparency and accountability.

Why do we consider this non-financial report so important? Because we believe that the more our efforts are recognized and the more transparent we are about our plans, the greater the chances of others being encouraged to consider adopting sustainable strategies.

Further, we believe that presenting such sustainability report will serve as catalyst for self-assessment and continued improvement in our sustainability journey.

Finally, I would like to express my gratitude to all our shareholders, customers, and employees for their loyalty and trust they have placed in us. We will continue to grow our business and comply with the best governance practices and operate responsibly.

Sincerely Yours,

Antoine ALMaalouli

CEO – Al Fujairah National Co. PJSC

# ABOUT AFNIC

For over four decades now, Al Fujairah National Insurance Co (AFNIC) is the only insurer in the United Arab Emirates that has its headquarters in Fujairah, situated in the Eastern part of the country. AFNIC serves a multitude of clients across a wide-spectrum of industries throughout the UAE.

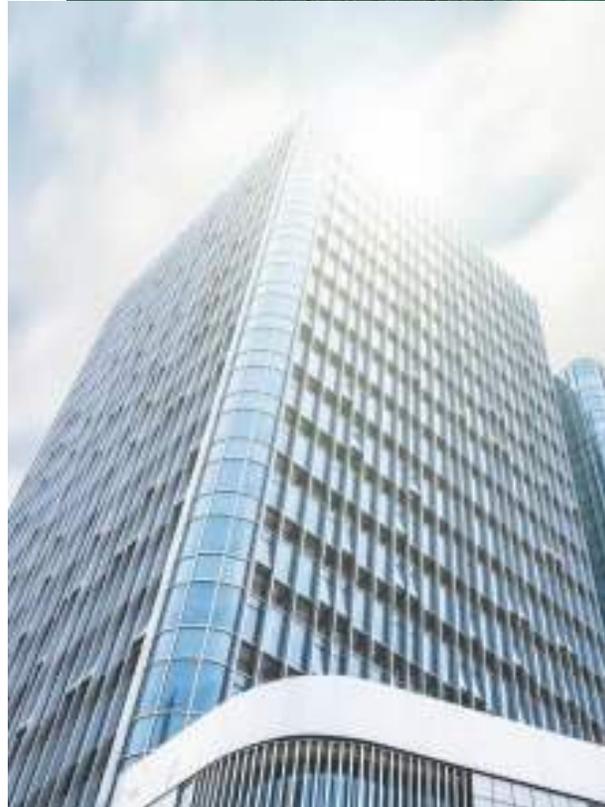
Established in 1976, under the patronage of the Ruler of Fujairah, AFNIC is a Public Joint Stock Company, registered under the Federal Company Law, and Federal Insurance Law with the Government of Fujairah as the major Shareholder with 80.07% shareholding, along with Fujairah Investment Company holding 16.84% shareholding, and the rest 3.089% shares are held by other natural persons respectively.

AFNIC has a wide network of full-fledged branch offices spread throughout the UAE. It has an active presence in Fujairah with branches in Abu Dhabi, Dubai, Sharjah, Dibba, and Khorfakkan, moreover, it operates two claim offices and more than 40 sales outlets in multiple locations throughout the UAE, offering all its services under one roof for the convenience of customers.

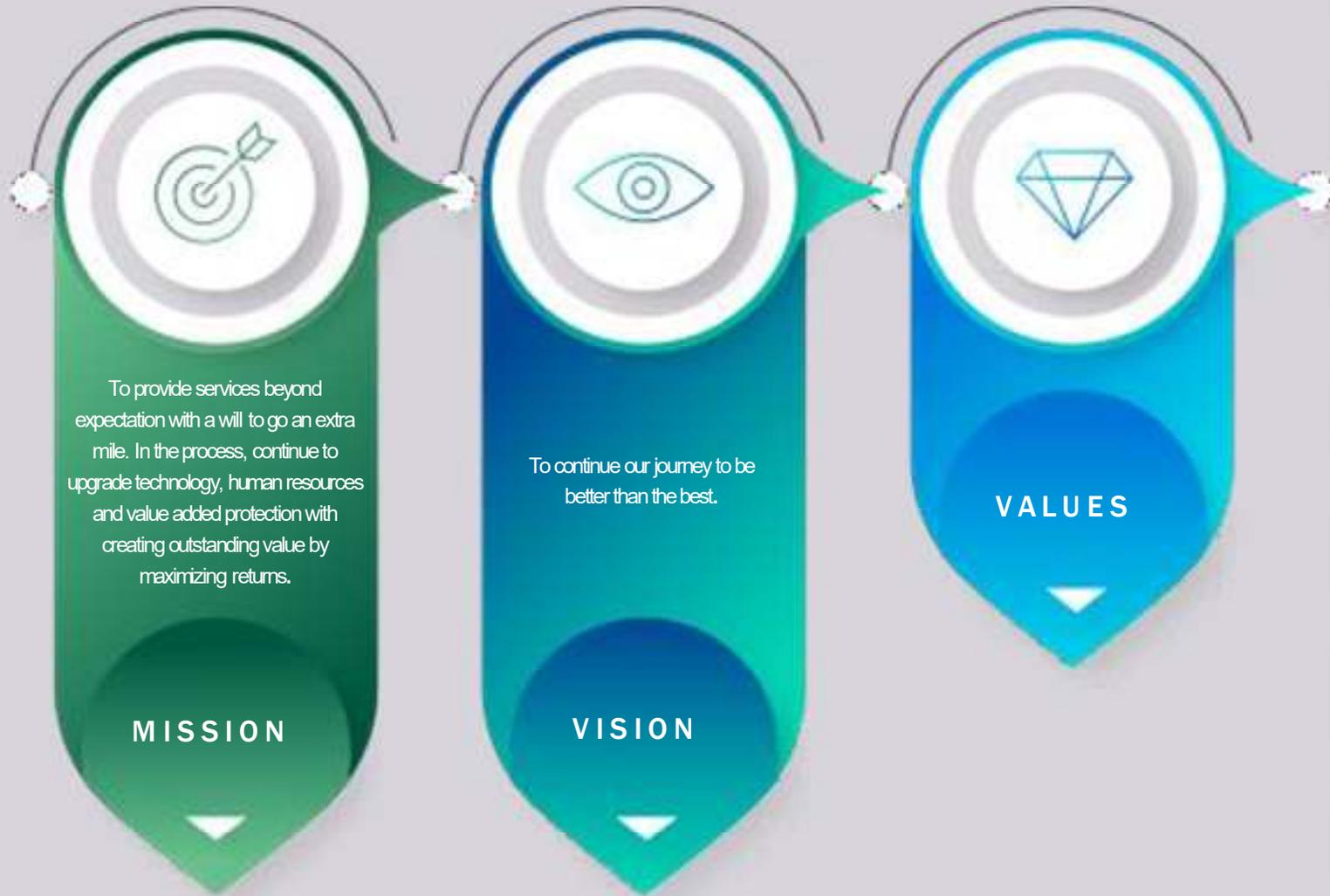
The company underwrites all classes of Property and Liability insurances, including Motor Vehicles and Marine Vessels, to Jet Aircrafts, Port Operators' Liability, Group Life, Medical, and much more – serving both individual and corporate clients.

AFNIC is supported by a panel of strong Reinsurance securities, and is backed with expertise of over 47 years.

Our AM Best credit rating of B++ (Good) endorses our stable financial position.



# OUR CHARTER



Integrity

Customer focus

Respect

Excellence

Positive Attitude

Honesty

Professionalism

Loyalty

# WHAT OUR VALUES MEAN TO US?

**Integrity and Honesty** is pivotal at AFNIC, we believe it has immense potential in building lasting trust and loyalty among customers, employees, investors and other stakeholders. Therefore, At AFNIC we recruit highly ethical individuals warranting them through thorough background check on their character prior to their employment.



**Customer focus:** Customers are our kings. They are the center of our decision-making. At AFNIC we always give prevalence to our customer's needs, wants, suggestions and try to resolve their grievances as soon as practically possible ensuring they do not face the same shortcoming in the future.



**Professionalism, Positive Attitude, and Excellence:** as a business, our attitude, the way we carry ourselves and communicate with others determine our success and longevity in the market. We understand this and therefore; AFNICs vision of "being better than the best" translates through our highly professional and approachable work environment that fosters positive attitude along with the continuous improvement corporate strategies in place which helps us deliver our products and services with excellence.



**Respect and Loyalty:** Respect is integral for a healthy work environment. At AFNIC, we take dealing with respect sincerely and the tone is set at the top. Our leaders ensure everyone is treated with respect and is made to feel important on a regular basis; this creates a feeling of belongingness and thus builds loyalty among employees, which is reflected in our average organizational tenure being 9 years.



Our values determine our purpose and course of action. It paves ways for our strategies, policies and day-to-day work plan. Since inauguration, our values acted as a catalyst for AFNIC to sustain and thrive in the present market.

All of AFNICs values are intertwined to manifest its organizational culture that reinforces the company's broader goals and feeds into its everyday decision and work.

# 2025 KEY HIGHLIGHTS

PARTICULAR	2024	2025	%CHANGE/ GROWTH
Net Profit (AED'M)	25.0	71.5	186%
Net Technical Profit (AED'M)	2.6	51.0	1,878%
Non-Motor Gross Premium (AED' M)	247.9	293.9	18%
Investment Profit (AED' M)	32.8	37.3	14%
EPS (AED)	18.80	53.70	186%
Total Premium Revenue (AED' M)	421.4	657.9	56%
Total % of Females in Workforce	42.4%	45.32%	6.9%
Total Local Investments (AED)	195,000	245,900	26 %
Total Hours of Training Provided to Employees	1,935	943	(51.27%)

# RECOGNITION

## AFNIC

FloodGuard was initially developed as a stand-alone product and is now offered as a bundled coverage with Motor Thrd-Party policies in response to increased demand for flood protection among motorists.

- Development of the complaints system to effectively receive, track, and respond to customer complaints.
- AFNIC 2024 Annual Report Highlights presented to the AFNIC Board of Directors using AI avatars.

- Opened New outlets at strategic locations.
- Created QR code stand for customers to download the AFNIC App
- Worked to develop interactive videos, for motor insurance renewal reminder, using AI.

- Enhanced employee well-being through the Wellness Program by organizing a fitness and health session and distributing sustainable wellness snack package.
- Appointment of a dedicated Data Protection Officer and established a specialized department.

An advertisement for AFNIC FloodGuard. The top part features the text "PROTECT YOUR RIDE WITH AFNIC FLOODGUARD" and the AFNIC logo. Below this, a dark-colored sedan is shown from a side profile. To the left of the car, there are three bullet points: "Comprehensive Flood Protection", "Affordable Add-On", and "Quick & Easy". At the bottom, there is a green banner with the text "DON'T WAIT FOR THE RAIN! GET AFNIC FLOODGUARD TODAY!" and two buttons: "GET A QUOTE" and "KNOW MORE".

PROTECT YOUR RIDE WITH

# AFNIC FLOODGUARD

AFNIC  
WATER AND FLOOD REPAIR & LOSS  
WITH MOTOR INSURANCE POLICY

- Comprehensive Flood Protection
- Affordable Add-On
- Quick & Easy

DON'T WAIT FOR THE RAIN!  
GET AFNIC FLOODGUARD TODAY!

GET A QUOTE  
KNOW MORE

# KEY EVENTS AND CONTRIBUTIONS

## 2023

- Sponsorship of Ain Al Ittihad Magazine: National Day for Armed Forces 4000
- Sponsorship of UAE Scout Pioneers
- Sponsorship of Emirates International Centre
- Sponsorship of Indian Social Club: UAE Open Badminton Tournament
- Sponsorship of Vishusandhya (Music event)
- Sponsorship of Zayed Radio for Qur'an
- Sponsorship of Rathayatra Cultural Event
- Sponsorship of Professional Championship
- Sponsorship of Kairali Eid-Ishal Cultural Event
- Sponsorship -Charitable cash donations to 4 individuals
- Sponsorship of Harvest Festival event by St. Peter's Jacobite Syrian Church
- Sponsorship of UAE Scout Pioneers
- Sponsorship -Fujairah International Marine Sports Club
- Sponsorship of Kairali Keralotsavam-2023
- Sponsorship of KMCC-for UAE National Day
- Sponsorship Payments for ISC
- Sponsorship of Aleph & Orchestra Event
- Sponsorship of Makara Vilakku Festival

## 2024

- Health Camp with the Ministry of Health & Prevention
- Landscape of Digital Disruption in the GCC Regional Insurance Agency, Gulf Insurance Federation
- Rising Gym Championships
- Zayed Radio for Quran - Five Third Party insurance policies.
- INCAS 12th Academic Excellence Award
- Onam Celebration by perumbavoor Pravasi Association
- Orumayude Ponnonam by Indian Cultural and Arts Society
- Indian Cultural and Arts Society
- Fujairah Government - the Collective wedding
- Emirate scouts Pioneer
- Establishment of Emirates schools
- Fujairah Traffic week 2024
- Ajman club for Disabled
- Al Ibtisamah rehabilitation center
- Emirate Red Crescent
- Sarah rehabilitation center
- Individual Charities
- Fujairah KMCC
- Sponsorship Payments for-Nair Service society
- Mandala Makaravilakku Maholsavam
- Keralotsavam 2024 Kairali Cultural Association
- Sponsorship for Harvest Festival
- Indian Social Club -Festival of India & Souvenir Book
- Fujairah Bodybuilding
- Fujairah Observer
- Thalam2024,Annual Dance Fiest
- KMCC-Uae National Day Sponsorship
- Police Today Magazine
- Sponsorship Payments for Indian Social Club

## 2025

- CSR-Philippines school, mosque, and waterwheel construction
- Ajman Club for Disabled.
- AL Tareq Rehabilitation & Autism Center.
- Fujairah International Piano competition.
- Indian Social Club - Souvenir book.
- Kerela Muslim Cultural Centre - Ameen Puthoor Memmorial Football tournament.
- Rising GYM-Powerlifting Competition-2025.
- UAE Scout Pioneers.
- Wakilak for Tourism.
- Zayed Radio For Qura'an.
- Donation to Individual.
- NSS Hindu College Changanassery Kalayasmrithi .
- Fujairah Culture & Media Authority
- Fujairah Traffic Week
- Indian Cultural and Arts Society
- Nair Service Society VishuSandhya
- Fujairah Bodybuilding Championship
- Sevanam SNDP Yogam Ponnonam
- Selected Bavikara UAE Cricket Premier League
- Indian Cultural & Arts Society Orumayde Ponnonam
- Fujairah Cricket Brothers Fujairah Super League
- Perumbavaar Pravasi Association Onam Celebration
- Keralotsavam-Kairali Cultural Association
- UAE Kerela Muslim Cultural Centre
- CAPSS Fujairah Mandala Makara Vilakku Festival

# SUSTAINABILITY AT AFNIC

Sustainability is at the core of AFNICs operations as it seeks to position itself as a reliable and trustworthy insurance company through the cultivation of a lean organizational structure that maximizes clients value generation, all while creating financial growth opportunities. AFNICs pursuit “To provide services beyond expectations with a will to go an extra mile” serves as an integral factor for all the community development activities it diligently engages in and are recognized for. AFNIC ensures that its daily operations and investment activities facilitates the Local and Global ESG plan.





# OUR APPROACH TO SUSTAINABILITY



We aim to integrate ESG factors into our insurance and investment businesses. AFNIC's sustainability approach is guided by key pillars of sustainability like Corporate Integrity, Amplifying Economic Impacts, Operating Responsibly, having a Strong Workforce, maintaining and developing Valued Relationships, and Supporting Our Communities. We continuously strive to adopt programs and initiatives in line with the objectives earmarked under each pillar.

# STAKEHOLDER ENGAGEMENT



AFNIC follows an internal guide for determining and prioritizing key stakeholder groups. The factors affecting such prioritization include the stakeholders' potential impact on the company, their legitimate interests, their willingness to engage in constructive dialogue, and the alignment of their interests with the company's values and objectives.

AFNIC then creates a stakeholder map or matrix to visualize and categorize stakeholders based on their level of influence and interest. This mapping exercise can help identify key stakeholders with whom the company should engage with proactively.

To maintain transparency in the communication of our approach to stakeholder engagement, we elucidate the reasons for engaging with certain categories of stakeholders, and the mechanisms available for stakeholders to provide feedback or raise concerns. The purpose of the stakeholder engagement is multifaceted and essential across various sectors. Building Relationships, gathering Feedback and Insights, Enhancing Transparency and Accountability, Identifying potential Risks and opportunities that may impact our operations, reputation, or sustainability. Mitigating risks, and capitalizing on opportunities for innovation and growth, Promoting Social Responsibility and Sustainability by involving stakeholders in decision-making processes, this can ensure that our operational activities consider social, environmental, and ethical impacts, leading to more responsible and symbiotic outcomes.

The identification and prioritization of our key stakeholder groups were made through several internal discussions and assessments, and are shown in the figure below:



# STAKEHOLDER ENGAGEMENT MAP

Key Stakeholder groups	Needs & Expectations	Methods Of Engagement
Customers	<ul style="list-style-type: none"> <li>➤ Innovative products/services</li> <li>➤ Efficient and proactive customer service</li> <li>➤ Multiple communication channels</li> <li>➤ Competitive Pricing</li> </ul>	<ul style="list-style-type: none"> <li>➤ Social media channels such as Twitter, Facebook, Instagram, LinkedIn, WhatsApp 800 AFNIC (23642)</li> <li>➤ YouTube, Official Website, Customer service Offices, 24/7 Call Center 800 AFNIC (23642).</li> <li>➤ AFNICs official website (afnic.ae) to generate policy quotations for premium comparison.</li> </ul>
Shareholders and Investors	<ul style="list-style-type: none"> <li>➤ Strong balance sheet and stable cash flow. Consistent dividend payment.</li> <li>➤ Enhanced shareholder value through capital-gains. Pre-defined and managed risk profile.</li> <li>➤ Well-grounded corporate governance framework.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Annual Financial Report, Annual Corporate Governance Report.</li> <li>➤ Annual general assembly meetings. Investor relations section on official website.</li> </ul>
Workforce	<ul style="list-style-type: none"> <li>➤ Training and development opportunities. Diversity at work.</li> <li>➤ Timely payment of wages. Safe and healthy workspace.</li> <li>➤ Empowerment and Pay equality. Work-life balance.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Regular Training and development Programs, Monthly meetings, Intranet (Employee portal), Employees Satisfaction Survey, Open door policy, Employees Suggestions Policy.</li> </ul>
Suppliers and Business Partners	<ul style="list-style-type: none"> <li>➤ Timely credit payments, ethical business practice, fair and respectful treatment.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Working Practices policy.</li> <li>➤ Trainings &amp; Workshops, Events, Personal contacts.</li> </ul>
Local Community	<ul style="list-style-type: none"> <li>➤ Charitable initiatives to help lesser privileged communities. Social initiatives to promote health, education, security, sports and culture. Partnerships with other organizations to address social and environmental issues.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Health and education campaigns, Participation and volunteering of employees,</li> <li>➤ Donations to charitable causes, Sponsorships and internships to help young people</li> </ul>
Regulatory Authorities	<ul style="list-style-type: none"> <li>➤ Compliance with laws and regulations. Transparency and disclosure. Customer protection.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Internal control system,</li> <li>➤ Compliance Unit, External Audit, Committee of Insiders Transactions</li> </ul>
Industry	<ul style="list-style-type: none"> <li>➤ Expansion and growth opportunities. Managed risks.</li> </ul>	<ul style="list-style-type: none"> <li>➤ Networking Events and Conferences, Collaborations, Personal Contacts</li> </ul>

# MATERIALITY ANALYSIS

Material topics are determined through a structured top-down and bottom-up risk identification and assessment process. Strategic objectives, business activities, regulatory requirements, and emerging risks are evaluated by business units in coordination with the Risk Management function. Risks are assessed based on likelihood and impact, prioritized, and consolidated into the enterprise risk profile. Material risks are reviewed and approved by senior management and the Risk Committee. In 2025, AFNIC did not have a substantial change in its material issues from the ones previously disclosed.



# MANAGEMENT OF MATERIAL TOPICS:

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Corporate Governance and Compliance	Ensures transparency, accountability, and fairness in business operations.	Lack of compliance can lead to legal issues, fines, and damage to reputation.	Adhering to regulatory requirements and industry standards to maintain legality and ethical conduct in all operations.	<p>Policies Establishment ensuring adherence to regulatory frameworks and ethical business practices.</p> <p>Regular audits and oversight mechanisms to ensure compliance.</p> <p>Training programs for employees on governance and compliance standards.</p>
Data Privacy & Security	Protects individuals' privacy and builds trust with customers.	Data breaches can lead to financial loss, reputational damage, and legal consequences.	Safeguarding customer data and ensuring compliance with data protection regulations to maintain trust and protect sensitive information from breaches or misuse.	<p>AFNIC Implement robust data protection policies and encryption measures.</p> <p>Regular security assessments and audits.</p> <p>Providing cybersecurity training to staff to mitigate risks.</p> <p>Appointment of Data protection officer (DPO)</p>
Innovation & Digitalization	Drives efficiency, enhances customer experience, and fosters growth.	Technological vulnerabilities can lead to data breaches and displacement of jobs.	Adopting emerging technologies such as artificial intelligence, block chain, to enhance risk assessment, claims processing, and underwriting accuracy.	<p>Investing in innovative technologies to improve service delivery.</p> <p>Ensuring cybersecurity measures are integrated into digital initiatives.</p> <p>upskilling programs for the concerned employees to adapt to digital advancements.</p>

# MANAGEMENT OF MATERIAL TOPICS:

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Economic Value Generation	Contributes to economic growth, job creation, and wealth distribution.	Unethical business practices can lead to exploitation and economic inequality.	A prudent investment strategies, risk management practices, and efficient operational processes to generate sustainable returns and manage expenses effectively.	Supporting local economies through investments and partnerships.  Ethical sourcing practices to ensure fair treatment of suppliers.  Community development initiatives to support economic empowerment.
Customer Experience & Satisfaction	Builds brand loyalty and trust, leading to repeat business.	Poor customer service can result in customer churn and reputational damage.	Ensuring timely and efficient customer service, handling claims promptly, and providing clear communication with policyholders.	Implementing customer-centric policies and complaint resolution mechanisms.  Regular feedback collection and analysis to improve service quality.  Training staff to prioritize customer satisfaction.
Ethics and Prevention of Corruption-AML/CFT	Upholding ethical standards and integrity in business dealings.	Corruption can lead to legal ramifications, loss of trust, and economic distortions	Upholding integrity and transparency in dealings with customers, partners, and stakeholders, including fair pricing, truthful advertising, and ethical sales practices	implementing of Anti-money laundering (AML) and counter- terrorism financing (CFT) policies and procedures.  Regular monitoring and reporting of suspicious transactions.  Training programs to educate employees on ethical conduct and regulatory requirements.

# MANAGEMENT OF MATERIAL TOPICS:

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Risk Management and Fraud Prevention	Minimizes financial losses and protects stakeholders' interests.	Inadequate risk management can lead to fraud, financial instability, and legal liabilities	Implementing rigorous risk assessment processes to accurately evaluate and price insurance policies, thereby minimizing financial losses	<p>Implementing robust risk assessment frameworks.</p> <p>Conducting regular audits and fraud detection measures.</p> <p>Collaborating with regulatory authorities to address emerging risks.</p>
Talent Acquisition, Development, & Retention	<p>Attract</p> <p>Development skilled workforce, enhances productivity, and fosters innovation.</p>	High turnover rates can disrupt operations and incur recruitment costs.	<p>Focusing on attracting, developing, and retaining top talent to drive business success and innovation.</p> <p>We offer competitive compensation packages, professional development opportunities, and a supportive work environment to attract and retain skilled employees.</p>	<p>Competitive compensation and benefits packages.</p> <p>Professional development opportunities and career advancement programs.</p> <p>Employee engagement initiatives to foster a positive work culture.</p>
Human Capital	Recognizes employees as valuable assets and invests in their well-being.	Neglecting human capital can lead to low morale, decreased productivity, and talent drain.	promoting diversity in hiring practices, providing equal opportunities for career advancement, and supporting employee well-being and work-life balance	<p>Work-life balance initiatives and flexible work arrangements.</p> <p>Diversity and inclusion policies to promote a supportive workplace environment.</p>

# MANAGEMENT OF MATERIAL TOPICS

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
Diversity & Gender Equality	Fosters creativity, innovation, and a more inclusive workplace culture.	Discrimination and bias can hinder employee morale and productivity.	Promoting diversity and inclusion within the company's workforce, leadership, and business practices to foster innovation and better serve diverse customer needs.	<p>Implementing diversity and inclusion policies.</p> <p>Promoting gender equality through equitable hiring and promotion practices.</p> <p>Providing training on unconscious bias and diversity awareness.</p>
Employee Engagement	Increases job satisfaction, productivity, and employee loyalty.	Low engagement levels can lead to absenteeism, turnover, and decreased performance.	<p>prioritize employee engagement to enhance productivity, morale, and retention rates.</p> <p>-implement employee feedback mechanisms, recognition programs, and initiatives to promote a positive corporate culture and foster a sense of belonging among employees.</p>	<p>Employee feedback mechanisms and regular surveys.</p> <p>Recognition and rewards programs for outstanding performance</p> <p>Open communication channels between management and employees</p>
Corporate Citizenship	Demonstrates corporate responsibility and commitment to social causes.	Lack of engagement in community initiatives can damage reputation and stakeholder trust	Philanthropic initiatives, volunteer programs, and partnerships with nonprofit organizations to address social, environmental, and economic challenges.	<p>Corporate social responsibility (CSR) initiatives, such as philanthropy and volunteerism.</p> <p>Environmental sustainability programs and initiatives.</p> <p>Partnerships local communities to address social issues.</p>

# MANAGEMENT OF MATERIAL TOPICS

MATERIAL TOPICS	POSITIVE IMPACT	POTENTIAL NEGATIVE IMPACT	POLICIES OR COMMITMENTS REGARDING THE MATERIAL TOPICS	ACTION TAKEN TO MANAGE THE IMPACTS OF MATERIAL TOPICS
<p>Health &amp; Safety</p>	<p>Ensures the well-being and safety of employees, reducing accidents and injuries.</p>	<p>Safety lapses can result in workplace accidents, injuries, and legal liabilities.</p>	<p>implement robust health and safety protocols, provide wellness programs, and promote a culture of safety</p>	<p>Occupational health and safety policies and procedures.</p> <p>Regular safety training and drills for employees.</p> <p>Compliance with local health and safety regulations</p>
<p>Sustainable Supply Chain</p>	<p>Promotes responsible sourcing practices and reduces environmental footprint.</p>	<p>Supply chain disruptions, unethical sourcing, and environmental degradation.</p>	<p>working with suppliers who adhere to environmental standards, reducing carbon emissions in transportation and logistics, and promoting recycling and waste reduction initiatives</p>	<p>Supplier code of conduct addressing environmental and social responsibility.</p> <p>Supplier audits and assessments to ensure compliance.</p> <p>Collaboration with suppliers to improve sustainability practices.</p>

# SUSTAINABILITY FRAMEWORK



AFNIC's sustainability framework outlines what sustainability means to AFNIC and addresses core areas and functions that add lasting value to the organization and the economy.

Sustainability in AFNIC is guided by six key pillars:

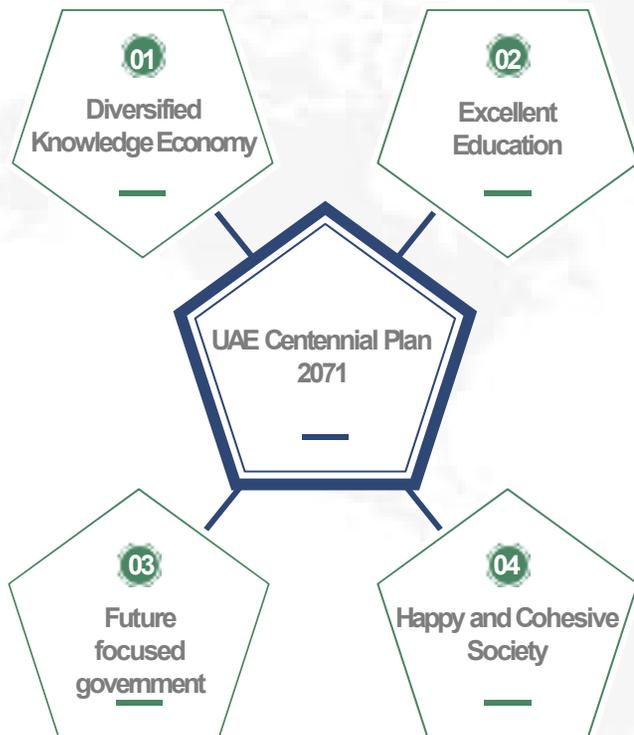
1. Being a Company with Integrity
2. Operating responsibly,
3. having an Efficient Workforce and Motivated Culture
4. Enhancing Economic Impacts
5. Developing valuable relationships
6. Supporting our community.

All these related areas are realized in our materiality topic discussed.

# ALIGNMENT WITH GLOBAL ESG VISIONS

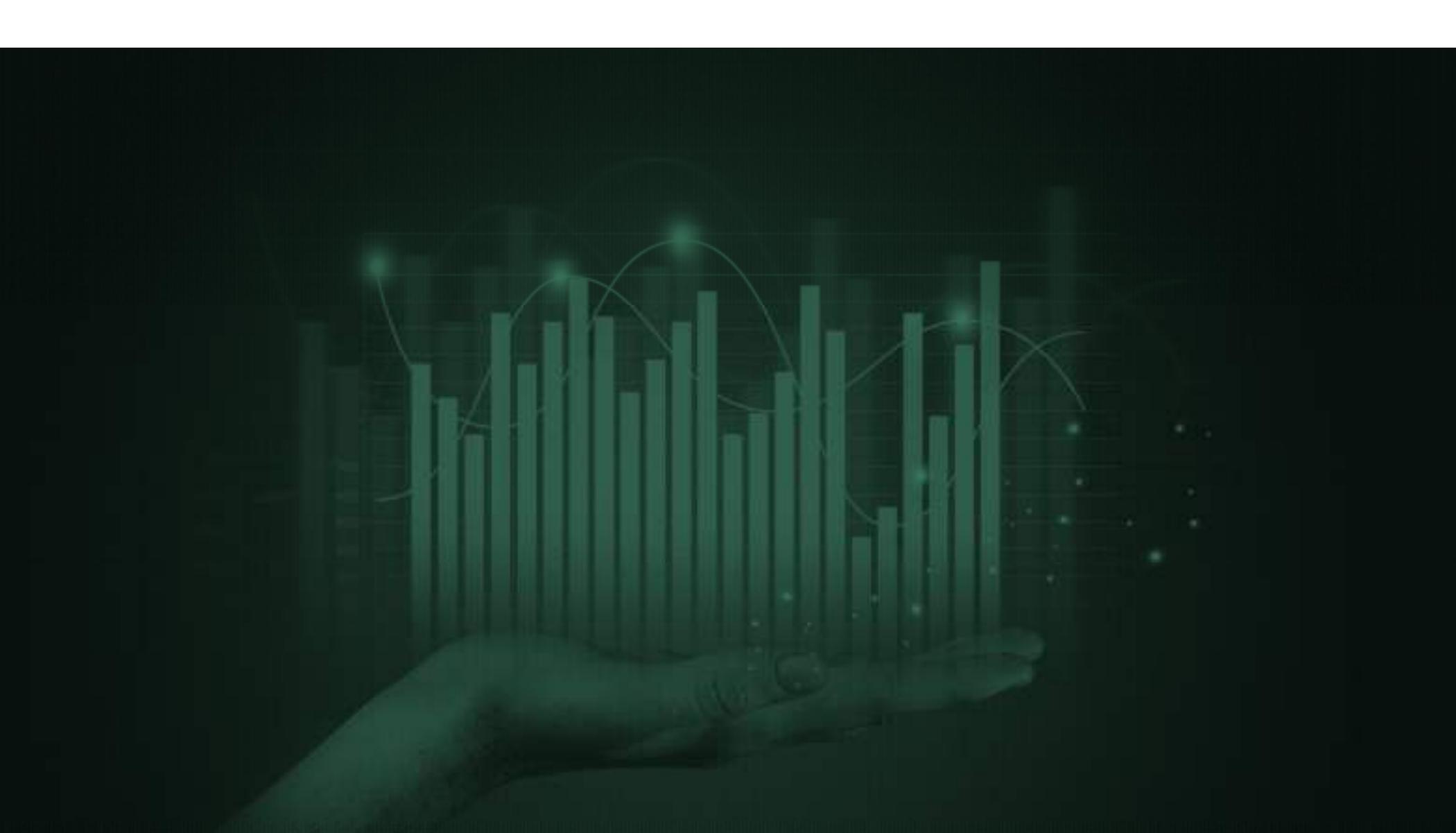
We align our sustainability efforts to national and international priorities such as, UAE Vision 2030, UAE Green Agenda, UAE Centennial Plan 2071, and UN SDG 17.

Our sustainability plans and efforts support ambitious ESG goals such as tackling climate change and limiting environmental footprint, building sustainable relationship with our stakeholders, fostering safe and empowered workspace and integrating ESG issues in our business strategy to induce positive externality in the community, economy, and industry.



ABU DHABI ECONOMIC VISION 2030
Building an open, efficient, effective business environment
Disciplined fiscal policy responsive to changing economic cycle
Establishing financial market environment with manageable inflation
Driving significant improvement in efficiency of labor market
Developing resilient infrastructure capable of supporting anticipated economic growth
Developing highly skilled, highly efficient workforce
Enabling financial markets to be the key financiers of economic sectors and projects





**GOVERNANCE, ECONOMIC  
AND FINANCIAL PERFORMANCE**

# A COMPANY WITH INTERGRITY

01

## MATERIAL ISSUES COVERED:

- Corporate Governance and Compliance
- Ethics and Prevention of Corruption: AML & CFT

02

## ESG VISION COMPLIANCE:

### ABU DHABI ECONOMIC VISION 2030

- Building an open, efficient, effective, and business environment

### UN SDG 17

- Peace, Justice, and Strong Institutions
- Responsible Consumption and Production



# CORPORATE GOVERNANCE AND COMPLIANCE

AFNIC conducts its business with the utmost transparency, accountability, and integrity. We aim to maintain the highest standards of corporate governance and work continuously to eliminate any form of bribery, corruption, and financial crime while protecting human rights.

In compliance with DHA regulations, we have transitioned to direct payments to healthcare providers, enhancing transparency and accountability. While this shift has increased operational costs due to higher transaction volumes, it reinforces our commitment to ethical business practices, regulatory compliance, and financial oversight, fostering a more sustainable and resilient healthcare ecosystem.

AFNIC is also a member of the Emirates Insurance Federation, Gulf Insurance Federation, and Gulf Arab Insurance Federation which aims to promote cooperation between insurance companies in the domestic, GCC, and Arab regions.

AFNIC demonstrates its responsibilities towards different stakeholders through its commitment to develop and enhance the company's transparency and to raise the level of accountability across AFNIC's operations.

AFNIC operates through several transparency platforms such as the ADX disclosure website, and the [www.afnic.ae](http://www.afnic.ae) website which articulates the company's information and disclosures as well as the Annual Governance Report. AFNIC's Governance Report serves as the most important platform for transparency and brings governance to the attention of the public and enables shareholders to get acquainted with the company.

To ensure compliance and maintain the highest standards of governance, AFNIC's Board of Directors is governed by Corporate Governance Law and the company's Articles of Association.

In 2025, AFNIC board was composed of 9 non-executive directors, including the Chairman and held 6 board meetings with an attendance rate of 92.59 % in almost all of them. The Board of Directors, its committees, and individual Board members have conducted annual self-assessments to identify areas for improvement and further enhance their roles in maintaining sound corporate governance and stewardship. The Company plans to introduce periodic external evaluations of the Board and its committees starting from the coming year. Board members have conducted an annual self- assessment up until now, to identify areas that could enrich their roles and functions in maintaining sound corporate stewardship. However, the company plans to obtain periodic external evaluations of the board from the succeeding year.

To effectively combat and manage Conflict of Interest among the governing persons, AFNIC has a conflict of interest policy in place that includes an annual declaration required to be acknowledged by all board members. In addition, a related-party policy is also in effect to ensure transactions occur in an arm's length basis. The company also maintains a register for all related-party transactions and the amount of such is disclosed in the annual financial statements.

AFNIC believes inclusion of Women in the board will result in a more balanced perspective in the decision making process which can yield positive externality for various stakeholder groups.

Therefore, the company introduce an open nomination process to promote diversity by encouraging qualified female candidates to join the Board of Directors. This led to the election of Ms. Raheema Ahmad in 2024 , enhancing gender representation and strengthening inclusive leadership..

# CORPORATE GOVERNANCE AND COMPLIANCE

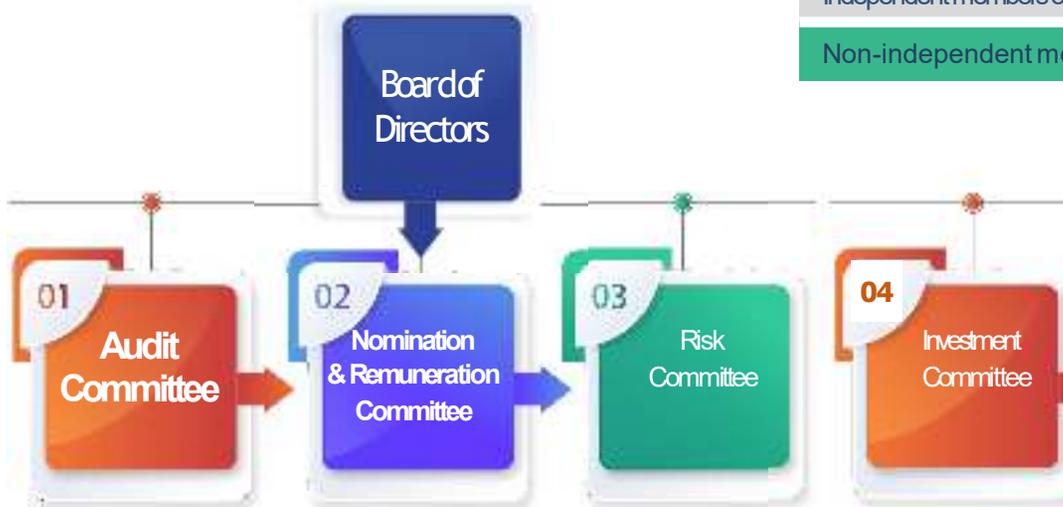
## BOARD COMPOSITION

BOD member Name	Experience	Qualification	Tenure	Membership in any other PJSC	Position in any other important regulatory government or commercial body
Mr. Abdul Ghafoor Hashem Behzoorian (Board chairman)	Experience in government and private sector	Bachelor of Business Administration	49	<ul style="list-style-type: none"> <li>Chairman of BOD of Fujairah Trade Centre Board</li> <li>member of Fujairah Cement Industries</li> </ul>	Fujairah Tennis Club
Mr. Mohammed Abdulla Sultan Al Salmi ( Board Vice Chairman)	Experience in the Administrative field and civil aviation	B.A in political science And business administration, specializing in aviation sciences	36	Head of the Civil Aviation Department in Fujairah	Vice President of the Board of Directors of the General Civil Aviation Authority of UAE
Mr. Saif Sultan Abdulla Ahmed Al Salamí (member)	Executive Director in Al Fujairah National Group since 1994	Bachelor in Electrical engineering and Master in Computer Engineering	16	Board member of National Bank of Fujairah PJSC	<ul style="list-style-type: none"> <li>Managing Director of Fujairah National Group</li> <li>Director of GPSchemoil LLC FZC</li> </ul>
Mr. Faisal Suliman Musa Al Jassem (Member)	Experience in the Private Sector	Bachelor degree in Marketing	7		Senior Manager – Operations FT,ADPOC Fujairah Terminals
Mr. Humaid Mohamed humaid Al Yamahi (Member)	30 years in Government work	Bachelor Degree in Sociology	18		Director of the Customs Department in Fujairah
Mr. Saeed Mubarak Obaid Ahmed Al Zahni (Member)	Experience in the field of La and courses in insurance and risk management	Master's degree in Law	28		The owner of Al Zahmy Advocates and Legal Consultants office
Capt. Salem Abdulrahman Al Hammoudi (Member)	General Director (FOIZ) M.O.M-Fujairah Oil Tanker Terminal Fleet Operations Manager ADNOC Asst. Head of logistic-TOTAL ABK	Master -Port Management. UK Advanced Diploma in Nautical Science Australian Maritime	2		Logistics Operations Management at Fujairah Port
Ms Raheema Ahmad Al Rayassi	18 years -Banking and Finance Sector - experience in Investor relations affairs, and Corporate Governance field	Master' -Organizational Excellence Bachelor' -Business Administration Management	2		Board Secretary of National Bank of Fujairah PJSC
Dr. Abdulla Mohamed Ahmed Al Khadeem Alantali	Worked with private Group of companies including transport, desalination plant, chemical, factory, concrete and exporting	PhD of Business Administration and Management Master of Business Administration	2		General Manager of Fujairah Investment Company

# CORPORATE GOVERNANCE AND COMPLIANCE

In 2025, AFNIC continued to strengthen its corporate governance framework in line with regulatory requirements and best practices. The board of directors is composed entirely of Non-Executive members (9 members), ensuring independent oversight of management. Independent board of directors represent 44.5% of the board ( 4 out 9), reflecting the company's commitment to maintaining strong independent representation and objective decision –making. The Board structure also demonstrates progress in diversity, with female representation maintained at board level. Through this composition, AFNIC reinforces transparency, accountability, and effective governance.

The Board of Directors has four committees that play a vital role in ensuring the adoption of the best governance practices. These committees encompass:



BOARD OF DIRECTORS			
	2023	2024	2025
Percentage of Board seats occupied by independent directors	12.5%	44.5%	44.5%
Executive members of the Board of Directors	0	0	0
Non-executive members of the Board of Directors	8	9	9
Male members of the Board of Directors	8	8	8
Female members of the Board of Directors	0	1	1
Independent members of the Board of Directors	1	4	4
Non-independent members of the Board of Directors	7	5	5

## AUDIT COMMITTEE



The Audit Committee consists of three non executive members, two of whom are independent The committee held four meetings during the year 2025.

### The major duties of the committee include:

- Develop and implement a policy for contracting with external auditors.
- Oversee & reviewing the company's financial data integrity and its reports.
- Ensuring Compliance with listing rules, disclosure mandates, and other legal prerequisites
- collaborating with the board of directors, executive management, and the CFO to fulfil its duties.
- Addressing any unconventional matters and concerns raised by the CFO ,compliance & auditors.
- Reviewing the company's financial control systems.
- Ensuring alignment between the internal auditor and external auditor.
- Reviewing the company's financial and accounting policies and procedures.
- Reviewing the external auditor's report, their action plan, and any substantive inquiries.
- Establishing mechanisms that enable company employees to confidentially report any potential violations in financial reports, internal controls, or other matters.
- Monitoring the extent to which the company complies with professional conduct rules.
- Guaranteeing the enforcement of the committee's operational protocols and the powers delegated to it by the board of directors..
- Presenting a comprehensive report to the board of directors addressing the matters outlined in the committees scope of responsibilities.

1

## NOMINATION & REMUNERATION REWARDS COMMITTEE



The Nomination and Remuneration committee has three members, all of them are non-executive members of the Board and the committee held one meeting during 2025.

### The main duties of the committee Include:

- Ensuring the independence of the independent members continuously and assessing the performance of the board members
- Developing a policy for granting bonuses, benefits, incentives and salaries to the members of the board and the employees of the company and reviewing them annually.
- Identifying the company needs for the competencies at the executive senior management level and the employees, as well as the bases of choosing them.
- Developing a policy for the human resources and training in the company.
- Organize and monitor the procedures for nominating board members in accordance with applicable laws and regulations.
- The company develops and implement the plans and initiatives for employing UAE Nationals and for providing best service to the company's clients through strategic planning.

2

## Risk COMMITTEE



The Risk committee consists of three nonexecutive members , two of whom are independent. The committee held Four(4) meeting in 2025

### The main duties of the committee include:

- Review and monitor the Company's future risk strategy, its risk appetite.
- Review of the design, completeness, and effectiveness of the risk management framework .
- Review and approve risk policies and any material changes on it.
- Responsible for implementation of an effective risk culture, compliance culture and internal controls across the Company
- Review emerging risks and stress tests.
- Review and recommend to the Board for approval and material regulatory filings including the Own Risk and ORSA methodology and its Report.
- Coordinate with the Board Audit Committee to facilitate the exchange of information and effective coverage of all risks.

3

## INVESTMENT COMMITTEE



The committee consists of four members including the Chief Executive Officer. And Chief Finance officer.

Involvement of the executive management in the committee helps ensure that the voices of the workforce are heard, and provides valuable insight into the company's culture, employee well-being, and internal operations. The committee held one (1) meeting in 2025.

### The main duties of the committee include:

- Ensure that the company's assets are diversified and adequately distributed to enable the company to efficiently respond to changing economic conditions, including developments in financial markets and real estate markets.
- Evaluate the impact of unusual market conditions on the company's assets by diversifying assets in a manner aimed at mitigating these effects.
- Work on maintaining assets to cover technical provisions and other long-term insurance obligations or property and liability commitments.
- Proper review to assess the creditworthiness of related parties to which the company may be exposed to significant transactions.
- Develop a policy and framework for stress testing for all investments, including regular stress testing of a range of market scenarios and investment, operational, social, and economic changes.

4

The Board of Directors of AFNIC has delegated AFNICs Executive Management to undertake all its responsibilities concerning the insurance business operations, claim disbursement, and property management. Such delegation is subject to renewal on an annual basis. The Executive management is entrusted to practice fiduciary responsibility and consult and seek approval of the Board in matters relating to strategic decisions of the Company.

Conducting business with integrity and honesty are indispensable values to AFNIC. All critical concerns relating to the business operations, strategic decisions, and their impacts on the environment and society is communicated and discussed in the recurring board meetings throughout the year. Besides, to ensure our governing persons are well informed of the dynamic changes in the insurance sector impacting ESG, the company intends to subsequently coach its Board of Directors on sustainability in the insurance value chain.

AFNIC upholds the highest standards of human rights. We examine the possible impact of our business on human rights and strive to create a positive influence by eliminating risks. We do not accept any kind of child labor or forced labor, and respect basic human rights in our operations with suppliers and contractors.

# TAX GOVERNANCE

The current tax provision is calculated based on the taxable income for the reporting period, determined in accordance with the applicable income tax legislation. This provision is recognized in the financial statements in line with the requirements of IAS 12 - Income Taxes. Our tax strategy operates within a dynamic framework that is periodically reviewed and refined to reflect changes in the regulatory environment, tax laws, and business operations. The strategy is designed to maintain alignment with evolving best practices while ensuring full compliance with all applicable tax regulations and statutory requirements.

At AFNIC, we recognize the importance of managing tax matters with integrity, transparency, and accountability. We ensure that our stakeholders—including employees, customers, and investors—are appropriately informed about the Corporate Tax Law and its implications for our financial reporting.



We acknowledge that different stakeholder groups may have varying interests and expectations. Accordingly, we maintain open communication and address tax-related matters in a manner that reflects their concerns while upholding our commitment to compliance and responsible tax governance

## Management of concerns related to tax

The Company maintains open and transparent processes in its engagement with stakeholders regarding its tax practices. Key stakeholder include tax authority, with whom the Company interacts through formal regulatory reporting and communication. This approach ensures clarity, accountability, and compliance in all tax-related matters.

# ETHICS AND PREVENTION OF CORRUPTION: AML & CFT



Techniques to launder money and finance terrorism have been evolving rapidly in recent years. The international community has witnessed the use of increasingly sophisticated methods to move illicit funds through financial systems across the globe and has acknowledged the need for improved multilateral cooperation to fight these criminal activities.

AFNIC and its branch offices are firmly committed to participate in international and national efforts to combat money laundering and the funding of terrorist activities and is committed to the highest standards of Anti Money Laundering & Combating Financing of Terrorism. AFNIC requires all its employees including senior management, to adhere to all regulations and standards to prevent use of its services and products for money laundering purposes and to safeguard the interest of its customers.

In pursuance of the above objectives, AFNIC fully complies with all government decisions and directives.

AFNIC assesses the risk of money laundering and terrorist financing at both individual and corporate level, which includes several factors and indicators, before on-boarding clients and performs periodic follow up procedures with existing clients depending on their risk categories previously assigned.

AFNIC has developed and adopted policies and procedures related to AML and CFT to effectively implement the key principles of AML/CFT laws and regulations, in line with the Central Bank of UAE, by educating its employees to act as the first line of defense in combating money laundering activities.

The existing AML-CFT policy of AFNIC documents its overall AML-CFT Compliance framework, staff responsibilities and reporting needed to maintain an effective AML-CFT program.



We have also implemented a risk-based Anti-Money Laundering ("AML") Compliance Program ("AML Program") designed to comply with AML laws and regulations in the UAE and other applicable laws and regulations relating to the prevention of money laundering and terrorist financing. The AML Program consists of, among other things:

- Money Laundering Reporting Officer who is responsible for coordinating and monitoring day to day compliance with the AML Program for the entire business – Head Office as well as branches.
- AML risk assessments at customer, product, service, industry and jurisdiction level.
- A system of internal controls designed to facilitate ongoing compliance with applicable AML laws and regulations.
- Know-Your-Customer standards including a Customer Identification Program and Customer Due Diligence procedures reasonably designed to identify and verify all customers and, where applicable, beneficial owners, source of funds and the nature and intended purpose of the business relationship, to the extent warranted by the risk of money laundering or terrorist financing or as required by regulation;
- Performance of additional due diligence on higher risk customers, including Legal arrangements & NPOs, and those who are assessed to be politically exposed persons.
- Identification and reporting of suspicious activity to appropriate regulatory authorities in accordance with applicable laws.
- AML training for appropriate Staff. In 2025, AFNIC provided bi-annual training to 281 of its key front line and functional department employees to ensure they understand their roles and responsibilities in identify, prevent, and report suspicious AML activities.
- Independent audit and compliance testing functions to review and assess the Firm for compliance with the AML Program and applicable laws.
- Record keeping and reporting requirements, including those for cash transactions and records obtained pursuant to the Customer Identification Program, which are maintained for at least 5 years after the termination of a customer relationship.
- All the principles of KYC, CDD, EDD and other enhanced tools including screening and transaction monitoring of customers' transactions to ensure a robust process of Compliance is followed within the organization.

We recognize the critical importance of upholding ethical standards and maintaining a strong anti-corruption framework. Our commitment to transparency, integrity, and responsible business conduct is embedded in every aspect of our operations. Therefore, we are pleased to report that our comprehensive assessment of operational corruption risks in 2025 found no reported issues..



# ENHANCING ECONOMIC IMPACTS

01

**MATERIAL  
ISSUES COVERED:**

- Economic Value Generation

02

**ESG VISION  
COMPLIANCE:**

ABU DHABI ECONOMIC VISION 2030

UN SDG 17

- Developing resilient infrastructure capable of supporting anticipated economic growth

- Decent Work and Economic Growth



# ECONOMIC VALUE GENERATION



## ECONOMIC VALUE GENERATION

	2023	2024	2025
Direct economic value generated- (AED '000)	296,291	453,525	697,126
Economic value distributed (AED '000)	304,270	428,500	625,646
Economic value retained-(AED '000)	(7,979)	25,025	71,479

## ECONOMIC PERFORMANCE

	2023	2024	2025
Insurance Revenue (AED '000)	282,184	420,631	657,884
Insurance & Reinsurance Expenses (AED'000)	290,388	418,052	606,876
Insurance Service Result (AED'000)	(8,204)	2,579	51,009
Investment Income Profits (AED'000)	14,107	32,781	37,288
Net profits attributable to shareholders (AED'000)	(7,979)	25,025	71,479
Earnings/(Loss) per Share (AED)	(5.99)	18.80	53.70

AFNIC is a valuable contributor to the UAE economy and supports national and global sustainability initiatives. The Company prepares its financial statements in accordance with International Financial Reporting Standards, including IFRS 17 Insurance Contracts

The company generates direct economic value through its revenues and distributes economic value in the form of operating costs, employee wages and benefits, and payments to government. The economic value retained is the 'direct economic value generated' less 'economic value distributed'.

Despite facing significant challenges over the past year due to adverse environmental conditions, AFNIC demonstrated resilience and successfully strengthened its financial position and financial performance. Notably, the company achieved an impressive 30.3% growth in gross written premiums and a 53.7% growth in economic value generation, underscoring its ability to thrive amidst uncertainties. Furthermore, while the company faced a negative retention in 2023, there was a positive turnaround in 2024, with AED 25 Million in economic value retained and AED 71.5 million in 2025. This achievement reflects our commitment to maintaining operational excellence while contributing positively to both economic and sustainable development goals.

# ECONOMIC VALUE GENERATION



AFNIC has a list of estates having indirect ESG influence as follows:

## INDIRECT ECONOMIC IMPACTS

ESTATE	ACTIVITY
AFNIC Head Office - commercial building	Owned, in use to run AFNIC's operations, and a few offices are rented to provide space for other commercial firms
AFNIC Dubai Office	Owned, in use to run AFNIC's operations
AFNIC Residential Tower	Owned, rented and leased to tenants
Other 6 branches ,40 Outlets and 2 Claims office	Rented and leased to run AFNICs operations

In 2025, AFNIC continue to contribute to economic value generation through its operation infrastructure and property assets.

The company invested AED 5.1 million in property, plant and equipment to support operational activities and enhance service delivery. In addition, AFNIC incurred approximately AED 1.4.4 million in rental expenses for office premises and operational facilities across its branch network. There investments support business operations, create indirect economic value, and contribute to local economic development.

# OUR PEOPLE



# EFFICIENT WORKFORCE AND MOTIVATED CULTURE

01

## MATERIAL ISSUES COVERED:

- Human Capital
- Talent Acquisition, Development, and Retention
- Employee Engagement
- Diversity and Gender Equality
- Health and Safety

02

## ESG VISION COMPLIANCE:

### ABU DHABI ECONOMIC VISION 2030

- Developing highly skilled and efficient workforce
- Driving significant improvement in the efficiency of the labor market

### UN SDG 17

- Good Health and Well-being
- Quality Education
- Gender
- Equality
- Reduced Inequalities

### UAE Green Agenda 2015-2030

- Competitive Knowledge
- Economy



PRODUCTIVITY

# HUMAN CAPITAL

At AFNIC, we believe that our employees are one of the most valuable assets and a key facilitator to our success. Thus, we always seek to maintain a workplace that promotes diversity and inclusion and recognizes employees for good performance. AFNIC commits to build an exceptional workforce through attracting, developing, and retaining talented individuals, while increasing the rate of national employees in the workforce.

Human capital is perceived to have a relationship with economic growth, productivity, and profitability.

AFNIC recognizes the quality of Human Capital can be improved by investing in employees' training and education. The education, experience, skills, knowledge and abilities of employees have economic value for us and for the economy as a whole, thus making human capital critical to our success.



We provide our employees with training to enhance their skills, as well as a safe, healthy and inclusive work environment. AFNIC has various Human Resources policies and procedures in place like the Code of conduct and ethics that addresses human rights and non-discrimination strategies. The company vouches to provide a sympathetic work environment free of any kind of bullying or harassment. Transgression or breach of such orderly conduct will not be tolerated and result in disciplinary actions.

AFNIC workforce is a union of youth and wisdom. In 2025, the total workforce for AFNIC was 331 employees with 70 new hires, among which 61.4 % were between 20 and 30 years of age. New employees are provided with various orientation programs related to the implemented HR policies and health and safety measures. New employees are also provided with access to Employee portal on AFNIC intranet, which contains all relevant policies and procedures to facilitate them to get more familiar with the company..

AFNIC has a maternity leave policy in place. A female staff member with at least one year of continuous service is eligible for 45 calendar days' maternity leave with full pay, while females with less than one year of continuous service are eligible to 45 calendar days with half pay. In addition, a parental leave for 5 days is available for both male and female staffs during a year with full pay.



AFNIC team has no temporary, part-time, or non-guaranteed hour's employees. Its Talent Management team only recruits full-time and permanent employees. Moreover, our team do not have any workers who are not part of the formal employment contract.

AFNIC also takes a proactive stance in increasing Emiratization within the company while also maintaining a diverse work culture. Our Emirati employees are well guided, supported, and overseen by AFNICs designated Emiratization Officer. During 2025, AFNICs Emiratization percentage reached a total of 24.24 % of the total workforce.

WORKFORCE OVERVIEW BY GENDER AND REGION							
	FUJAIRAH	DUBAI	ABU DHABI	SHARJAH	Khor Fakkan	DIBBA	TOTAL
	M	M	M	M	M	M	M
	F	F	F	F	F	F	F
FULL-TIME/ PERMANENT EMPLOYES	82	78	12	2	2	6	182
	86	41	3	3	3	13	149

MANAGEMENT OVERVIEW			
	2023	2024	2025
SENIOR MANAGEMENT EMPLOYEES	26	28	34
SENIOR MANAGEMENT EMPLOYEES HIRED FROM LOCAL COMMUNITY	4	4	5
MIDDLE MANAGEMENT EMPLOYEES	40	45	43
NON - MANAGEMENT EMPLOYEES	187	212	254
TRAINEES AND SPONSORED STUDENTS	17	17	26

NEW HIRES WITH AGE AND GENDER PROFILE			
	2023	2024	2025
TOTAL NEW EMPLOYEE HIRES	40	41	70
AGE 20 -30	18	23	43
AGE 31-50	22	16	26
AGE 51+	0	2	1
MALE	20	22	28
FEMALE	20	19	42
EMPLOYEE TURNOVER	7%	7%	6%

# TALENT ACQUISITION, DEVELOPMENT, AND RETENTION

AFNIC places a significant effort to focus on the development and growth of our workforce. We are committed to enhance the competencies and knowledge of our employees by offering them various training and development programs which are recognized as necessary for performing their current role and are in line with business requirements. These include specialized training courses as well as skill-based training courses.

We also have many recognition and motivational programs to enhance employees' skills and development of their knowledge and conduct annual appraisals in line with the employees' skills and abilities.

Additionally, we provide employees with a career development program that expedites their current job requirements and facilitates their future career goals.

Following the identification of training needs, the HR & Admin Department develops an annual training plan with inputs from the Department Managers, who are also responsible to support employees in identifying specific development needs and prioritizing them. The HR & Admin Department then recommends training and development budgets, sources appropriate training and development providers and organizes training and development programs

## SUMMARY OF TRAINING AND DEVELOPMENT COURSES FOR THE YEAR 2025

In 2025, a total of 1630 attendees participated across 108 training sessions, which exceeds our total workforce, as each employee attended multiple courses.

## TRAINING AND DEVELOPMENT

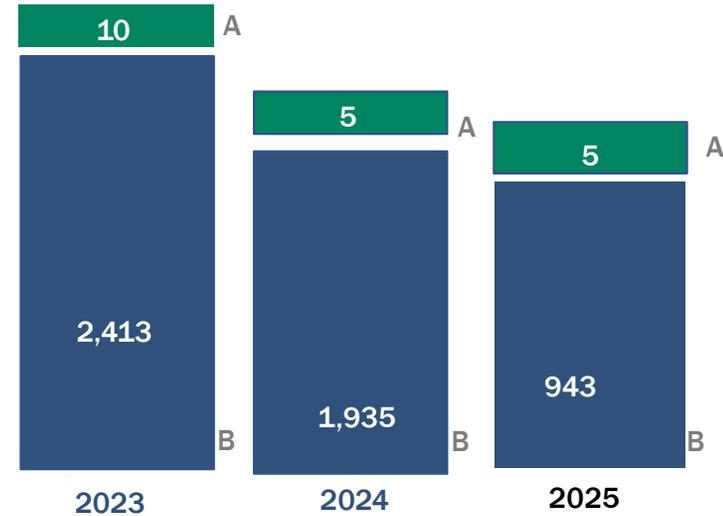
In 2025, AFNIC employees received a total of 943 hours of training with an average of 5 hours of training per employee.

Average training per employee(hours)

A

Total training hours delivered (hours)

B



SUMMARY OF TRAINING AND DEVELOPMENT COURSES FOR THE YEAR 2025			
Course / Training Name	No. of Trainings	No. of attendees	Duration (Hours)
Technical Trainings relevant to Insurance Industry	25	155	172
Skills & Professional Development training	26	62	328
Other Technical Trainings	38	250	286
Internal Company Trainings	12	853	128
Anti-Money Laundering & Related Trainings	7	310	29
<b>TOTAL</b>	<b>108</b>	<b>1630</b>	<b>943</b>

# TALENT ACQUISITION, DEVELOPMENT, AND RETENTION

AFNIC also has a remuneration policy that exercise transparency in pay grade.

This encourages employees to openly communicate their concerns, queries, and suggestions surrounding compensation practices that yields a positive shift toward pay-equity.

Remuneration in AFNIC is commensurate to an employee's role, function, skillset and performance.

For senior management a proportion of the remuneration is result-oriented.



# EMPLOYEE ENGAGEMENT

We believe that engaging with our employees is fundamental to the growth and success of our company. Therefore, we have various processes and practices to ensure persistent engagement of our employees. Such practices include employee recognition awards, employee engagement surveys and annual performance reviews.

Employees are encouraged to contribute to the Company's future success and growth by engaging and submitting suggestions that result in business improvements through:

- Solving a problem
- Reducing costs
- Introducing innovative ideas on products and services
- Improving operations or operating procedures
- Enhancing customer service levels
- Improving health and safety standards
- Reducing waste of office supplies or other resources



## PERFORMANCE REVIEWS

	2023	2024	2025
Number of employees who received a performance and career development review	253	285	331
Percentage of employees who received a performance and career development review	100%	100%	100%

All suggestions are reviewed by the management and appropriate suggestions are submitted to the CEO for approval and are linked to the Employee Recognition policy.

AFNIC encourages a performance based culture by recognizing and rewarding good performance. Therefore, a performance review process is conducted annually, to identify employee strengths, worries, and areas of development. This performance review is a two-way process in which the Manager and the employee contribute jointly to the performance discussion and the evaluation results are then used to determine performance bonuses or increments.

During 2025, all AFNIC employees received performance reviews, covering employees from all departments and sections of the organization. We have also attained a 16% increase in the employment rate compared to 2024.

Further, our minimum standard notice period for any operational changes, including but not limited to organizational restructuring, process modifications, or shifts in business strategies, is three months. This period provides our employees with sufficient time to adjust to the upcoming changes, seek clarification, and make informed decisions relating to their roles and responsibilities.

# DIVERSITY & GENDER EQUALITY



AFNIC recognizes the importance of embracing diversity and inclusion among our workforce. We constantly seek to build a workforce of various backgrounds and perspectives and consider candidates for employment regardless of gender, age, religion or disability. AFNIC team comprises of 26 nationalities. We also take stance to empower women to participate in all levels of business. In 2025, females comprised 45.32% of the reported total workforce and held 8% and 6.6 % of middle management and senior management positions respectively. The gender pay gap for the year was 6.9 % representing one of the lowest disparities within the industry. This achievement reflects AFNIC's ongoing commitment to promoting gender equality and fostering an inclusive workplace.

This variation is influenced by factors such as improved Emiratization and efforts of AFNIC to achieve gender equality in numbers at the workplace. The gender ratio among new hires in 2025 was nearly equal, with no significant difference between the number of male and female employees.

At AFNIC, we encourage open communication and offer our people various feedback and input channels. For example, we have a whistle-blowing policy and a grievance mechanism that allows employees to speak up and raise their concerns.

WORKFORCE BY AGE AND GENDER			
	2023	2024	2025
Employees age 20-30	59	56	78
Employees age 31-50	159	185	201
Employees age 51+	35	44	52
Male Employee	145	164	181
Female Employee	108	121	150
Female Employee in middle management	14	14	12
Female Employee in senior management	6	7	10
Total nationalities within AFNIC	24	27	26

# HEALTH & SAFETY

Improving the health and safety of our employees remains a high priority for us at AFNIC. Accordingly, we have implemented a set of standards to ensure the health and safety of our employees. Such standards are part of the legal requirement set by the UAE jurisprudence and are as follows:

- 1) Administrative decision No. 19 of 2023 relating to Occupational Safety and Health & Labor Accommodations.
- 2) Ministerial Decision No. 657 of 2022 on Rules and Guidelines to Deal with Work Injuries and Occupational Diseases.
- 3) Cabinet Resolution No. 33 of 2022 concerning Work Injuries and Occupational Diseases

Our Health and Safety policies and procedures helps to also assure the safety of our offices and facilities. In addition, we organize occupational health and safety awareness sessions during the induction program when on-boarding employees and provide secure working environments. In addition, AFNIC also provides group health and life insurance to all its employees to promote workers health.

To manage health and safety standards, employees are expected to adhere to safety rules, exercise caution and take all reasonable steps to protect their own safety, as well as the safety of colleagues, customers and visitors. Employees are encouraged to raise any ideas, concerns or suggestions for improving health and safety standards with the relevant department.

Occupational injury and evacuation policies and procedures are also in place to manage safety risks and to compensate in the unfortunate event of any accident / injury, in accordance with the



UAE employment law.

In addition, emergency measures are also established such as first aid kits and trained first aid respondents in each location as well as measures related to emergency closure of workspace due to fire, earthquake, power failure etc. Afnic takes all necessary safety measures to ensure its employees are well protected against any work related hazards/injuries.

We also have an Employee Data policy in place to safeguard confidential employee information collected fairly and lawfully with employees consent during the onboarding process. The information obtained are for administrative purposes and stored in compliance with the UAE regulations, HR and Admin best practices. Access to records in employee files are restricted to HR and Admin, concerned department manager the employee reports to and the CEO to exert a more rigorous control in protecting employee data.

Ensuring a safe and healthy work environment will always remain a priority at AFNIC.

# CORPORATE SOCIAL RESPONSIBILITY



# SUPPORTING OUR COMMUNITY



01

## MATERIAL ISSUES COVERED:

- Corporate Citizenship

02

## ESG VISION COMPLIANCE:

UAE CENTENNIAL	UN SDG 17	UAE Green Agenda 2015- 2030
<ul style="list-style-type: none"><li>• Happy and Cohesive Society</li></ul>	<ul style="list-style-type: none"><li>• No poverty</li><li>• Zero Hunger</li><li>• Sustainable cities and communities</li></ul>	<ul style="list-style-type: none"><li>• Social Development and Quality of Life</li></ul>

# CORPORATE CITIZENSHIP

AFNIC is dedicated to supporting the prosperity of the communities where we operate by investing in initiatives aimed at enhancing people's well-being. At AFNIC, we believe that it is our responsibility and obligation to support communities and people who are facing various challenges including social, environmental, health and economic challenges. To do so, we are constantly seeking to expand our impact in communities and making a significant contribution to the society.

In 2025, AFNIC contributed a total of approximately AED 245,900 in 25 initiatives, which we launched, organized and participated in, to support local communities' development.

## COMMUNITY INVESTMENT

	2023	2024	2025
Value of investment in local community (AED)	81,180	195,000	245,900
Number of initiatives taken for the society	18	34	25

### AFNIC sponsorships and charitable donations made in the year 2025 were:

- 1) CSR-Philippines school, mosque, and waterwheel construction
- 2) Ajman Club for Disabled
- 3) Tareq Rehabilitation & Autisms Center
- 4) Fujairah International Piano competition
- 5) Indian Social Club – Souvenir book
- 6) Kerela Muslim Cultural Centre – Ameen Puthoor Memmorial Football tournament
- 7) Rising GYM-Powerlifting Competition-2025
- 8) UAE Scout Pioneers
- 9) Wakilak for Tourism
- 10) Zayed Radio For Qura'an
- 11) Donation to Individual
- 12) NSS Hindu College Changanassery Kalayasmrithi
- 13) Fujairah Culture & Media Authority
- 14) Fujairah Traffic Week
- 15) Indian Cultural and Arts Society
- 16) Nair Service Society VishuSandhya
- 17) Fujairah Bodybulding Championship
- 18) Sevanam SNDP Yogam Ponnonam
- 19) Selected Bavikara UAE Cricket Premier League
- 20) Indian Cultural & Arts Society Orumayde Ponnonam
- 21) Fujairah Cricket Brothers Fujairah Super League
- 22) Perumbavaar Pravasi Association Onam Celebration
- 23) Keralotsavam-Kairali Cultural Association
- 24) UAE Kerela Muslim Cultural Centre
- 25) CAPSS Fujairah Mandala Makara Vilakku Festival

# RESPONSIBLE ACTIONS, RESPECTFUL RELATIONS



# VALUING RELATIONSHIPS



01

## MATERIAL ISSUES COVERED:

Innovation and Digitization  
Data privacy and Security  
Customer Experience

02

## ESG VISION COMPLIANCE:

UAE CENTENNIAL Plan 2071	UN SDG 17	UAE Green Agenda 2015- 2030
<ul style="list-style-type: none"> <li>Happy and Cohesive Society</li> </ul>	<ul style="list-style-type: none"> <li>Industry, Innovation, and Infrastructure</li> <li>Partnership for the goals</li> </ul>	<ul style="list-style-type: none"> <li>Social Development and Quality of Life</li> </ul>

# INNOVATION AND DIGITIZATION

Digital transformation continues to be one of AFNIC's core strategic priorities, supporting the organization's ESG principles by enhancing operational efficiency, improving customer experience, and promoting sustainable technology practices. AFNIC continues to expand its digital ecosystem through the enhancement of cloud-based services and the continuous development of digital platforms.

Digital channels such as the **AFNIC mobile application, corporate website, and customer portals** play a significant role in delivering seamless services to customers. These platforms enable customers to conveniently access insurance products and services, compare policies, make secure online payments, interact with customer support, and initiate claims digitally, thereby improving accessibility, security, and overall service efficiency.

During 2025, AFNIC IT continued implementing initiatives aimed at modernizing the IT environment and strengthening digital capabilities. As part of the legacy technology remediation program initiated in 2023, the organization has progressed with the phased migration and replacement of legacy and End-of-Life (EOL) systems and devices. These upgrades focus on deploying modern, energy-efficient infrastructure that reduces power consumption and heat emissions while improving system performance, reliability, and cybersecurity resilience.

In addition, AFNIC continues to advance its paperless strategy by expanding digital platforms and automating internal processes to reduce dependency on physical documentation. Ongoing user awareness and digital adoption initiatives are also conducted to encourage employees and customers to utilize digital services effectively.

These initiatives collectively support AFNIC's long-term vision of building a secure, efficient, and environmentally responsible digital infrastructure, aligning technology innovation with the organization's broader ESG and sustainability objectives.

Centralized monitoring and enhanced cybersecurity controls were implemented to improve system oversight and strengthen digital security.

Automation of IT operations was expanded to optimize resource utilization and improve service efficiency while supporting AFNIC's digital transformation objectives.

The following programs were developed and are running successfully in servicing our customers, keeping future sustainability purposes in mind:

- Business 2 Customer Portals
- AFNIC Website
- Advanced IT infrastructure

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- Mobile App for all Online Products
- Digital Signatures
- Dual Factor Authentication on all critical business apps
- AML production integration with Emirates ID Card reader
- SIEM Tool upgradation to Cloud based on Monitoring
- Industry leading Gateway Security to protect the Company Information Systems from bad actors
- Privilege Access Management Solution for monitoring servers / applications
- Introduced 24/7 Business WhatsApp to customers for live engagement to provide immediate / efficient customer service.
- Training for all AFNIC employees for understanding the path of AFNIC Digital Transformation and Cyber Security Awareness to handle all kinds of modern day threats.



# DATA PRIVACY AND SECURITY

Personal data is a critical component of insurance operations, as accurate and comprehensive customer information enables insurance organizations to effectively underwrite risks, develop appropriate insurance products, and deliver efficient services. Protecting this information is therefore fundamental to maintaining customer trust and ensuring responsible business practices. AFNIC recognizes that data privacy and cybersecurity are essential for safeguarding stakeholder interests and preventing risks such as data breaches, unauthorized access, and IT disruptions that may lead to financial, legal, or reputational impacts.

To mitigate these risks, AFNIC continues to strengthen its data protection framework through robust cybersecurity controls, secure IT infrastructure, and well-established governance policies. Advanced security technologies, including Data Loss Prevention (DLP), Endpoint Detection and Response (EDR), email security solutions, and encryption mechanisms, are implemented alongside continuous monitoring, vulnerability assessments, and periodic access reviews to safeguard sensitive information. In addition, strict information security procedures and contractual safeguards—such as confidentiality provisions, Non-Disclosure Agreements (NDAs), and data protection clauses in third-party agreements—help ensure that employees and external partners comply with the organization's data privacy requirements.

Through these measures, AFNIC aims to ensure the confidentiality, integrity, and availability of sensitive data belonging to customers, employees, and other stakeholders, reinforcing its commitment to responsible digital operations, regulatory compliance, and long-term stakeholder trust as part of its broader ESG and sustainability strategy

Physical Security Policy	To ensure that information assets receive adequate physical and environmental protection, and to prevent or reduce probabilities of physical and environmental control/security compromises (loss, damage, theft, interference) etc.
Asset Management Policy	To ensure all information assets are identified, recorded and maintained through an information asset inventory. The asset inventory is to be reviewed and updated on a regular basis and during any major organizational restructure. These assets are classified into various categories depending on their importance and access authority. This enables AFNIC to keep a greater control over its Business operations, Customer data, Regulatory & Legal compliance, while improving business outcome.
Operational Management Policy	To ensure that activities concerning support and maintenance of data, technology, and application are controlled and carried out in a standardized manner to reduce probabilities of errors and compromises, and to increase efficiency and security.
IS Acquisition, Development and Maintenance Policy	To emphasize the need for AFNIC to adopt secure system and software development lifecycle management processes and to ensure that systems and applications in use are securely managed and supported to avoid misuse of privileges and authority, reduce probabilities of information, system and application compromises, and to uphold AFNIC's reputational value and public trust.
Data Protection & Privacy Policy	To ensure that data is protected by reasonable security safeguards against risks such as information loss, unauthorized access, destruction, misuse, modification, or disclosure, this policy mandates that all personnel accessing organizational data certify a non-disclosure and confidentiality agreement both during and after their employment.
Third Party Policy	To ensure third party services are controlled through suitable procedural obligations and contractual terms to secure privacy and protect information assets.
Information Security Policy	To ensure protection against risk associated with business or customer information and promoting awareness amongst employees, contractors, and consultants about the value of information being worked with or handled.
Compliance Policy	To define the process and guidelines to be followed, the purpose of implementing the statutory and regulatory contractual requirements of AFNIC related to information security. The policy complies with the applicable UAE laws, Intellectual Property Rights (IPR), and contractual obligations with vendors and contractors.
HR Security Policy	To ensure right resources are hired and utilized to support secure delivery of organizational objectives and services and are relieved in a manner that does not impact organizational assets, value, reputation and financial conditions any time current or in future.
Password Policy	Define and provide guidelines for users in choosing secure passwords and identify protection controls for those passwords.

AFNIC takes Data Privacy and Security with utmost importance, and adheres to UAE PDPL law and other applicable regulatory standards to ensure that customer information is processed, stored, and protected securely. We consistently invest in modern day systems to better prepare for modern day threats. Some of the measures taken by AFNIC to ensure data privacy and protection are:

- Implementation of latest control mandated by UAE PDPL laws and other regulatory bodies on Data privacy and information security
- Implementation ADHICS v2 Compliance mandated by DOH Abu Dhabi
- Formed ISMS Committee for governing, evaluating and enforcing information security practices in the organization
- Strengthened IT infrastructure by upgrading market leading security products & Services
- Dedicated Data Protection Officer (DPO) has been appointed to oversee compliance with data protection regulations, including the UAE Personal Data Protection Law (PDPL), and to ensure the proper handling and protection of personal data.
- Security Awareness Training to employees to efficiently use the systems
- VAPT Tests on critical systems to identify the weak points
- Implemented DLP (Data Leakage & Prevention) System
- Enforced MFA in user systems
- Signed NDA's with Third Party organizations and vendors who hold company data
- Perform Incident Response testing among users
- Conduct Disaster recovery drill to ensure business continuity of systems

IS Incident Management Policy	To define and utilize suitable processes and resources to identify and respond to information security and cybersecurity incidents while ensuring AFNIC is not severely impacted by incident outcomes and are able to restore affected operations within an acceptable timeframe.
Data Protection & Privacy Policy	To ensure that data is protected by reasonable security safeguards against risks such as information loss, unauthorized access, destruction, misuse, modification, or disclosure, this policy mandates that all personnel accessing organizational data certify a non-disclosure and confidentiality agreement both during and after their employment.
Backup and Recovery Policy	The objective of this policy is to define adequate back up requirements for the critical information and data of AI Fujairah National Insurance Co.
Internet Usage Policy	<ul style="list-style-type: none"> <li>- To ensure efficient and reliable internet usage by all users in AFNIC</li> <li>- To protect confidential information and intellectual property belonging to AFNIC and ensure that the risk of exposure is minimized.</li> <li>- To optimize and manage users productivity by monitoring the use of internet service.</li> </ul>
Teleworking Policy	To mitigate the potential risk of exposure of information and information processing facilities of AFNIC while accessing it remotely through the approved virtual private network or other encrypted channels.
Data Protection & Privacy Policy	To ensure data protection and privacy as required in relevant legislation, regulations and, if applicable, contractual clauses
Clear Desk and Clear Screen Policy	Sensitive information could be accessible in many forms and it is necessary to identify and protect the information in all its forms. The Clear Desk and Clear Screen Policy is aimed at reducing the risks of unauthorized access, loss of, and damage to information by means of securing the work area at AFNIC Insurance.
IT System Continuity Policy	To ensure systems, applications and resources are available to support service continuity requirements of identified critical services and processes during abnormal situations or environment.

Moreover, AFNIC takes various steps to thwart against cyber-attacks by assimilating innovative techniques in terms of systems, process people and strategies into the business model.

AFNIC uses industry leading cyber security detection and monitoring solutions such as modern Firewalls, SIEM Solutions, NAC Solution, DLP Solutions, Email Security Solution, EDR Solutions, PAM Solution and Various VLAN and DMZ Segregation to strengthen internal network.

AFNIC also educates its employees with diverse cyber security trainings and notifies them about emerging cyber security threats to keep them well informed about external interventions through cyber space. We also conduct assessments on employee cyber awareness in aspects such as Phishing, Malware attack, Password attack, SQL injection attack etc. These assessments enable AFNIC to understand its reactivity towards shielding any attacks and incident reporting practice, and provides scope for improvement.

# CUSTOMER EXPERIENCE AND SATISFACTION

Our customers are a top priority for AFNIC. We always seek to provide them with high quality services that add to their convenience and meet their needs and wants.

AFNIC has created a 'Customer Journey' plan to enhance and provide the best customer experience. This development plan has been in continuation with multiple options in line to further enhance customer experience. Below are some of the features of the 'Customer Journey' plan:



FEATURE	BENEFITS	AVAILABILITY
Website and Social Media	<ul style="list-style-type: none"> <li>- This communication tool increases visibility and access to the offered products and services to the public.</li> <li>- More than 3 Billion people worldwide are actively using social media.</li> <li>- Website Services include:               <ul style="list-style-type: none"> <li>a. Call Back service</li> <li>b. Blogs: updated with current activities</li> <li>c. Contact information</li> </ul> </li> </ul>	Available
SMS and Phone Call Reminders	<ul style="list-style-type: none"> <li>- Using SMS as an effective customer service channel to send important messages relating to a consumer renewal.</li> <li>- Phone call reminders provide a fast and convenient way to schedule reminders for renewal.</li> </ul>	Available
24 Hours Call Center	<ul style="list-style-type: none"> <li>- Makes customer engagement easier by providing a way to contact the company at any time.</li> <li>- Well-trained operators will answer questions, resolve issues and issue quotations in a timely and professional manner.</li> <li>- 24 Hours answering service gives round-the-clock direct access to customers to contact the company.</li> </ul>	Available
Online Quote	<ul style="list-style-type: none"> <li>- Faster and more convenient for the customer.</li> <li>- The number of customers will increase due to ease of access to their required service.</li> </ul>	Available
Walk-in Customer	<ul style="list-style-type: none"> <li>- The customers can experience direct customer service from the company, which can result in positive word-of-mouth promotion.</li> </ul>	Available

FEATURE	BENEFITS	AVAILABILITY
Welcome / Thank you SMS	<ul style="list-style-type: none"> <li>- Texting is one of the most personal marketing tools</li> <li>- Showing gratitude makes people feel valued</li> <li>- Showing the customer how much they are appreciated are important parts of the customer's emotional journey.</li> </ul>	Available
Customer Survey SMS	<ul style="list-style-type: none"> <li>- Customers surveys are the best way to make sure that the customer is satisfied and if they're not, give them the opportunity to remediate or to gather quick feedback from a broad audience.</li> </ul>	Available
SMS on Special Occasions	<ul style="list-style-type: none"> <li>- With SMS messaging we can remain and engaged with customers.</li> <li>- Expressing care and attention will create an emotional connection between the client and the company</li> </ul>	Available
Claims by phone call	<ul style="list-style-type: none"> <li>- Client's claim can be processed immediately</li> </ul>	Available
Website Call Back Service	<ul style="list-style-type: none"> <li>- This well rounded customer service gives a higher chance to resolve the customers' requests quickly and efficiently.</li> <li>- Customers have increased satisfaction</li> </ul>	Available
Claim by Website	<ul style="list-style-type: none"> <li>- It is convenient for the customer to make the claim, and for the company to register the claim.</li> <li>- Increases customer satisfaction</li> </ul>	Available
SMS Vehicle Collection	<ul style="list-style-type: none"> <li>- This sharing of information builds trust with the customer.</li> <li>- Zero entry costs for this service.</li> </ul>	Available
After Claims Service	<ul style="list-style-type: none"> <li>- Using recommendations to develop the claims department can be utilized in reducing customer dissatisfaction</li> <li>- After claims service gives access to understand customers' feeling; how they feel after making a claim, what they expect from AFNIC and how to respond if they are disappointed.</li> </ul>	Available



In recent years AFNIC has shifted its operations to be more online based. The wholly in-house AFNIC Call Centre was established along with the online payment facility. This allowed customers to receive their policies and quotations remotely.

AFNIC further sought to enhance its customer feedback systems by collecting feedback about its products and services through surveys sent by SMS. These SMS surveys are sent immediately after a policy is purchased with AFNIC. Customers are also able to provide their complaints and suggestions on the AFNIC website, Facebook, and Google. After receiving a complaint, the customer is immediately phoned by the Call Centre team to get the details of their complaint. If possible, the complaint is resolved at the same time or escalated to the next level of authority until the grievance is resolved.

AFNIC has also opened many communication channels and the employees responsible for each line of contact have been well trained to communicate eloquently with our clients:

- AFNIC toll free: 800 AFNIC (23642)

- AFNIC WhatsApp: 80023642

- AFNIC Social Media:



- AFNIC Website Call-Back Service

- Renewal reminder SMS

AFNIC employees undertake extensive training sessions to enhance their interactions with customers, while the processes of engaging with customers are audited on a regular basis to ensure customer satisfaction is achieved. All AFNICs products and coverages are explained thoroughly to the customer during client on boarding. Moreover, the policy schedules states all relevant information clearly and succinctly.

To measure AFNIC's customer satisfaction, surveys are sent to customers after the purchase of a policy to collect their feedback about AFNIC's products and services. The system used is provided by Question Pro, where all the responses are collected. Both summary reports and comprehensive reports are obtained through the Question Pro system, which enable for better analysis and process improvement.

A quarterly report on the customer satisfaction survey is provided to the Marketing & Sales Department Director. Any concerns regarding performance, or any negative reviews are addressed immediately by calling the customer and enquiring the concerned employee.

In 2025, AFNIC has received 103 complaints, all complaints were promptly addressed and resolved within the company's established service standards, achieving a 100% resolution rate. This reflects AFNIC's commitment to effective customer handling and continuous improvement in the service quality.



## CUSTOMER COMPLAINTS

	2023	2024	2025
Total number of complaints received	105	92	103
Total number of complaints resolved	69	80	103
% number complaints resolved	66%	87%	100%

All calls made to or by the Customer Service Call Centre are recorded. Every month, samples of calls attended by each Call Centre agent are evaluated by the Call Centre supervisor and feedback is provided to them on how to improve their service.

AFNIC has established a structured complaint management system to ensure that customer concerns and feedback are handled in a fair, transparent, and timely manner. The system enables customers to submit complaints through multiple channels, while ensuring proper investigation, resolution, and documentation of each case. This framework supports continuous service improvement, strengthens customer protection, and enhances transparency and accountability in line with the company's commitment to responsible business practices and stakeholder trust.

# OPERATING RESPONSIBLY

01

## MATERIAL ISSUES COVERED:

- Sustainable Supply Chain
- Energy and Water Management
- Risk Management
- Fraud Prevention

02

## ESG VISION COMPLIANCE:



### Abu Dhabi Economic vision 2030

- Developing resilient infrastructure capable of supporting anticipated economic growth

### UN SDG 17

- Decent Work and Economic Growth
- Industry, Innovation, and Infrastructure
- Responsible Consumption and Production

### UAE Green Agenda 2015- 2030

- Sustainable , Development & Valued Natural Resources

# SUSTAINABLE SUPPLY CHAIN

AFNICs' procurement procedures require all procurement activities to be performed in a fair and transparent manner. Our supplier selection process is guided by a strong commitment to sustainability and responsible business practices. We consider our suppliers as strategic partners in our shared journey towards environmental stewardship and long-term sustainability. Before entering into partnerships with brokers and suppliers, we conduct thorough due diligence to assess their practices to evaluate their operational practices. This process is designed to identify any activities that may have adverse effects on the environment.

Further, we have adopted a holistic strategy for supplier risk assessment, and we are currently in the process of integrating Environmental, Social, and Governance (ESG) factors into our broader risk management protocols.

We also prioritize social responsibility as a fundamental pillar of our business practices. When selecting new suppliers, we methodically screen candidates using robust social criteria to ensure alignment with our values and commitment to ethical business conduct.

Our supplier screening process incorporates a comprehensive evaluation of social responsibility aspects. This includes assessing suppliers' labor practices, positive and negative social impacts, and forced labor, child labor and community engagement initiatives.

We are committed to environmental stewardship and sustainability in every facet of our operations. We are pleased to report that our supply chain has had no negative environmental impact during the year 2025. This positive outcome is a result of conducting business with suppliers whose activities inherently align with our commitment to environmental sustainability.

Supporting local suppliers in the UAE boosts our contribution to the local GDP. When acquiring any products or services, the first option is always a local supplier. In 2025, 73% of the total procurement budget was spent on over 124 local suppliers.

A suppliers is characterized by genuine direct or indirect commercial relationship with the organization Eg. Brokers, consultants, contractors (TPs/Reinsurance business etc)

Procurement			
	2023	2024	2025
Total number of local suppliers engaged	115	113	124
Procurement spending on local suppliers (AED '000)	49,289	79,820	117,423
Total Procurement Spending (AED '000)	49,289	79,820	161,447
Proportion of spending on local suppliers (%)	100%	100%	73%

# ENERGY & WATER MANAGEMENT

AFNIC has taken some necessary steps to support reduction in our energy and water consumption:

- Availability of power efficient LED bulbs across AFNIC facilities to optimize lighting and switching off nonessential lights and air-conditioning as well as encouraging employees to aid in power saving.
- Distribution of reusable thermal water bottles to all employees as birthday presents to motivate reduction in the disposal of single-use plastic bottles having high environmental impact.
- Presence of manual taps across AFNIC to ensure employees have physical control of the faucet functionality so water is not wasted when not in use.



## Electricity & water Consumption

	2024	2025
Total Electricity consumption	742,381.19	796,911
Total Water consumption	23,092.20	25,982

# RISK MANAGEMENT

Strong internal control procedures and risk management techniques are very important to us since we see them as essential to our long-term performance and profitable expansion. It is recognized that inadequate risk management can lead to substantial financial losses, legal problems, and a tarnished reputation.

The primary objective of our risk management framework is to protect the Company's shareholders from events that may hinder the achievement of set financial performance objectives. The management recognizes the critical importance of having efficient and effective risk management systems in place. Our risk management process aims to ensure that the operations that expose us to risk are consistent with our strategy, business objectives, and risk philosophy while maintaining an appropriate risk/reward balance and enhancing our stakeholder value.

The Company's risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies will be reviewed regularly to reflect changes in market conditions and the Company's activities.

The Company's Risk Management Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company.



## Risk Based Approach

A detailed risk assessment methodology has been established as part of the risk management strategy to assess the Internal Control environment of the Company and its business activities. Aligned to the organizational risk management processes, this methodology enables Risk & Compliance to be strategically and operationally aligned with the risks facing the Organization. Business objectives .

At AFNIC, we actively manage our risks through a comprehensive risk register that systematically classifies financial, non-financial, and emerging risks. This register serves as a primary monitoring tool, playing a crucial role in enabling a holistic examination of risks across our entire enterprise. Below is a snippet from the risk register, showcasing our commitment to diligent risk management



RISK TYPE	RISKS IDENTIFIED	DESCRIPTION	MANAGEMENT RESPONSE
Operational Risks	Pricing/ Premium Rating	Premium not in line with risk assumed	A detailed Rating Guideline Manual for each class of Insurance and each type of Insurance with appropriate Rating Methodology is in place.
	Inadequacy of Reinsurance Program	Risk of inadequate protection if the Reinsurance Program is not adequately planned.	We undertake proper planning of Reinsurance Protection taking into account the Requirements of the Company.
Financial Risks	Premium collections	Risk of premium collection from Brokers and Sales Division.	The account will automatically freeze in case the collection exceeds credit limit for on account clientele. Moreover, ongoing monitoring done by collection department.
	Claims payments	Unexpected spike in claims	We ensure adequacy of reserve and moreover adequate Reinsurance support is availed
IT Security Risks	Improper Database Administration	Wrong updates can lead to Database Corruption and mismatch of records which might mislead data information.	Database Administration SYS user is controlled by the IT Manager and no other user has access to make any changes.
	Network Intruders	Outsiders access to AFNIC network	Network Access control enables to block if any unknown intruder tries to connect in AFNIC Corporate Network
Compliance Risks	Non-Compliance of Regulatory Requirements	Non Compliance with any new and existing regulation can result in payment of penalties.	Comprehensive compliance monitoring by Compliance Official.

RISK TYPE	RISKS IDENTIFIED	DESCRIPTION	MANAGEMENT RESPONSE
Climate-related Risks	Increased claims due to extreme weather events	Higher frequency and severity of weather-related claims (e.g., floods, storms).	The company incorporates climate data into risk models, adjusts premiums, and enhances reinsurance coverage for weather-related claims.
	Regulatory changes related to climate risk	New regulations or compliance requirements related to climate risk disclosure.	New regulations or compliance requirements related to climate risk disclosure.
	Impact on investments from climate change	Impact on investments from climate change	The company actively reviews and adjusts its investment portfolio to consider climate risks, investing in sustainable and climate-resilient assets.



# CLIMATE – RELATED FINANCIAL RISK MANAGEMENT

Climate-related risk refers to the risks arising from climate change, including physical, transition and liability risks. Such risks could impact the viability and soundness of individual insurance companies and have broader implication for financial stability. Principles for the effective management and supervision of climate-related financial risks.

There are seven principals of climate related financial risks that AFNIC follows to address the climate risks.

**1. Oversight and responsibility of climate-related financial risk exposures (Al Fujairah National Insurance Company PJSC):**

Al Fujairah National Insurance Company has established a clear governance structure that oversees climate-related financial risks, with senior management taking full responsibility for ensuring effective management and integration of these risks into business operations.

**2. Incorporation of climate-related financial risk exposures into overall business strategy (Al Fujairah National Insurance Company PJSC):**

The company has successfully integrated climate-related risks into its long-term business strategy, ensuring its objectives align with sustainable growth while addressing the impact of climate change on the insurance market and underwriting processes.

**3. Assigning climate-related financial risk management responsibilities within the organization:**

Specific teams and individuals have been assigned responsibility for managing climate-related risks across the company, ensuring a coordinated approach with clear accountability for addressing climate challenges in its insurance offerings.

**4. Incorporation of climate-related financial risks into risk management framework:**

Climate-related financial risks are fully incorporated into the company's existing risk management framework, factoring in extreme weather events and policy changes into its underwriting, claims management, and investment strategies.

**5. Monitoring and reporting of climate-related financial risks:**

The company actively monitors and reports on climate-related financial risks, regularly assessing their impact on financial performance and providing transparent reports to stakeholders, regulators, and customers.

**6. Incorporation of climate-related financial risks into capital and liquidity adequacy processes:**

Al Fujairah National Insurance has assessed the impact of climate-related risks on its capital reserves and liquidity, ensuring sufficient resources are maintained to manage claims and financial disruptions caused by climate-related events.

**7. Scenario analysis of climate-related financial risks:**

The company conducts regular scenario analysis to assess the potential impact of various climate change scenarios on its financial stability, helping to refine risk management strategies and ensure resilience against future climate-related risks.

In response to the evolving global landscape and heightened regulatory expectations, AFNIC underscores its commitment to a comprehensive assessment and disclosure of climate-related risks.

# CLIMATE – RELATED FINANCIAL RISK MANAGEMENT

PHYSICAL RISK	TANSITIONAL RISK	LIABILITY RISK
<p>-Is the long term progressive impact of climate change that has a potential of economic or financial losses.</p> <p>-AFNIC is actively engaged in identifying and evaluating these risks while implementing protective measures to manage these risks.</p>	<p>-Is the shift towards a lower carbon economy prompting newer climate related regulations, technological changes, and market sentiments.</p> <p>-AFNIC remains vigilant on these policy changes, technological advancements, and market shifts to transition into a low carbon economy and continuously aligns its investment portfolio with emerging global economic trends.</p>	<p>-Arises out of climate-related compensatory claims/ legal actions taken against financial institutions.</p> <p>-AFNIC has incorporated this risk into its meticulous risk management framework to fortify the portfolio against potential legal ramifications associated with climate change.</p>

Climate-related financial risks are not bound by timelines and can emerge within the short, medium, and long-term. They can materialize through transmission channels in the balance sheets of financial firms and within the traditional categories of financial risks, including credit, market, operational, underwriting, reputational, and liquidity risks. Hence AFNIC actively engages with stakeholders, fostering dialogue on responsible environmental practices. This engagement strategy encourages enhanced disclosure of climate-related risks and opportunities, contributing to the long-term sustainability of the business portfolio.

To elevate transparency and stakeholder information, AFNIC is committed to including a comprehensive disclosure of pertinent climate-related information. This encompasses risk assessments, integration measures, and proactive strategies employed to mitigate climate-related risks. Such transparent reporting aligns with industry best practices and facilitates informed decision-making for stakeholders.

AFNIC does not allocate premiums specifically as reserves to absorb climate-related financial risks. However, the premium pricing structure inherently accounts for these factors. Additionally, we maintain strong risk mitigation measures through comprehensive reinsurance treaties, with a particular emphasis on Catastrophe Excess of Loss (XOL) protection. This coverage safeguards AFNIC's net retained lines against exposures of up to AED 35 million, with our excess limited to AED 2.5 million, ensuring financial resilience and stability against any risk including climate related risk.

# FRAUD PREVENTION

AFNIC's formal and well-written Code of Conduct clearly defines our expectations of ethical behavior. The employees are expected to act with honesty and integrity and report any instance of suspected fraud.

All instances of actual and suspected fraud are dealt with seriously and investigated appropriately. AFNIC's Code of Conduct policy clearly states dealing fairly with clients, customers and counterparties and appropriately identify and manage actual, perceived and potential conflicts of interest. The policy also states that any gifts from the customers, suppliers, associates or any party involved in doing business with AFNIC should be declared in the Gifts Declaration Form and submitted to the Human Resources.



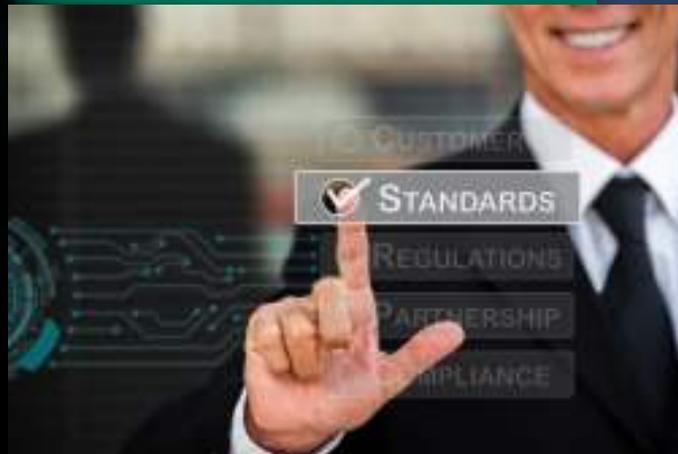
AFNIC also has in place a Whistleblower policy which encourages staff to report irregularities, incidents of suspected fraud, wrongful conduct and other infringements of the rules and policies in force. 'Whistle Blower' reports are handled with sensitivity, discretion and confidentiality. AFNIC protects 'Whistle Blowers' against 'retaliation' and verifies the reported incidents in an appropriate manner and all necessary steps are undertaken to identify proper remedies. Any form of retaliation undertaken by an employee, against any person for reporting irregularity, is prohibited and considered a breach of the AFNIC's Code of Conduct and Ethics. The Whistle Blower should report any reasonable concern about wrongful conduct, including aggressive, offensive or otherwise inappropriate behavior, fraudulent or dishonest use or misuse of AFNIC resources / property, to the appropriate authority. Protected disclosures and investigatory records are kept confidential to the maximum extent possible, consistent with the need to conduct an adequate investigation.

AFNIC have established a comprehensive Fraud Prevention Policy, which outlines strict measures to detect, prevent, and address fraudulent activities. This policy reinforces our zero-tolerance approach to fraud and ensures that all employees, stakeholders, and business partners adhere to ethical practices, safeguarding the company's reputation and financial stability.

# EXTERNAL ASSURANCE

AFNIC are not sought any external assurance to review this non-financial report. Nonetheless, we have followed an extensive internal assurance process to warrant our stakeholders on the accuracy of the information present in this report.

In addition, the financial data included in the report has been extracted from our Financial Statements which have been independently audited by recognized audit firms. Our audited financial statements can be found at the following link <https://apigateway.adx.ae/adx/cdn/1.0/download/4708533content/>



# APPENDIX A: GRI CONTENT INDEX

## STATEMENT OF USE

Al Fujairah National Insurance Company PJSC has reported the information cited in this GRI content index for the period 1 Jan 2025 to 31 Dec 2025 with reference to the GRI Standards.

## GRI 1 USED

## GRI 1: FOUNDATION

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 2: General Disclosures 2021	The Organization and its reporting practices		
	2-1	Organization details	Page 2
	2-2	Entities included in the organizations sustainability reporting	Al Fujairah National Insurance is the only entity included in this ESG report with its branches and insurance centers spread across all Emirates
	2-3	Reporting period, frequency and contact point	Page 1
	2-4	Restatements of Information	Page 25, 32
	2-5	External assurance	Page 62
	Activities and workers		
	2-6	Activities, Value chain, and other Business relationships	Page 3, 23,55
	2-7	Employees	Page 36, 37
	2-8	Workers who are not employees	Page 37
	Governance		
2-9	Governance structure & composition	Page 23, 24	
2-10	Nomination and selection of the highest governance body	Page 26	
2-11	Chair of the highest governance body	Page 24	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE	
GRI 2: General Disclosures 2021	2-12	Role of the highest governance body in overseeing the management of impacts	Page 23, 24, 25, 26, 27	
	2-13	Delegation of responsibility for managing impacts	Page 27	
	2-14	Role of the highest governance body in sustainability reporting of associations	AFNIC board of directors reviewed and approved the material topics disclosed in this report.	
	2-15	Conflicts of interest	Page 23	
	2-16	Communication of critical concerns	Page 27	
	2-17	Collective knowledge of the highest governance body	Page 24	
	2-18	Evaluation of the performance of the highest governance body	Page 23	
	2-19	Remuneration Policies	Page 39	
	2-20	Process to determine remuneration	Page 39	
	2-21	Total Annual compensation ratio	Confidentiality Constraint	
	<b>Strategies, policies and practices</b>			
	2-22	Statement on sustainable development strategy	Page 9, 10	
	2-23	Policy commitments	Page 29, 30, 38, 40, 42, 48, 49, 50, 51, 52, 55, 56, 57, 58, 59, 60, 62	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE	
GRI 2: General Disclosures 2021	2-24	Embedding policy commitments	Page 29, 30, 38, 40, 42, 48, 49, 50, 51, 52, 55, 56, 57,58,59,61	
	2-25	Process to remediate negative impacts	Page 14, 15, 16, 17, 18	
	2-26	Mechanism for seeking advice and raising concerns	Page 53, 61	
	2-27	Compliance with laws and regulations	Page 32	
	2-28	Membership associations	Page 23	
	<b>Stakeholder engagement</b>			
	2-29	Approach to stakeholder engagement	Page 11, 12	
	2-30	Collective bargaining agreements	UAE employment law does not allow formation of trade unions. However, parties in the employment contract can file a grievance to the MOHRE to reach a resolution.	
	GRI 3: Material Topics 2021	3-1	Process to determine material topics	Page 13
		3-2	List of material topics	Page 13
3-3		Management of material topics	Page 14, 15, 16, 17, 18	
<b>GRI 200 Series: Economic Standards</b>				
GRI 201: Economic Performance 2016	201-1	Direct economic value generated and distributed	Page 32	
	201-2	Financial implications, risks and opportunities due to climate change	Page 60,61 -Reserve related to Climate risk is under review by the management and will be effective from 2025	
	201-3	Benefit plan obligations and other Retirement Plans	AFNIC registers all its Emirati employees in the GPSSA scheme as mandated by the UAE legislation	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
<b>GRI 200 SERIES: ECONOMIC STANDARDS</b>			
GRI 201: Economic Performance 2016	201-4	Financial assistance received from government	The Company did not receive any financial assistance from the government during the year 2025.
GRI 202:Market Presence 2016	202-1	Entry level wage by gender compared to local minimum wage	Not Applicable to AFNIC
	202-2	Proportion of senior management hired from local community	Page 37
GRI 203:Indirect Economic Impacts	203-1	Infrastructure investment and services supported	Page 33
	203-2	Significant indirect economic impacts	Page 33
GRI 204: Procurement Practices 2016	204-1	Proportion of spending on local suppliers	Page 55
GRI 205: Anti - corruption 2016	205-1	Operations assessed for risks related to corruption	Page 29, 30
	205-2	Communication and training relating to anti- corruption policies and procedures	Page 29, 30
	205-3	Confirmed incidents of corruption and actions taken	Page 30
GRI 206: Anti-competitive behavior 2016	206-1	Legal actions for anti-competitive behavior, anti- trust and monopoly practices.	Page 32
GRI 207: Tax 2019	207-1	Approach to tax	Page 28
	207-2	Tax Governance, Control, Risk Management	Page 28
	207-3	Stakeholder engagement and management of concerns related to tax	Page 28
	207-4	Country by country reporting	Not Applicable to AFNIC

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
<b>GRI 300 SERIES: ECONOMIC STANDARDS</b>			
GRI 301: Materials 2016	301-1	Materials used by weight or volume	Not Applicable to AFNIC
	301-2	Recycled input materials used	Not Applicable to AFNIC
	301-3	Reclaimed products and their packaging materials	Not Applicable to AFNIC
GRI 302: Energy 2016	302-1	Energy consumption within organization	Page 56
	302-2	Energy consumption outside organization	Not Applicable to AFNIC
	302-3	Energy intensity	Information Unavailable
	302-4	Reduction of energy consumption	Information Unavailable
	302-5	Reduction in energy requirements of products and services	Information Unavailable
GRI 303: Water and effluents 2018	303-1	Interactions with water as a shared resource	Not Applicable to AFNIC
	303-2	Management of water discharge related impacts	Not Applicable to AFNIC
	303-3	Water withdrawal	Information Unavailable
	303-4	Water discharge	Information Unavailable
	303-5	Water Consumption	Page 56
GRI 304: Biodiversity 2016	304-1	Operational sites owned, leased, managed in, or adjacent to protected areas or areas of high biodiversity value outside protected areas	Not Applicable to AFNIC
	304-2	Significant impacts of activities, products, and services on biodiversity	Not Applicable to AFNIC

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
<b>GRI 300 SERIES: ECONOMIC STANDARDS</b>			
GRI 304: Biodiversity 2016	304-3	Habitats protected or restored	Not Applicable to AFNIC
	304-4	IUCN red list species and national conservation list species with habitats in areas affected by operations	Not Applicable to AFNIC
GRI 302: Emissions 2016	305-1	Direct GHG emissions	Not Applicable to AFNIC
	305-2	Energy indirect GHG emissions	Information Unavailable
	305-3	Other indirect GHG emissions	Information Unavailable
	305-4	GHG emissions intensity	Not Applicable to AFNIC
	305-5	Reduction of GHG emissions	Information Unavailable
	305-6	Emissions of O-zone depleting substances	Not Applicable to AFNIC
	305-7	Nitrogen Oxides, Sulfur Oxides and other significant air emissions	Not Applicable to AFNIC

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
<b>GRI 300 SERIES: ECONOMIC STANDARDS</b>			
GRI 306: Waste 2020	306-2	Management of significant waste Related impacts	Not Applicable to AFNIC
	306-3	Waste generated	Information Unavailable
	306-4	Waste diverted from disposal	Not Applicable to AFNIC
	307-5	Waste directed to disposal	Information Unavailable because the cost of obtaining such information will surpass its benefit. Nonetheless, AFNIC is proactively trying to reduce its paper usage via adoption of new technologies and electronic insurance
GRI 308: Supplier environmental assessment 2016	308-1	New suppliers that were screened using environmental criteria	Page 55
	308-2	Negative environmental impacts in the supply chain and actions taken	Page 18
<b>GRI 400 SERIES: ECONOMIC STANDARDS</b>			
GRI 401: Employment 2016	401-1	New employee hires and employee turnover	Page 36, 37
	401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	Not Applicable to AFNIC
	401-3	Parental leave	Page 36
GRI 402: Labor management relations 2016	402-1	Minimum notice period regarding operational changes	Page 40
GRI 403: Occupational Health and Safety 2018	403-1	Occupational health and safety management system	Page 42
	403-2	Hazard identification, risk assessment and incident investigation	Page 42

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE	
GRI 403: Occupational Health and Safety 2018	403-3	Occupational health services	Page 42	
	403-4	Worker participation, consultation, and communication on occupational health and safety	Page 42	
	403-5	Workers training on occupational health and safety	Page 42	
	403-6	Promotion of worker health	Page 42	
	403-7	Prevention and mitigation of occupational health and safety impacts linked by business relations	Not Applicable to AFNIC	
	403-8	Workers covered by occupational health and safety management system	All Employees	
	403-9	Work-related injuries	No reported injuries in 2025	
	403-10	Work-related ill health	No reported work-related ill health in 2025	
	GRI 404: Training and education 2016	404-1	Average hours of training per year per employee	Page 38
		404-2	Programs for upgrading employee skills and transition assistance programs	Page 38
404-3		Percentage employees receiving regular performance and career development reviews	Page 40	
GRI 405: Diversity and equal opportunity 2016	405-1	Diversity of governance bodies and employees	Page 24, 25 ,41	
	405-2	Ratio of basic salary remuneration men to women	Page 41	

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 406: Nondiscrimination 20	406-1	Incidents of discrimination and corrective actions taken	AFNIC did not encounter any legal action or recorded any incidents of discrimination in 2025
GRI 407: Freedom of association and collective bargaining 2016	407-1	Operations and suppliers in which the right to freedom of association or collective bargaining maybe at risk	UAE jurisprudence does not allow formation of Labor unions or workers councils.
GRI 408: Child labor 2016	408-1	Operations and suppliers at significant risk for incidents of child labor	Page 55
GRI 409: Forced or compulsory labor 2016	409-1	Operations and suppliers at significant risk for forced or compulsory labor	Page 55
GRI 410: Security practices 2016	410-1	Security and personnel trained in human rights policies or procedures	All employees are governed by AFNIC code of conduct and ethics.
GRI 411: Rights of indigenous people 2016	411	Incidents of violation involving rights of indigenous people	No reported incidents in 2025
Local Communities 2016	413-1	Local community engagement, impact assessment, and development programs	Page 37, 45
	413-2	Operations with significant actual or potential negative impact on local communities	No known incidents in 2025
GRI 414: Supplier social assessment 2016	4141	New suppliers that were screened using social criteria	Page 55
	4142	Negative social impacts in the supply chain and actions taken	Throughout 2025, AFNIC did not have any adverse social impact.
GRI 415: Public policy 2016	415-1	Political contributions	AFNIC did not partake in any political contributions in 2025

GRI STANDARD	DISCLOSURE NUMBER	DISCLOSURE NAME	PAGE REFERENCE/ DIRECT RESPONSE
GRI 416: Customer health and safety 2016	416-1	Assessment of the health and safety impacts of products and service categories	Not Applicable to AFNIC
	416-1	Incidents of non-compliance concerning the health and safety impacts of products and services	Not Applicable to AFNIC
GRI 417: Marketing and labeling 2016	417-1	Requirement of products and service information and labeling	Page 53
	417-2	Incidents of non-compliance concerning products and services information and labeling	No known incidents in 2025
	417-3	Incidents of non-compliance concerning marketing communications	No known incidents in 2025
GRI 418: Customer privacy 2016	418-1	Substantiated complaints concerning breaches of customer privacy or losses of customer data	No incidents recorded in 2025

# APPENDIX B: REPORTING PRINCIPLES

REPORTING PRINCIPLES	
Accuracy	The information in this report has been presented in the most accurate form to the best of AFNIC's ability
Balance	The reported information reflects a balanced perspective of AFNIC's overall performance.
Clarity	AFNIC has made best possible effort to make the information available in a manner that is understandable and accessible to a wide range of stakeholders.
Comparability	Comparisons are made throughout the report against preceding periods.
Completeness	This report has been produced with an attempt to make it as complete as possible and covers major activities of AFNIC and its branches in the UAE.
Sustainability Context	AFNIC has considered industry sector and regional trends in sustainability that affect its activities.
Timeliness	This report covers the calendar year of 2025. Information disclosed in the report is recent and clearly indicates the time period to which it relates.
Verifiability	This report was internally verified by the sustainability report project manager.

Al Fujairah National Insurance Company PJSC  
Financial Statements  
For the Year ended 31 December 2025

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AL FUJAIRAH NATIONAL INSURANCE CO p.j.s.c

Paid-up Capital Dhs 133,100,000.  
Registered under Insurance Authority  
Registration No 11 Dated 25/12/1984

## **Al Fujairah National Insurance Company PJSC Directors' report for the year ended 31 December 2025**

The Board of Directors has the pleasure of submitting their report and the audited financial statements for the year ended 31 December 2025.

### **Incorporation and registered office**

Al Fujairah National Insurance Company PJSC (the "Company") was incorporated under Emiri Decree No. 3 issued by His Highness, The Ruler of Fujairah in 1976. The address of the Company's registered head office is P.O. Box 277, Fujairah, United Arab Emirates.

### **Financial position and results**

The Company incurred a net profit of AED 71.48 million for the year ended 31 December 2025 compared to net profit of AED 25.03 million for the year ended 31 December 2024.

The Company insurance service results are AED 51.01 million for the year ended 31 December 2025 compared to AED 2.58 million for the year ended 31 December 2024.

The Company's insurance revenue is AED 657.88 million for the year ended 31 December 2025 compared to AED 420.63 million for the year ended 31 December 2024.

The Company's investment and other income is AED 37.29 million for the year ended 31 December 2025 compared to AED 32.78 million for the year ended 31 December 2024.

Basic earnings per share for the year ended 31 December 2025 is improved to AED 53.70 as compared to basic earnings per share AED 18.80 of the prior year on a paid-up capital base of AED 133.10 million.

The shareholder's equity increased from AED 303.86 million to AED 405.80 million as at 31 December 2025.

On behalf of the Board of Directors of Al Fujairah National Insurance Company P.J.S.C I would like to thank all who are working hard in the turnaround journey of the Company. Our sincere appreciation to the executive management and to the staff for their dedication and constant hard work.

**Mr. ABDUL GHAFOUR BEHROOZIAN**  
Chairman

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هاتف : ٩٧١ ٤ ٥١٨ ٦٦٦٦  
فاكس : ٩٧١ ٤ ٢٢٧ ٠١٥١

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## INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Al Fujairah National Insurance Company PJSC

Report on the Audit of the Financial Statements

### Opinion

We have audited the financial statements of Al Fujairah National Insurance Company PJSC (the Company), which comprise the statement of financial position as at December 31, 2025, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS Accounting Standards).

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), together with the ethical requirements that are relevant to our audit of Company's financial statements in United Arab Emirates, and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	Audit Response
Valuation of insurance contract liabilities and reinsurance contract assets	
As of 31 December 2025, the Company's insurance contract liabilities and reinsurance contract assets amounted to AED 503.87 million and AED 96.94 million, respectively (refer to Note 9). The valuation of these balances is a key audit matter due to the significant judgements and estimates involved, including the application of the Premium Allocation Approach (PAA) to value general insurance and short-term life contracts.	<p>Our procedures, supported by our actuarial expert, included:</p> <ul style="list-style-type: none"> <li>Tested the design and implementation of key controls over the valuation of insurance liabilities and reinsurance contract assets;</li> <li>Developed an understanding of management's process for evaluation of all inputs related to future cash flows;</li> </ul>

بي دي أو محاسبون قانونيون ومستشارون شركة مساهمة مسجلة بدبي وعضو بشركات بي دي أو العالمية المحدودة. ويضممان محدود من المملكة المتحدة، وتشكل جزء من شبكة بي دي أو العالمية ذات عضوية مستقلة.

BDO Chartered Accountants & Advisors, a partnership firm registered in Dubai, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the International BDO network of independent member firms.

Branch Offices: Abu Dhabi, ADGM, Dubai, Sharjah, JAFZA & SAIF Zone.



INDEPENDENT AUDITOR’S REPORT (*Continued*)

To the Shareholders of Al Fujairah National Insurance Company PJSC (*Continued*)

Report on the Audit of the Financial Statements (*Continued*)

Key Audit Matters (*Continued*)

Key Audit Matter	Audit Response
<b>Valuation of insurance contract liabilities and reinsurance contract assets (<i>continued</i>)</b>	
<p>This process includes determining expected premium receipts, ultimate claims costs, insurance acquisition cash flows, and the present value of future cash flows for incurred claims.</p> <p>The valuation process incorporates several actuarial estimation methodologies. These methodologies rely on historical data and incorporate assumptions that are inherently subjective. These assumptions include loss ratios, claims development factors, and discount rates. Inaccurate data or inappropriate assumptions can lead to material misstatements in the financial statements. Additionally, the risk of error arises from the selection of methodologies and assumptions, as well as the accuracy of the underlying data. We consider the valuation of insurance contract liabilities and reinsurance assets a key audit matter due to the complexity involved in the estimation process and the significant judgements that management considers in determining the reasonableness and adequacy of the same.</p>	<ul style="list-style-type: none"> <li>• Tested the design and implementation of the key controls (automated and manual) related to the integrity of the data used in the valuation process.</li> <li>• Assessed the reasonableness of key management assumptions used during the valuation process by comparing them to external data and industry trends where possible.</li> <li>• Challenged the methods used by management in deriving key assumptions and evaluated changes in assumptions over time.</li> <li>• Evaluated the appropriateness of PAA approach on the new insurance products issued during the period.</li> <li>• Engaged actuarial experts to review the methodology, assumptions, and inputs related to these balances.</li> <li>• Evaluated the competence of the Company’s appointed actuary and the appropriateness of the actuarial methodology applied.</li> <li>• Tested the data, used in the valuation process for the liability for incurred claims, ensuring its accuracy and completeness.</li> <li>• Tested the claims case reserves by comparing estimated amounts to supporting documentation such as loss adjuster reports, lawyer confirmations, and reinsurance contracts.</li> <li>• Assessed the reasonableness of expense assumptions, including the split between allocated and unallocated expenses.</li> <li>• Evaluated management’s process for determining the risk adjustment and tested the application of the risk adjustment in the models.</li> <li>• With the assistance of our actuarial expert, reviewed key assumptions such as loss ratios, claims development factors, and discount rates.</li> <li>• Evaluated the reasonableness and appropriateness of disclosures in the financial statements.</li> </ul>



INDEPENDENT AUDITOR'S REPORT *(Continued)*

To the Shareholders of Al Fujairah National Insurance Company PJSC *(Continued)*

Report on the Audit of the Financial Statements *(Continued)*

Other Information

Management is responsible for the other information. The other information comprises the information included in the Directors' Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards as issued by the International Accounting Standard Board (IASB) and their preparation in compliance with the applicable provisions of the UAE Federal Decree-Law No. (32) of 2021 and Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities and Insurance Business, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:



INDEPENDENT AUDITOR'S REPORT *(Continued)*

To the Shareholders of Al Fujairah National Insurance Company PJSC *(Continued)*

Report on the Audit of the Financial Statements *(Continued)*

Auditor's Responsibilities for the Audit of the Financial Statements *(Continued)*

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



INDEPENDENT AUDITOR'S REPORT *(Continued)*

To the Shareholders of Al Fujairah National Insurance Company PJSC *(Continued)*

Report on Other Legal and Regulatory Requirements *(Continued)*

As required by UAE Federal Decree-Law No. (32) of 2021, we report that:

- i. We have obtained all the information and explanations we considered necessary for the purposes of our audit;
- ii. The financial statements have been prepared in comply, in all material respects, with the applicable provisions of UAE Federal Decree-Law No. (32) of 2021;
- iii. The Company has maintained proper books of account;
- iv. The financial information included in the Directors' Report is consistent with the books of account of the Company;
- v. As disclosed in Note 7 to the financial statements, the Company has purchased or invested in shares or securities during the year ended 31 December 2025;
- vi. Note 11 of the financial statements discloses material related party transactions, and the terms under which they were conducted;
- vii. Based on the information that has been made available on, nothing has come to our attention which causes us to believe that the Company has contravened during the financial year ended 31 December 2025 any of the applicable provisions of UAE Federal Decree-Law No. (32) of 2021, or in respect of the Company, its Articles of Association which would materially affect its activities or its financial position as at 31 December 2025; and
- viii. Note 20 to the financial statements discloses the social contributions made during the year ended 31 December 2025.

Further, as required by the Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business we report that we have obtained all the information and explanation we considered necessary for the purpose of our audit.

A handwritten signature in blue ink, followed by a circular blue stamp. The stamp contains the text 'BDO CHARTERED ACCOUNTANTS &amp; ADVISORS' around the perimeter, 'P.O. Box 1981 DUBAI' in the center, and 'UAE' at the bottom.

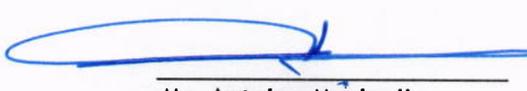
BDO CHARTERED ACCOUNTANTS & ADVISORS  
Mohamed Afzal Koya Ali  
Reg No. 522  
23 February 2026  
Dubai  
United Arab Emirates

**Al Fujairah National Insurance Company PJSC**  
**Statement of financial position**  
**As at 31 December 2025**

	Notes	2025 AED	2024 AED
<b>Assets</b>			
Property and equipment	5	27,473,071	38,006,245
Investment properties	6	78,211,250	80,426,000
Investments at fair value through other comprehensive income	7	216,023,828	201,046,889
Investments at fair value through profit and loss	7	88,319,432	69,427,306
Investments at amortised cost	7	190,498,242	70,364,095
Statutory deposits	8	10,000,000	10,000,000
Reinsurance contract assets	9	96,944,903	165,051,316
Other receivables	10	18,547,530	17,717,406
Deferred tax	12	88,264	2,037,118
Cash and bank balances	14	246,853,643	181,489,159
<b>Total assets</b>		<b>972,960,163</b>	<b>835,565,534</b>
<b>Equity and liabilities</b>			
<b>Equity</b>			
Share capital	15	133,100,000	133,100,000
Statutory reserve	16	50,613,925	43,465,976
General reserve	16	46,768,765	39,620,816
Reinsurance reserve	16	2,955,146	2,207,733
Cumulative changes in fair value of FVTOCI investments		92,918,500	68,829,721
Property revaluation reserve		11,205,588	11,205,588
Retained earnings		68,242,962	5,433,805
<b>Total equity</b>		<b>405,804,886</b>	<b>303,863,639</b>
<b>Liabilities</b>			
Provision for employees' end of service benefits	17	19,236,657	17,727,519
Insurance contract liabilities	9	503,869,139	469,359,958
Other payables		25,699,273	20,976,342
Tax payable	13	6,781,788	1,617,573
Lease liabilities	23	11,568,420	22,020,503
<b>Total liabilities</b>		<b>567,155,277</b>	<b>531,701,895</b>
<b>Total equity and liabilities</b>		<b>972,960,163</b>	<b>835,565,534</b>

These financial statements were approved by the Board of Directors and signed on their behalf by:

  
 Mr. Abdul Ghafour Behroozian  
 Chairman

  
 Mr. Antoine Maalouli  
 Chief Executive Officer

The notes from 1 to 28 form an integral part of these financial statements.

Al Fujairah National Insurance Company PJSC  
Statement of profit or loss  
For the year ended 31 December 2025

	Notes	2025 AED	2024 AED
Insurance revenue	9	657,884,416	420,630,858
Insurance service expenses	18	<u>(501,939,887)</u>	<u>(415,566,048)</u>
Insurance service results before reinsurance contracts held		155,944,529	5,064,810
Allocation of reinsurance premium		(171,491,429)	(126,715,436)
Amounts recoverable from reinsurance for incurred claims		<u>64,601,976</u>	<u>126,827,963</u>
Net (expense)/ income from reinsurance contracts held		<u>(106,889,453)</u>	<u>112,527</u>
Net reinsurance finance expense for reinsurance contracts held		<u>1,953,735</u>	<u>(2,598,513)</u>
Insurance service result		51,008,811	2,578,824
Investment and other income	19	37,287,750	32,781,400
Other operating expenses	20	<u>(10,478,639)</u>	<u>(8,501,208)</u>
Profit for the year before tax		77,817,922	26,859,016
Tax expense	13	<u>(6,338,436)</u>	<u>(1,833,559)</u>
Profit for the year after tax		<u>71,479,486</u>	<u>25,025,457</u>
Basic and diluted earnings per share after tax	21	<u>53.70</u>	<u>18.80</u>

The notes from 1 to 28 form an integral part of these financial statements.

Al Fujairah National Insurance Company PJSC  
Statement of comprehensive income  
For the year ended 31 December 2025

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	2025 AED	2024 AED
Profit for the year	71,479,486	25,025,457
Other comprehensive income:		
<i>Items that will be reclassified subsequently to profit or loss</i>		
Net increase in fair value of investments designated at FVTOCI	920,930	381,720
Tax related to items that will be reclassified	(82,884)	(34,355)
Debt investments at FVTOCI - reclassified to profit or loss	535,524	-
<i>Items that will not be reclassified subsequently to profit or loss</i>		
Net increase/ (decrease) in fair value of investments designated at FVTOCI	30,057,518	(26,061,463)
Gain on sale of investments designated at FVTOCI	1,338,052	697,936
Tax related to items that will not be reclassified	(2,307,379)	2,287,459
Other comprehensive income/ (loss) for the year	<u>30,461,761</u>	<u>(22,728,703)</u>
Total comprehensive income for the year	<u>101,941,247</u>	<u>2,296,754</u>

The notes from 1 to 28 form an integral part of these financial statements.

Al Fujairah National Insurance Company PJSC  
Statement of changes in equity  
For the year ended 31 December 2025

	Share capital AED	Statutory reserve AED	General reserve AED	Reinsurance reserve AED	Cumulative changes in fair value of FVTOCI investments AED	Property revaluation reserve AED	Retained earnings/ (accumulated losses) AED	Total equity AED
Balance at 1 January 2024	133,100,000	40,963,430	37,118,270	1,571,230	91,771,972	11,205,588	(14,163,606)	301,566,884
Profit for the year	-	-	-	-	-	-	25,025,457	25,025,457
Other comprehensive loss for the year	-	-	-	-	(22,728,703)	-	-	(22,728,703)
Total comprehensive income/ (loss) for the year	-	-	-	-	(22,728,703)	-	25,025,457	2,296,754
Transfer to statutory reserve	-	2,502,546	-	-	-	-	(2,502,546)	-
Transfer to general reserve	-	-	2,502,546	-	-	-	(2,502,546)	-
Transfer to reinsurance reserve	-	-	-	636,503	-	-	(636,503)	-
Transfer to retained earnings on sale of investments at FVTOCI	-	-	-	-	(213,548)	-	213,548	-
Balance at 31 December 2024	133,100,000	43,465,976	39,620,816	2,207,733	68,829,721	11,205,588	5,433,805	303,863,639
Balance at 1 January 2025	133,100,000	43,465,976	39,620,816	2,207,733	68,829,721	11,205,588	5,433,805	303,863,639
Profit for the year	-	-	-	-	-	-	71,479,486	71,479,486
Other comprehensive income for the year	-	-	-	-	30,461,761	-	-	30,461,761
Total comprehensive income for the year	-	-	-	-	30,461,761	-	71,479,486	101,941,247
Transfer to statutory reserve	-	7,147,949	-	-	-	-	(7,147,949)	-
Transfer to general reserve	-	-	7,147,949	-	-	-	(7,147,949)	-
Transfer to reinsurance reserve	-	-	-	747,413	-	-	(747,413)	-
Transfer to retained earnings on sale of investments at FVTOCI	-	-	-	-	(6,372,982)	-	6,372,982	-
Balance at 31 December 2025	133,100,000	50,613,925	46,768,765	2,955,146	92,918,500	11,205,588	68,242,962	405,804,886

The notes from 1 to 28 form an integral part of these financial statements.

AI Fujairah National Insurance Company PJSC  
Statement of cash flows  
For the year ended 31 December 2025

	Notes	2025 AED	2024 AED
Cash flows from operating activities			
Profit for the year before tax		77,817,922	26,859,016
Adjustments for:			
Depreciation of property and equipment	5	15,676,996	14,999,391
Realised gain on disposal of property & equipment	19	(275,525)	(40,859)
Gain on disposal of investments	19	(13,936,196)	(10,064,568)
Unrealised loss/ (gain) from change in fair value of investments at FVTPL	7	3,973,459	(1,342,773)
Loss/ (gain) from change in fair value of investment property	6	2,214,750	(1,057,075)
Provision for employees' end of service benefits	17	2,540,803	2,646,448
Interest income	19	(15,469,546)	(7,912,946)
Dividend income	19	(12,584,187)	(10,395,309)
Income from investment properties	19	(1,580,703)	(1,678,229)
Amortisation of premium on amortised cost debt investments	7	445,857	101,496
Foreign currency exchange gain on financial investments		(42,588)	-
Impairment provision on financial investments		28,834	153,816
Finance costs		856,801	1,141,114
Operating cash flows before changes in working capital		59,666,677	13,409,522
Changes in working capital:			
Reinsurance contract assets		68,106,413	(58,995,417)
Insurance contract liabilities		34,509,181	142,010,363
Other receivables		1,192,285	655,290
Other payables		4,722,932	5,528,805
Net cash generated from operations		168,197,488	102,608,563
Employees' end of service benefits paid	17	(1,031,665)	(496,330)
Income taxes paid		(1,615,630)	-
Net cash generated from operating activities		165,550,193	102,112,233
Cash flows from investing activities			
Purchase of property and equipment		(2,504,167)	(1,445,178)
Increase in investment in fixed deposits with original maturity over 3 months		(114,272,495)	(1,960,030)
Purchase of investment in securities	7	(376,194,625)	(216,819,495)
Proceeds from disposal of investments		254,658,821	195,827,922
Proceeds from maturity of investments at amortised cost		9,915,250	-
Interest received		13,445,262	7,912,946
Dividend received	19	12,584,187	10,395,309
Income from investment properties	19	1,580,703	1,678,229
Proceeds from disposal of property and equipment		275,525	30,768
Net cash used in investing activities		(200,511,539)	(4,379,529)
Cash flows from financing activity			
Payment of lease liabilities	23	(13,946,665)	(12,967,848)
Net cash used in financing activity		(13,946,665)	(12,967,848)
Net (decrease)/ increase in cash and cash equivalents			
Cash and cash equivalents at beginning of the year		(48,908,011)	84,764,856
Cash and cash equivalents at end of the year	14	124,902,644	40,137,788
		75,994,633	124,902,644

The notes from 1 to 28 form an integral part of these financial statements.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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1 Legal status and activities

Al Fujairah National Insurance Company PJSC, Fujairah (the "Company") is incorporated as a public shareholding Company by Emiri Decree No. 3 issued by His Highness, The Ruler of Fujairah in 1976. The Company is subject to the regulations of the Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business and is registered in the Insurance Companies Register of the Central Bank of the United Arab Emirates under registration number (11). The address of the Company's registered head office is P.O. Box 277, Fujairah, United Arab Emirates.

During the year, Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business (the "CBUAE Law") was issued and became effective on 16 September 2025, repealing Federal-Decree Law No. (48) of 2023. In accordance with Article 184 of the CBUAE Law, the Company has a transition period of one year from the effective date to align its operations and governance framework with the requirements of the new legislation. The Company is in the process of assessing the impact of the CBUAE Law and will implement any required changes within the prescribed transition period.

The Company's ordinary shares are listed on Abu Dhabi Securities Exchange, United Arab Emirates.

The principal activity of the Company is the writing of all classes of general insurance and short-term life insurance. The company operates through its head office in Fujairah and branch offices in Dubai, Abu Dhabi, Sharjah, Khorfakkan and Dibba.

These financial statements have been prepared in accordance with the requirements of the applicable laws and regulations, including UAE Federal Decree-Law No. (32) of 2021.

2 Application of new and revised International Financial Reporting Standards ("IFRS Accounting Standards")

New and revised IFRS Accounting Standards, interpretations and amendments applied on the financial statements

The following relevant standards, interpretations and amendments to existing standards were issued by the IASB:

a) New standards, interpretations and amendments adopted from 1 January 2025

Standard number	Title	Effective date
IAS 21	Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability	1 January 2025

The Company has adopted these amendments in the annual financial statements for the year ended 31 December 2025 which have not had a significant effect on the financial statements of the Company.

New standards, interpretations and amendments not yet effective

There are a number of standards, amendments to standards, and interpretations which have been issued by the IASB that are effective in future accounting periods that the Company has decided not to adopt early which are disclosed below. The Company is currently assessing the effect of these new accounting standards and amendments and does not believe that these will have a significant impact on the financial statements.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

2 Application of new and revised International Financial Reporting Standards (“IFRS Accounting Standards”) (continued)

New standards, interpretations and amendments not yet effective (continued)

Standard number	Title	Effective date
IFRS 9 & IFRS 7	Amendment to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosure regarding the classification and measurement of financial instruments	1 January 2026
IFRS 18	Presentation and disclosure of financial statements	1 January 2027
IFRS 19	Subsidiaries without public accountability: Disclosure	1 January 2027

3 Statement of compliance

These financial statement are for the year ended 31 December 2025 and are presented in United Arab Emirates Dirham (AED), which is also the functional currency of the Company. The financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS Accounting Standards”) promulgated by International Accounting Standard Board (IASB) and interpretations thereof issued by the IFRS Interpretations Committee (“IFRS IC”) and in compliance with the applicable requirements of the United Arab Emirates (UAE) Federal Decree-Law No. (32) of 2021 (“Companies Law”), relating to commercial companies and Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business.

Basis of preparation

These financial statements have been prepared on the historical cost basis, except for financial assets carried at fair value through other comprehensive income, financial assets carried at fair value through profit or loss and investment properties which are carried at fair value and the provision for employees’ end of service benefits which is calculated in line with UAE labor laws.

The Company’ statement of financial position is not presented using a current/ non-current classification. However, the following balances would generally be classified as current: cash and bank balances, investments at fair value through profit or loss, other receivables, other payables and tax payable. The following balances would generally be classified as non-current: property and equipment, investment properties, deferred tax assets and statutory deposits and employees’ end of service benefits. The following balances are of a mixed nature (including both current and non-current portions): investments at fair value through other comprehensive income, investments at amortised cost, lease liabilities, reinsurance contract assets, insurance contract assets and liabilities.

4 Material accounting policy information

IFRS 17 Insurance Contracts

IFRS 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts, reinsurance contracts and investment contracts with discretionary participation features. It introduces a model that measures groups of contracts based on the Company’s estimates of the present value of future cash flows that are expected to arise as the Company fulfils the contracts, an explicit risk adjustment for non-financial risk and a contractual service margin (CSM).

Under IFRS 17, insurance revenue in each reporting period represents the changes in the liabilities for remaining coverage that relate to services for which the Company expects to receive consideration and an allocation of premiums that relate to recovering insurance acquisition cash flows. In addition, investment components are no longer included in insurance revenue and insurance service expenses.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

IFRS 17 Insurance Contracts (continued)

Insurance and reinsurance contracts classification

The Company issues insurance contracts in the normal course of business, under which it accepts significant insurance risk from its policyholders. As a general guideline, the Company determines whether it has significant insurance risk, by comparing benefits payable after an insured event with benefits payable if the insured event did not occur. Insurance contracts can also transfer financial risk.

Insurance and reinsurance contracts accounting treatment

*Separating components from insurance and reinsurance contracts*

The Company assesses its insurance and reinsurance products to determine whether they contain distinct components which must be accounted for under another IFRS instead of under IFRS 17. After separating any distinct components, the Company applies IFRS 17 to all remaining components of the (host) insurance contract. Currently, the Company's products do not include any distinct components that require separation.

Some reinsurance contracts issued contain profit commission arrangements. Under these arrangements, there is a minimum guaranteed amount that the policyholder will always receive - either in the form of profit commission, or as claims, or another contractual payment irrespective of the insured event happening. The minimum guaranteed amounts have been assessed to be highly interrelated with the insurance component of the reinsurance contracts and are, therefore, non-distinct investment components which are not accounted for separately. However, receipts and payments of these investment components are recognised outside of profit or loss.

*Level of aggregation*

IFRS 17 requires a company to determine the level of aggregation for applying its requirements. The Company previously applied aggregation levels under IFRS 4, which were significantly higher than the level of aggregation required by IFRS 17. The level of aggregation for the Company is determined firstly by dividing the business written into portfolios. Portfolios comprise groups of contracts with similar risks which are managed together. Portfolios are further divided based on expected profitability at inception into three categories: onerous contracts, contracts with no significant risk of becoming onerous, and the remainder. This means that, for determining the level of aggregation, the Company identifies a contract as the smallest 'unit', i.e., the lowest common denominator. However, the Company makes an evaluation of whether a series of contracts need to be treated together as one unit based on reasonable and supportable information, or whether a single contract contains components that need to be separated and treated as if they were stand-alone contracts. As such, what is treated as a contract for accounting purposes may differ from what is considered as a contract for other purposes (i.e., legal or management). IFRS 17 also notes that no group for level of aggregation purposes may contain contracts issued more than one year apart.

The Company has elected to group together those contracts that would fall into different groups only because law, regulation or internal policies specifically constrains its practical ability to set a different price or level of benefits for policyholders with different characteristics. The Company applied a full retrospective approach for transition to IFRS 17. The portfolios are further divided into groups of contracts by quarter of issue and profitability for recognition and measurement purposes. Hence, within each quarter of issue, portfolios of contracts are divided into three groups, as follows:

- A group of contracts that are onerous at initial recognition (if any)
- A group of contracts that, at initial recognition, have no significant possibility of becoming onerous subsequently (if any)
- A group of the remaining contracts in the portfolio (if any)

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

IFRS 17 Insurance Contracts (continued)

*Level of aggregation (continued)*

The profitability of groups of contracts is assessed by the profitability committee that take into consideration existing and new business. The Company assumes that no contracts in the portfolio are onerous at initial recognition unless facts and circumstances indicate otherwise. For contracts that are not onerous, the Company assesses, at initial recognition, that there is no significant possibility of becoming onerous subsequently by assessing the likelihood of changes in applicable facts and circumstances.

Below are some of the relevant facts and circumstances that the Company considers:

- Evaluation of expected combine ratios;
- Pricing information;
- Results of similar contracts it has recognised; and
- Environment factors, e.g., a change in market experience or regulations.

The Company divides portfolios of reinsurance contracts held applying the same principles set out above, except that the references to onerous contracts refer to contracts on which there is a net gain on initial recognition. For some groups of reinsurance contracts held, a group can comprise a single contract.

*Recognition*

The Company recognises groups of insurance contracts it issues from the earliest of the following:

- The beginning of the coverage period of the group of contracts;
- The date when the first payment from a policyholder in the group is due or when the first payment is received if there is no due date;
- For a group of onerous contracts, if facts and circumstances indicate that the group is onerous the Company recognises a group of reinsurance contracts held;
- If the reinsurance contracts provide proportionate coverage at the later of the beginning of the coverage period of the group, or the initial recognition of any underlying contract; and
- In all other cases, from the beginning of the coverage period of the group The Company adds new contracts to the group when they are issued or initiated.

*Contract boundary*

The Company includes in the measurement of a group of insurance contracts all the future cash flows within the boundary of each contract in the group. Cash flows are within the boundary of an insurance contract if they arise from substantive rights and obligations that exist during the reporting period in which the Company can compel the policyholder to pay the premiums, or in which the Company has a substantive obligation to provide the policyholder with services. A substantive obligation to provide services ends when:

- The Company has the practical ability to reassess the risks of the particular policyholder and, as a result, can set a price or level of benefits that fully reflects those risks; or

Both of the following criteria are satisfied:

- The Company has the practical ability to reassess the risks of the portfolio of insurance contracts that contain the contract and, as a result, can set a price or level of benefits that fully reflects the risk of that portfolio; and
- The pricing of the premiums for coverage up to the date when the risks are reassessed does not take into account the risks that relate to periods after the reassessment date.

A liability or asset relating to expected premiums or claims outside the boundary of the insurance contract is not recognised. Such amounts relate to future insurance contracts.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

IFRS 17 Insurance Contracts (continued)

Measurement - Premium Allocation Approach

*Insurance contracts - initial measurement*

The Company does not apply the PAA if, at the inception of the group of contracts, it expects significant variability in the fulfilment cash flows that would affect the measurement of the liability for the remaining coverage during the period before a claim is incurred. Variability in the fulfilment cash flows increases with:

- The extent of future cash flows related to any derivatives embedded in the contracts.
- The length of the coverage period of the group of contracts.

For a group of contracts that is not onerous at initial recognition, the Company measures the liability for remaining coverage as the premiums, if any, received at initial recognition, minus any insurance acquisition cash flows at that date, with the exception of contracts which are one year or less where this is expensed, plus or minus any amount arising from the de-recognition at that date of the asset or liability recognised for insurance acquisition cash flows that the Company pays or receives before the group of insurance contracts is recognised. There is no allowance for time value of money as the premiums are mostly received within one year of the coverage period.

The Company measures its reinsurance assets for a group of reinsurance contracts that it holds on the same basis as insurance contracts that it issues, however, adapted to reflect the features of reinsurance contracts held that differ from insurance contracts issued, for example the generation of expenses or reduction in expenses rather than revenue.

*Insurance contracts - subsequent measurement*

The Company measures the carrying amount of the liability for remaining coverage at the end of each reporting period as the liability for remaining coverage at the beginning of the period:

- Plus premiums received in the period;
- Minus capitalised insurance acquisition cash flows;
- Plus any amounts relating to the amortisation of the acquisition cash flows recognised as an expense in the reporting period for the group;
- Plus any adjustment to the financing component, where applicable;
- Minus the amount recognised as insurance revenue for the coverage period; and
- Minus any investment component paid or transferred to the liability for incurred claims.

The Company estimates the liability for incurred claims as the fulfilment cash flows related to incurred claims. The fulfilment cash flows incorporate, in an unbiased way, all reasonable and supportable information available without undue cost or effort about the amount, timing and uncertainty of those future cash flows, they reflect current estimates from the perspective of the entity, and include an explicit adjustment for non-financial risk (the risk adjustment). The Company does not adjust the future cash flows for the time value of money and the effect of financial risk for the measurement of liability for incurred claims that are expected to be paid within one year of being incurred.

Insurance acquisition cash flows are allocated on a straight-line basis as a portion of premium to profit or loss (through insurance revenue).

*Reinsurance contracts*

The subsequent measurement of reinsurance contracts held follows the same principles as those for insurance contracts issued and has been adapted to reflect the specific features of reinsurance held.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

Insurance *contracts* - modification and de-recognition

The Company de-recognises insurance contracts when:

- The rights and obligations relating to the contract are extinguished (i.e., discharged, cancelled or expired);  
or
- The contract is modified such that the modification results in a change in the measurement model or the applicable standard for measuring a component of the contract, substantially changes the contract boundary, or requires the modified contract to be included in a different group. In such cases, the Company de-recognises the initial contract and recognises the modified contract as a new contract.

When a modification is not treated as a de-recognition, the Company recognises amounts paid or received for the modification with the contract as an adjustment to the relevant liability for remaining coverage.

*Presentation*

The Company has presented separately, in the statement of financial position, the carrying amount of groups of insurance contracts issued that are assets, groups of insurance contracts issued that are liabilities, reinsurance contracts held that are assets and groups of reinsurance contracts held that are liabilities.

Any assets or liabilities for insurance acquisition cash flows recognised before the corresponding insurance contracts are included in the carrying amount of the related groups of insurance contracts issued.

The Company disaggregates the total amount recognised in the statement of profit or loss into an insurance service result, comprising insurance revenue and insurance service expense, and insurance finance income or expenses.

The Company disaggregate the change in risk adjustment for non-financial risk between a financial and non-financial portion which will be presented in insurance finance income or expenses and in insurance service result respectively.

The Company separately presents income or expenses from reinsurance contracts held from the expenses or income from insurance contracts issued.

*Insurance revenue*

The insurance revenue for the period is the amount of expected premium receipts (excluding any investment component) allocated to the period. The Company allocates the expected premium receipts to each period of coverage on the basis of the passage of time; but if the expected pattern of release of risk during the coverage period differs significantly from the passage of time, then on the basis of the expected timing of incurred insurance service expenses.

The Company changes the basis of allocation between the two methods above as necessary, if facts and circumstances change. The change is accounted for prospectively as a change in accounting estimate.

For the periods presented, all revenue has been recognised on the basis of the passage of time.

*Loss components*

The Company assumes that no contracts are onerous at initial recognition unless facts and circumstances indicate otherwise. If at any time during the coverage period, the facts and circumstances indicate that a group of insurance contracts is onerous, the Company establishes a loss component as the excess of the fulfilment cash flows that relate to the remaining coverage of the group over the carrying amount of the liability for remaining coverage of the group. Accordingly, by the end of the coverage period of the group of contracts the loss component will be zero.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

IFRS 17 Insurance Contracts (continued)

*Insurance finance income and expense*

Insurance finance income or expenses comprise the change in the carrying amount of the group of insurance contracts arising from:

- The effect of the time value of money and changes in the time value of money; and
- The effect of financial risk and changes in financial risk.

The Company disaggregates insurance finance income or expenses between profit or loss.

*Net income or expense from reinsurance contracts held*

The Company presents separately on the face of the statement of profit or loss the amounts expected to be recovered from reinsurers, and an allocation of the reinsurance premiums paid. The Company treats reinsurance cash flows that are contingent on claims on the underlying contracts as part of the claims that are expected to be reimbursed under the reinsurance contract held, and excludes investment components and commissions from an allocation of reinsurance premiums presented on the face of the statement of profit or loss.

Classification of insurance contracts

Insurance contracts issued by the Company are classified into two main categories, depending on the duration of risk being: short-term insurance contracts and long-term insurance contracts.

Short-term insurance contracts

These contracts are medical, motor, property, casualty, marine, engineering and short-duration life insurance contracts.

Medical insurance contracts protect the Company's customers against the risk of incurring medical expenses. Medical selection is part of the Company's underwriting procedures, whereby contributions are charged to reflect the health condition and family medical history of the applicants. Pricing is based on assumptions, such as persistency, which consider past experience and current trends. Contracts including specific risks and guarantees are tested for profitability according to predefined procedures before approval.

Marine insurance covers the loss or damage of ships, cargo, terminals, and any transport by which the property is transferred, acquired, or held between the points of origin and the final destination.

Engineering Insurance is an insurance policy that covers a wide range of engineering related risks. It is a comprehensive insurance that provides complete protection against risks associated with erection, resting, and working of any machinery, plant or equipment.

Motor insurance comprises Comprehensive Insurance and Third-Party Insurance. Comprehensive Insurance covers the policy holder for any loss or damage to the policy holder's vehicle caused either by themselves or a third party. It also covers any third party for loss or damage caused by the policy holder. Third Party Insurance, on the other hand only covers the third party for any loss of damage caused by the policy holder.

Property insurance contracts mainly compensate the Company's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for the loss of earnings caused by the inability to use the insured properties in their business activities (business interruption cover).

Casualty insurance contracts protect the Company's customers against the risk of causing harm to third parties as a result of their legitimate activities. Damages covered include both contractual and non-contractual events.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

IFRS 17 Insurance contracts (continued)

Short-term insurance contracts (continued)

Short-duration life insurance contracts (credit life) protect the Company's customers from the consequences of events that would affect the ability of the customer or customer's dependents to maintain their current level of income. Guaranteed benefits paid on occurrence of the specified insurance event are either fixed or linked to the extent of the economic loss suffered by the policyholder. There is no maturity or surrender benefits.

Products are reviewed by the business units on an annual basis to confirm, or otherwise, that pricing assumptions remain appropriate. Analysis is performed on earnings and liability movements to understand the source of any material variation in actual results from what was expected. This confirms the appropriateness of assumptions used in underwriting and pricing.

Property and equipment

Property and equipment are recorded at cost less accumulated depreciation and any impairment losses. Depreciation is charged on a straight-line basis over the estimated useful lives of the property and equipment.

Capital work in progress is stated at cost. When commissioned, capital work in progress is transferred to the appropriate property and equipment and is depreciated in accordance with the Company's policy.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to the statement of profit or loss during the reporting period in which they are incurred.

The rates of depreciation used are based on the following estimated useful lives of the assets:

	Years
Freehold property	30
Motor vehicles	5
Furniture and office equipment	4-5
Scrap yard improvements	10

Material residual value estimates and estimates of useful life are updated as required, but at least annually.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in income statement within 'other income'.

Investment properties

Investment properties are properties held to earn rentals and /or for capital appreciation. Investment properties are measured initially at cost, including transaction costs. Cost includes the cost of replacing part of an existing investment properties at the time that cost is incurred if the recognition criteria are met; and excludes the cost of day to day servicing of investment properties. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the reporting date. Gains or losses arising from changes in the fair value of investment properties are included in the profit or loss in the period in which they arise.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
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4 Material accounting policy information (continued)

Investment properties (continued)

Investment properties are derecognised when either they have been disposed of or when the investment properties are permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment properties are recognised in the income statement in the period of retirement or disposal.

Transfer is made to or from investment properties only when there is a change in use evidenced by the end of owner-occupation or commencement of an operating lease to another party. For a transfer from investment properties to owner occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner occupied property becomes an investment property, the Company accounts for such property in accordance with the policy stated under property and equipment up to the date of the change in use.

The Company determines fair value on the basis of valuation performed by two independent external valuer who holds a recognised and relevant professional qualification and has recent experience in the location and category of the investment properties being valued. The Company takes average of the value from two different valuers as a fair value in its financial statements.

Leases

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, and the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rates as the discount rate.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in the future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-to-use asset or is recorded in the profit or loss if the carrying amount of the right-to-use asset has been reduced to zero.

The Company presents right-to-use assets that do not meet the definition of investment properties in 'Property and equipment' and the lease liabilities as a separate item in the statement of financial position.

Other Income

Other income is recognised on an accrual basis taking into the nature of the transaction.

*Interest income*

Interest income is recognised on an accrual basis taking into account effective interest rates on the instrument, on a time proportionate basis when it becomes receivable.

*Rental income*

Rental income from investment properties is recognised on a straight-line basis over the term of the lease.

*Dividend income*

Dividend income is recognised when the right to receive payment is established.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
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4 Material accounting policy information (continued)

Financial assets

Classification and measurement - Financial assets

All financial assets are recognised and derecognised on a trade date where the purchase or sale of a financial asset is under a contract whose terms require delivery of the financial asset within the timeframe established by the market concerned, and are initially measured at fair value, plus transaction costs, except for those financial assets classified as at fair value through profit or loss (FVTPL). Transaction costs directly attributable to the acquisition of financial assets classified as at FVTPL are recognised immediately in the statement of profit or loss.

All recognised financial assets that are within the scope of IFRS 9 are required to be subsequently measured at amortised cost or fair value on the basis on the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. Specifically:

- (i) debt instruments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal amount outstanding (SPPI), are subsequently measured at amortised cost;
- (ii) debt instruments that are held within a business model whose objective is both to collect the contractual cash flows and to sell the debt instruments, and that have contractual cash flows that are SPPI, are subsequently measured at fair value through other comprehensive income (FVTOCI);
- (iii) all other debt instruments (e.g. debt instruments managed on a fair value basis or held for sale) and equity investments are subsequently measured at FVTPL. However, the Company may make the following irrevocable election/designation at initial recognition of a financial asset on an asset by-asset basis:
  - a. The Company may irrevocably elect to present subsequent changes in fair value of an equity investment that is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which IFRS 3 applies, in other comprehensive income (OCI); and
  - b. The Company may irrevocably designate a debt instrument that meets the amortised cost or FVTOCI criteria as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch (referred to as the fair value option).

Equity instruments at FVTOCI

Investments in equity instruments/funds at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the cumulative changes in fair value of securities. The cumulative gain or loss will not be reclassified to statement of profit or loss on disposal of the investments in equity instruments/funds but reclassified to retained earnings. The Company has designated all investments in equity instruments that are not held for trading as FVTOCI.

Dividend income on these investments in equity instruments is recognized in profit or loss when the Company's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to statement of profit or loss.

Debt instruments at amortised cost or at FVTOCI

When a debt instrument measured at FVTOCI is derecognised, the cumulative gain/loss previously recognised in OCI is reclassified from equity to statement of profit or loss.

Debt instruments that are subsequently measured at amortised cost or at FVTOCI are subject to impairment.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
For the year ended 31 December 2025

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4 Material accounting policy information (continued)

Financial assets (continued)

Financial assets at FVTPL

Financial assets at FVTPL are:

- (i) assets with contractual cash flows that are not SPPI; or/and
- (ii) assets that are held in a business model other than held to collect contractual cash flows or held to collect and sell; or
- (iii) assets designated at FVTPL using the fair value option. These assets are measured at fair value, with any gains/losses arising on re-measurement recognised in the statement of profit or loss.

Financial assets at amortised cost

Financial assets at amortised cost are those financial assets for which:

- the Company's business model is to hold them in order to collect contractual cash flows; and
- the contractual terms give rise on specific dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition of issue and are subsequently measured at amortised cost using the effective interest method, less provision for impairment. Discounting is omitted where the effect of discounting is immaterial.

These are included in current assets, except for maturities greater than 12 months after the end of the reporting period which are classified as non-current assets. Financial assets at amortised cost comprise statutory deposits, cash and cash equivalents, investment in debt securities and other receivables.

Derecognition of financial assets

The Company derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

Fair value measurement

For investments traded in organised financial markets, fair value is determined by reference to stock exchange quoted prices at the close of business on the statement of financial position date. Investments in unquoted securities are measured at fair value, considering observable market inputs and unobservable financial data of investees.

Impairment and collectability of financial assets

The Company recognises loss allowances for expected credit losses (ECL) on the following financial instruments that are not measured at FVTPL:

- Financial assets that are debt instruments.
- Financial guarantee contracts issued; and
- Loan commitments issued.

The Company measures loss allowances at an amount equal to lifetime ECL, except for those financial instruments on which credit risk has not increased significantly since their initial recognition, in which case 12-month ECL are measured.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after reporting date.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
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4 Material accounting policy information (continued)

Financial assets (continued)

Measurement of ECL

ECL are probability-weighted estimates of credit losses. They are measured as follows:

- Financial assets that are not credit-impaired at the reporting date: as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive);
- Financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows;
- Undrawn loan commitments: as the present value of the difference between the contractual cash flows that are due to the Company if the commitment is drawn down and the cash flows that the Company expects to receive; and
- Financial guarantee contracts: the expected payments to reimburse the holder less any amounts that the Company expects to recover.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Classification and subsequent measurement of financial liabilities

The Company's financial liabilities include other payables and lease liabilities. Financial liabilities are initially measured at fair value, and, where applicable, adjusted for transaction costs. Subsequently, financial liabilities are measured at amortised cost using the effective interest method.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in the statement of profit or loss are included within finance costs or finance income.

Employee benefits

*Defined Contribution plan*

UAE national employees of the Company are members of the Government-managed retirement pension and social security benefit scheme pursuant to U.A.E. Labour Law No. 7 of 1999. The Company is required to contribute 12.5% of the "contribution calculation salary" of payroll costs to the retirement benefit scheme to fund the benefits. The employees and the Company contribute 5% and 12.5% respectively. Effective October 2023 based on Ministerial Decision No. (1) of 2024 regarding pension and social security, for the employees joining after October 2023 the contribution from the employee and the Company is 11% and 12.5% of the "contribution calculation salary" respectively, to the scheme. The only obligation of the Company with respect to the retirement pension and social security scheme is to make the specified contributions. The contributions are charged to profit or loss.

*Annual leave and leave passage*

An accrual is made for the estimated liability for employees' entitlement to annual leave and leave passage as a result of services rendered by eligible employees up to the end of the year.

*Provision for employees' end of service benefits*

A provision for employees' end of service benefits is made for the full amount due to employees for their periods of service up to the reporting date in accordance with the UAE Labour Law and is reported as separate line item in the statement of financial position.

The entitlement to end of service benefits is based upon the employees' salary and length of service, subject to the completion of a minimum service period as specified in the UAE Labour Law. The expected costs of these benefits are accrued over the period of employment.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
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4 Material accounting policy information (continued)

Foreign currency transactions

The financial statements of the Company are presented in the currency of the primary economic environment in which the Company operates (its functional currency). For the purpose of the financial statements, the results and financial position of the Company are expressed in Arab Emirates Dirham ("AED"), which is the functional currency of the Company and the presentation currency for the financial statements.

In preparing the financial statements of the Company, transactions in currencies other than the Company's functional currency (foreign currencies) are recorded at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in income statements in the period in which they arise.

Impairment of non-financial assets

The carrying amounts of the Company's non-financial assets are reviewed at each statement of financial position date or whenever there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. The impairment losses are recognised in the income statement. An impairment charge is reversed if the cash-generating unit's recoverable amount exceeds its carrying amount.

Short term operating leases

The Company has entered into commercial property leases on its investment properties. The Company, as a lessor, has determined, based on an evaluation of the terms and conditions of the arrangements, that it retains all the significant risks and rewards of ownership of these properties and so accounts for them as operating leases. Payments made under operating leases are recognised in the income statement on a straight line basis over the term of the lease.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and short-term deposits with an original maturity of three months or less in the statement of financial position. These are subject to an insignificant risk of changes in value. Cash and cash equivalents are within the scope of IFRS 9 expected credit loss calculation for the assessment of impairment.

Provisions, contingent liabilities and contingent assets

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

All provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

Contingent liabilities are not recognised in the financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is not recognised in the financial statements but disclosed when an inflow of economic benefits is probable.

Equity reserves and dividend payments

Share capital represents the nominal value of shares that have been issued.

Other details for reserves are mentioned in note 16 to the financial statements.

Retained earnings include all current and prior period retained profits or losses.

Dividend payable to equity shareholders is included in other liabilities only when the dividend has been approved in a general assembly meeting prior to the reporting date.

Al Fujairah National Insurance Company PJSC  
Notes to the financial statements  
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4 Material accounting policy information (continued)

Segment reporting

Under IFRS 8 "Operating Segments", reported segments' profits are based on internal management reporting information that is regularly reviewed by the chief operating decision maker. The measurement policies used by the Company for segment reporting under IFRS 8 are the same as those used in its financial statements.

For management purposes, the Company is organised into business units based on their products and services and has two reportable operating segments as follows:

Underwriting of general insurance business incorporating all classes of general insurance including fire, marine, motor, medical, general accident and miscellaneous. All underwriting activities are carried out in the UAE except for reinsurance which is done principally with companies outside UAE.

Investment incorporating investments in UAE marketable equity securities, fixed deposits with banks and investment properties.

Related parties

A related party is defined as follows:

A person or a close member of that person's family is related to the Company if that person:

- (i) Has control or joint control over the Company;
- (ii) Has significant influence over the Company; or
- (iii) Is a member of the key management personnel of the Company or of a parent of the Company.

Transactions with related parties

All transactions involving related parties arising in the normal course of business are conducted at arm's length at normal commercial rate.

Taxation

Provision of current tax is based on the taxable income for the period determined in accordance with the prevailing law for taxation of income. The charge for current tax is calculated using prevailing tax rates or tax rates expected to apply to the profit for the period.

Income tax comprises current and deferred tax. Income tax is recognised in the statement of profit or loss except to the extent that relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Deferred taxation

Deferred tax is accounted for in respect of all temporary differences at the balance sheet date between the tax bases and carrying amounts of assets and liabilities for financial reporting purposes. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on the tax rates (and tax laws) that have been enacted or substantively enacted at the balance sheet date. Deferred tax is charged or credited to the statement of profit or loss, except in the case of items credited or charged to other comprehensive income or equity in which case it is included in other comprehensive income or equity.

Al Fujairah National Insurance Company PJSC  
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4 Material accounting policy information (continued)

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, which are described above in these financial statements, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future period if the revision affects both current and future periods. The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

*Measurement of the expected credit loss ("ECL") allowance*

The measurement of ECL is a significant estimate that involves determination of methodology, models and data inputs. The following components have a major impact on the credit loss allowance for debt instruments carried at amortised cost, FVTOCI investments, bank balances and fixed deposits: definition of default, significant increase in credit risk, probability of default ("PD"), exposure at default ("EAD"), and loss given default ("LGD") and the historical loss experience per ageing bucket has the major impact on the credit loss allowance for Insurance and other receivables. The Company regularly reviews and validates the models and inputs to the models to reduce any differences between expected credit loss estimates and actual credit loss experience.

*Insurance and reinsurance contracts*

The Company applies the PAA to simplify the measurement of insurance contracts. When measuring liabilities for remaining coverage, the PAA is broadly similar to the Company's previous accounting treatment under IFRS 4. However, when measuring liabilities for incurred claims, the Company now discounts cash flows that are expected to occur more than one year after the date on which the claims are incurred and includes an explicit risk adjustment for non-financial risk.

*Liability for remaining coverage*

For insurance acquisition cash flows, the Company is eligible and chooses to capitalise all insurance acquisition cashflows upon payments.

The effect of recognising insurance acquisition cash flows as an expense on initial recognition of group of insurance contracts is to increase the liability for remaining coverage on initial recognition and reduce the likelihood of any subsequent onerous contract loss. There would be an increased charge to profit or loss on initial recognition, due to expensing acquisition cash flows, offset by an increase in profit released over the coverage year. For groups of contracts that are onerous, the liability for remaining coverage is determined by the fulfilment cash flows.

*Liability for incurred claims*

The ultimate cost of outstanding claims is estimated by using a range of standard actuarial claims projection techniques, such as Chain Ladder and Bornheutter-Ferguson methods.

The main assumption underlying these techniques is that a Company's past claims development experience can be used to project future claims development and hence ultimate claims costs. These methods extrapolate the development of paid and incurred losses, average costs per claim (including claims handling costs), and claim numbers based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident years, but can also be further analysed by geographical area, as well as by significant business lines and claim types.

AI Fujairah National Insurance Company PJSC  
 Notes to the financial statements  
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4 Material accounting policy information (continued)

Critical accounting judgements and key sources of estimation uncertainty (continued)

*Liability for incurred claims (continued)*

Large claims are usually separately addressed, either by being reserved at the face value of loss adjuster estimates or separately projected in order to reflect their future development. In most cases, no explicit assumptions are made regarding future rates of claims inflation or loss ratios. Instead, the assumptions used are those implicit in the historical claims development data on which the projections are based. Additional qualitative judgement is used to assess the extent to which past trends may not apply in future, (e.g., to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, levels of claims inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy features and claims handling procedures) in order to arrive at the estimated ultimate cost of claims that present the probability weighted expected value outcome from the range of possible outcomes, taking account of all the uncertainties involved.

Other key circumstances affecting the reliability of assumptions include variation in interest rates, delays in settlement and changes in foreign currency exchange rates.

*Discount rates*

The Company use bottom-up approach to derive the discount rate. Under this approach, the discount rate is determined as the risk-free yield, adjusted for differences in liquidity characteristics between the financial assets used to derive the risk-free yield and the relevant liability cash flows (known as an 'illiquidity premium'). The risk-free rate was derived using swap rates available in the market denominated in the same currency as the product being measured. When swap rates are not available, highly liquid sovereign bonds with an AAA credit rating were used. Management uses judgment to assess liquidity characteristics of the liability cash flows.

Discount rates applied for discounting of future cash flows are listed below:

	1 year		3 years		5 years		10 years	
	2025	2024	2025	2024	2025	2024	2025	2024
Insurance contracts issued	4.07%	4.84%	3.98%	4.72%	4.11%	4.68%	4.48%	4.72%
Reinsurance contracts held	4.07%	4.84%	3.98%	4.72%	4.11%	4.68%	4.48%	4.72%

*Risk adjustment for non-financial risk*

The Company uses Mack method or bootstrapping to determine its risk adjustment for non-financial risk. The bootstrap effectively allows the Company to measure the uncertainty about the amount and timing of the cash flows that arise from non-financial risk since bootstrapping the triangles aims to illustrate the variability of the paid claims.

The risk adjustment for non-financial risk is the compensation that the Company requires for bearing the uncertainty about the amount and timing of the cash flows of groups of insurance contracts. The risk adjustment reflects an amount that an insurer would rationally pay to remove the uncertainty that future cash flows will exceed the expected value.

The Company has estimated the risk adjustment using a confidence level (probability of sufficiency) approach at the 75th percentile. That is, the Company has assessed its indifference to uncertainty for all product lines (as an indication of the compensation that it requires for bearing non-financial risk) as being equivalent to the 75th percentile confidence level less the mean of an estimated probability distribution of the future cash flows. The Company has estimated the probability distribution of the future cash flows, and the additional amount above the expected present value of future cash flows required to meet the target percentiles.

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4 Material accounting policy information (continued)

Critical accounting judgements and key sources of estimation uncertainty (continued)

*Classification of investment properties and related fair value judgement*

The Company makes judgement to determine whether a property qualifies as investment properties and follows the guidance of IAS 40 'Investment properties' to consider whether any owner-occupied property is not significant and is classified accordingly as investment properties.

Fair value of investment properties is estimated by an independent professional valuer considering the rental yield (income approach). This estimate was made considering market rent and average rental yield. Fair value was dependent on market factors and availability of information.

*Fair value of unquoted securities*

*Fair value of unquoted securities has been determined by the management based on Net Assets Value Techniques using observable market data of comparable public entities, certain discount factors and unobservable financial data of respective non-public investees. Actual results may be different.*

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5 Property and equipment

	Right-of-use assets AED	Freehold property AED	Motor vehicles AED	Furniture and office equipment AED	Scrap yard improvements AED	Capital work in progress AED	Total AED
Cost							
At 1 January 2025	93,358,503	7,043,095	2,840,174	41,201,997	1,898,011	2,369,789	148,711,569
Additions	2,639,655	-	978,991	600,448	-	924,728	5,143,822
Transfer	-	-	-	2,601,097	-	(2,601,097)	-
Disposals	-	-	(670,000)	-	-	-	(670,000)
At 31 December 2025	95,998,158	7,043,095	3,149,165	44,403,542	1,898,011	693,420	153,185,391
Accumulated depreciation and amortisation							
At 1 January 2025	25,173,811	4,851,912	661,321	4,686,050	263,362	2,369,789	38,006,245
Charge for the year	13,059,306	234,768	360,206	1,885,808	136,908	-	15,676,996
Disposals	-	-	(670,000)	-	-	-	(670,000)
At 31 December 2025	81,243,998	2,425,951	1,869,059	38,401,755	1,771,557	-	125,712,320
Net book value At 31 December 2025	14,754,160	4,617,144	1,280,106	6,001,787	126,454	693,420	27,473,071
Cost							
At 1 January 2024	70,236,327	7,043,095	2,692,423	40,193,910	1,893,410	2,170,082	124,229,247
Additions	23,598,509	-	230,751	899,252	4,601	310,574	25,043,687
Transfer	-	-	-	110,867	-	(110,867)	-
Contract modification/disposals	(476,333)	-	(83,000)	(2,032)	-	-	(561,365)
At 31 December 2024	93,358,503	7,043,095	2,840,174	41,201,997	1,898,011	2,369,789	148,711,569
Accumulated depreciation and amortisation							
At 1 January 2024	56,029,645	1,956,415	1,963,699	34,341,737	1,497,435	-	95,788,931
Charge for the year	12,155,047	234,768	296,122	2,176,240	137,214	-	14,999,391
Disposals	-	-	(80,968)	(2,030)	-	-	(82,998)
At 31 December 2024	68,184,692	2,191,183	2,178,853	36,515,947	1,634,649	-	110,705,324
Net book value At 31 December 2024	25,173,811	4,851,912	661,321	4,686,050	263,362	2,369,789	38,006,245

- Freehold property comprise apartments purchased in Dubai to be used for Dubai branch operations.
- At 31 December 2025, the cost of fully depreciated property and equipment that was still in use amounted to AED 28.9 million (2024: AED 5.8 million).

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6 Investment properties

	2025 AED	2024 AED
Fair value		
At 1 January	80,426,000	79,368,925
(Decrease)/ increase in fair value during the year	(2,214,750)	1,057,075
Net book value at 31 December	<u>78,211,250</u>	<u>80,426,000</u>

Investment properties represents fair value of two buildings and a plot of land which are located in Fujairah U.A.E.

The investment properties of the Company were valued by two independent and experienced professionals Chartered Real Estate Valuation Service LLC and Najmat Almurjan Real Estate Valuation Services LLG which estimated the fair value of investment properties as at 31 December 2025 at a value of AED 78.2 million and AED 78.3 million respectively (2024: professionals Arab Loss Adjusters Co LLC and Technical and Loss Adjusting Company LLC which estimated the fair value of investment properties as at 31 December 2024 at a value of AED 81.6 million and AED 79.30 million respectively). The Company has taken average of the two investment properties valuations. The valuers hold relevant professional qualifications and experience. Investment properties are held for capital appreciation and rental purposes.

Investment properties are classified as Level 3 in the fair value hierarchy as at 31 December 2025 (31 December 2024: Level 3) and are located in U.A.E.

	Fair value as at 31 December			
	2025			2024
	Level 1 AED	Level 2 AED	Level 3 AED	Level 3 AED
Plot of land	-	-	11,816,250	9,905,000
Buildings and plots of land on which such buildings are constructed	-	-	66,395,000	70,521,000
	-	-	<u>78,211,250</u>	<u>80,426,000</u>

For investment properties categorised into level 3 of the fair value hierarchy, the following information is relevant:

Valuation techniques	Significant input(s)	Sensitivity
Income capitalisation approach	Capitalisation rate, taking into account the capitalisation of rental income potential, nature of properties, and prevailing market condition. Yearly market rent, taking into account the differences in location, and individual factors, such as frontage and size, between the comparable and the investment properties.	A slight increase in the capitalisation rate used would result in a significant decrease in fair value, and vice versa. A slight increase in the market rent used would result in a significant increase in fair value, and vice versa.

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7 Financial assets

The Company's investments in financial assets at the end of reporting year are detailed below:

	2025 AED	2024 AED
Investments measured at fair value through other comprehensive income (FVTOCI)		
Quoted equity securities	114,559,088	94,954,357
Mutual funds	45,869,596	54,840,392
Unquoted equity securities	54,170,813	49,897,903
Quoted debt securities	1,450,851	1,410,776
Allowance for impairment	(26,520)	(56,539)
	<u>216,023,828</u>	<u>201,046,889</u>
Investments measured at fair value through profit and loss (FVTPL)		
Quoted equity securities	<u>88,319,432</u>	<u>69,427,306</u>
Investments measured at amortised cost		
Quoted debt Securities	<u>190,498,242</u>	<u>70,364,095</u>
	<u>494,841,502</u>	<u>340,838,290</u>

The movements in the financial investments are as follows:

	31 December 2025			
	AED	AED	AED	AED
	FVTOCI	FVTPL	Amortised Cost	Total
Investments measured at Fair value at the beginning of the year	201,046,889	69,427,306	70,364,095	340,838,290
Purchases during the year	9,708,713	235,974,393	130,511,519	376,194,625
Disposals during the year	(25,740,241)	(213,108,808)	-	(238,849,049)
Maturities	-	-	(9,915,250)	(9,915,250)
Net increase/ (decrease) in fair value	30,978,448	(3,973,459)	-	27,004,989
Foreign currency exchange gain	-	-	42,588	42,588
Change in the allowances for impairment	30,019	-	(58,853)	(28,834)
Amortisation of premium on debt investments	-	-	(445,857)	(445,857)
Carrying value at the end of the year	<u>216,023,828</u>	<u>88,319,432</u>	<u>190,498,242</u>	<u>494,841,502</u>
Within U.A.E.	133,223,999	86,604,668	129,071,455	348,900,122
Outside U.A.E.	82,799,829	1,714,764	61,426,787	145,941,380
Total	<u>216,023,828</u>	<u>88,319,432</u>	<u>190,498,242</u>	<u>494,841,502</u>

Al Fujairah National Insurance Company PJSC  
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7 Financial assets (Continued)

	31 December 2024			
	AED	AED	AED	AED
	FVTOCI	FVTPL	Amortised Cost	Total
Investments measured at Fair value at the beginning of the year	280,859,902	52,816,596	-	333,676,498
Purchases during the year	15,152,630	131,059,853	70,607,012	216,819,495
Disposals during the year	(69,918,758)	(115,791,916)	-	(185,710,674)
Net (decrease)/ increase in fair value	(25,034,490)	1,342,773	-	(23,691,717)
Allowances for impairment	(12,395)	-	(141,421)	(153,816)
Amortisation of premium on debt investments	-	-	(101,496)	(101,496)
Carrying value at the end of the year	<u>201,046,889</u>	<u>69,427,306</u>	<u>70,364,095</u>	<u>340,838,290</u>
Within U.A.E.	115,988,138	67,996,165	57,589,843	241,574,146
Outside U.A.E.	85,058,751	1,431,141	12,774,252	99,264,144
Total	<u>201,046,889</u>	<u>69,427,306</u>	<u>70,364,095</u>	<u>340,838,290</u>

Mutual funds comprise investment in local and international funds which are administered by financial institutions domiciled in U.A.E.

The cumulative changes in fair value of Investments carried at FVTOCI amounting to AED 92.9 million (2024: AED 68.8 million) is shown under equity.

8 Statutory deposits

	2025 AED	2024 AED
Statutory deposit maintained in accordance with Article (92) of U.A.E., Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business	<u>10,000,000</u>	<u>10,000,000</u>

Statutory deposits held with local banks in UAE represent deposit held under a lien in favour of the Ministry of Economy and Planning in accordance with Article (92) of the Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business. This deposit cannot be withdrawn without prior approval of the CBUAE and bears an interest rate of 2.9% 3.5% per annum (31 December 2024: 4.5% per annum).

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9 Insurance and reinsurance contract

The breakdown of groups of insurance and reinsurance contracts issued, and reinsurance contracts held, that are in an asset position and those in a liability position is set out in the table below:

	31 December 2025			31 December 2024		
	Assets AED	Liabilities AED	Net AED	Assets AED	Liabilities AED	Net AED
Insurance contracts issued						
Life and medical	-	90,070,968	90,070,968	-	91,505,754	91,505,754
General	-	71,296,590	71,296,590	-	133,822,989	133,822,989
Motor	-	342,501,581	342,501,581	-	244,031,215	244,031,215
Total insurance contracts issued	-	503,869,139	503,869,139	-	469,359,958	469,359,958
Reinsurance contracts held						
Life and medical	40,994,950	-	40,994,950	29,302,686	-	29,302,686
General	49,747,163	-	49,747,163	110,036,434	-	110,036,434
Motor	6,202,790	-	6,202,790	25,712,196	-	25,712,196
Total reinsurance contracts held	96,944,903	-	96,944,903	165,051,316	-	165,051,316

Roll-forward of net asset or liability for insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims

The Company disaggregates information to provide disclosure in respect of major product lines separately: life and medical, general and motor. This disaggregation has been determined based on how the Company is managed.

The roll-forward of the net asset or liability for insurance contracts issued, showing the liability for remaining coverage and the liability for incurred claims disclosed in the table on the next page:

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Notes to the financial statements  
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9 Insurance and reinsurance contract (continued)

Roll-forward of net asset or liability for insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims (continued)

31 December 2025	Life and Medical				General				Motor				Total
	Liabilities for remaining coverage		Liabilities for incurred claims		Liabilities for remaining coverage		Liabilities for incurred claims		Liabilities for remaining coverage		Liabilities for incurred claims		
	Excluding loss component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	
Insurance contract liabilities as at 1 January	56,571,490	-	34,418,670	515,594	51,089,023	-	78,503,121	4,230,845	140,279,615	-	99,837,907	3,913,693	469,359,958
Insurance revenue	(222,969,204)	-	-	-	(111,856,646)	-	-	-	(323,058,566)	-	-	-	(657,884,416)
Insurance service expenses	22,607,832	-	127,823,978	36,596	3,489,434	-	16,810,333	(2,136,136)	4,788,931	-	328,163,203	355,716	501,939,887
Incurred claims and other Expenses	-	-	118,894,890	508,080	-	-	30,119,323	896,752	-	-	326,306,465	3,195,687	479,921,197
Amortisation of insurance acquisition cash flows	22,607,832	-	-	-	3,489,434	-	-	-	4,788,931	-	-	-	30,886,197
Losses on onerous contracts and reversals of those losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Changes to liabilities for incurred claims	-	-	8,929,088	(471,484)	-	-	(13,308,990)	(3,032,888)	-	-	1,856,738	(2,839,971)	(8,867,507)
Insurance service result	(200,361,372)	-	127,823,978	36,596	(108,367,212)	-	16,810,333	(2,136,136)	(318,269,635)	-	328,163,203	355,716	(155,944,529)
Insurance finance expenses	-	-	799,085	-	-	-	2,326,522	-	-	-	3,317,822	-	6,443,429
Total changes in the statement of comprehensive income/ (loss)	(200,361,372)	-	128,623,063	36,596	(108,367,212)	-	19,136,855	(2,136,136)	(318,269,635)	-	331,481,025	355,716	(149,501,100)
<i>Cash flows</i>													
Premiums received	204,427,939	-	-	-	79,159,743	-	-	-	383,149,554	-	-	-	666,737,236
Claims and other expenses paid	-	-	(118,284,332)	-	-	-	(46,595,270)	-	-	-	(293,962,425)	-	(458,842,027)
Insurance acquisition cash Flows	(15,876,680)	-	-	-	(3,724,379)	-	-	-	(4,283,869)	-	-	-	(23,884,928)
Total cash flows	188,551,259	-	(118,284,332)	-	75,435,364	-	(46,595,270)	-	378,865,685	-	(293,962,425)	-	184,010,281
Net insurance contract liabilities as at 31 December 2025	44,761,377	-	44,757,401	552,190	18,157,175	-	51,044,706	2,094,709	200,875,665	-	137,356,507	4,269,409	503,869,139

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9 Insurance and reinsurance contract (continued)

Roll-forward of net asset or liability for insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims (continued)

31 December 2024	Life and Medical				General				Motor				Total
	Liabilities for remaining coverage		Liabilities for incurred claims		Liabilities for remaining coverage		Liabilities for incurred claims		Liabilities for remaining coverage		Liabilities for incurred claims		
	Excluding loss component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	
	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	
Insurance contract liabilities as at 1 January	8,208,372	-	24,460,193	326,028	43,689,894	49,110	54,423,709	2,961,227	95,425,201	-	93,997,226	3,808,635	327,349,595
Insurance revenue	(118,094,482)	-	-	-	(82,939,739)	-	-	-	(219,596,637)	-	-	-	(420,630,858)
Insurance service expenses	9,400,974	-	91,171,612	189,566	1,910,518	(49,110)	67,876,360	1,269,618	1,747,788	-	241,943,664	105,058	415,566,048
Incurred claims and other Expenses	-	-	65,380,568	357,812	-	(48,542)	63,525,986	2,891,904	-	-	137,145,442	1,939,109	271,192,279
Amortisation of insurance acquisition cash flows	9,400,974	-	-	-	1,910,518	-	-	-	1,747,788	-	-	-	13,059,280
Losses on onerous contracts and reversals of those losses	-	-	-	-	-	(568)	-	-	-	-	-	-	(568)
Changes to liabilities for incurred claims	-	-	25,791,044	(168,246)	-	-	4,350,374	(1,622,286)	-	-	104,798,222	(1,834,051)	131,315,057
Insurance service result	(108,693,508)	-	91,171,612	189,566	(81,029,221)	(49,110)	67,876,360	1,269,618	(217,848,849)	-	241,943,664	105,058	(5,064,810)
Insurance finance expenses	-	-	747,668	-	-	-	1,793,234	-	-	-	4,043,359	-	6,584,261
Total changes in the statement of comprehensive income/ (loss)	(108,693,508)	-	91,919,280	189,566	(81,029,221)	(49,110)	69,669,594	1,269,618	(217,848,849)	-	245,987,023	105,058	1,519,451
<i>Cash flows</i>													
Premiums received	169,283,280	-	-	-	89,730,114	-	-	-	265,345,109	-	-	-	524,358,503
Claims and other expenses paid	-	-	(81,960,803)	-	-	-	(45,590,182)	-	-	-	(240,146,342)	-	(367,697,327)
Insurance acquisition cash Flows	(12,226,654)	-	-	-	(1,301,764)	-	-	-	(2,641,846)	-	-	-	(16,170,264)
Total cash flows	157,056,626	-	(81,960,803)	-	88,428,350	-	(45,590,182)	-	262,703,263	-	(240,146,342)	-	140,490,912
Net insurance contract liabilities as at 31 December 2024	56,571,490	-	34,418,670	515,594	51,089,023	-	78,503,121	4,230,845	140,279,615	-	99,837,907	3,913,693	469,359,958

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9 Insurance and reinsurance contract (continued)

Roll-forward of net asset or liability for reinsurance contracts held showing the assets for remaining coverage and the amounts recoverable on incurred claims

31 December 2025

	Life and Medical				General				Motor				Total	
	Assets for remaining coverage		Amounts recoverable on incurred claims		Assets for remaining coverage		Amounts recoverable on incurred claims		Assets for remaining coverage		Amounts recoverable on incurred claims			
	Excluding loss recovery component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss recovery component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss recovery component	Loss component	Estimates of the present value of future cash flows	Risk adjustment		
AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	
Reinsurance contract liabilities as at 1 January	60,312,954	-	-	-	8,363,765	-	-	-	10,923,507	-	-	-	-	79,600,226
Reinsurance contract assets as at 1 January	-	-	(87,999,751)	(1,615,889)	(20,262,186)	-	(92,562,042)	(5,575,971)	-	-	(35,189,919)	(1,445,784)	(244,651,542)	
Net reinsurance contract (assets)/ liabilities as at 1 January	60,312,954	-	(87,999,751)	(1,615,889)	(11,898,421)	-	(92,562,042)	(5,575,971)	10,923,507	-	(35,189,919)	(1,445,784)	(165,051,316)	
An allocation of reinsurance premiums	72,889,891	-	-	-	86,689,659	-	-	-	11,911,879	-	-	-	-	171,491,429
Amounts recoverable from reinsurers for incurred claims	-	-	(61,813,725)	1,331,973	-	-	(3,032,905)	3,738,212	-	-	(6,085,924)	1,260,393	(64,601,976)	
Amounts recoverable for incurred claims and other expenses	-	-	(63,992,957)	(248,484)	-	-	(13,358,107)	(741,527)	-	-	(1,268,556)	(34,521)	(79,644,152)	
Changes to amounts recoverable for incurred claims	-	-	2,179,232	1,580,457	-	-	10,325,202	4,479,739	-	-	(4,817,368)	1,294,914	15,042,176	
Net income or expense from reinsurance contracts held	72,889,891	-	(61,813,725)	1,331,973	86,689,659	-	(3,032,905)	3,738,212	11,911,879	-	(6,085,924)	1,260,393	106,889,453	
Reinsurance finance income	-	-	(3,676,647)	-	-	-	(3,166,066)	-	-	-	(1,554,451)	-	(8,397,164)	
Total changes in the statement of comprehensive (loss)/ income	72,889,891	-	(65,490,372)	1,331,973	86,689,659	-	(6,198,971)	3,738,212	11,911,879	-	(7,640,375)	1,260,393	98,492,289	
<i>Cash flows</i>														
Premiums paid	(116,735,815)	-	-	-	(90,526,888)	-	-	-	(16,014,429)	-	-	-	-	(223,277,132)
Amounts received	-	-	96,312,059	-	12,151,013	-	54,436,246	-	-	-	29,991,938	-	192,891,256	
Total cash flows	(116,735,815)	-	96,312,059	-	(78,375,875)	-	54,436,246	-	(16,014,429)	-	29,991,938	-	(30,385,876)	
Net reinsurance contract (assets)/ liabilities as at 31 December 2025	16,467,030	-	(57,178,064)	(283,916)	(3,584,637)	-	(44,324,767)	(1,837,759)	6,820,957	-	(12,838,356)	(185,391)	(96,944,903)	
Reinsurance contract Liabilities as at 31 December 2025	16,467,030	-	-	-	-	-	-	-	6,820,957	-	-	-	-	23,287,987
Reinsurance contract assets as at 31 December 2025	-	-	(57,178,064)	(283,916)	(3,584,637)	-	(44,324,767)	(1,837,759)	-	-	(12,838,356)	(185,391)	(120,232,890)	
Net reinsurance contract (assets)/ liabilities as at 31 December 2025	16,467,030	-	(57,178,064)	(283,916)	(3,584,637)	-	(44,324,767)	(1,837,759)	6,820,957	-	(12,838,356)	(185,391)	(96,944,903)	

AI Fujairah National Insurance Company PJSC  
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9 Insurance and reinsurance contract (continued)

Roll-forward of net asset or liability for reinsurance contracts held showing the assets for remaining coverage and the amounts recoverable on incurred claims (continued)

31 December 2024	Life and Medical				General				Motor				Total
	Assets for remaining coverage		Amounts recoverable on incurred claims		Assets for remaining coverage		Amounts recoverable on incurred claims		Assets for remaining coverage		Amounts recoverable on incurred claims		
	Excluding loss recovery component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss recovery component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	Excluding loss recovery component	Loss component	Estimates of the present value of future cash flows	Risk adjustment	
AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	AED	
Reinsurance contract liabilities as at 1 January	36,028,821	-	-	-	-	-	-	-	7,028,054	-	-	-	43,056,875
Reinsurance contract assets as at 1 January	-	-	(49,014,703)	(768,377)	(23,327,546)	-	(60,570,449)	(3,842,967)	-	-	(11,064,722)	(524,010)	(149,112,774)
Net reinsurance contract (assets)/ liabilities as at 1 January	36,028,821	-	(49,014,703)	(768,377)	(23,327,546)	-	(60,570,449)	(3,842,967)	7,028,054	-	(11,064,722)	(524,010)	(106,055,899)
An allocation of reinsurance premiums	55,670,458	-	-	-	59,269,327	-	-	-	11,775,651	-	-	-	126,715,436
Amounts recoverable from reinsurers for incurred claims	-	-	(45,987,726)	(847,512)	-	-	(52,758,036)	(1,733,004)	-	-	(24,579,911)	(921,774)	(126,827,963)
Amounts recoverable for incurred claims and other expenses	-	-	(33,379,288)	(629,118)	-	-	(52,534,625)	(2,930,354)	-	-	(8,778,010)	(322,186)	(98,573,581)
Changes to amounts recoverable for incurred claims	-	-	(12,608,438)	(218,394)	-	-	(223,411)	1,197,350	-	-	(15,801,901)	(599,588)	(28,254,382)
Net income or expense from reinsurance contracts held	55,670,458	-	(45,987,726)	(847,512)	59,269,327	-	(52,758,036)	(1,733,004)	11,775,651	-	(24,579,911)	(921,774)	(112,527)
Reinsurance finance income	-	-	(1,789,541)	-	-	-	(1,969,089)	-	-	-	(227,118)	-	(3,985,748)
Total changes in the statement of comprehensive (loss)/ income	55,670,458	-	(47,777,267)	(847,512)	59,269,327	-	(54,727,125)	(1,733,004)	11,775,651	-	(24,807,029)	(921,774)	(4,098,275)
<i>Cash flows</i>													
Premiums paid	(31,389,279)	-	-	-	(51,497,801)	-	-	-	(7,880,198)	-	-	-	(90,767,278)
Amounts received	2,954	-	8,792,219	-	3,657,599	-	22,735,532	-	-	-	681,832	-	35,870,136
Total cash flows	(31,386,325)	-	8,792,219	-	(47,840,202)	-	22,735,532	-	(7,880,198)	-	681,832	-	(54,897,142)
Net reinsurance contract (assets)/ liabilities as at 31 December 2024	60,312,954	-	(87,999,751)	(1,615,889)	(11,898,421)	-	(92,562,042)	(5,575,971)	10,923,507	-	(35,189,919)	(1,445,784)	(165,051,316)
Reinsurance contract Liabilities as at 31 December 2024	60,312,954	-	-	-	8,363,765	-	-	-	10,923,507	-	-	-	79,600,226
Reinsurance contract assets as at 31 December 2024	-	-	(87,999,751)	(1,615,889)	(20,262,186)	-	(92,562,042)	(5,575,971)	-	-	(35,189,919)	(1,445,784)	(244,651,542)
Net reinsurance contract (assets)/ liabilities as at 31 December 2024	60,312,954	-	(87,999,751)	(1,615,889)	(11,898,421)	-	(92,562,042)	(5,575,971)	10,923,507	-	(35,189,919)	(1,445,784)	(165,051,316)

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9 Insurance and reinsurance contracts (continued)

In addition to scenario testing, the development of insurance liabilities provides a measure of the Company's ability to estimate the ultimate value of claims. The top half of each table illustrates how the Company's estimate of liability for incurred claims for each accident year has changed at successive year-ends. The bottom half of the table reconciles the cumulative claims to the amount appearing in the statement of financial position. The following tables illustrate the Company's estimate of total liability for incurred claims for the years up to 2025.

Gross insurance contract liabilities

	2020 and prior AED	2021 AED	2022 AED	2023 AED	2024 AED	2025 AED	Total AED
At the end of each reporting year	-	150,272,596	218,788,569	214,060,818	319,938,340	364,992,549	1,268,052,872
One year later	-	147,237,866	201,661,104	195,513,408	315,397,388	-	859,809,765
Two years later	-	145,743,024	192,693,903	197,146,917	-	-	535,583,844
Three years later	-	136,629,077	190,462,411	-	-	-	327,091,488
Four years later	-	137,067,149	-	-	-	-	137,067,149
Five years later	-	-	-	-	-	-	-
Six years later	-	-	-	-	-	-	-
Seven years later	-	-	-	-	-	-	-
Estimate of cumulative claims	1,881,628	137,067,149	190,462,411	197,146,917	315,397,388	364,992,549	1,206,948,040
Cumulative payments to date		(135,281,305)	(188,833,699)	(185,471,738)	(278,771,005)	(245,696,810)	(1,034,054,558)
Unallocated loss adjustment expense	90,316	63,943	96,818	292,251	574,471	5,570,136	6,687,934
Claims payable	1,684,448	9,835,390	7,604,536	9,634,786	17,635,106	9,178,442	55,572,707
Total gross undiscounted liabilities for incurred claims	3,656,391	11,685,177	9,330,065	21,602,215	54,835,958	134,044,316	235,154,123
Attributable expenses	-	-	-	-	-	-	-
Mathematical reserves	-	-	-	-	-	-	4,064,143
Effect of discounting	-	-	-	-	-	-	(6,059,647)
Total discounted gross reserves included in the statement of financial position							233,158,619
Risk Adjustments							6,915,962

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9 Insurance and reinsurance contracts (continued)

Net Insurance contract liabilities at 31 December 2025

	2020 and prior AED	2021 AED	2022 AED	2023 AED	2024 AED	2025 AED	Total AED
At the end of each reporting year	-	87,880,961	127,015,875	153,105,820	185,210,071	275,174,903	828,387,630
One year later	-	93,469,673	120,818,162	151,915,103	197,425,230	-	563,628,168
Two years later	-	93,293,712	121,198,699	154,826,348	-	-	369,318,760
Three years later	-	92,279,849	117,237,488	-	-	-	209,517,337
Four years later	-	92,764,622	-	-	-	-	92,764,622
Five years later	-	-	-	-	-	-	-
Six years later	-	-	-	-	-	-	-
Seven years later	-	-	-	-	-	-	-
Estimate of cumulative claims	960,105	92,764,622	117,237,488	154,826,348	197,425,230	275,174,903	838,388,696
Cumulative payments to date	-	(91,601,129)	(118,380,884)	(146,852,059)	(170,697,746)	(193,041,496)	(720,573,315)
Unallocated loss adjustment expense	90,316	63,943	96,818	292,251	574,471	5,570,136	6,687,934
Claim receivable - net	1,596,510	7,097,582	7,526,152	3,617,793	(6,272,650)	(16,810,548)	(3,245,161)
Total net undiscounted liabilities for incurred claims	2,646,931	8,325,017	6,479,573	11,884,333	21,029,305	70,892,995	121,258,155
Attributable expenses	-	-	-	-	-	-	-
Mathematical reserves	-	-	-	-	-	-	406,415
Effect of discounting	-	-	-	-	-	-	(2,847,136)
Total discounted net reserves included in the statement of financial position							118,817,433
Net risk adjustments							<u>4,608,891</u>

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10 Other receivables

	2025 AED	2024 AED
Interest receivable	7,069,312	4,777,333
Advances and prepayments	5,621,435	4,592,804
Deposits and guaranties	968,447	550,262
Tenants' receivables	1,370,165	1,405,523
Staff receivables	3,975,554	2,526,222
Others	1,683,123	5,605,768
Allowance for impairment	<u>(2,140,506)</u>	<u>(1,740,506)</u>
	<u>18,547,530</u>	<u>17,717,406</u>

11 Related party balances and transactions

Related parties include the Company's major shareholders, directors and businesses controlled by them and their families over which they exercise significant management influence as well as key management personnel.

All related party transactions are carried on terms approved by the management.

Related party balances are as follows:

	2025 AED	2024 AED
Insurance contract balances	27,946,299	39,262,112
Due from related parties due to common control (interest receivables)	1,873,080	1,982,344
Bank balance	<u>25,478,500</u>	<u>14,029,593</u>

During the year, the Company entered into the following transactions with related parties:

	2025 AED	2024 AED
Insurance revenue	73,043,900	55,410,972
Insurance service expenses	7,934,316	38,072,456
Deposits placed with National Bank of Fujairah	70,459,009	66,071,278
Interest income	3,161,368	3,074,101
Dividend income	<u>3,892,267</u>	<u>2,799,682</u>

Premiums are charged to related parties at rates agreed with the management.

Compensation of key management personnel:

	2025 AED	2024 AED
Key management staff:		
Short-term benefits	10,135,795	9,254,128
Long-term benefits	<u>854,678</u>	<u>1,635,549</u>

Al Fujairah National Insurance Company PJSC  
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12 Deferred taxation

	2025 AED	2024 AED
Deferred tax arising in respect of:		
Recognised in profit or loss:		
Net fair value (loss)/ gain on investments designated at FVTPL	(225,423)	215,986
Recognised in other comprehensive income:		
Net fair value gain on debt investments designated at FVTOCI	82,884	34,355
Net fair value gain/ (loss) on equity investments designated at FVTOCI	54,275	(2,287,459)
	137,159	(2,253,104)
Deferred tax (asset) / liabilities as at the end of year	(88,264)	(2,037,118)

Deferred taxes arising from temporary differences are summarized as follows:

	2025 AED	2024 AED
Financial assets		
Net balance at 1 January	2,037,118	-
Recognised in profit or loss	441,409	(215,986)
Recognised in other comprehensive income	(2,390,263)	2,253,104
Net balance at 31 December	88,264	2,037,118

13 Tax expense

	2025 AED	2024 AED
Statement of profit or loss:		
Current tax	6,779,845	1,617,573
Deferred tax	(441,409)	215,986
Tax expense for the year	6,338,436	1,833,559

Relationship between accounting profit and tax profit is as follows:

Profit for the year before tax	77,817,922	26,859,016
Other comprehensive loss for the year before tax	32,316,500	(24,981,807)
Total comprehensive income for the year before tax	110,134,422	1,877,209
Exempt income	(9,803,128)	(6,963,903)
Unrealised (income)/ loss	(24,790,239)	23,279,896
Non-deductible expenses	165,550	154,829
Taxable income	75,706,605	18,348,031
Less: Basic exemption	(375,000)	(375,000)
Tax applicable profit	75,331,605	17,973,031
Tax at the applicable rate of 9%	6,779,845	1,617,573
Fair value (loss)/ gain recognised as part of investment income	(441,409)	215,986
Tax expense for the year	6,338,436	1,833,559

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13 Tax expense (continued)

The movement during the year is as follows:

	2025	2024
	AED	AED
Opening balance	1,617,573	-
Expense during the year	6,779,845	1,617,573
Income tax paid	<u>(1,615,630)</u>	-
Closing balance	<u>6,781,788</u>	<u>1,617,573</u>

14 Cash and bank balances

	2025	2024
	AED	AED
Current and call accounts	65,175,385	43,842,896
Fixed deposit	181,370,121	137,054,532
Cash in hand	<u>386,756</u>	<u>659,690</u>
	246,932,262	181,557,118
Allowance for impairment	<u>(78,619)</u>	<u>(67,959)</u>
	<u>246,853,643</u>	<u>181,489,159</u>

Bank balances are maintained with banks within United Arab Emirates.

Cash and bank includes short term deposits (3-12 months) with local banks carrying interest ranging from 2.5% to 4.8% per annum (2024: 3% to 5.8% per annum).

Fixed deposits amounting to AED 12.56 million (2024: AED 12.32 million) is under lien in respect of bank credit facilities granted to the Company.

For the purposes of statement of cash flows, cash and cash equivalents include cash on hand and in bank net of fixed deposits with maturity over three months from date of placement. Cash and cash equivalents at the end of the year as shown in the statement of cash flows can be reconciled to the related items in the statement of financial position as follows:

	2025	2024
	AED	AED
Bank balances and cash	246,853,643	181,489,159
Deposit under lien	(12,556,017)	(12,315,000)
Fixed deposits with maturity over 3 months	<u>(158,302,993)</u>	<u>(44,271,515)</u>
	<u>75,994,633</u>	<u>124,902,644</u>

15 Share capital

The authorised and issued share capital comprises 1,331,000 fully paid-up shares of AED 100 each:

	2025	2025	2024	2024
	No of shares	AED	No of shares	AED
Balance at 31 December	<u>1,331,000</u>	<u>133,100,000</u>	<u>1,331,000</u>	<u>133,100,000</u>

Al Fujairah National Insurance Company PJSC  
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16 Reserve

Statutory reserve

In accordance with the Company's Articles of Association and Article 241 of the Federal Decree-Law No. (32) of 2021, a minimum of 10% of the Company's annual net profits must be transferred to a non-distributable statutory reserve. As per the Company's Articles of Association, such transfers are required until the balance in the statutory reserve equals 50% of the Company's paid-up share capital. Accordingly, Company has transferred AED 7.1 million during the year. (2024: AED 2.5 million).

General reserve

The Company has established a General reserve by appropriation of 10% of profit for each year. Appropriation to the General reserve may be stopped by the Shareholders' General Assembly based on recommendation from the Board of Directors. This reserve is distributable based on a recommendation by the Board of Directors and Shareholders' approval. Accordingly, the Company has transferred AED 7.1 million during the year (2024: 2.5 million).

Reinsurance reserve

In accordance with Article 34 of the Insurance Authority's Board of Directors Decision No. (23) of 2019, the Company has transferred AED 0.747 million from Retained earnings to the Reinsurance Reserve being 0.5% of the total insurance premium ceded to reinsurers during the year ended 31 December 2025 (year ended 31 December 2024: AED 0.637 million). The Company shall accumulate such provision year on year and shall not dispose of the reserve without the written approval from the Central Bank of UAE.

17 Provision for employees' end of service benefits

	2025 AED	2024 AED
Balance at 1 January	17,727,519	15,577,401
Charge for the year	2,540,803	2,646,448
Payments during the year	<u>(1,031,665)</u>	<u>(496,330)</u>
Balance at 31 December	<u>19,236,657</u>	<u>17,727,519</u>

18 Insurance service expenses

	Life and medical AED	General AED	Motor AED	Total AED
For the year ended 31 December 2025				
Incurring claims and other expenses	119,402,970	31,016,075	329,502,152	479,921,197
Amortisation of insurance acquisition cash flows	22,607,832	3,489,434	4,788,931	30,886,197
Losses on onerous contracts	-	-	-	-
Changes to liabilities for incurred claims	8,457,604	(16,341,878)	(983,233)	(8,867,507)
	<u>150,468,406</u>	<u>18,163,631</u>	<u>333,307,850</u>	<u>501,939,887</u>
For the year ended 31 December 2024				
Incurring claims and other expenses	65,738,381	66,369,347	139,084,551	271,192,279
Amortisation of insurance acquisition cash flows	9,400,974	1,910,518	1,747,788	13,059,280
Losses on onerous contracts	-	(568)	-	(568)
Changes to liabilities for incurred claims	25,622,797	2,728,089	102,964,171	131,315,057
	<u>100,762,152</u>	<u>71,007,386</u>	<u>243,796,510</u>	<u>415,566,048</u>

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19 Investments and other income	2025 AED	2024 AED
Dividends from financial investments	12,584,187	10,395,309
Interest on fixed income securities	15,469,546	7,912,946
Loss/ (gain) from change in fair value of investment properties (note 6)	(2,214,750)	1,057,075
Gain on disposal of financial investments	13,936,196	10,064,568
Net income from investment properties	1,580,703	1,678,229
Gain on disposal of property and equipment	275,525	40,859
(Loss)/ gain from change in fair value of financial investments at FVTPL (note 7)	(3,973,459)	1,342,773
Amortisation of premium on amortised cost debt investments	(445,857)	(101,496)
Other income	75,659	391,137
	<u>37,287,750</u>	<u>32,781,400</u>

The investment income is allocated to general and motor segment.

20 Other operating expenses	2025 AED	2024 AED
Staff cost	5,026,596	4,180,892
Depreciation	502,894	552,072
Rent	107,797	242,477
Policy registration and printing	309,994	315,819
Business promotion and social contributions	507,483	296,156
Insurance	21,026	21,026
Other expenses*	4,002,849	2,892,766
	<u>10,478,639</u>	<u>8,501,208</u>

\*Other expenses include directors' remuneration of AED 1.5 million (2024: AED 1.5 million) and the total audit fees of AED 0.2 million (2024: AED 0.2 million).

21 Basic and diluted earnings per share after tax	2025 AED	2024 AED
Profit for the year after tax (AED)	<u>71,479,486</u>	<u>25,025,457</u>
Weighted average number of shares	<u>1,331,000</u>	<u>1,331,000</u>
Earnings per share after tax (AED) - basic and diluted	<u>53.70</u>	<u>18.80</u>

Basic earnings per share is calculated by dividing the profit after tax for the period by the number of weighted average shares outstanding during the year. Diluted profit per share is equivalent to basic profit per share as the Company did not issue any new instrument that would impact earnings per share when executed.

22 Commitments and contingencies	2025 AED	2024 AED
Letter of guarantee	<u>20,163,000</u>	<u>20,670,500</u>

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23 Lease liabilities	2025 AED	2024 AED
At 1 January	22,020,503	10,891,000
Additions	2,637,781	23,598,509
Interest expense	856,801	1,141,114
Lease payment	(13,946,665)	(12,967,848)
Contract modification/ disposal	-	(642,272)
At 31 December	<u>11,568,420</u>	<u>22,020,503</u>

The following table shows the undiscounted lease payments after the reporting date.

	2025 AED	2024 AED
Less than one year	10,943,333	13,021,665
One to three years	925,000	10,018,333
	<u>11,868,333</u>	<u>23,039,998</u>

#### 24 Risk management

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the nature of an insurance contract, this risk is random and therefore unpredictable.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Company faces under its insurance contracts is that the actual claims and benefit payments exceed the carrying amount of the insurance liabilities. This could occur because the frequency or severity of claims and benefits are greater than estimated. Insurance events are random and the actual number and amount of claims and benefits will vary from year to year from the estimate established using statistical techniques.

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Company has developed its insurance underwriting strategy to diversify the type of insurance risks accepted and within each of these categories to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

The Company manages risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The underwriting strategy attempts to ensure that the underwritten risks are well diversified in terms of type and amount of risk, industry and geography. Underwriting limits are in place to enforce appropriate risk selection criteria.

#### Frequency and severity of claims

The Company has the right not to renew individual policies, re-price the risk, it can impose deductibles and it has the right to reject the payment of a fraudulent claim. Insurance contracts also entitle the Company to pursue third parties for payment of some or all costs (for example, subrogation).

Property insurance contracts are underwritten by reference to the commercial replacement value of the properties and contents insured, and claim payment limits are always included to cap the amount payable on occurrence of the insured event. Cost of rebuilding properties, of replacement or indemnity for contents and time taken to restart operations for business interruption are the key factors that influence the level of claims under these policies. Property insurance contracts are subdivided into four risk categories: fire, business interruption, weather damage and theft.

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24 Risk management (continued)

Frequency and severity of claims (continued)

The insurance risk arising from these contracts is not concentrated in any of the territories in which the Company operates, and there is a balance between commercial and personal properties in the overall portfolio of insured buildings.

The reinsurance arrangements include excess and catastrophe coverage. The Company has survey units dealing with the mitigation of risks surrounding claims. This unit investigates and recommends ways to improve risk claims. The risks are reviewed individually at least once in 3 years and adjusted to reflect the latest information on the underlying facts, current law, jurisdiction, contractual terms and conditions, and other factors. The Company actively manages and pursues early settlements of claims to reduce its exposure to unpredictable developments.

The following tables disclose the concentration of insurance liabilities by line of business. The amounts are the carrying amount of insurance liabilities (gross and net of reinsurance) arising from insurance contracts:

	As at 31 December 2025		
	Gross AED	Reinsurance AED	Net AED
Life and medical	90,070,968	(40,994,950)	49,076,018
General	71,296,590	(49,747,163)	21,549,427
Motor	342,501,581	(6,202,790)	336,298,791
Total	503,869,139	(96,944,903)	406,924,236

	As at 31 December 2024		
	Gross AED	Reinsurance AED	Net AED
Life and medical	91,505,754	(29,302,686)	62,203,068
General	133,822,989	(110,036,434)	23,786,555
Motor	244,031,215	(25,712,196)	218,319,019
Total	469,359,958	(165,051,316)	304,308,642

Insurance risks

The Company accept insurance risk through its written insurance contracts. The Company is exposed to uncertainty surrounding the timing, frequency and severity of claims under these contracts.

The Company write the following types of general insurance contracts:

- Property insurance
- Motor insurance
- Marine insurance
- General accident

The principal risk the Company face under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Company is to ensure that sufficient reserves are available to cover these liabilities.

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24 Risk management (continued)

Insurance risks (continued)

The above risk exposure is mitigated by diversification across a large portfolio of insurance contracts. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements. The Company only issue short term insurance contracts in connection with property, motor, marine and general accident risks.

*Frequency and amounts of claims*

The Company has developed its underwriting strategy to diversify the type of insurance risks accepted and within each of the categories to achieve sufficiently large populations of risk to reduce the variability of the expected outcome. The frequency and amounts of claims can be affected by several factors. The Company underwrites mainly property, motor, general accident and marine risks. These are regarded as short- term insurance contracts as claims are normally advised and settled within one year of the insured event taking.

*Property*

Property insurance covers a diverse collection of risks and therefore property insurance contracts are subdivided into four risk groups: fire, business interruption, weather damage and theft.

These contracts are underwritten by reference to the commercial replacement value of the properties and contents insured. The cost of rebuilding properties, of replacement or indemnity for contents and time taken to restart operations for business interruptions are the key factors that influence the level of claims under these policies. The greatest likelihood of significant losses on these contracts arises from fire, storm, flood damage or other weather-related incidents.

*Motor*

Motor insurance contracts are designed to compensate contract holders for damage suffered to vehicles, liability to third parties arising through accidents and fire or theft of their vehicles. Underwriting limits and guidelines are in place to enforce appropriate risk selection criteria. The level of court awards for deaths and to injured parties and the replacement costs of motor vehicles are the key factors that influence the level of claims.

*Marine*

Marine insurance is designed to compensate contract holders for damage and liability arising through loss or damage to marine craft and accidents at sea resulting in the total or partial loss of cargoes. The underwriting strategy for the marine class of business is to ensure that policies are well diversified in terms of vessels and shipping routes covered.

*General accident*

For general accident class of business, such as workmen's compensation, personal accident, general third party liability, medical and loss of money, the extent of loss or damage and the potential court awards are the main factors that influence the level of claims.

The Company manage these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The underwriting strategy attempts to ensure that the underwritten risks are well diversified in terms of type and amount of risk. Underwriting limits are in place to enforce appropriate risk selections. The Company proactively manage and pursue early settlement of claims to reduce its exposure to unpredictable developments.

The Company has adequate reinsurance arrangements to protect its financial viability against such claims for all classes of business.

The Company has obtained adequate non-proportionate reinsurance cover for all classes of business to limit losses of the Company to an amount considered appropriate by the management.

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24 Risk management (continued)

Insurance risks (continued)

*Reinsurance*

The Company reinsures a portion of the insurance risks it underwrites in order to control its exposure to losses and protect capital resources.

The Company, in the normal course of business, enter into agreements with other parties for reinsurance purposes. Such reinsurance arrangements provide for greater diversification of business, allow management to control exposure to potential losses arising from large risks, and provide additional capacity for growth. A significant portion of the reinsurance is effected under treaty, facultative and excess of loss reinsurance contracts.

*Sensitivity of underwriting profit and losses*

The Company has exposures to risks in each class of business that may develop and that could have a material impact upon the Company' financial position. The geographical and insurance risk diversity within the Company' portfolio of issued insurance policies makes it impossible to predict whether material developments will occur and, if they do occur, the location and timing of such occurrences. The Company evaluate the concentration of exposures to individual and cumulative insurance risk and establishes its reinsurance policy to reduce such exposures to levels acceptable to the Company.

Sources of uncertainty in the estimation of future claim payments

Claims on insurance contracts are payable on a claims-occurrence basis. The Company is liable for all insured events that occurred during the term of the contract, even if the loss is discovered after the end of the contract term. As a result, liability claims are settled over a long period of time and element of the claims provision includes incurred but not reported claims (IBNR). The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Company, where information about the claim event is available. IBNR claims may not be apparent to the insured until many years after the event that gave rise to the claims.

For some insurance contracts, the IBNR proportion of the total liability is high and will typically display greater variations between initial estimates and final outcomes because of the greater degree of difficulty of estimating these liabilities. In estimating the liability for the cost of reported claims not yet paid, the Company considers information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods. Large claims are assessed on a case-by-case basis or projected separately in order to allow for the possible distortive effect of their development and incidence on the rest of the portfolio.

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and other recoveries. The Company takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

The amount of insurance claims is particularly sensitive to the level of court awards and to the development of legal precedent on matters of contract and tort. Insurance contracts are also subject to the emergence of new types of latent claims, but no allowance is included for this at the reporting date.

Where possible, the Company adopts multiple techniques to estimate the required level of provisions. This provides a greater understanding of the trends inherent in the experience being projected. The projections given by the various methodologies also assist in estimating the range of possible outcomes. The most appropriate estimation technique is selected taking into account the characteristics of the business class and the extent of the development of each accident year.

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24 Risk management (continued)

Sources of uncertainty in the estimation of future claim payments (continued)

In calculating the estimated cost of unpaid claims (both reported and not), the Company's estimation techniques are a combination of loss-ratio-based estimates and an estimate based upon actual claims experience using predetermined formula where greater weight is given to actual claims experience as time passes. The initial loss-ratio estimate is an important assumption in the estimation technique and is based on previous years' experience, adjusted for factors such as premium rate changes, anticipated market experience and historical claims inflation.

The initial estimate of loss ratios Used for the current year before and after reinsurance are analyses below by line of business where the insured operates for current and prior year premium earned.

	For the year ended 31 December 2025		For the year ended 31 December 2024	
	Gross loss ratio	Net loss ratio	Gross loss ratio	Net loss ratio
Life and medical	47%	27%	60%	35%
General	4%	8%	72%	22%
Motor	77%	78%	83%	75%

The Company believes that the claims liabilities under insurance contracts outstanding at the year-end are adequate. However, these amounts are not certain and actual payments may differ from the claims liabilities provided in the financial statements. The insurance claim liabilities are sensitive to the various assumptions. It has not been possible to quantify the sensitivity of specific variable such as legislative changes or uncertainty in the estimation process.

A hypothetical 1% change in the loss ratio, net of reinsurance, would impact net underwriting income/(loss) as follows:

	For the year ended 31 December	
	2025 AED	2024 AED
Impact of change in loss ratio by 1%		
Life and medical	1,521,504	617,024
General	178,675	135,143
Motor	3,105,266	2,099,551
	<u>4,805,444</u>	<u>2,851,718</u>

Process used to decide on assumptions

The risks associated with these insurance contracts are complex and subject to a number of variables that complicate quantitative sensitivity analysis. Internal data is derived mostly from the Company's quarterly claims reports and review of the actual insurance contracts carried out at the reporting date to derive data for the contracts held. The Company has reviewed the individual contracts and in particular the industries in which the insured companies operate and the actual exposure years of claims. This information is used to develop scenarios related to the latency of claims that are used for the projections of the ultimate number of claims.

The choice of selected results for each accident year of each class of business depends on an assessment of the technique that has been most appropriate to observed historical developments. In certain instances, this has meant that different techniques or combinations of techniques have been selected for individual accident years or groups of accident years within the same class of business.

Al Fujairah National Insurance Company PJSC  
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24 Risk management (continued)

Concentration of insurance risk

Substantially all of the Company's underwriting activities are carried out in the United Arab Emirates. In common with other insurance companies, in order to minimise financial exposure arising from large insurance claims, the Company, in the normal course of business, enters into arrangement with other parties for reinsurance purpose.

To minimise its exposure to significant losses from reinsurer insolvencies, the Company primarily deals with reputed counter parties and monitors the receivable position from these parties on regular basis.

Reinsurance risk

To minimise its exposure to significant losses from reinsurer insolvencies, the Company evaluates the financial condition of its reinsurers and monitors concentrations of credit risk arising from similar geographic regions, activities or economic characteristics of the reinsurers. Reinsurance ceded contracts do not relieve the Company from its obligations to policyholders. The Company remains liable to its policyholders for the portion reinsured to the extent that any reinsurer does not meet the obligations assumed under the reinsurance agreements.

Sensitivity of underwriting profit and losses

The contribution by the insurance operations in the profit of the Company amounts to AED 4.81 million for the year ended 31 December 2025 (2024: Profit of AED 2.58 million). The Company does not foresee any major impact from insurance operations due to the following reasons:

The Company has an overall risk retention level of 78% (2024: 75%) and the same is mainly contributed by one class of business i.e., Motor line wherein the retention level is 97% (2024: 96%). However, in this class the liabilities are adequately covered by excess of loss reinsurance programs to guard against major financial impact.

The Company has net commission incurred of AED 23.2 million (2024: AED 6.6 million). Commissions earned arise primarily from the reinsurance placements and are a consistent and recurring source of income.

Financial risk

*Market risk*

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates, interest rates and equity price risk.

Market risk exposures are measured using sensitivity analysis.

There has been no change to the Company's exposure to market risks or the manner in which it manages and measures the risk.

*Foreign currency risk*

There are no significant exchange rate risks as substantially all financial assets and financial liabilities are denominated in Arab Emirates Dirhams, other G.C.C. currencies, euro or US Dollars to which the Dirham is fixed.

*Interest rate risk*

The Company's exposure to interest rate risk relates to its bank deposits. At 31 December 2025, bank deposits carried interest rates ranging from 2.5% to 4.8% per annum (2024: 3% to 5.8% per annum).

The Company's exposure to interest rate risk related to its investments. The Company has investments in bonds carrying interest rates ranging from 3.1% to 8%.

The Company's sensitivity to interest rates has not changed significantly from the prior year.

The Company generally manages to minimize the interest rate risk by closely monitoring the market interest rates and investigating those financial assets in which such risk is expected to be minimal.

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Notes to the financial statements  
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24 Risk management (continued)

Financial risk (continued)

*Interest rate risk (continued)*

The Company is exposed to interest rate risk on:

- i) Liability for incurred claims; and
- ii) Amounts recoverable from reinsurance for incurred claims

The below table shows the impact of 1% change in risk adjustment and discounting on liability for incurred claims and assets for incurred claims:

31 December 2025	Impact on profit gross of reinsurance	Impact on profit net of reinsurance	Impact on equity gross of reinsurance	Impact on equity net of reinsurance
Risk Adjustment				
1% Increase	(1,781,532)	(1,209,063)	(1,781,532)	(1,209,063)
1% Decrease	1,781,532	1,209,063	1,781,532	1,209,063
Discounting				
1% Increase	1,394,319	(905,844)	1,394,319	(905,844)
1% Decrease	(1,394,319)	905,844	(1,394,319)	905,844
31 December 2024				
Risk Adjustment				
1% Increase	(2,127,597)	29,920	(2,127,597)	29,920
1% Decrease	2,127,597	(29,920)	2,127,597	(29,920)
Discounting				
1% Increase	1,581,681	(143,128)	1,581,681	(143,128)
1% Decrease	(1,581,681)	143,128	(1,581,681)	143,128

*Credit risk*

Credit risk refers to the risk that a counter party will default on its contractual obligations resulting in financial loss to the Company.

Key areas where the Company is exposed to credit risk are:

- reinsurers' share of insurance liabilities;
- amounts due from reinsurers in respect of claims already paid;
- amounts due from insurance contract holders; and
- amounts due from insurance intermediaries;

The Company has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Company's exposure and the credit ratings of its counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are reviewed and approved by the management annually.

Reinsurance is used to manage insurance risk. This does not, however, discharge the Company's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Company remains liable for the payment to the policyholder. The creditworthiness of reinsurers is considered on an annual basis by reviewing their financial strength prior to finalisation of any contract.

Al Fujairah National Insurance Company PJSC  
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24 Risk management (continued)

Financial risk (continued)

*Credit risk (continued)*

The Company maintains records of the payment history for significant contract holders with whom it conducts regular business. The exposure to individual counterparties is also managed by other mechanisms, such as the right of offset where counterparties are both debtors and creditors of the Company. Management information reported to the Company includes details of provisions for impairment on insurance receivables and subsequent write-offs. Exposures to individual policyholders and groups of policyholders are collected within the ongoing monitoring of the controls. Where there exists significant exposure to individual policyholders, or homogenous groups of policyholders, a financial analysis equivalent to that conducted for reinsurers is carried out by the Company.

Insurance receivables consist of a large number of customers, spread across diverse industries and geographical areas. Ongoing credit evaluation is performed on the financial condition of insurance receivable.

The Company does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The Company defines counterparties as having similar characteristics if they are related entities. The credit risk on liquid funds is limited because the counterparties are banks registered in the United Arab Emirates.

The carrying amount of financial assets recorded in the financial statements, which is net of impairment losses, represents the Company's maximum exposure to credit risk.

Below table presents an analysis of bank balances and fixed deposits by rating agency designation at the end of the reporting period based on Moodys' rating or its equivalent for the main banking relationships;

	As at 31 December	
	2025 AED	2024 AED
A	55,806,764	51,842,452
AA	43,673,077	27,863,187
BBB	146,987,046	101,123,830
Unrated	386,756	659,690
	<u>246,853,643</u>	<u>181,489,159</u>

The Company's investments in financial assets are held across various countries. The table next page presents and analysis of investments at FVTOCI, FVTPL and amortised cost by rating agency designation at the end of the reporting period based on Moody's rating or equivalent:

	As at 31 December	
	2025 AED	2024 AED
A	166,327,817	77,842,733
AA	39,151,468	23,185,027
B	17,508,185	16,351,357
BB	13,984,491	8,834,247
BBB	159,347,265	118,894,440
Unrated	98,522,276	95,730,486
	<u>494,841,502</u>	<u>340,838,290</u>

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24 Risk management (continued)

Financial risk (continued)

*Market risk management*

Market price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, or its issuer, or factors affecting all securities traded in the market. The Company is exposed to market price risk with respect to their quoted investments. The Company limits market risk by maintaining a diversified portfolio and by continuous monitoring of developments in the market. In addition, the Company actively monitors the key factors that affect stock and market movements, including analysis of the operational and financial performance of investees.

*Sensitivity analysis*

At the reporting date if the investments prices are 10% higher/lower as per the assumptions mentioned below and all the other variables were held constant the Company's:

- (Losses)/profit would have increased/ (decreased) by AED 8.8 million (2024: AED 6.9 million) in the case of financial investments at FVTPL.
- Other comprehensive income would have increased/ (decreased) by AED 21.6 million (2024: AED 20.1 million) in the case of financial investments designated at FVTOCI.

*Method and assumptions for sensitivity analysis*

- The sensitivity analysis has been done based on the exposure to equity price risk as at the reporting date.
- As at the reporting date if investments prices are 10% higher/lower on the market value uniformly for all equities while all other variables are held constant, the impact on profit or loss and other comprehensive income has been shown on previous page.
- A 10% change in investments prices has been used to give a realistic assessment as a plausible event.

*Liquidity risk*

Liquidity risk refers to the risk that an entity will encounter difficulty in meeting obligations associated with its financial liabilities at maturity date. Ultimate responsibility for liquidity risk management rests with the management, which has built an appropriate liquidity risk management framework for the management of the Company's short, medium and long-term funding and liquidity management requirements.

The Company manages liquidity risk by maintaining adequate reserves by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities to ensure that funds are available to meet its commitments for liabilities as they fall due.

The table below page summarises the maturity profile of the Company's financial assets, financial liabilities, insurance contract liabilities and reinsurance contracts assets held. The maturity analysis has been presented on a contractual discounted cash flow basis except for insurance contract liabilities and reinsurance contract assets held which have been presented on their expected cash flows.

The contractual maturities of the financial instruments have been determined on the basis of the remaining period at the reporting date to the contractual maturity date. The maturity profile is monitored by management to ensure adequate liquidity is maintained.

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24 Risk management (continued)

Financial risk (continued)

*Liquidity risk (continued)*

	Less than 1 year AED	1-5 years AED	5+ years AED	No Maturity AED	Total AED
31 December 2025					
Financial assets					
At fair value through OCI	-	8,946,919	13,764,719	193,312,190	216,023,828
At fair value through profit or loss	-	-	-	88,319,432	88,319,432
At amortised cost	16,528,076	139,973,354	33,996,812	-	190,498,242
Statutory deposit	-	-	-	10,000,000	10,000,000
Other receivables	12,926,095	-	-	-	12,926,095
Bank balance and cash - non interest bearing	65,562,141	-	-	-	65,562,141
Bank balance and cash - interest bearing	181,291,502	-	-	-	181,291,502
	<u>276,307,814</u>	<u>148,920,273</u>	<u>47,761,531</u>	<u>291,631,622</u>	<u>764,621,240</u>
Financial liabilities					
Other payables	25,699,273	-	-	-	25,699,273
Lease liabilities	10,717,296	851,124	-	-	11,568,420
	<u>36,416,569</u>	<u>851,124</u>	<u>-</u>	<u>-</u>	<u>37,267,693</u>
	Less than 1 year AED	1-5 years AED	5+ years AED	No Maturity AED	Total AED
31 December 2024					
Financial assets					
At fair value through OCI	6,858,536	4,313,011	18,460,652	171,414,690	201,046,889
At fair value through profit or loss	-	-	-	69,427,306	69,427,306
At amortised cost	-	52,205,885	18,158,210	-	70,364,095
Statutory deposit	-	-	-	10,000,000	10,000,000
Other receivables	13,124,602	-	-	-	13,124,602
Bank balance and cash - non interest bearing	44,502,586	-	-	-	44,502,586
Bank balance and cash - interest bearing	136,986,573	-	-	-	136,986,573
	<u>201,472,297</u>	<u>56,518,896</u>	<u>36,618,862</u>	<u>250,841,996</u>	<u>545,452,051</u>
Financial liabilities					
Other payables	20,976,342	-	-	-	20,976,342
Lease liabilities	13,021,665	8,998,838	-	-	22,020,503
	<u>33,998,007</u>	<u>8,998,838</u>	<u>-</u>	<u>-</u>	<u>42,996,845</u>

Al Fujairah National Insurance Company PJSC  
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24 Risk management (continued)

Financial risk (continued)

*Liquidity risk (continued)*

	Less than 1 year AED	1-5 years AED	5+ years AED	Total AED
31 December 2025				
Reinsurance contract assets	74,168,726	22,673,443	102,736	96,944,905
Insurance contract liabilities	353,540,936	149,635,529	692,676	503,869,141
31 December 2024				
Reinsurance contract assets	138,559,740	26,240,916	250,660	165,051,316
Insurance contract liabilities	370,582,849	97,834,045	943,065	469,359,958

25 Capital risk management

The Company's objective when managing capital risks are:

- to comply with the insurance capital requirements required by UAE Federal Decree-Law No. (6) of 2025 Regarding the Central Bank, Regulation of Financial Institutions and Activities, and Insurance Business. The Company manages its capital on a basis of its minimum regulatory capital position presented in the table below;
- to safeguard the Company's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- to provide an adequate return to shareholders by pricing insurance contracts commensurately with the level of risk.

Section 2 of the Financial Regulations for Insurance Companies (the "Regulations") issued by the Central Bank of UAE identifies the required solvency margin to be held in addition to insurance liabilities. The solvency margin must be maintained at all times throughout the year. The Company is subject to the Regulations which has been complied with during the year. The Company has incorporated in its policies and procedures the necessary tests to ensure continuous and full compliance with these Regulations.

The table on the below summarises the Minimum Capital Requirement, Minimum Guarantee Fund and Solvency Capital Requirement of the Company and the total capital held to meet these solvency margins as defined in the Regulations.

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25 Capital risk management (continued)

	31 December 2025 AED	31 December 2024 AED
Minimum Capital Requirement (MCR)	100,000,000	100,000,000
Basic Solvency Capital Required (BSCR)		
Underwriting Risk - Property and Liability Insurance	49,848,264	36,339,122
Underwriting Risk - Life Insurance	805,622	624,129
Underwriting Risk - Health Insurance	19,812,947	13,198,971
Investment Risk	94,516,547	89,313,520
Credit Risk	34,242,353	27,239,473
Basic Solvency Capital Required (BSCR)	132,832,666	115,021,710
Operational Risk	38,538,130	24,747,387
Solvency Capital Requirement (SCR)	171,370,796	139,769,097
Minimum Guarantee Fund (MGF)	125,472,179	82,221,144
Basic Own Funds	277,920,245	203,600,131
MCR Solvency Margin - Surplus	177,920,245	103,600,131
SCR Solvency Margin - Surplus	106,549,448	63,831,034
MGF Solvency Margin - Surplus	152,448,065	121,378,987
Solvency Ratio (Basic Own Funds/ MGF)	221%	248%
Solvency Ratio (Basic Own Funds/ MCR)	278%	204%
Solvency Ratio (Basic Own Funds/ SCR)	162%	146%

Based on the Central Bank of UAE regulatory requirements, the minimum regulatory capital required is AED 100 million (31 December 2024: AED 100 million) against which the paid up capital of the Company is AED 133.1 million (31 December 2024: AED 133.1 million).

The Company and its individually regulated operations have complied with all externally imposed capital requirements throughout the year. There have been no changes in the Company's management of capital during the year.

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26 Segment information

The Company is organised into two segments: Life and Medical as one segment and Motor and General as the other segment.

These segments are the basis on which the Company reports its primary segment information to the Chief Executive Officer. Insurance revenue represent the total income arising from insurance contracts. The Company does not conduct any business outside the UAE. There are no transactions between the business segments.

The analysis on the below shows Company's statement of profit or loss classified by major segments:

	Life and medical AED	Motor and general AED	Total AED
For the year ended 31 December 2025			
Insurance revenue	222,969,204	434,915,212	657,884,416
Insurance service expenses	(150,468,406)	(351,471,481)	(501,939,887)
Insurance service result before reinsurance contracts held	72,500,798	83,443,731	155,944,529
Allocation of reinsurance premiums	(72,889,891)	(98,601,538)	(171,491,429)
Amounts recoverable from reinsurance for incurred claims	60,481,752	4,120,224	64,601,976
Net expenses from reinsurance contracts held	(12,408,139)	(94,481,314)	(106,889,453)
Net reinsurance finance (expense)/income for reinsurance contracts held	2,877,562	(923,827)	1,953,735
Insurance service result	62,970,221	(11,961,410)	51,008,811
Income from investment	-	37,287,750	37,287,750
Other operating expenses	(2,014,745)	(8,463,894)	(10,478,639)
Profit for the year before tax	60,955,476	16,862,446	77,817,922

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26 Segment information (continued)

	Life and medical AED	Motor and general AED	Total AED
For the year ended 31 December 2024			
Insurance revenue	118,094,482	302,536,376	420,630,858
Insurance service expenses	(100,762,152)	(314,803,896)	(415,566,048)
Insurance service result before reinsurance contracts held	17,332,330	(12,267,520)	5,064,810
Allocation of reinsurance premiums	(55,670,458)	(71,044,978)	(126,715,436)
Amounts recoverable from reinsurance for incurred claims	46,835,238	79,992,725	126,827,963
Net expenses from reinsurance contracts held	(8,835,220)	8,947,747	112,527
Net reinsurance finance (expense)/income for reinsurance contracts held	1,041,873	(3,640,386)	(2,598,513)
Insurance service result	9,538,983	(6,960,159)	2,578,824
Income from investment	-	32,781,400	32,781,400
Other operating expenses	-	(8,501,208)	(8,501,208)
Profit for the year before tax	9,538,983	17,320,033	26,859,016

The following is an analysis of the Company's assets, liabilities and equity classified by segment:

	Life and medical AED	Motor and General AED	Total AED
As at 31 December 2025			
Total assets	160,152,996	812,807,167	972,960,163
Total equity	63,828,706	341,976,180	405,804,886
Total liabilities	96,324,290	470,830,987	567,155,277
As at 31 December 2024			
Total assets	70,094,451	765,471,083	835,565,534
Total equity	8,330,445	295,533,194	303,863,639
Total liabilities	61,764,006	469,937,889	531,701,895

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26 Segment information (continued)

Gross premium

Details relating to gross premium are disclosed below to comply with the requirements of CBUAE and are not calculated as per the requirements of IFRS-17.

31 December 2025	Life and Medical AED	General AED	Motor AED	All types of Business Combined AED
Direct Written Premiums	202,489,273	87,776,266	380,417,079	670,682,618
Assumed Business				
Local	2,553,026	535,734	-	3,088,760
Total Assumed Business	2,553,026	535,734	-	3,088,760
Gross Written Premiums	205,042,299	88,312,000	380,417,079	673,771,378

31 December 2024

Direct Written Premiums	179,243,991	66,266,251	269,174,318	514,684,560
Assumed Business				
Local	2,045,165	389,793	-	2,434,958
Total Assumed Business	2,045,165	389,793	-	2,434,958
Gross Written Premiums	181,289,156	66,656,044	269,174,318	517,119,518

27 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. As such, differences can arise between book values and the fair value estimates. Underlying the definition of fair value is the presumption that the Company is a going concern without any intention or requirement to materially curtail the scale of its operation or to undertake a transaction on adverse terms.

The fair values of financial assets and financial liabilities are determined as follows:

- The fair values of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market bid prices at the close of the business on the reporting date.
- The fair values of other financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions and dealer quotes for similar instruments.

The table on the next page provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;

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27 Fair value measurement (continued)

- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Financial assets	Fair value as at		Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable input	Relationship of unobservable inputs to fair value
	31 December 2025	31 December 2024				
	AED	AED				
Quoted equity investments - FVTOCI	114,559,088	94,954,357	Level 1	Quoted bid prices in an active market.	None.	NA
Mutual funds	45,869,596	54,840,392	Level 3	Net assets value	Net assets value.	Higher the net assets value of the investees, higher the fair value.
Unquoted equity investments - FVTOCI	54,170,813	49,897,903	Level 3	Adjusted net assets value	Net assets value.	Higher the net assets value of the investees, higher the fair value.
Quoted equity investments - FVTPL	88,319,432	69,427,306	Level 1	Quoted bid prices in an active market.	None.	NA
Quoted Debt Securities - FVTOCI	1,450,851	1,410,776	Level 1	Quoted bid prices in an active market.	None.	NA
Quoted debt securities - Amortized cost	194,117,414	70,364,095	Level 1	Quoted bid prices in an active market.	None	NA

28 Subsequent events

Subsequent to the year end, the Board of Directors have proposed a dividend of AED 10 per share at their meeting held on February 23, 2026.