

**ARABIAN SHIELD COOPERATIVE INSURANCE COMPANY**

**A SAUDI JOINT STOCK COMPANY**

**INDEPENDENT AUDITORS' REVIEW REPORT**

**UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS**

**FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021**

| <b>INDEX</b>  | <b>PAGE</b>    |
|---|----------------|
| <b>Company Details</b>  | <b>2</b>       |
| <b>Independent Auditors' Report on Review of Interim Condensed Financial Statements</b> | <b>3</b>       |
| <b>Unaudited Interim Condensed Financial Statements</b>                                 |                |
| <b>Statement of Financial Position</b>  | <b>4</b>       |
| <b>Statement of Income</b>  | <b>5</b>       |
| <b>Statement of Comprehensive Income</b>  | <b>6</b>       |
| <b>Statement of Changes in Equity</b>   | <b>7</b>       |
| <b>Statement of Cash Flows</b>  | <b>8 – 9</b>   |
| <b>Notes to the Unaudited Interim Condensed Financial Statements</b>                    | <b>10 – 40</b> |

**COMPANY DETAILS**

**Chairman**

HH Prince Naif Bin Sultan Bin Saud Al Kabeer

**Vice Chairman**

Mr. Sameer Al Wazzan

**Board of Directors**

HH Prince Naif Bin Sultan Bin Saud Al Kabeer

Mr. Sameer Al Wazzan

Mr. Abdallah Al Obeikan

Mr. Turki Al Mutawa

Mr. Mohammed Bin Ali

Mr. Raed Al Saif

**Chief Executive Officer**

Mr. Bassel Al Abdulkarim

**Board Secretary**

Mr. Abdulaziz Bin Saeed

**Head Office**

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Saudi Arabia

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**Commercial Registration**

CR No. 1010234323

**Principal Bankers**

The Saudi British Bank (SABB)

Riyadh, Saudi Arabia

**Auditors**

Al Azem, Al Sudairy, Al Shaikh & Partners CPA's & Consultants

Member Crowe Global

Riyadh, Saudi Arabia

Ibrahim Ahmed Al-Bassam & Co.

Certified Public Accountants – Al-Bassam & Co.

Riyadh, Saudi Arabia

**INDEPENDENT AUDITORS' REPORT ON REVIEW OF INTERIM CONDENSED FINANCIAL INFORMATION TO THE SHAREHOLDERS OF ARABIAN SHIELD COOPERATIVE INSURANCE COMPANY (A SAUDI JOINT STOCK COMPANY)**

**INTRODUCTION**

We have reviewed the accompanying interim condensed statement of financial position of Arabian Shield Cooperative Insurance Company (a Saudi Joint Stock Company) (the "Company") as at 30 September 2021 and the related interim condensed statements of income and comprehensive income for the three and nine month periods then ended and changes in equity and cash flows for the nine-month period then ended and other explanatory notes (the "interim condensed financial information"). Management is responsible for the preparation and presentation of this interim condensed financial information in accordance with International Accounting Standard 34 - "Interim Financial Reporting" (IAS 34) as endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on this interim condensed financial information based on our review.


**SCOPE OF REVIEW**

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of interim financial information performed by the independent auditor of the entity", as endorsed in the Kingdom of Saudi Arabia. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

**CONCLUSION**

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed financial information is not prepared, in all material respects, in accordance with IAS 34 as endorsed in the Kingdom of Saudi Arabia.

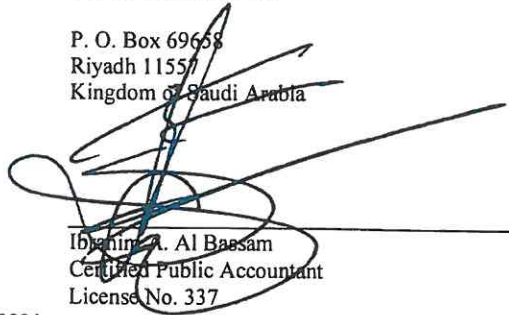
**Al Azem, Al Sudairy, Al Shaikh & Partners**  
Certified Public Accountants  
P. O. Box 10504  
Riyadh 11443  
Kingdom of Saudi Arabia

  
Abdullah M. Al Azem  
Certified Public Accountant  
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**For Al-Bassam & Co.**

P. O. Box 69658  
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Kingdom of Saudi Arabia

  
Ibrahim A. Al Bassam  
Certified Public Accountant  
License No. 337

**8 November 2021**  
**3 Rabi' al Thani 1443H**



UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

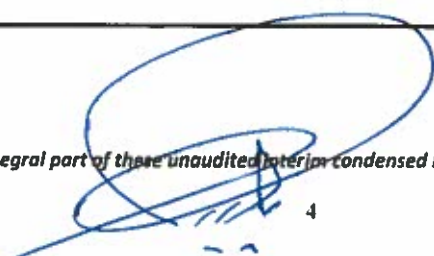
## UNAUDITED INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION

|   | Notes  | 30 Sep 2021      | Audited<br>31 Dec 2020 |
|---|--------|------------------|------------------------|
| <b>ASSETS</b>   |        |                  |                        |
| Cash and cash equivalents                                   | 6      | 371,349          | 517,745                |
| Premiums and reinsurers' receivable – net                   | 8      | 111,339          | 70,138                 |
| Reinsurers' share of unearned gross premiums                | 11     | 66,417           | 71,532                 |
| Reinsurers' share of outstanding gross claims               | 12     | 66,906           | 96,840                 |
| Reinsurers' share of gross claims incurred but not reported | 12     | 47,893           | 54,631                 |
| Deferred excess of loss expenses                            |        | 945              | 0                      |
| Deferred policy acquisition costs                           |        | 7,213            | 7,032                  |
| Deferred third party administrator expenses                 |        | 2,658            | 1,842                  |
| Deferred withholding tax                                    |        | 3,168            | 3,493                  |
| Deferred regulators' levies                                 |        | 2,052            | 1,764                  |
| Investments   | 9      | 319,333          | 246,555                |
| Due from related parties – net                              | 8 & 18 | 20,540           | 6,522                  |
| Prepaid expenses and other assets                           |        | 34,918           | 37,623                 |
| Property and equipment – net                                |        | 2,262            | 3,049                  |
| Intangible assets – net                                     |        | 10,047           | 10,003                 |
| Goodwill  | 21     | 46,794           | 46,794                 |
| Statutory deposit   | 7      | 40,000           | 30,000                 |
| Accrued income on statutory deposit                         | 7      | 3,083            | 3,002                  |
| <b>TOTAL ASSETS</b>   |        | <b>1,156,917</b> | <b>1,208,565</b>       |
| <b>LIABILITIES</b>  |        |                  |                        |
| Accrued and other liabilities                               |        | 51,341           | 59,738                 |
| Reinsurers' balances payable                                |        | 14,807           | 18,826                 |
| Unearned gross premiums                                     | 11     | 204,037          | 190,453                |
| Unearned reinsurance commission                             |        | 12,198           | 14,148                 |
| Outstanding gross claims                                    | 12     | 96,864           | 126,934                |
| Gross claims incurred but not reported                      | 12     | 164,884          | 170,884                |
| Premium deficiency reserve                                  | 12     | 7,200            | 15,500                 |
| Other technical reserves                                    | 12     | 10,670           | 13,000                 |
| Due to related parties                                      | 18     | 813              | 29,395                 |
| Accounts payable  |        | 29,557           | 41,554                 |
| Withholding tax provision                                   |        | 9,635            | 9,561                  |
| Regulators' levies provision                                |        | 2,714            | 2,944                  |
| End-of-service indemnities                                  |        | 9,342            | 7,917                  |
| Policyholders' surplus distribution payable                 |        | 7,714            | 4,570                  |
| Zakat   | 13     | 38,834           | 36,483                 |
| Income tax  | 13     | 1,299            | 1,752                  |
| Accrued commission income payable to SAMA                   | 7      | 3,083            | 3,002                  |
| <b>TOTAL LIABILITIES</b>                                    |        | <b>664,992</b>   | <b>746,661</b>         |
| <b>EQUITY</b>   |        |                  |                        |
| Share capital   | 14     | 400,000          | 300,000                |
| Statutory reserve   |        | 20,866           | 40,866                 |
| Retained earnings   |        | 68,457           | 123,464                |
| Fair value reserve gain / (loss) on investments             | 9      | 3,602            | (2,426)                |
| <b>TOTAL SHAREHOLDERS' EQUITY</b>                           |        | <b>492,925</b>   | <b>461,904</b>         |
| Re-measurement reserve for end-of-service indemnities       |        | (1,000)          | 0                      |
| <b>TOTAL EQUITY</b>   |        | <b>491,925</b>   | <b>461,904</b>         |
| <b>TOTAL LIABILITIES AND EQUITY</b>                         |        | <b>1,156,917</b> | <b>1,208,565</b>       |

## COMMITMENTS AND CONTINGENCIES

20

The accompanying Notes 1 to 26 form an integral part of these unaudited interim condensed financial statements.


UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## UNAUDITED INTERIM CONDENSED STATEMENT OF INCOME

|  | Notes | Three months to |                 | Year to date to  |                  |
|--|-------|-----------------|-----------------|------------------|------------------|
|  |       | 30 Sep 2021     | 30 Sep 2020     | 30 Sep 2021      | 30 Sep 2020      |
| <b>REVENUES</b>  |       |                 |                 |                  |                  |
| Gross premiums written                                   | 11    | 95,624          | 96,425          | 424,968          | 427,141          |
| Reinsurance premiums ceded – local                       |       | (2,883)         | (6,130)         | (17,182)         | (18,917)         |
| Reinsurance premiums ceded – foreign                     |       | (14,185)        | (35,503)        | (126,142)        | (162,538)        |
| Excess of loss expenses                                  |       | (714)           | (536)           | (2,835)          | (1,609)          |
| <b>Net premiums written</b>                              |       | <b>77,842</b>   | <b>54,256</b>   | <b>278,809</b>   | <b>244,077</b>   |
| Change in unearned gross premiums                        | 11    | 45,750          | 38,794          | (13,584)         | (32,585)         |
| Change in reinsurers' share of unearned gross premiums   | 11    | (28,612)        | (1,633)         | (5,115)          | 53,783           |
| <b>Net premiums earned</b>                               |       | <b>94,980</b>   | <b>91,417</b>   | <b>260,110</b>   | <b>265,275</b>   |
| Reinsurance commissions                                  |       | 7,941           | 7,222           | 27,442           | 23,306           |
| Other underwriting income                                |       | 400             | 1,247           | 14,067           | 5,919            |
| <b>TOTAL REVENUES</b>                                    |       | <b>103,321</b>  | <b>99,886</b>   | <b>301,619</b>   | <b>294,500</b>   |
| <b>UNDERWRITING COSTS AND EXPENSES</b>                   |       |                 |                 |                  |                  |
| Gross claims paid  |       | (89,140)        | (80,344)        | (277,807)        | (214,024)        |
| Reinsurers' share of claims paid                         |       | 24,064          | 15,170          | 70,434           | 37,290           |
| <b>Net claims paid</b>                                   |       | <b>(65,076)</b> | <b>(65,174)</b> | <b>(207,373)</b> | <b>(176,734)</b> |
| Change in outstanding gross claims                       |       | (2,847)         | (2,646)         | 30,070           | 11,676           |
| Change in reinsurers' share of outstanding gross claims  |       | 2,060           | 12,946          | (29,934)         | 536              |
| Change in gross IBNR                                     |       | (4,574)         | (6,295)         | 6,000            | (10,349)         |
| Change in reinsurers' share of gross IBNR                |       | 24              | (2,084)         | (6,738)          | (7,700)          |
| <b>Net claims incurred</b>                               |       | <b>(70,413)</b> | <b>(63,253)</b> | <b>(207,975)</b> | <b>(182,571)</b> |
| Premium deficiency reserve                               |       | 3,100           | 0               | 8,300            | (5,600)          |
| Other technical reserves                                 |       | (422)           | 0               | 2,330            | 0                |
| Policy acquisition costs                                 |       | (4,073)         | (3,530)         | (10,710)         | (11,543)         |
| Third party administrator expenses                       |       | (1,898)         | (1,790)         | (5,141)          | (5,500)          |
| Withholding tax  |       | (2,119)         | (1,826)         | (6,255)          | (5,156)          |
| Regulators' levies                                       |       | (1,411)         | (1,390)         | (3,906)          | (4,101)          |
| Other underwriting expenses                              |       | (1,732)         | (2,560)         | (5,053)          | (4,978)          |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>             |       | <b>(78,968)</b> | <b>(74,349)</b> | <b>(228,410)</b> | <b>(219,449)</b> |
| <b>NET UNDERWRITING INCOME</b>                           |       | <b>24,353</b>   | <b>25,537</b>   | <b>73,209</b>    | <b>75,051</b>    |
| <b>OTHER OPERATING INCOME / (EXPENSE)</b>                |       |                 |                 |                  |                  |
| (Allowance for) / Reversal of doubtful debts             |       | 4,350           | 2,697           | (4,840)          | (7,233)          |
| General and administrative expenses                      |       | (19,587)        | (14,689)        | (45,745)         | (42,421)         |
| Depreciation and amortisation                            |       | (935)           | (2,155)         | (3,227)          | (3,357)          |
| Commission income on deposits                            |       | 1,193           | 1,094           | 3,966            | 4,775            |
| Commission income on sukuk                               |       | 1,229           | 903             | 3,321            | 3,051            |
| Dividend income  |       | 583             | 1,146           | 1,620            | 2,871            |
| Realised gains on investments                            | 9     | 1,932           | 3,316           | 9,704            | 3,316            |
| <b>TOTAL OTHER OPERATING EXPENSES</b>                    |       | <b>(11,235)</b> | <b>(7,688)</b>  | <b>(35,201)</b>  | <b>(38,998)</b>  |
| <b>INCOME BEFORE ZAKAT AND INCOME TAX</b>                |       | <b>13,118</b>   | <b>17,849</b>   | <b>38,008</b>    | <b>36,053</b>    |
| Attributable to Insurance Operations                     |       | (1,572)         | (1,277)         | (3,144)          | (2,689)          |
| <b>SHAREHOLDERS' INCOME BEFORE ZAKAT AND INCOME TAX</b>  |       | <b>11,546</b>   | <b>16,572</b>   | <b>34,864</b>    | <b>33,364</b>    |
| Zakat charge   |       | (2,918)         | (2,805)         | (9,331)          | (8,502)          |
| Income tax charge  |       | (112)           | (294)           | (540)            | (799)            |
| <b>SHAREHOLDERS' INCOME AFTER ZAKAT AND INCOME TAX</b>   |       | <b>8,516</b>    | <b>13,473</b>   | <b>24,993</b>    | <b>24,063</b>    |
| <b>Basic and diluted SAR earnings per share restated</b> |       |                 |                 |                  |                  |
|  | 16    | 0.21            | 0.34            | 0.62             | 0.60             |

The accompanying Notes 1 to 26 form an integral part of these unaudited interim condensed financial statements

UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## UNAUDITED INTERIM CONDENSED STATEMENT OF COMPREHENSIVE INCOME

|   | Notes | Three months to |               | Year to date to |               |
|---|-------|-----------------|---------------|-----------------|---------------|
|   |       | 30 Sep 2021     | 30 Sep 2020   | 30 Sep 2021     | 30 Sep 2020   |
| Shareholders' income after zakat and income tax   |       | 8,516           | 13,473        | 24,993          | 24,063        |
| Other comprehensive income / (loss)   |       |                 |               |                 |               |
| <i>Items that will not be reclassified to statements of income in subsequent periods:</i>   |       |                 |               |                 |               |
| Actuarial loss on end of service indemnities  |       | (1,000)         | 0             | (1,000)         | 0             |
| <i>Items that are or may be reclassified to statements of income in subsequent periods:</i> |       |                 |               |                 |               |
| Available for sale investments:   |       |                 |               |                 |               |
| Net change in fair value of investments   |       | 2,260           | 7,229         | 15,732          | (1,882)       |
| Realised gains transferred to statement of income   | 9     | (1,932)         | (3,316)       | (9,704)         | (3,316)       |
| Net change in unrealised fair value of investments  |       | 328             | 3,913         | 6,028           | (5,198)       |
| <b>COMPREHENSIVE INCOME FOR THE PERIOD</b>  |       | <b>7,844</b>    | <b>17,386</b> | <b>30,021</b>   | <b>18,865</b> |



The accompanying Notes 1 to 26 form an integral part of these unaudited interim condensed Financial Statements.

UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## UNAUDITED INTERIM CONDENSED STATEMENT OF CHANGES IN EQUITY

| Year to Date to<br>30 Sep 2021                     | Notes | Share<br>Capital | Statutory<br>Reserve | Retained<br>Earnings | Re-measurement<br>for end-of service<br>indemnities | Fair Value<br>Reserve<br>gain/(loss) on<br>investments | Total Equity |
|--|-------|------------------|----------------------|----------------------|---|--|--------------|
| Balance at start of year                           |       | 300,000          | 40,866               | 123,464              | 0   | (2,426)  | 461,904      |
| Shareholders' income after zakat and income tax    |       |                  |                      | 24,993               |   |  | 24,993       |
| Actuarial loss on end of service indemnities       |       |                  |                      |                      | (1,000)   | 0  | (1,000)      |
| Net change in fair value of investments            | 9     |                  |                      |                      |   | 15,732   | 15,732       |
| Realised gains transferred to statement of income  | 9     |                  |                      |                      |   | (9,704)  | (9,704)      |
| Net change in unrealised fair value of investments |       |                  |                      |                      |   | 6,028  | 5,028        |
| Comprehensive income for the period                |       |                  |                      | 24,993               | (1,000)   | 6,028  | 30,021       |
| Issuance of bonus shares                           | 14    | 100,000          | (20,000)             | (80,000)             | 0   | 0  | 0            |
| Balance at end of period                           |       | 400,000          | 20,866               | 68,457               | (1,000)   | 3,602  | 491,925      |

| Year to Date to<br>30 Sep 2020                     | Notes | Share<br>Capital | Statutory<br>Reserve | Retained<br>Earnings | Re-measurement<br>for end-of service<br>indemnities | Fair Value<br>Reserve<br>gain/(loss) on<br>investments | Total Equity |
|--|-------|------------------|----------------------|----------------------|---|--|--------------|
| Balance at start of year                           |       | 300,000          | 34,535               | 98,138               | 0   | 4,986  | 437,659      |
| Shareholders' income after zakat and income tax    |       |                  |                      | 24,063               |   |  | 24,063       |
| Net change in fair value of investments            | 9     |                  |                      |                      |   | (1,882)  | (1,882)      |
| Realised gains transferred to statement of income  | 9     |                  |                      |                      |   | (3,316)  | (3,316)      |
| Net change in unrealised fair value of investments |       |                  |                      |                      |   | (5,198)  | (5,198)      |
| Comprehensive income for the period                |       |                  |                      | 24,063               | 0   | (5,198)  | 18,865       |
| Balance at end of period                           |       | 300,000          | 34,535               | 122,201              | 0   | (212)  | 456,524      |




The accompanying Notes 1 to 26 form an integral part of these unaudited interim condensed Financial Statements.


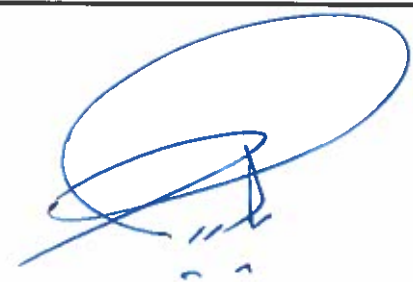


UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## UNAUDITED INTERIM CONDENSED STATEMENT OF CASH FLOWS

|   | Notes | Year to date to<br>30 Sep 2021 | 30 Sep 2020   |
|---|-------|--------------------------------|---------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                     |       |                                |               |
| Shareholders' income after zakat and income tax                 |       | 24,993                         | 24,063        |
| Adjustments for non-cash items:                                 |       |                                |               |
| Depreciation of property and equipment                          |       | 1,158                          | 1,302         |
| Amortisation of intangible assets                               |       | 2,069                          | 2,055         |
| Gain on disposal of property and equipment                      |       | (2)                            | (16)          |
| Allowance for doubtful debts                                    |       | 4,840                          | 7,233         |
| Provision for withholding tax                                   |       | 5,930                          | 7,776         |
| Provision for regulators' levies                                |       | 4,194                          | 3,810         |
| Provision for end-of-service indemnities                        |       | 1,823                          | 1,478         |
| Realised gain on disposal of investments                        | 9     | (9,704)                        | (3,316)       |
| Zakat charge  |       | 9,331                          | 8,502         |
| Income tax charge   |       | 540                            | 799           |
| Changes in operating assets and liabilities:                    |       |                                |               |
| Premiums and reinsurers' receivable                             |       | (44,091)                       | 51,063        |
| Reinsurers' share of unearned gross premiums                    | 11    | 5,115                          | (53,783)      |
| Reinsurers' share of outstanding gross claims                   |       | 29,934                         | (536)         |
| Reinsurers' share of gross claims incurred but not reported     |       | 6,738                          | 7,700         |
| Deferred excess of loss expenses                                |       | (945)                          | (536)         |
| Deferred policy acquisition costs                               |       | (181)                          | 2,930         |
| Deferred third party administrator expenses                     |       | (816)                          | 768           |
| Deferred withholding tax  |       | 325                            | (2,620)       |
| Deferred regulators' levies                                     |       | (288)                          | 291           |
| Due from related parties  |       | (15,968)                       | (26,204)      |
| Prepaid expenses and other assets                               |       | 2,705                          | (8,037)       |
| Accounts payable  |       | (12,006)                       | 7,009         |
| Third party administrator payable                               |       | 9                              | (478)         |
| Policyholders' surplus  |       | 3,144                          | 2,689         |
| Accrued and other liabilities                                   |       | (8,397)                        | 7,842         |
| Reinsurers' balances payable                                    |       | (4,019)                        | 25,469        |
| Unearned gross premiums   | 11    | 13,584                         | 32,585        |
| Unearned reinsurance commission                                 |       | (1,950)                        | 9,058         |
| Outstanding gross claims  |       | (30,070)                       | (11,676)      |
| Gross claims incurred but not reported                          |       | (6,000)                        | 10,349        |
| Premium deficiency reserve                                      |       | (8,300)                        | 5,600         |
| Other technical reserves  |       | (2,330)                        | 0             |
| Due to related parties  |       | (28,582)                       | (19,021)      |
| Payments:   |       |                                |               |
| End-of-service indemnities paid                                 |       | (1,398)                        | (1,428)       |
| Withholding tax paid  |       | (5,856)                        | (4,826)       |
| Regulators' levies paid   |       | (4,424)                        | (3,228)       |
| Surplus paid to policyholders                                   |       | 0                              | (1,264)       |
| Zakat paid  |       | (6,980)                        | (5,897)       |
| Income tax paid   |       | (993)                          | 176           |
| <b>Net cash (used in) / generated from operating activities</b> |       | <b>(76,868)</b>                | <b>77,681</b> |

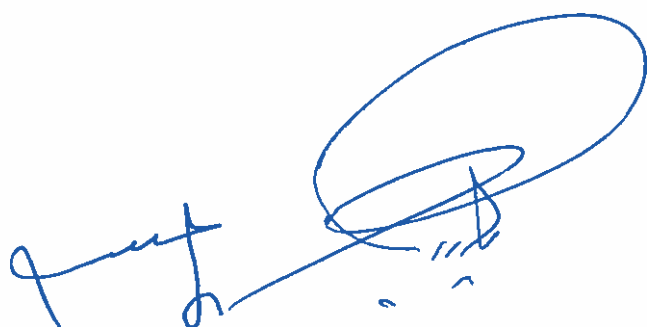

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UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## UNAUDITED INTERIM CONDENSED STATEMENT OF CASH FLOWS (Continued)

|   | Notes | Year to date to<br>30 Sep 2021 | 30 Sep 2020    |
|---|-------|--------------------------------|----------------|
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                     |       |                                |                |
| Additions of investments  | 9     | (200,000)                      | (55,000)       |
| Proceeds from disposal of investments                           | 9     | 142,954                        | 45,400         |
| Additions of short term fixed income deposits                   |       | 0                              | 40,000         |
| Additions of property and equipment                             |       | (371)                          | (1,028)        |
| Proceeds from disposal of property and equipment                |       | 2                              | 16             |
| Additions of intangible assets                                  |       | (2,113)                        | (3,140)        |
| Increase in statutory deposit                                   |       | (10,000)                       | 0              |
| <b>Net cash (used in) / generated from investing activities</b> |       | <b>(69,528)</b>                | <b>26,248</b>  |
|   |       |                                |                |
| Net change in cash and cash equivalents                         |       | (146,396)                      | 103,929        |
| Cash and cash equivalents at start of year                      |       | 517,745                        | 403,376        |
| <b>Cash and cash equivalents at end of period</b>               |       | <b>371,349</b>                 | <b>507,305</b> |
|   |       |                                |                |
| <b>NON-CASH INFORMATION</b>                                     |       |                                |                |
| Net change in unrealised fair value of investments              | 9     | 6,028                          | (5,198)        |
| Issuance of bonus shares  | 14    | 100,000                        | 0              |




The accompanying Notes 1 to 26 form an integral part of these unaudited interim condensed Financial Statements.

**1. GENERAL**

The insurance industry in Saudi Arabia is regulated by the Law on Supervision of Cooperative Insurance Companies ("Cooperative Insurance Law") together with the Implementing Regulations ("Implementing Regulations") promulgated by Royal Decree No. M32 dated 22 Jumad Thani 1424 corresponding to 21 August 2003. Supervision is under the auspices of the Saudi Central Bank ("SAMA" or "Regulator").

Arabian Shield Cooperative Insurance Company ("Company") is a Saudi Joint Stock Company incorporated in Riyadh, Saudi Arabia through Ministerial Resolution issued on 19 May 2007 with Commercial Registration No. 1010234323 issued on 13 June 2007 following on from Royal Decree No. M60 dated 18 Ramadan 1427 corresponding to 11 October 2006. The Commercial Registration Certificate was amended with effect from 12 August 2021 to reflect the increase in share capital following the bonus share issue. The Company was listed on the Saudi Stock Exchange (Tadawul) on 26 June 2007. The registered address of the head office is as follows: 5<sup>th</sup> Floor, Cercon Building No. 15, Olaya Street, PO Box 61352, Riyadh 11565, Saudi Arabia.

The principal activities for which the Company was licensed were the conducting of insurance and reinsurance business in general and medical classes in Saudi Arabia in accordance with License No. TMN/6/20079 issued on 11 September 2007 by SAMA and the License was renewed for three year periods on 10 August 2010, 07 July 2013, 03 June 2016 and 28 January 2020. SAMA gave approval to the Company to conduct business in the protection and savings class on 26 April 2018. At the Company's request, SAMA approved an amendment to the License to exclude reinsurance business with effect from 30 September 2013.

As per the Articles of Association ("Articles"), the Company may undertake all activities required to transact cooperative insurance operations and related activities and to invest its funds. Its principal lines of business include motor, medical, marine, property, engineering, casualty and protection and savings.

In accordance with the Implementing Regulations, within six months from the date of publication of the annual financial statements each year, the Board of Directors approve the distribution of the surplus from insurance operations as follows:

- The shareholders of the Company receive 90% of the surplus from insurance operations including any surplus from investment activities of the policyholders' invested funds and the policyholders retain the remaining 10%.
- Any deficit arising on insurance operations is transferred to shareholders' operations in full.

The Company and its shareholders own and retain custody of all net assets related to both insurance operations and shareholders' operations and funds are allocated to insurance operations as required.

The fiscal year of the Company runs from 1 January to 31 December.

Cooperative insurance operations commenced with effect from 1 January 2009 following acquisition of the insurance portfolio and related business, assets and liabilities from Arabian Shield Insurance Company EC.

The Company entered into a Memorandum of Understanding ("MoU") on 11 April 2021 (corresponding to 29 Sha'ban 1442) with Al Ahli Takaful Company ("ATC") to begin a reciprocal due diligence process and to negotiate the final terms and conditions of the potential merger ("Proposed transaction") between ATC with the Company.

The two companies have agreed the following on a non-binding basis:

- that the Proposed Transaction, should it proceed, will be completed by way of a merger (pursuant to the Companies Law and the Merger and Acquisitions Regulations issued by the Board of the Capital Market Authority and other relevant laws and regulations) with ATC (being the merged company) merging into the company (being the merging company).
- The two companies have initially agreed that the basis of the valuation will be using 'Adjusted Equity Book Value' (after any mutually agreed due diligence adjustments), in addition to the 'Embedded Value' of the 'Protection and Savings Portfolio' of ATC.
- Shareholders of ATC will receive newly issued share of the company in exchange for every share they hold in ATC.
- The parties will also agree (i) the final structure of the Proposed Transaction, (ii) the final exchange ratio, subject to due diligence and valuation analysis, (iii) the composition of the board and (iv) the management structure for the combined entity.
- The future merged entity will continue to be branded as The Company and continue to be headquartered in Riyadh.
- The merger expect to absorb all of ATC's employees into the Company and should not result in any involuntary redundancies.

The Company has appointed AlJazira Capital as its financial advisor in connection with the Proposed Transaction.

The Company announced the signing of a binding agreement on 12 July 2021 (corresponding to 2 Dhul Hijjah 1442), with ATC in an effort to acquire all shares held by the shareholders of ATC through the submission of an offer to exchange shares without any cash considerations, such exchange to be effected by way of increasing the capital of the Company through issuance of new ordinary shares to all shareholders in ATC.

The General Authority of Competition (GAC) has issued a non-objection certificate to complete the merger according to GAC certificate issued with reference number 11 dated 08 August 2021 (corresponding to 29 Dhul Hijjah 1442), and it should be noted that the Agreement is still subject to a number of conditions, including obtaining the approval of Saudi Central Bank, the Capital Market Authority, the Saudi Stock Exchange Company, and the approvals to be obtained from the extraordinary general meeting of both the Company and ATC, and the Company will continue to announce any material developments with respect to the progress of the Agreement.

**2. STATEMENT OF COMPLIANCE**

These interim condensed financial statements for the three and nine month periods ended 30 September 2021 have been prepared in accordance with International Accounting Standard 34 "Interim Financial Reporting" as issued by the International Accounting Standards Board ("IASB"), as endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are issued by Saudi Organization for Chartered and Professional Accountants ("SOCPA").

These interim condensed financial statements do not include all the information and disclosures required in the annual financial statements, therefore, these should be read in conjunction with the Company's annual audited financial statements as at and for the year ended 31 December 2020.

**3. NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS****IFRS 17: Insurance Contracts****Overview**

This standard was published in May 2017. It establishes the principles for the recognition, measurement, presentation and disclosure of insurance contracts and supersedes IFRS 4 – Insurance Contracts.

The new standard applies to insurance contracts issued and to all reinsurance contracts and to investment contracts with discretionary participating features provided the entity also issues insurance contracts.

It requires separating the following components from insurance contracts:

Embedded derivatives if they meet certain specified criteria;  
Distinct investment components; and  
Any promise to transfer distinct goods or non-insurance services.

These components should be accounted for separately in accordance with the related standards (IFRS 9 and IFRS 15).

**Measurement**

In contrast to the requirements in IFRS 4, which permitted insurers to continue to use the accounting policies for measurement purposes that existed prior to January 2015, IFRS 17 provides the following three different measurement models:

1. The General Measurement Model (GMM) is based on the following "building blocks":
  - a) The Fulfilment Cash Flows (FCF) which comprise:
    - A probability-weighted estimate of future cash flows; and
    - An adjustment to reflect the time value of money (i.e. discounting) and the financial risks associated with the future cash flows; and
    - A risk adjustment for non-financial risk.
  - b) The Contractual Service Margin (CSM) represents the unearned profit for a group of insurance contracts and will be recognized as the entity provides services in the future. The CSM cannot be negative at inception and any net negative amount of the fulfilment cash flows at inception will be recorded in profit or loss immediately.

At the end of each subsequent reporting period, the carrying amount of a group of insurance contracts is re-measured to be the sum of:  
The liability for remaining coverage, which comprises the FCF related to future services and the CSM of the group at that date; and  
Liability for incurred claims, which is measured as the FCF related to past services allocated to the group at that date.

The CSM is adjusted subsequently for changes in cash flows related to future services. Since the CSM cannot be negative, changes in future cash flows that are greater than the remaining CSM are recognized in profit or loss.

The effect of changes in discount rates will be reported in either profit or loss or other comprehensive income, determined by an accounting policy choice.

2. The Variable Fee Approach (VFA) is a mandatory model for measuring contracts with direct participation features (also referred to as 'direct participating contracts'). This assessment of whether the contract meets these criteria is made at inception of the contract and not reassessed subsequently.

For these contracts, in addition to the adjustment under GMM, the CSM is also adjusted for:  
The entity's share of the changes in the fair value of underlying items; and  
The effect of changes in the time value of money and in financial risks not relating to the underlying items.

3. The Premium Allocation Approach (PAA), a simplified approach, is permitted for the measurement of the liability for remaining coverage if it provides a measurement that is not materially different from the General Measurement Model for the group of contracts or if the coverage period for each contract in the group is one year or less.

The liability for remaining coverage corresponds to premiums received at initial recognition less insurance acquisition cash flows. The General Measurement Model remains applicable for the measurement of the liability for incurred claims. However, the entity is not required to adjust future cash flows for the time value of money and the effect of financial risk if those cash flows are expected to be paid / received in one year or less from the date the claims are incurred.

**NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021**

ALL AMOUNTS IN SAR '000

**Effective date**

The International Accounting Standards Board ("IASB") issued an Exposure Draft in June 2019 - Amendments to IFRS 17 proposing certain amendments to IFRS 17 and received comments from various stakeholders. The IASB is currently re-deliberating issues raised by stakeholders. For any proposed amendments to IFRS 17, the IASB will follow its normal due process for standard-setting.

The effective date of IFRS 17 and the deferral of the IFRS 9 temporary exemption in IFRS 4 is currently 01 January 2021. Under this exposure draft, it is proposed to amend the IFRS 17 effective date to reporting periods beginning on or after 01 January 2022. This was a deferral of 1 year compared to the previous date of 01 January 2021. Further, on 17 March 2020, The International Accounting Standards Board (IASB) completed its discussions on the amendments to IFRS 17 and decided that the effective date of the Standard will be deferred to annual reporting periods beginning on or after 01 January 2023.

Earlier application is permitted if both IFRS 15 – Revenue from Contracts with Customers and IFRS 9 – Financial Instruments have also been applied. The Company intends to apply the Standard on its effective date 01 January 2023.

**Transition**

Retrospective application is required. However, if full retrospective application for a group of insurance contracts is impracticable, then the entity is required to choose either a modified retrospective approach or a fair value approach.

**Presentation and Disclosures**

The Company expects the new standard will result in a change to the accounting policies for insurance contracts, reinsurance contracts and to any investment contracts with discretionary participating features together with amendments to presentation and disclosures.

**Impact**

| Impact Area                      | Summary of Progress  |
|----------------------------------|--|
| Financial Impact                 | The financial impact of applying IFRS 17 compared to IFRS 4 was not significant based on the assessments conducted in the previous phases of the new standard's implementation. The company is currently finalizing the reassessment of 2020 results as part of the 1 <sup>st</sup> Dry-Run orchestrated by the regulator and due on 30 November 2021.   |
| Governance and control framework | The Company has put a comprehensive IFRS 17 governance program in place, which includes establishing a Steering Committee to monitor the progress of implementation and assign roles and responsibilities to various stakeholders.<br>The Steering Committee is reporting to the Company's Audit Committee.  |
| Technical and Process Impact     | The initial assessment of products offered by the Company concluded that all products qualify to be measured using the Premium Allocation Approach "PAA".<br>The process impact have been assessed and documented during the gap assessment process covering actuarial valuation, accounting processes, disclosures and other relevant matters.<br>The Company has completed various policy papers encompassing various technical and accounting matters after concluding on policy decisions required under the IFRS 17 standard. The policy decisions are taken after due deliberations among various stakeholders. Currently, the majority of policy papers have been approved by the Company's IFRS 17 project steering committee. |
| Data                             | Based on the measurement model adopted, the Company believes that the impact of data is not significant, and the Company will be able to manage the data requirements accordingly.<br>As part of the implementation phase, the Company has developed a comprehensive data policy and data dictionary which is reviewed periodically to ensure readiness for the effective date of the new standard.  |
| IT Systems                       | Following a thorough assessment of the business requirements and the capabilities of the various IFRS 17 systems available in the region, the Company has selected the most suitable IFRS 17 tool.<br>In coordination with the Company's appointed advisor and appointed actuary, implementation of the newly selected IFRS 17 tool is currently being implemented and the Company believes that implementation is on track for meeting internal deadlines and the effective date of the new standard.   |
| Assurance plan                   | The Company is working along with other stakeholders to finalize the assurance plan for transitional and post-implementation periods.  |
| Other areas impacted             | None.  |

**IFRS 9: Financial Instruments (including amendments to IFRS 4, Insurance Contracts)****Overview**

This standard was published on 24 July 2014 and has replaced IAS 39.

The new standard addresses the following items related to financial instruments:

**Classification and measurement**

IFRS 9 uses a single approach to determine whether a financial asset is measured at amortized cost, at fair value through other comprehensive income or at fair value through profit or loss.

A financial asset is measured at amortized cost if both of the following conditions are met:

The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and

The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding ("SPPI").

A financial asset is measured at fair value through other comprehensive income and realized gains or losses are recycled through profit or loss upon sale, if both the following conditions are met:

The asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and for sale; and

The contractual terms of cash flows are SPPI.

Assets not meeting either of these categories are measured at fair value through profit or loss.

Additionally, at initial recognition, an entity can use the option to designate a financial asset at fair value through profit or loss if doing so eliminates or significantly reduces an accounting mismatch.

For equity instruments that are not held for trading, an entity can also make an irrevocable election to present subsequent changes in the fair value of the instruments (including realized gains and losses) in other comprehensive income with dividends recognized in profit or loss.

Additionally, for financial liabilities that are designated as fair value through profit or loss, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognized in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss.

**Impairment**

The impairment model under IFRS 9 reflects expected credit losses, as opposed to incurred credit losses under IAS 39.

Under the IFRS 9 approach, it is no longer necessary for a credit event to have occurred before credit losses are recognized. Instead, an entity always accounts for expected credit losses and changes in those expected credit losses. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition.

**Hedge accounting**

IFRS 9 introduces new requirements for hedge accounting that align hedge accounting more closely with Risk Management. The requirements establish a more principles-based approach to the general hedge accounting model.

The amendments apply to all hedge accounting with the exception of portfolio fair value hedges of interest rate risk (commonly referred to as "fair value macro hedges"). For these, an entity may continue to apply the hedge accounting requirements currently in IAS 39. This exception was granted largely because the IASB is addressing macro hedge accounting as a separate project.

**Effective date**

The published effective date of IFRS 9 was 01 January 2018. However, amendments to IFRS 4 – Insurance Contracts: Applying IFRS 9 – Financial Instruments with IFRS 4 – Insurance Contracts, published on 12 September 2016, changes the existing IFRS 4 to allow entities issuing insurance contracts within the scope of IFRS 4 to mitigate certain effects of applying IFRS 9 before the IASB's new insurance contract standard IFRS 17 – Insurance Contracts becomes effective.

The amendments introduce two alternative options as follows:

1. Apply a temporary exemption from implementing IFRS 9 until the earlier of:

The effective date of a new insurance contract standard; or  
Annual reporting periods beginning on or after 01 January 2023.

Additional disclosures related to financial assets are required during the deferral period. This option is only available to entities whose activities are predominately connected with insurance and have not applied IFRS 9 previously.

2. Adopt IFRS 9 but, for designated financial assets, remove from profit or loss the effects of some of the accounting mismatches that may occur before the new insurance contract standard is implemented. During the interim period, additional disclosures are required.

To date the Company has performed a preliminary assessment which reviewed two factors as follows:

The carrying amount of the Company's liabilities arising from contracts within the scope of IFRS 4 (including deposit components or embedded derivatives unbundled from insurance contracts) were compared to the total carrying amount of all its liabilities; and

The total carrying amount of the Company's liabilities connected with insurance were compared to the total carrying amount of all its liabilities.

Based on this preliminary assessment the Company determined that it is eligible for the temporary exemption.

Consequently, the Company has decided to defer the implementation of IFRS 9 until the effective date of the new insurance contracts standard, IFRS 17. Disclosures related to financial assets required during the deferral period are set out in the impact assessment below.

#### Impact assessment

At 30 September 2021, the Company's total financial assets and total insurance related assets amount to 1,016,306 and 189,374 respectively. Financial assets and insurance related assets are not necessarily mutually exclusive in terms of classification. The total financial assets are composed of financial assets held at amortized cost and other financial assets.

Financial assets held at amortized cost amount to 696,028 and consist of cash and cash equivalents, short-term fixed deposits, premium and reinsurance receivables and other receivables.

Other financial assets amount to 325,088 and consist of available for sale investments. The Company may use the FVOCI classification for these other financial assets based on the business model of the Company for debt securities and the strategic nature of equity investments. The Company is yet to perform a detailed assessment to determine whether the debt securities meet the SPPI test as required by IFRS 9.

The foregoing is based on a preliminary high-level impact assessment of IFRS 9 based on currently available information and may be subject to changes arising from further detailed analyses or additional reasonable and supportable information being available in the future.

The Company expects some impacts from implementing IFRS 9, however it is not possible to provide a reasonable estimate of these impacts until the Company has performed a detailed review.

#### 4. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES

The accounting policies and risk management policy used in the preparation of the interim condensed financial statements for the period ended 30 September 2021 are consistent with those followed in the preparation of the financial statements for the year ended 31 December 2020.

#### 5. SIGNIFICANT ACCOUNTING POLICIES

##### a) Basis of Preparation

The accounting policies, estimates and assumptions used in the preparation of the interim condensed financial statements are consistent with those used in the preparation of the annual financial statements for the year ended 31 December 2020 and no new or amended accounting policies or accounting standards were adopted by the Company during 2021 to date.

Interim condensed financial statements are prepared under the going concern convention using the accrual basis of accounting. The historical cost convention is followed except for the measurement at fair value of available for sale investments.

Financial assets and financial liabilities are offset and the net amount reported only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or to realise the assets and settle the liabilities simultaneously. Income and expense are not offset unless required or permitted by an accounting standard or interpretation as specifically disclosed in the accounting policies.

Presentation is in Saudi Arabian Riyals (SAR), the functional currency of the Company. All amounts are derived from Arabic and English computerised accounting records and except where otherwise indicated are rounded to thousands using the standard rounding convention.

As required by the Implementing Regulations, the Company maintains separate books of account for insurance operations and shareholders' operations and presents the financial information accordingly. Assets, liabilities, revenues and expenses clearly attributable to either activity are recorded in the respective accounts. The basis of allocation of expenses from joint operations is determined by management and approved by the Board of Directors.

In preparing interim condensed financial statements in compliance with IFRS, balances and transactions of insurance operations are amalgamated and combined with those of shareholders' operations. Interoperation balances, transactions and unrealised gains or losses, if any, are eliminated in full during amalgamation. The accounting policies adopted for insurance operations and shareholders' operations are uniform for like transactions and events in similar circumstances.

**NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021****ALL AMOUNTS IN SAR '000**

The interim condensed statement of financial position and interim condensed statements of income, comprehensive income and cash flows of insurance operations and shareholders' operations presented in Note 26 of the interim condensed financial statements have been provided as supplementary financial information to comply with the Implementing Regulations which require the clear segregation of the assets, liabilities, income and expenses of insurance operations and shareholders' operations.

Accordingly, the interim condensed statement of financial position and interim condensed statements of income, comprehensive income and cash flows of insurance operations and shareholders' operations presented in Note 26 of the interim condensed financial statements reflect the assets, liabilities, income, expenses and comprehensive gains or losses of the respective operations.

The inclusion of separate information of insurance operations and shareholders' operations in the interim condensed statement of financial position and interim condensed statements of income, comprehensive income and cash flows as well as certain relevant notes to the interim condensed financial statements represent supplementary information required by the Implementing Regulations but not required by IFRS.

**b) Critical accounting judgments, estimates and assumptions**

The preparation of interim condensed financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies, the reported amount of assets and liabilities, contingent assets and liabilities, resultant provisions, changes in fair value and the reported amounts of income and expense.

These judgements and estimates are based on the Company's best knowledge of current events and actions and are continually evaluated and updated, however future events could result in outcomes requiring material adjustments to the reported amounts.

In preparing the interim condensed financial statements significant judgments made by management in applying accounting policies and the key sources of estimation uncertainty including the risk management policies were the same as those that applied for the year ended 31 December 2020. However, the Company has reviewed the key sources of estimation uncertainties disclosed in the last annual financial statements against the backdrop of the COVID-19 pandemic. For further details, please see Note 22 to these interim condensed financial statements. Management will continue to assess the situation, and reflect any required changes in future reporting periods.

The following judgments and estimates have the most significant effect on the amounts recognised.

**Impairment losses on receivables**

The Company assesses impairment for receivables that are individually significant and receivables included in a group of financial assets with similar credit risk characteristics. Receivables that are individually assessed for impairment and for which an impairment loss is or continues to be recognized are not included in a collective assessment of impairment. This assessment of impairment requires judgment. In making this judgment, the Company establishes if there is objective evidence that all amounts due may not be collectible in accordance with the original terms of the contract and evaluates credit risk characteristics that consider past-due status being indicative of the ability to pay all amounts due as per contractual terms.

**Insurance contract liabilities**

For insurance contracts, estimates have to be made both for the expected ultimate cost of claims reported at the reporting date and for the expected ultimate cost of claims incurred but not yet reported (IBNR) at the reporting date.

It can take a significant period of time before the ultimate claims cost can be established with certainty and for some type of policies IBNR claims form a significant part of the liability. The primary technique adopted by the Company in estimating the cost of reported and IBNR claims is that of using past claims settlement trends to predict future claims settlement trends.

Historical claims development is analyzed by underwriting year, accident year and further analyzed by significant business lines and claim types. Large claims are usually separately addressed, either by being reserved at the face value of loss adjustor estimates or separately projected to reflect their future expected development.

In most cases, no explicit assumptions are made regarding future rates of claims inflation or loss ratios. Instead, the assumptions used are those implicit in the historic claims development data on which the projections are based. Additional qualitative judgment is used to assess the extent to which past trends may not apply in future, (for example to reflect one-off occurrences, changes in external or other factors such as public attitudes to claiming, economic conditions, levels of claims inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy conditions and claims handling procedures) in order to arrive at the estimated ultimate cost of claims that present the likely outcome from the range of possible outcomes, taking into account all the uncertainties involved.

In addition a range of technical methods are used by the Company's actuaries to independently assess and critically review the estimates made by the Company.

Prior claims estimates are continually reviewed and adjusted as claims develop.

Insurance contract liabilities are not discounted for the time value of money as substantially all claims are expected to be paid within one year of the reporting date. The liabilities are derecognised when the obligation to pay a claim expires, is discharged or is cancelled.



**NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021**

**ALL AMOUNTS IN SAR '000**

**Impairment of financial instruments**

Financial instruments are considered impaired when it is determined there has been a significant or prolonged decline in fair value relative to cost. This determination requires judgement. In making this judgement factors are considered such as normal share price volatility, financial status of the investee including cash flow and sector and technology status and development.

**c) Seasonality of operations**

There are no seasonal changes that may affect insurance operations of the Company.

**d) Segmental reporting**

A segment is a distinguishable component of the Company that is engaged either in providing products or services (a business segment) or in providing products or services within a particular economic environment (a geographic segment), which is subject to risks and rewards that are different from those of other segments.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors.

**6. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents comprise the following:

|   | <b>30 Sep 2021</b> | <b>Audited<br/>31 Dec 2020</b> |
|---|--------------------|--------------------------------|
| <b>Insurance operations</b>                                 |                    |                                |
| Bank balances and cash                                      | 57,464             | 73,386                         |
| Deposits maturing within 3 months from the acquisition date | 180,000            | 285,117                        |
| <b>Total</b>  | <b>237,464</b>     | <b>358,503</b>                 |
| <b>Shareholders' operations</b>                             |                    |                                |
| Bank balances and cash                                      | 0                  | 5,933                          |
| Deposits maturing within 3 months from the acquisition date | 133,885            | 153,309                        |
| <b>Total</b>  | <b>133,885</b>     | <b>159,242</b>                 |
| <b>Combined balances</b>                                    |                    |                                |
| Bank balances and cash                                      | 57,464             | 79,319                         |
| Deposits maturing within 3 months from the acquisition date | 313,885            | 438,426                        |
| <b>Total</b>  | <b>371,349</b>     | <b>517,745</b>                 |

All bank balances and deposits are placed with SAMA regulated local banks with sound credit ratings under Standard and Poor's and Moody's rating methodology. The deposits earn commission at an average rate of 2.06% per annum as at 30 September 2021 (31 December 2020: 1.34%).

**7. STATUTORY DEPOSIT**

In compliance with the Insurance Implementation Regulation of SAMA, the Company maintains a deposit of 40,000 (31 December 2020: 30,000) in a deposit account at The Saudi British Bank. This deposit cannot be withdrawn without SAMA's consent and the Company does not earn commission from the deposit.

The accrued income on the deposit as at 30 September 2021 is 3,083 (31 December 2020: 3,002) and has been disclosed as "Accrued income on statutory deposit" and the corresponding commission is shown in liabilities as "Accrued commission income payable to SAMA".

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

**8. PREMIUMS AND REINSURERS' RECEIVABLE – NET**

Receivable comprise amounts due from the following:

|  | 30 Sep 2021    | Audited<br>31 Dec 2020 |
|--|----------------|------------------------|
| <b>Non related parties</b>                       |                |                        |
| Policyholders                                    | 49,271         | 27,939                 |
| Brokers and agents                               | 39,029         | 43,173                 |
| Receivables from reinsurers                      | 32,789         | 5,886                  |
| Premiums and reinsurers' receivable – gross      | 121,090        | 76,998                 |
| Provision for doubtful receivables               | (9,750)        | (6,860)                |
| <b>Premiums and reinsurers' receivable – net</b> | <b>111,339</b> | <b>70,138</b>          |
| <b>Related parties</b>                           |                |                        |
| Policyholders                                    | 23,990         | 8,022                  |
| Provision for doubtful receivables               | (3,450)        | (1,500)                |
| <b>Due from related parties – net</b>            | <b>20,540</b>  | <b>6,522</b>           |
| <b>Movement in the combined provision</b>        |                |                        |
| Balance at start of year                         | 8,360          | 7,120                  |
| Provided   | 4,840          | 1,240                  |
| <b>Balance at end of period</b>                  | <b>13,200</b>  | <b>8,360</b>           |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## 9. INVESTMENTS

There are no investments for insurance operations at 30 September 2021 (31 December 2020: None).

All investments shown below are for shareholders' operations.

| Classification of investment balances | 30 Sep 2021    | 30 Sep 2020    | Audited<br>31 Dec 2020 |
|---------------------------------------|----------------|----------------|------------------------|
| Available for sale                    | 319,333        | 241,853        | 246,555                |
| <b>Total investments</b>              | <b>319,333</b> | <b>241,853</b> | <b>246,555</b>         |

| Movement in investments                | 30 Sep 2021    | 30 Sep 2020    | Audited<br>31 Dec 2020 |
|--|----------------|----------------|------------------------|
| Investments at cost                    | 248,981        | 229,148        | 229,148                |
| Cumulative unrealised gains / (losses) | (2,426)        | 4,986          | 4,986                  |
| <b>Total balance at start</b>          | <b>246,555</b> | <b>234,134</b> | <b>234,134</b>         |

|                             |               |               |               |
|-----------------------------|---------------|---------------|---------------|
| Purchases at cost           | 200,000       | 55,000        | 115,000       |
| Disposals at cost           | (133,250)     | (42,083)      | (95,167)      |
| <b>Net movement at cost</b> | <b>66,750</b> | <b>12,917</b> | <b>19,833</b> |

|   |              |                |                |
|---|--------------|----------------|----------------|
| Net change in fair value of investments                   | 15,732       | (1,882)        | 358            |
| Net realised amounts transferred to statement of income   | (9,704)      | (3,316)        | (7,770)        |
| <b>Net change in unrealised fair value of investments</b> | <b>6,028</b> | <b>(5,198)</b> | <b>(7,412)</b> |

|  |                |                |                |
|--|----------------|----------------|----------------|
| Investments at cost                    | 315,731        | 242,065        | 248,981        |
| Cumulative unrealised gains / (losses) | 3,602          | (212)          | (2,426)        |
| <b>Total balance at end</b>            | <b>319,333</b> | <b>241,853</b> | <b>246,555</b> |

| Realised gains to statement of income | Three Months<br>to 30 Sep 2021 | Year to Date<br>to 30 Sep 2021 | Three Months<br>to 30 Sep 2020 | Year to Date<br>to 30 Sep 2020 | Audited<br>Full Year<br>to 31 Dec 2020 |
|---------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
| Proceeds from disposal of investments | 38,015                         | 142,954                        | 34,400                         | 45,400                         | 102,937                                |
| Costs of investments sold             | (36,083)                       | (133,250)                      | (31,084)                       | (42,084)                       | (95,167)                               |
| <b>Realised gains</b>                 | <b>1,932</b>                   | <b>9,704</b>                   | <b>3,316</b>                   | <b>3,316</b>                   | <b>7,770</b>                           |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

**10. FAIR VALUES OF FINANCIAL INSTRUMENTS****Determination of fair value**

Fair value is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between knowledgeable and willing market participants at the measurement date.

Underlying the definition of fair value is a presumption that the enterprise is a going concern without any intention or need to liquidate, curtail materially the scale of its operations or undertake a transaction on adverse terms and that the transaction takes place either:

- in the accessible principal market for the asset or liability; or
- in the absence of a principal market, in the most advantageous accessible market for the asset or liability.

The fair value of financial instruments is based where possible on quoted prices for marketable securities. The fair value of commission bearing items is estimated based on discounted cash flows using commission rates for items with similar terms and risk characteristics.

For financial instruments where there is no active market, fair value is determined by reference to the market value of similar financial instruments or where this cannot be determined, they are calculated using a variety of valuation techniques. The assumptions are taken from observable market data where possible and where this is not possible judgment is relied upon to establish fair values.

**Fair value hierarchy**

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments:

- Level 1: Quoted prices in active markets for the same or identical instrument that an entity can access at the measurement date;
- Level 2: Quoted prices in active markets for similar assets and liabilities or other valuation techniques for which all significant inputs are based on observable market data; and
- Level 3: Valuation techniques for which any significant input is not based on observable market data.

The fair values of on-balance sheet financial instruments are not significantly different from their carrying amounts included in the interim condensed financial statements.

**Carrying amounts and fair values**

The following table shows the carrying amounts and fair values of financial assets and liabilities, including their levels in the fair value hierarchy for financial instruments measured at fair value. It does not include fair value information for financial assets and liabilities not measured at fair value if the carrying amount is a reasonable approximation to fair value.

No financial instruments measured at fair value exist for Insurance Operations at 30 September 2021 (31 December 2020: None).

Available for sale investments are the only financial instruments measured at fair value for Shareholders' Operations.

| Available for Sale Investments     | Level 1       | Level 2        | Level 3      | Carrying Value |
|------------------------------------|---------------|----------------|--------------|----------------|
| Mutual funds                       | 0             | 163,041        | 0            | 163,041        |
| Sukuk                              | 0             | 141,596        | 0            | 141,596        |
| Equities                           | 12,773        | 0              | 1,923        | 14,696         |
| <b>Total 30 Sep 2021</b>           | <b>12,773</b> | <b>304,637</b> | <b>1,923</b> | <b>319,333</b> |
| Mutual funds                       | 0             | 117,596        | 0            | 117,596        |
| Sukuk                              | 0             | 109,596        | 0            | 109,596        |
| Equities                           | 12,738        | 0              | 1,923        | 14,661         |
| <b>Total 30 Sep 2020</b>           | <b>12,738</b> | <b>227,192</b> | <b>1,923</b> | <b>241,853</b> |
| Mutual funds                       | 0             | 114,868        | 0            | 114,868        |
| Sukuk                              | 0             | 117,346        | 0            | 117,346        |
| Equities                           | 12,418        | 0              | 1,923        | 14,341         |
| <b>Total 31 Dec 2020 – Audited</b> | <b>12,418</b> | <b>232,214</b> | <b>1,923</b> | <b>246,555</b> |

There were no transfers or reclassifications between or within levels during the nine month period ended 30 September 2021 (31 December 2020: None).

**NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021**

ALL AMOUNTS IN SAR '000

**Measurement of fair values for above level categories**

- The Level 1 equities are valued based on quoted market price.
- Fair values for the Level 2 mutual funds are determined based on net assets value as provided by fund manager and Sukuk holdings are determined based on broker quotes.
- The Level 3 unquoted equity investment represents the Company's holding in Najm for Insurance Services ("Najm"), a service provider to the motor insurance industry in Saudi Arabia. Najm is jointly owned by the insurance companies participating in motor class. Carrying value is currently reflected at historical cost. The annual financial statements of Najm are examined and analysed to assess any need for impairment.

The analysis of available for sale investments held at fair value is shown in Note 9.

**11. MOVEMENT IN UNEARNED PREMIUMS**

|  | Gross           | Reinsurance     | Net             |
|--|-----------------|-----------------|-----------------|
| <b>Three Months to 30 Sep 2021</b>           |                 |                 |                 |
| Balance at start of period                   | 249,787         | (95,029)        | 154,758         |
| Premium written during period                | 95,624          | (17,782)        | 77,842          |
| Premium earned during period                 | (141,374)       | 46,394          | (94,980)        |
| <b>Balance at end of period</b>              | <b>204,037</b>  | <b>(66,417)</b> | <b>137,620</b>  |
| <b>Change in unearned premiums</b>           | <b>(45,750)</b> | <b>28,612</b>   | <b>(17,138)</b> |
| <b>Year to Date to 30 Sep 2021</b>           |                 |                 |                 |
| Balance at start of period                   | 190,453         | (71,532)        | 118,921         |
| Premium written during period                | 424,968         | (146,159)       | 278,809         |
| Premium earned during period                 | (411,384)       | 151,274         | (260,110)       |
| <b>Balance at end of period</b>              | <b>204,037</b>  | <b>(66,417)</b> | <b>137,620</b>  |
| <b>Change in unearned premiums</b>           | <b>13,584</b>   | <b>5,115</b>    | <b>18,699</b>   |
| <b>Three Months to 30 Sep 2020</b>           |                 |                 |                 |
| Balance at start of period                   | 238,758         | (91,856)        | 146,902         |
| Premium written during period                | 96,425          | (42,169)        | 54,256          |
| Premium earned during period                 | (135,219)       | 43,802          | (91,417)        |
| <b>Balance at end of period</b>              | <b>199,964</b>  | <b>(90,223)</b> | <b>109,741</b>  |
| <b>Change in unearned premiums</b>           | <b>(38,794)</b> | <b>1,633</b>    | <b>(37,161)</b> |
| <b>Year to Date to 30 Sep 2020</b>           |                 |                 |                 |
| Balance at start of period                   | 167,379         | (36,440)        | 130,939         |
| Premium written during period                | 427,141         | (183,064)       | 244,077         |
| Premium earned during period                 | (394,556)       | 129,281         | (265,275)       |
| <b>Balance at end of period</b>              | <b>199,964</b>  | <b>(90,223)</b> | <b>109,741</b>  |
| <b>Change in unearned premiums</b>           | <b>32,585</b>   | <b>(53,783)</b> | <b>(21,198)</b> |
| <b>Full Year ended 31 Dec 2020 – Audited</b> |                 |                 |                 |
| Balance at start of year                     | 167,379         | (36,440)        | 130,939         |
| Premium written during year                  | 552,708         | (215,715)       | 336,993         |
| Premium earned during year                   | (529,634)       | 180,623         | (349,011)       |
| <b>Balance at end of year</b>                | <b>190,453</b>  | <b>(71,532)</b> | <b>118,921</b>  |
| <b>Change in unearned premiums</b>           | <b>23,074</b>   | <b>(35,092)</b> | <b>(12,018)</b> |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

**12. NET OUTSTANDING CLAIMS AND TECHNICAL RESERVES**

|  | 30 Sep 2021    | Audited<br>31 Dec 2020 |
|--|----------------|------------------------|
| Outstanding gross claims   | 96,864         | 126,934                |
| Gross claims incurred but not reported                           | 164,884        | 170,884                |
| Premium deficiency reserve                                       | 7,200          | 15,500                 |
| Other technical reserves   | 10,670         | 13,000                 |
| <b>Outstanding gross claims and technical reserves</b>           | <b>279,618</b> | <b>326,318</b>         |
| Less reinsurers' share of outstanding gross claims               | (66,906)       | (96,840)               |
| Less reinsurers' share of gross claims incurred but not reported | (47,893)       | (54,631)               |
| <b>Outstanding claims and technical reserves, net</b>            | <b>164,819</b> | <b>174,847</b>         |

**13. PROVISION FOR ZAKAT AND INCOME TAX**

Zakat and income tax have been provided in accordance with regulations currently in force in Saudi Arabia.

The temporary and permanent differences between financial and adjusted taxable results are mainly due to adjustments to depreciation, provisions and other items in accordance with the income tax regulations. Deferred tax arising out of these differences is not significant and accordingly was not provided for.

Zakat is calculated on Saudi shareholders' share of adjusted equity subject to a minimum base equal to the relevant share of adjusted net profit. Foreign shareholders are subject to income tax calculated on the relevant share of adjusted net profit.

|  | 30 Sep 2021 | 31 Dec 2020 |
|--|-------------|-------------|
| <b><u>Percentages applicable to zakat and income tax</u></b> |             |             |
| Shareholding percentage subject to zakat                     | 94%         | 94%         |
| Shareholding percentage subject to income tax                | 6%          | 6%          |

**Movement on zakat account**

|                                      |               |
|--------------------------------------|---------------|
| Balance 31 Dec 2019                  | 31,059        |
| Provided                             | 11,321        |
| Paid                                 | (5,897)       |
| <b>Balance 31 Dec 2020 – Audited</b> | <b>36,483</b> |
| Balance 31 Dec 2020 – Audited        | 36,483        |
| Provided                             | 9,331         |
| Paid                                 | (6,980)       |
| <b>Balance 30 Sep 2021</b>           | <b>38,834</b> |

**Movement on income tax account**

|                                      |              |
|--------------------------------------|--------------|
| Balance 31 Dec 2019                  | 952          |
| Provided                             | 624          |
| Paid                                 | 176          |
| <b>Balance 31 Dec 2020 – Audited</b> | <b>1,752</b> |
| Balance 31 Dec 2020 – Audited        | 1,752        |
| Provided                             | 540          |
| Paid                                 | (993)        |
| <b>Balance 30 Sep 2021</b>           | <b>1,299</b> |

**Status of assessments**

The Company has filed zakat and income tax returns for the period from incorporation to 31 December 2008 and for each of the years ended 31 December 2009 to 31 December 2020.

The returns filed covering periods to 31 December 2014 have been agreed and finalised with Zakat, Tax and Customs Authority (ZATCA) and zakat and income tax liabilities arising thereon have been discharged in full. Final assessments are awaited for the remaining outstanding years.

**14. SHARE CAPITAL**

The Board of Directors resolved in their meeting held on 12 January 2021 to increase the share capital subject to receiving the required approvals of the relevant authorities and thereafter the approval of shareholders.

The resolution provided for a share capital increase from 300,000 to 400,000 by issuing one bonus share for every three shares held thereby increasing the number of shares in issue from 30,000,000 shares to 40,000,000 shares with the additional 100,000 share capital generated by capitalising 80,000 from retained earnings and 20,000 from statutory reserve.

Approval was received from the Saudi Central Bank (SAMA) and the Capital Market Authority (CMA) on 08 April 2021 and 06 May 2021, respectively. Approval from shareholders was obtained in the general assembly meeting held on 09 June 2021 and the bonus shares were issued on 10 June 2021.

The total transaction costs relating to the bonus share issue amounted to 35.

**15. STATUTORY RESERVE**

In compliance with the Cooperative Insurance Law, the Implementing Regulations and the By-Laws, 20% of shareholders' net profit (as defined below) is transferred to statutory reserve at the end of each financial year until the statutory reserve amounts to 100% of the paid capital.

In calculating Statutory Reserve, shareholders' net profit is stated after deducting zakat and income tax charges and excludes unrealised investment gains.

The Statutory Reserve is not available for distribution but it may be converted to share capital in funding a bonus share issue.

**16. EARNINGS PER SHARE**

Earnings per share is calculated by dividing shareholders' net profit (as defined below) by the weighted average number of issued shares during the period.

In calculating earnings per share, shareholders' net profit is stated after deducting zakat and income tax charges and excludes unrealised investment gains.

Earnings per share is calculated based on the revised number of shares in issue following the bonus share issue on 10 June 2021 and prior comparatives have been restated accordingly.

As there are no dilutive effects, basic and diluted SAR earnings per share are the same.

**17. CAPITAL MANAGEMENT**

Objectives are set by the Company to optimise the structure and sources of capital and maintain healthy capital ratios to support its business objectives and consistently maximise returns to shareholders and policyholders.

The Company's approach to managing capital involves managing assets, liabilities and risks in a coordinated way, assessing shortfalls between reported and required capital levels on a regular basis and taking appropriate actions to influence the capital position of the Company in the light of changes in economic conditions and risk characteristics.

The primary source of capital used by the Company is equity shareholders' funds. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders or issue new shares.

The Company manages its capital to ensure that it is able to continue as going concern and comply with the regulators' capital requirements of the markets in which the Company operates while maximising the return to stakeholders. The capital structure of the Company consists of equity attributable to equity holders comprising paid share capital, statutory reserves, retained earnings and fair value reserve on investments.

The Implementing Regulations detail a minimum solvency margin requirement calculated as the highest of the following:

- Minimum net assets of 100,000 – calculated after adjusting for admissibility factors
- Premium solvency margin calculation
- Claims solvency margin calculation

**NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021**

**ALL AMOUNTS IN SAR '000**

The Company is in compliance with all externally imposed capital requirements. The capital structure of the Company as shown in the statement of interim condensed financial position as at 30 September 2021 totals 491,925 consisting of paid-up share capital 400,000, statutory reserves 20,866, retained earnings 68,457, fair value reserve gain on investments 3,602 and re-measurement reserve for end of service indemnities (1,000) (31 December 2020 totals 461,904 consisting of paid-up share capital 300,000, statutory reserves 40,866, retained earnings 123,464, fair value reserve loss on investments (2,426) and re-measurement reserve for end of service indemnities Nil).

In the opinion of the Board of Directors, the Company has fully complied with all externally imposed capital requirements during the reported financial period.

## **18. RELATED PARTY TRANSACTIONS AND BALANCES**

### **Definitions and explanations**

Related parties represent shareholders, both individual and corporate, directors, members of the audit, executive, investment, risk and nomination and remuneration committees, the board secretary, key executives and entities controlled (including jointly controlled) or significantly influenced by such parties. The immediate families of the above are related parties.

Key Executives, in the context of defining Related Parties, for the nine month period ended 30 September 2021 means the following six people (nine month period ended 30 September 2020: five people) – the Chief Executive Officer (CEO), the Chief Financial Officer (CFO) and the four other executives (nine month period ended 30 September 2020: three other executives) who earned the highest remuneration.

All transactions with related parties are made on an arm's length basis and no conflicts or potential conflicts of interest were identified during the nine month period ended 30 September 2021 and 2020. Amounts due to related parties do not include amounts provided for outstanding claims under processing or IBNR. Balances due to or from related parties are unsecured, interest free and are settled in cash and no guarantees have been made or received in relation to any related party transaction or balance.

An impairment assessment is undertaken by examining the financial position of and the market in which each related party operates. For the nine month period ended 30 September 2021, the Company has not recorded any impairment of receivables relating to amounts due from related parties (nine month period ended 30 September 2020: Nil).

Transactions with related parties are in respect of purchase of insurance portfolio and related business, investments, remuneration and annual insurance contracts.

### **Remuneration of Board of Directors and Committee Members for year ended 31 December 2020**

A provision amounting to 1,700 was made in the financial statements for year ended 31 December 2020 in respect of board fees, attendance fees and reimbursement of expenses for the board and for members of the audit, executive, investment, risk and nomination and remuneration committees and approval to pay up to this amount was granted at the Annual General Assembly held on 09 June 2021 and 1,670 was subsequently paid.

### **Remuneration of Board Secretary for year ended 31 December 2020**

A provision amounting to 50 was made in the financial statements for year ended 31 December 2020, in respect of remuneration for the Board Secretary and approval to pay up to this amount was granted at the Annual General Assembly held on 09 June 2021 and 30 was subsequently paid.

### **Remuneration of Board of Directors and Committee Members for the nine month period ended 30 September 2021**

A provision amounting to 1,598 was made in the interim condensed financial statements for the nine month period ended 30 September 2021 (nine month period ended 30 September 2020: 1,275) in respect of board fees, attendance fees and reimbursement of expenses for the board and for members of the audit, executive, investment, risk and nomination and remuneration committees. The full year provision for 2021 will be determined at 31 December 2021 following which approval for payment shall be sought at the General Assembly to be held in 2022.

### **Remuneration of Board Secretary for nine month period ended 30 September 2021**

A provision amounting to 90 was made in the interim condensed financial statements for the nine month period ended 30 September 2021 (nine month period ended 30 September 2020: 38), in respect of remuneration for the Board Secretary. The full year provision for 2021 will be determined at 31 December 2021 following which approval for payment shall be sought at the General Assembly to be held in 2022.



NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

### Salaries and Allowances of Key Executives and Board Secretary

Salaries and Allowances encompass all elements of compensation including provision for end of service benefit.

| Salaries and Allowances              | Three Months to |             | Year to Date to |             |
|--------------------------------------|-----------------|-------------|-----------------|-------------|
|                                      | 30 Sep 2021     | 30 Sep 2020 | 30 Sep 2021     | 30 Sep 2020 |
| Provided and paid for key executives | 1,588           | 2,094       | 5,677           | 5,457       |

### Transactions with and amounts due to and from related parties

| Transactions with related parties                  | Three Months to |             | Year to Date to |             |
|--|-----------------|-------------|-----------------|-------------|
|  | 30 Sep 2021     | 30 Sep 2020 | 30 Sep 2021     | 30 Sep 2020 |
| <b>Gross written premiums from related parties</b> |                 |             |                 |             |
| Shareholders                                       | 0               | 0           | 231             | 122         |
| Committees, board secretary and key executives     | 0               | 0           | 24              | 15          |
| Entities controlled or significantly influenced    | 5,212           | 8,695       | 211,884         | 203,697     |
| <b>Ceded written premiums to related parties</b>   |                 |             |                 |             |
| Entities controlled or significantly influenced    | 30              | 0           | 87              | 31          |
| <b>Commissions from related parties</b>            |                 |             |                 |             |
| Entities controlled or significantly influenced    | 4               | 0           | 17              | 6           |
| <b>Commissions to related parties</b>              |                 |             |                 |             |
| Entities controlled or significantly influenced    | 0               | 0           | 0               | (1)         |
| <b>Gross claims paid by related parties</b>        |                 |             |                 |             |
| Shareholders                                       | 0               | 4           | 35              | 16          |
| Entities controlled or significantly influenced    | 25,284          | 28,618      | 86,960          | 73,989      |

| Amounts due to and from related parties         | Audited       |               |
|---|---------------|---------------|
|   | 30 Sep 2021   | 31 Dec 2020   |
| <b>Amounts due from related parties</b>         |               |               |
| Shareholders                                    | 0             | 46            |
| Entities controlled or significantly influenced | 23,990        | 7,976         |
| Provision                                       | (3,450)       | (1,500)       |
| <b>Total due from related parties, net</b>      | <b>20,540</b> | <b>6,522</b>  |
| <b>Amounts due to related parties</b>           |               |               |
| Entities controlled or significantly influenced | 813           | 29,395        |
| <b>Total due to related parties</b>             | <b>813</b>    | <b>29,395</b> |

## 19. SEGMENT REPORTING

Segment reporting is not undertaken for shareholders' operations, assets and liabilities.

### Insurance operations - geographic segments:

The Company has since incorporation operated primarily in Saudi Arabia.

### Insurance operations - operating segments:

Operating segments are identified on the basis of internal reports concerning components of the Company that are regularly reviewed by the Company's Board of Directors in their function as chief operating decision maker in order to allocate resources to segments and assess performance.

Transactions between operating segments are on normal commercial terms and conditions.

The revenue from external parties reported to the Board of Directors is measured in a manner consistent with that in the statement of income.

There have been no changes to the basis of segmentation or the measurement basis for segment profits or losses since 31 December 2020.

**NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021****ALL AMOUNTS IN SAR '000**

Unallocated assets not subject to segmentation are cash and cash equivalents, short term fixed income deposits, premiums and reinsurers' receivable – net, investments, due from related parties – net, prepaid expenses and other assets, property and equipment – net, intangible assets – net, goodwill, statutory deposits and accrued income on statutory deposits.

Unallocated liabilities not subject to segmentation are accrued and other liabilities, due to related parties, accounts payable, withholding tax provision, regulators' levies provision, end-of-service indemnities, policyholders' surplus distribution payable, zakat, income tax and accrued commission income payable to SAMA.

The unallocated assets and liabilities are not reported to chief operating decision maker under related segments and are monitored on a centralised basis.

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

The segment information provided to the Company's Board of Directors for the reportable segments for the Company's total assets and liabilities at 30 September 2021 and 31 December 2020 and for its total revenues, expenses and net income for the three and nine month periods then ended are as follows:

| Operating segments 30 Sep 2021                              | Motor          | Medical        | Property<br>& Casualty | Protection<br>& Savings | Total<br>Insurance<br>Operations | Total<br>Shareholders'<br>Operations | Total            |
|---|----------------|----------------|------------------------|-------------------------|----------------------------------|--------------------------------------|------------------|
| <b>ASSETS</b>   |                |                |                        |                         |                                  |                                      |                  |
| <b>Allocated assets:</b>                                    |                |                |                        |                         |                                  |                                      |                  |
| Reinsurers' share of unearned gross premiums                | 26,905         | 0              | 33,037                 | 6,475                   | 66,417                           | 0                                    | 66,417           |
| Reinsurers' share of outstanding gross claims               | 24,640         | 0              | 37,944                 | 4,322                   | 66,906                           | 0                                    | 66,906           |
| Reinsurers' share of gross claims incurred but not reported | 40,001         | 0              | 7,027                  | 865                     | 47,893                           | 0                                    | 47,893           |
| Deferred excess of loss expenses                            | 759            | 0              | 45                     | 141                     | 945                              | 0                                    | 945              |
| Deferred policy acquisition costs                           | 2,157          | 3,446          | 884                    | 726                     | 7,213                            | 0                                    | 7,213            |
| Deferred third party administrator expenses                 | 0              | 2,658          | 0                      | 0                       | 2,658                            | 0                                    | 2,658            |
| Deferred withholding tax                                    | 1,345          | 0              | 1,499                  | 324                     | 3,168                            | 0                                    | 3,168            |
| Deferred regulators' levies                                 | 266            | 1,569          | 174                    | 43                      | 2,052                            | 0                                    | 2,052            |
| <b>Total allocated assets</b>                               | <b>96,073</b>  | <b>7,673</b>   | <b>80,610</b>          | <b>12,896</b>           | <b>197,252</b>                   | <b>0</b>                             | <b>197,252</b>   |
| <b>Unallocated assets:</b>                                  |                |                |                        |                         |                                  |                                      |                  |
| Cash and cash equivalents                                   |                |                |                        |                         | 237,464                          | 133,885                              | 371,349          |
| Premiums and reinsurers' receivable – net                   |                |                |                        |                         | 111,339                          | 0                                    | 111,339          |
| Investments   |                |                |                        |                         | 0                                | 319,333                              | 319,333          |
| Due from related parties – net                              |                |                |                        |                         | 20,540                           | 0                                    | 20,540           |
| Prepaid expenses and other assets                           |                |                |                        |                         | 26,758                           | 8,160                                | 34,918           |
| Property and equipment – net                                |                |                |                        |                         | 2,262                            | 0                                    | 2,262            |
| Intangible assets – net                                     |                |                |                        |                         | 10,047                           | 0                                    | 10,047           |
| Goodwill  |                |                |                        |                         | 0                                | 46,794                               | 46,794           |
| Statutory deposit   |                |                |                        |                         | 0                                | 40,000                               | 40,000           |
| Accrued income and statutory deposit                        |                |                |                        |                         | 0                                | 3,083                                | 3,083            |
| <b>Total unallocated assets</b>                             |                |                |                        |                         | <b>408,410</b>                   | <b>551,255</b>                       | <b>959,665</b>   |
| <b>TOTAL ASSETS</b>   |                |                |                        |                         | <b>605,662</b>                   | <b>551,255</b>                       | <b>1,156,917</b> |
| <b>LIABILITIES</b>  |                |                |                        |                         |                                  |                                      |                  |
| <b>Allocated liabilities:</b>                               |                |                |                        |                         |                                  |                                      |                  |
| Reinsurers' balances payable                                | 516            | 0              | 8,798                  | 5,493                   | 14,807                           | 0                                    | 14,807           |
| Unearned gross premiums                                     | 53,082         | 104,596        | 37,814                 | 8,545                   | 204,037                          | 0                                    | 204,037          |
| Unearned reinsurance commission                             | 5,354          | 0              | 5,303                  | 1,541                   | 12,198                           | 0                                    | 12,198           |
| Outstanding gross claims                                    | 42,797         | 3,067          | 46,377                 | 4,623                   | 96,864                           | 0                                    | 96,864           |
| Gross claims incurred but not reported                      | 80,000         | 75,000         | 8,784                  | 1,100                   | 164,884                          | 0                                    | 164,884          |
| Premium deficiency reserve                                  | 2,200          | 5,000          |                        |                         | 7,200                            | 0                                    | 7,200            |
| Other technical reserves                                    | 4,855          | 2,890          | 2,760                  | 165                     | 10,670                           | 0                                    | 10,670           |
| <b>Total allocated liabilities</b>                          | <b>188,804</b> | <b>190,553</b> | <b>109,836</b>         | <b>21,467</b>           | <b>510,660</b>                   | <b>0</b>                             | <b>510,660</b>   |
| <b>Unallocated liabilities:</b>                             |                |                |                        |                         |                                  |                                      |                  |
| Accrued and other liabilities                               |                |                |                        |                         | 49,382                           | 1,959                                | 51,341           |
| Due to related parties                                      |                |                |                        |                         | 813                              | 0                                    | 813              |
| Accounts payable  |                |                |                        |                         | 29,557                           | 0                                    | 29,557           |
| Withholding tax provision                                   |                |                |                        |                         | 9,635                            | 0                                    | 9,635            |
| Regulators' levies provision                                |                |                |                        |                         | 2,714                            | 0                                    | 2,714            |
| End-of-service indemnities                                  |                |                |                        |                         | 9,342                            | 0                                    | 9,342            |
| Policyholders' surplus distribution payable                 |                |                |                        |                         | 7,714                            | 0                                    | 7,714            |
| Zakat   |                |                |                        |                         | 0                                | 38,834                               | 38,834           |
| Income tax  |                |                |                        |                         | 0                                | 1,299                                | 1,299            |
| Accrued commission income payable to SAMA                   |                |                |                        |                         | 0                                | 3,083                                | 3,083            |
| <b>Total unallocated liabilities</b>                        |                |                |                        |                         | <b>109,157</b>                   | <b>45,175</b>                        | <b>154,332</b>   |
| <b>TOTAL LIABILITIES</b>                                    |                |                |                        |                         | <b>619,817</b>                   | <b>45,175</b>                        | <b>664,992</b>   |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| Operating segments 31 Dec 2020 – Audited                    | Motor          | Medical        | Property<br>& Casualty | Protection<br>& Savings | Total<br>Insurance<br>Operations | Total<br>Shareholders'<br>Operations | Total            |
|---|----------------|----------------|------------------------|-------------------------|----------------------------------|--------------------------------------|------------------|
| <b>ASSETS</b>   |                |                |                        |                         |                                  |                                      |                  |
| <b>Allocated assets:</b>                                    |                |                |                        |                         |                                  |                                      |                  |
| Reinsurers' share of unearned gross premiums                | 49,080         | 0              | 16,859                 | 5,593                   | 71,532                           | 0                                    | 71,532           |
| Reinsurers' share of outstanding gross claims               | 23,122         | 0              | 43,494                 | 30,224                  | 96,840                           | 0                                    | 96,840           |
| Reinsurers' share of gross claims incurred but not reported | 40,599         | 0              | 7,987                  | 6,045                   | 54,631                           | 0                                    | 54,631           |
| Deferred policy acquisition costs                           | 2,324          | 3,174          | 974                    | 560                     | 7,032                            | 0                                    | 7,032            |
| Deferred third party administrator expenses                 | 0              | 1,842          | 0                      | 0                       | 1,842                            | 0                                    | 1,842            |
| Deferred withholding tax                                    | 2,454          | 0              | 759                    | 280                     | 3,493                            | 0                                    | 3,493            |
| Deferred regulators' levies                                 | 416            | 1,229          | 88                     | 31                      | 1,764                            | 0                                    | 1,764            |
| <b>Total allocated assets</b>                               | <b>117,995</b> | <b>6,245</b>   | <b>70,161</b>          | <b>42,733</b>           | <b>237,134</b>                   | <b>0</b>                             | <b>237,134</b>   |
| <b>Unallocated assets:</b>                                  |                |                |                        |                         |                                  |                                      |                  |
| Cash and cash equivalents                                   |                |                |                        |                         | 358,503                          | 159,242                              | 517,745          |
| Premiums and reinsurers' receivable – net                   |                |                |                        |                         | 70,138                           | 0                                    | 70,138           |
| Investments   |                |                |                        |                         | 0                                | 246,555                              | 246,555          |
| Due from related parties – net                              |                |                |                        |                         | 6,522                            | 0                                    | 6,522            |
| Prepaid expenses and other assets                           |                |                |                        |                         | 28,526                           | 9,097                                | 37,623           |
| Property and equipment – net                                |                |                |                        |                         | 3,049                            | 0                                    | 3,049            |
| Intangible assets – net                                     |                |                |                        |                         | 10,003                           | 0                                    | 10,003           |
| Goodwill  |                |                |                        |                         | 0                                | 46,794                               | 46,794           |
| Statutory deposit   |                |                |                        |                         | 0                                | 30,000                               | 30,000           |
| Accrued income and statutory deposit                        |                |                |                        |                         | 0                                | 3,002                                | 3,002            |
| <b>Total unallocated assets</b>                             |                |                |                        |                         | <b>476,741</b>                   | <b>494,690</b>                       | <b>971,431</b>   |
| <b>TOTAL ASSETS</b>   |                |                |                        |                         | <b>713,875</b>                   | <b>494,690</b>                       | <b>1,208,565</b> |
| <b>LIABILITIES</b>  |                |                |                        |                         |                                  |                                      |                  |
| <b>Allocated liabilities:</b>                               |                |                |                        |                         |                                  |                                      |                  |
| Reinsurers' balances payable                                | 13,888         | 0              | 2,284                  | 2,654                   | 18,826                           | 0                                    | 18,826           |
| Unearned gross premiums                                     | 82,951         | 81,954         | 19,367                 | 6,181                   | 190,453                          | 0                                    | 190,453          |
| Unearned reinsurance commission                             | 9,411          | 0              | 3,676                  | 1,061                   | 14,148                           | 0                                    | 14,148           |
| Outstanding gross claims                                    | 39,832         | 3,040          | 52,200                 | 31,862                  | 126,934                          | 0                                    | 126,934          |
| Gross claims incurred but not reported                      | 81,200         | 73,500         | 9,809                  | 6,375                   | 170,884                          | 0                                    | 170,884          |
| Premium deficiency reserve                                  | 3,250          | 12,250         | 0                      | 0                       | 15,500                           | 0                                    | 15,500           |
| Other technical reserves                                    | 6,850          | 3,880          | 1,290                  | 980                     | 13,000                           | 0                                    | 13,000           |
| <b>Total allocated liabilities</b>                          | <b>237,382</b> | <b>174,624</b> | <b>88,626</b>          | <b>49,113</b>           | <b>549,745</b>                   | <b>0</b>                             | <b>549,745</b>   |
| <b>Unallocated liabilities:</b>                             |                |                |                        |                         |                                  |                                      |                  |
| Accrued and other liabilities                               |                |                |                        |                         | 56,780                           | 2,958                                | 59,738           |
| Due to related parties                                      |                |                |                        |                         | 29,395                           | 0                                    | 29,395           |
| Accounts payable  |                |                |                        |                         | 41,554                           | 0                                    | 41,554           |
| Withholding tax provision                                   |                |                |                        |                         | 9,561                            | 0                                    | 9,561            |
| Regulators' levies provision                                |                |                |                        |                         | 2,944                            | 0                                    | 2,944            |
| End-of-service indemnities                                  |                |                |                        |                         | 7,917                            | 0                                    | 7,917            |
| Policyholders' surplus distribution payable                 |                |                |                        |                         | 4,570                            | 0                                    | 4,570            |
| Zakat   |                |                |                        |                         | 0                                | 36,483                               | 36,483           |
| Income tax  |                |                |                        |                         | 0                                | 1,752                                | 1,752            |
| Accrued commission income payable to SAMA                   |                |                |                        |                         | 0                                | 3,002                                | 3,002            |
| <b>Total unallocated liabilities</b>                        |                |                |                        |                         | <b>152,721</b>                   | <b>44,195</b>                        | <b>196,916</b>   |
| <b>TOTAL LIABILITIES</b>                                    |                |                |                        |                         | <b>702,466</b>                   | <b>44,195</b>                        | <b>746,661</b>   |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| Operating segments<br>For the three month period ended 30 Sep 2021                    | Motor           | Medical         | Property &<br>Casualty | Protection<br>& Savings | Insurance<br>Operations |
|---|-----------------|-----------------|------------------------|-------------------------|-------------------------|
| <b>REVENUES</b>   |                 |                 |                        |                         |                         |
| Gross premiums written:   |                 |                 |                        |                         |                         |
| • Individuals   | 15,386          | 6,960           | (1,525)                | 0                       | 20,821                  |
| • Very small corporate entities   | 255             | 1,586           | 52                     | 0                       | 1,893                   |
| • Small corporate entities  | 413             | 3,337           | 1,325                  | 0                       | 5,075                   |
| • Medium corporate entities   | 1,639           | 2,120           | 1,693                  | 0                       | 5,452                   |
| • Large corporate entities  | 1,913           | 52,054          | 2,780                  | 5,636                   | 62,383                  |
| <b>Gross premiums written – total</b>   | <b>19,606</b>   | <b>66,057</b>   | <b>4,325</b>           | <b>5,636</b>            | <b>95,624</b>           |
| Reinsurance premiums ceded – local  | (1,966)         | 0               | (861)                  | (56)                    | (2,883)                 |
| Reinsurance premiums ceded – foreign  | (7,793)         | 0               | (2,120)                | (4,272)                 | (14,185)                |
| <b>Excess of loss expenses</b>  | <b>(160)</b>    | <b>0</b>        | <b>(413)</b>           | <b>(141)</b>            | <b>(714)</b>            |
| <b>Net premiums written</b>   | <b>9,687</b>    | <b>66,057</b>   | <b>931</b>             | <b>1,167</b>            | <b>77,842</b>           |
| Change in unearned gross premiums   | 19,089          | 6,210           | 19,443                 | 1,008                   | 45,750                  |
| Change in reinsurers' share of unearned gross premiums                                | (11,049)        | 0               | (16,789)               | (774)                   | (28,612)                |
| <b>Net premiums earned</b>  | <b>17,727</b>   | <b>72,267</b>   | <b>3,585</b>           | <b>1,401</b>            | <b>94,980</b>           |
| Reinsurance commissions   | 4,079           | 0               | 2,726                  | 1,136                   | 7,941                   |
| Other underwriting income   | 42              | 358             | 0                      | 0                       | 400                     |
| <b>TOTAL REVENUES</b>   | <b>21,848</b>   | <b>72,625</b>   | <b>6,311</b>           | <b>2,537</b>            | <b>103,321</b>          |
| <b>UNDERWRITING COSTS AND EXPENSES</b>  |                 |                 |                        |                         |                         |
| Gross claims paid   | (35,689)        | (48,282)        | (713)                  | (4,456)                 | (89,140)                |
| Reinsurers' share of gross claims paid  | 19,672          | 0               | 439                    | 3,953                   | 24,064                  |
| <b>Net claims paid</b>  | <b>(16,017)</b> | <b>(48,282)</b> | <b>(274)</b>           | <b>(503)</b>            | <b>(65,076)</b>         |
| Change in outstanding gross claims  | (3,645)         | 1,038           | (1,373)                | 1,133                   | (2,847)                 |
| Change in reinsurers' share of outstanding gross claims                               | 2,015           | 0               | 1,070                  | (1,025)                 | 2,060                   |
| Change in gross IBNR  | 0               | (4,500)         | (268)                  | 194                     | (4,574)                 |
| Change in reinsurers' share of gross IBNR   | 1               | 0               | 228                    | (205)                   | 24                      |
| <b>Net claims incurred</b>  | <b>(17,646)</b> | <b>(51,744)</b> | <b>(617)</b>           | <b>(406)</b>            | <b>(70,413)</b>         |
| Premium deficiency reserve  | (200)           | 3,300           | 0                      | 0                       | 3,100                   |
| Other technical reserves  | (103)           | (251)           | (91)                   | 23                      | (422)                   |
| Policy acquisition costs  | (1,186)         | (2,059)         | (253)                  | (575)                   | (4,073)                 |
| Third party administrator expenses  | (86)            | (1,812)         | 0                      | 0                       | (1,898)                 |
| Withholding tax   | (950)           | 0               | (910)                  | (259)                   | (2,119)                 |
| Regulators' levies  | (183)           | (1,084)         | (111)                  | (33)                    | (1,411)                 |
| Other underwriting expenses   | (452)           | (486)           | (557)                  | (237)                   | (1,732)                 |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>  | <b>(20,806)</b> | <b>(54,136)</b> | <b>(2,539)</b>         | <b>(1,487)</b>          | <b>(78,968)</b>         |
| <b>NET UNDERWRITING INCOME</b>  | <b>1,042</b>    | <b>18,489</b>   | <b>3,772</b>           | <b>1,050</b>            | <b>24,353</b>           |
| <b>OTHER OPERATING INCOME / (EXPENSES)</b>  |                 |                 |                        |                         |                         |
| (Allowance for) / Reversal of doubtful debts  | 340             | 4,536           | (598)                  | 72                      | 4,350                   |
| General and administrative expenses   | (3,499)         | (6,500)         | (2,150)                | (599)                   | (12,748)                |
| Depreciation and amortisation   | (249)           | (490)           | (152)                  | (44)                    | (935)                   |
| Commission income on deposits   | 183             | 368             | 110                    | 32                      | 693                     |
| <b>TOTAL OTHER OPERATING EXPENSES</b>   | <b>(3,225)</b>  | <b>(2,086)</b>  | <b>(2,790)</b>         | <b>(539)</b>            | <b>(8,640)</b>          |
| <b>NET SURPLUS FROM INSURANCE OPERATIONS</b>  | <b>(2,183)</b>  | <b>16,403</b>   | <b>982</b>             | <b>511</b>              | <b>15,713</b>           |
| Transfer of surplus to Shareholders' Operations                                       | 1,966           | (14,763)        | (884)                  | (460)                   | (14,141)                |
| <b>NET RESULT FROM INSURANCE OPERATIONS AFTER TRANSFER OF SURPLUS TO SHAREHOLDERS</b> | <b>(217)</b>    | <b>1,640</b>    | <b>98</b>              | <b>51</b>               | <b>1,572</b>            |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| Operating segments<br>For the year to date to 30 Sep 2021                             | Motor           | Medical          | Property &<br>Casualty | Protection<br>& Savings | Insurance<br>Operations |
|---|-----------------|------------------|------------------------|-------------------------|-------------------------|
| <b>REVENUES</b>   |                 |                  |                        |                         |                         |
| Gross premiums written:   |                 |                  |                        |                         |                         |
| • Individuals   | 55,894          | 13,194           | 2,603                  | 0                       | 71,691                  |
| • Very small corporate entities   | 6,072           | 3,736            | 1,027                  | 0                       | 10,835                  |
| • Small corporate entities  | 5,183           | 4,619            | 9,083                  | 0                       | 18,885                  |
| • Medium corporate entities   | 3,652           | 3,224            | 2,597                  | 0                       | 9,473                   |
| • Large corporate entities  | 21,880          | 190,688          | 80,066                 | 21,450                  | 314,084                 |
| <b>Gross premiums written – total</b>   | <b>92,681</b>   | <b>215,461</b>   | <b>95,376</b>          | <b>21,450</b>           | <b>424,968</b>          |
| Reinsurance premiums ceded – local  | (9,257)         | 0                | (7,755)                | (170)                   | (17,182)                |
| Reinsurance premiums ceded – foreign  | (36,669)        | 0                | (73,613)               | (15,860)                | (126,142)               |
| <b>Excess of loss expenses</b>  | <b>(1,078)</b>  | <b>0</b>         | <b>(1,334)</b>         | <b>(423)</b>            | <b>(2,835)</b>          |
| <b>Net premiums written</b>   | <b>45,677</b>   | <b>215,461</b>   | <b>12,674</b>          | <b>4,997</b>            | <b>278,809</b>          |
| Change in unearned gross premiums   | 29,869          | (22,642)         | (18,447)               | (2,364)                 | (13,584)                |
| Change in reinsurers' share of unearned gross premiums                                | (22,174)        | 0                | 16,177                 | 882                     | (5,115)                 |
| <b>Net premiums earned</b>  | <b>53,372</b>   | <b>192,819</b>   | <b>10,404</b>          | <b>3,515</b>            | <b>260,110</b>          |
| Reinsurance commissions   | 13,248          | 0                | 10,950                 | 3,244                   | 27,442                  |
| Other underwriting income   | 5,752           | 8,315            | 0                      | 0                       | 14,067                  |
| <b>TOTAL REVENUES</b>   | <b>72,372</b>   | <b>201,134</b>   | <b>21,354</b>          | <b>6,759</b>            | <b>301,619</b>          |
| <b>UNDERWRITING COSTS AND EXPENSES</b>  |                 |                  |                        |                         |                         |
| Gross claims paid   | (106,073)       | (159,311)        | (2,434)                | (9,989)                 | (277,807)               |
| Reinsurers' share of gross claims paid  | 60,344          | 0                | 1,949                  | 8,141                   | 70,434                  |
| <b>Net claims paid</b>  | <b>(45,729)</b> | <b>(159,311)</b> | <b>(485)</b>           | <b>(1,848)</b>          | <b>(207,373)</b>        |
| Change in outstanding gross claims  | (2,965)         | (27)             | 5,823                  | 27,239                  | 30,070                  |
| Change in reinsurers' share of outstanding gross claims                               | 1,518           | 0                | (5,550)                | (25,902)                | (29,934)                |
| Change in gross IBNR  | 1,200           | (1,500)          | 1,025                  | 5,275                   | 6,000                   |
| Change in reinsurers' share of gross IBNR   | (597)           | 0                | (961)                  | (5,180)                 | (6,738)                 |
| <b>Net claims incurred</b>  | <b>(46,573)</b> | <b>(160,838)</b> | <b>(148)</b>           | <b>(416)</b>            | <b>(207,975)</b>        |
| Premium deficiency reserve  | 1,050           | 7,250            | 0                      | 0                       | 8,300                   |
| Other technical reserves  | 1,995           | 990              | (1,470)                | 815                     | 2,330                   |
| Policy acquisition costs  | (3,487)         | (4,502)          | (1,057)                | (1,664)                 | (10,710)                |
| Third party administrator expenses  | (183)           | (4,958)          | 0                      | 0                       | (5,141)                 |
| Withholding tax   | (2,988)         | 0                | (2,497)                | (770)                   | (6,255)                 |
| Regulators' levies  | (566)           | (2,892)          | (353)                  | (95)                    | (3,906)                 |
| Other underwriting expenses   | (2,166)         | (1,136)          | (1,250)                | (501)                   | (5,053)                 |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>  | <b>(52,918)</b> | <b>(166,086)</b> | <b>(6,775)</b>         | <b>(2,631)</b>          | <b>(228,410)</b>        |
| <b>NET UNDERWRITING INCOME</b>  | <b>19,454</b>   | <b>35,048</b>    | <b>14,579</b>          | <b>4,128</b>            | <b>73,209</b>           |
| <b>OTHER OPERATING INCOME / (EXPENSES)</b>  |                 |                  |                        |                         |                         |
| (Allowance for) / Reversal of doubtful debts  | (566)           | (1,793)          | (2,139)                | (342)                   | (4,840)                 |
| General and administrative expenses   | (10,827)        | (17,035)         | (6,796)                | (1,686)                 | (36,344)                |
| Depreciation and amortisation   | (961)           | (1,513)          | (603)                  | (150)                   | (3,227)                 |
| Commission income on deposits   | 787             | 1,236            | 493                    | 122                     | 2,638                   |
| <b>TOTAL OTHER OPERATING EXPENSES</b>   | <b>(11,567)</b> | <b>(19,105)</b>  | <b>(9,045)</b>         | <b>(2,056)</b>          | <b>(41,773)</b>         |
| <b>NET SURPLUS FROM INSURANCE OPERATIONS</b>  | <b>7,887</b>    | <b>15,943</b>    | <b>5,534</b>           | <b>2,072</b>            | <b>31,436</b>           |
| Transfer of surplus to Shareholders' Operations                                       | (7,097)         | (14,349)         | (4,981)                | (1,865)                 | (28,292)                |
| <b>NET RESULT FROM INSURANCE OPERATIONS AFTER TRANSFER OF SURPLUS TO SHAREHOLDERS</b> | <b>790</b>      | <b>1,594</b>     | <b>553</b>             | <b>207</b>              | <b>3,144</b>            |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| Operating segments<br>For the three month period ended 30 Sep 2020   | Motor           | Medical         | Property &<br>Casualty | Protection<br>& Savings | Insurance<br>Operations |
|--|-----------------|-----------------|------------------------|-------------------------|-------------------------|
| <b>REVENUES</b>  |                 |                 |                        |                         |                         |
| Gross premiums written:  |                 |                 |                        |                         |                         |
| • Individuals  | 49,320          | 8,157           | 582                    | 0                       | 58,059                  |
| • Very small corporate entities  | 96              | 1,263           | 96                     | 0                       | 1,455                   |
| • Small corporate entities   | 891             | 2,510           | 874                    | 0                       | 4,275                   |
| • Medium corporate entities  | 644             | 2,511           | 806                    | 0                       | 3,961                   |
| • Large corporate entities   | 6,044           | 15,712          | 1,947                  | 4,972                   | 28,675                  |
| <b>Gross premiums written – total</b>  | <b>56,995</b>   | <b>30,153</b>   | <b>4,305</b>           | <b>4,972</b>            | <b>96,425</b>           |
| Reinsurance premiums ceded – local   | (5,576)         | 0               | (551)                  | (3)                     | (6,130)                 |
| Reinsurance premiums ceded – foreign   | (28,105)        | 0               | (2,817)                | (4,581)                 | (35,503)                |
| Excess of loss expenses  | (224)           | 0               | (312)                  | 0                       | (536)                   |
| <b>Net premiums written</b>  | <b>23,090</b>   | <b>30,153</b>   | <b>625</b>             | <b>388</b>              | <b>54,256</b>           |
| Change in unearned gross premiums  | (26,581)        | 44,669          | 17,762                 | 2,944                   | 38,794                  |
| Change in reinsurers' share of unearned gross premiums   | 15,605          | 0               | (14,828)               | (2,410)                 | (1,633)                 |
| <b>Net premiums earned</b>   | <b>12,114</b>   | <b>74,822</b>   | <b>3,559</b>           | <b>922</b>              | <b>91,417</b>           |
| Reinsurance commissions  | 3,466           | 0               | 2,532                  | 1,224                   | 7,222                   |
| Other underwriting income  | 65              | 1,182           | 0                      | 0                       | 1,247                   |
| <b>TOTAL REVENUES</b>  | <b>15,645</b>   | <b>76,004</b>   | <b>6,091</b>           | <b>2,146</b>            | <b>99,886</b>           |
| <b>UNDERWRITING COSTS AND EXPENSES</b>   |                 |                 |                        |                         |                         |
| Gross claims paid  | (20,168)        | (56,405)        | (674)                  | (3,097)                 | (80,344)                |
| Reinsurers' share of gross claims paid   | 11,825          | 0               | 475                    | 2,870                   | 15,170                  |
| <b>Net claims paid</b>   | <b>(8,343)</b>  | <b>(56,405)</b> | <b>(199)</b>           | <b>(227)</b>            | <b>(65,174)</b>         |
| Change in outstanding gross claims   | (2,720)         | 12,248          | (10,060)               | (2,114)                 | (2,646)                 |
| Change in reinsurers' share of outstanding gross claims  | 1,793           | 0               | 9,193                  | 1,960                   | 12,946                  |
| Change in gross IBNR   | (1)             | (8,365)         | (1,884)                | 3,955                   | (6,295)                 |
| Change in reinsurers' share of gross IBNR  | 0               | 0               | 1,716                  | (3,800)                 | (2,084)                 |
| <b>Net claims incurred</b>   | <b>(9,271)</b>  | <b>(52,522)</b> | <b>(1,234)</b>         | <b>(226)</b>            | <b>(63,253)</b>         |
| Premium deficiency reserve   | 0               | 0               | 0                      | 0                       | 0                       |
| Other technical reserves   | (790)           | 1,010           | 140                    | (360)                   | 0                       |
| Policy acquisition costs   | (859)           | (1,485)         | (553)                  | (633)                   | (3,530)                 |
| Third party administrator expenses   | (42)            | (1,748)         | 0                      | 0                       | (1,790)                 |
| Withholding tax  | (635)           | 0               | (841)                  | (350)                   | (1,826)                 |
| Regulators' levies   | (124)           | (1,122)         | (104)                  | (40)                    | (1,390)                 |
| Other underwriting expenses  | (1,928)         | (298)           | (173)                  | (161)                   | (2,560)                 |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>   | <b>(13,649)</b> | <b>(56,165)</b> | <b>(2,765)</b>         | <b>(1,770)</b>          | <b>(74,349)</b>         |
| <b>NET UNDERWRITING INCOME</b>   | <b>1,996</b>    | <b>19,839</b>   | <b>3,326</b>           | <b>376</b>              | <b>25,537</b>           |
| <b>OTHER OPERATING INCOME / (EXPENSES)</b>   |                 |                 |                        |                         |                         |
| (Allowance for) / Reversal of doubtful debts   | 1,706           | (662)           | 1,063                  | 590                     | 2,697                   |
| General and administrative expenses  | (4,898)         | (4,200)         | (3,500)                | (1,400)                 | (13,998)                |
| Depreciation and amortisation  | (753)           | (647)           | (540)                  | (215)                   | (2,155)                 |
| Commission income on deposits  | 247             | 213             | 177                    | 71                      | 708                     |
| <b>TOTAL OTHER OPERATING EXPENSES</b>  | <b>(3,698)</b>  | <b>(5,296)</b>  | <b>(2,800)</b>         | <b>(954)</b>            | <b>(12,748)</b>         |
| <b>NET SURPLUS / (DEFICIT) FROM INSURANCE OPERATIONS</b>   | <b>(1,702)</b>  | <b>14,543</b>   | <b>526</b>             | <b>(578)</b>            | <b>12,789</b>           |
| Absorption of deficit by / transfer of surplus to Shareholders' Operations   | 1,531           | (13,089)        | (474)                  | 520                     | (11,512)                |
| <b>NET RESULT FROM INSURANCE OPERATIONS AFTER ABSORPTION<br/>OF DEFICIT BY / TRANSFER OF SURPLUS TO SHAREHOLDERS</b> | <b>(171)</b>    | <b>1,454</b>    | <b>52</b>              | <b>(58)</b>             | <b>1,277</b>            |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| Operating segments<br>For the year to date to 30 Sep 2020  | Motor           | Medical          | Property &<br>Casualty | Protection<br>& Savings | Insurance<br>Operations |
|--|-----------------|------------------|------------------------|-------------------------|-------------------------|
| <b>REVENUES</b>  |                 |                  |                        |                         |                         |
| Gross premiums written:  |                 |                  |                        |                         |                         |
| • Individuals  | 85,610          | 14,872           | 1,825                  | 0                       | 102,307                 |
| • Very small corporate entities  | 619             | 4,063            | 289                    | 0                       | 4,971                   |
| • Small corporate entities   | 3,602           | 4,632            | 2,348                  | 0                       | 10,582                  |
| • Medium corporate entities  | 2,924           | 3,960            | 2,278                  | 0                       | 9,162                   |
| • Large corporate entities   | 30,762          | 149,368          | 85,460                 | 34,529                  | 300,119                 |
| <b>Gross premiums written – total</b>  | <b>123,517</b>  | <b>176,895</b>   | <b>92,200</b>          | <b>34,529</b>           | <b>427,141</b>          |
| Reinsurance premiums ceded – local   | (12,149)        | 0                | (6,852)                | 84                      | (18,917)                |
| Reinsurance premiums ceded – foreign   | (61,149)        | 0                | (70,812)               | (30,577)                | (162,538)               |
| Excess of loss expenses  | (673)           | 0                | (936)                  | 0                       | (1,609)                 |
| <b>Net premiums written</b>  | <b>49,546</b>   | <b>176,895</b>   | <b>13,600</b>          | <b>4,036</b>            | <b>244,077</b>          |
| Change in unearned gross premiums  | (50,495)        | 44,728           | (20,597)               | (6,221)                 | (32,585)                |
| Change in reinsurers' share of unearned gross premiums   | 29,799          | 0                | 18,618                 | 5,366                   | 53,783                  |
| <b>Net premiums earned</b>   | <b>28,850</b>   | <b>221,623</b>   | <b>11,621</b>          | <b>3,181</b>            | <b>265,275</b>          |
| Reinsurance commissions  | 8,341           | 0                | 10,338                 | 4,627                   | 23,306                  |
| Other underwriting income  | 2,861           | 3,058            | 0                      | 0                       | 5,919                   |
| <b>TOTAL REVENUES</b>  | <b>40,052</b>   | <b>224,681</b>   | <b>21,959</b>          | <b>7,808</b>            | <b>294,500</b>          |
| <b>UNDERWRITING COSTS AND EXPENSES</b>   |                 |                  |                        |                         |                         |
| Gross claims paid  | (39,297)        | (159,392)        | (2,310)                | (13,025)                | (214,024)               |
| Reinsurers' share of gross claims paid   | 23,112          | 0                | 1,981                  | 12,197                  | 37,290                  |
| <b>Net claims paid</b>   | <b>(16,185)</b> | <b>(159,392)</b> | <b>(329)</b>           | <b>(828)</b>            | <b>(176,734)</b>        |
| Change in outstanding gross claims   | (3,715)         | 12,223           | 3,332                  | (164)                   | 11,676                  |
| Change in reinsurers' share of outstanding gross claims  | 3,551           | 0                | (3,057)                | 42                      | 536                     |
| Change in gross IBNR   | 7,199           | (21,865)         | 262                    | 4,055                   | (10,349)                |
| Change in reinsurers' share of gross IBNR  | (3,600)         | 0                | (230)                  | (3,870)                 | (7,700)                 |
| <b>Net claims incurred</b>   | <b>(12,750)</b> | <b>(169,034)</b> | <b>(22)</b>            | <b>(765)</b>            | <b>(182,571)</b>        |
| Premium deficiency reserve   | 0               | (5,600)          | 0                      | 0                       | (5,600)                 |
| Other technical reserves   | (790)           | 1,010            | 140                    | (360)                   | 0                       |
| Policy acquisition costs   | (2,339)         | (4,922)          | (1,932)                | (2,350)                 | (11,543)                |
| Third party administrator expenses   | (120)           | (5,380)          | 0                      | 0                       | (5,500)                 |
| Withholding tax  | (1,597)         | 0                | (2,301)                | (1,258)                 | (5,156)                 |
| Regulators' levies   | (304)           | (3,324)          | (331)                  | (142)                   | (4,101)                 |
| Other underwriting expenses  | (3,420)         | (738)            | (353)                  | (467)                   | (4,978)                 |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>   | <b>(21,320)</b> | <b>(187,988)</b> | <b>(4,799)</b>         | <b>(5,342)</b>          | <b>(219,449)</b>        |
| <b>NET UNDERWRITING INCOME</b>   | <b>18,732</b>   | <b>36,693</b>    | <b>17,160</b>          | <b>2,466</b>            | <b>75,051</b>           |
| <b>OTHER OPERATING INCOME / (EXPENSES)</b>   |                 |                  |                        |                         |                         |
| (Allowance for) / Reversal of doubtful debts   | 75              | (6,283)          | (834)                  | (191)                   | (7,233)                 |
| General and administrative expenses  | (14,130)        | (12,112)         | (10,094)               | (4,038)                 | (40,374)                |
| Depreciation and amortisation  | (1,174)         | (1,007)          | (841)                  | (335)                   | (3,357)                 |
| Commission income on deposits  | 984             | 845              | 704                    | 281                     | 2,814                   |
| <b>TOTAL OTHER OPERATING EXPENSES</b>  | <b>(14,245)</b> | <b>(18,557)</b>  | <b>(11,065)</b>        | <b>(4,283)</b>          | <b>(48,150)</b>         |
| <b>NET SURPLUS / (DEFICIT) FROM INSURANCE OPERATIONS</b>   | <b>4,487</b>    | <b>18,136</b>    | <b>6,095</b>           | <b>(1,817)</b>          | <b>26,901</b>           |
| Absorption of deficit by / transfer of surplus to Shareholders' Operations                                       | (4,038)         | (16,323)         | (5,486)                | 1,635                   | (24,212)                |
| <b>NET RESULT FROM INSURANCE OPERATIONS AFTER ABSORPTION OF DEFICIT BY / TRANSFER OF SURPLUS TO SHAREHOLDERS</b> | <b>449</b>      | <b>1,813</b>     | <b>609</b>             | <b>(182)</b>            | <b>2,689</b>            |



**20. COMMITMENTS AND CONTINGENCIES**

At 30 September 2021 Letters of Guarantee were outstanding in favour of various beneficiaries as follows:

|   | 30 Sep 2021  | Audited<br>31 Dec 2020 |
|---|--------------|------------------------|
| Medical provider                                      | 1,000        | 1,000                  |
| Group medical insurance policy – Request for proposal | 120          | 1,819                  |
| Capital commitments for systems software              | 1,623        | 1,764                  |
| <b>Total</b>  | <b>2,743</b> | <b>4,583</b>           |

The Company is subject to legal proceedings in the ordinary course of business.

At 30 September 2021 there were no other commitments, contingencies or outstanding legal proceedings or disputes of a material nature.

**21. PURCHASE OF INSURANCE PORTFOLIO AND RELATED BUSINESS, ASSETS AND LIABILITIES OF ARABIAN SHIELD INSURANCE COMPANY EC**

The insurance portfolio and related business of Arabian Shield Insurance Company EC was acquired by the Company effective 1 January 2009 at a purchase consideration approved by SAMA resulting in a Goodwill amount of 49,100.

The related assets and liabilities of Arabian Shield Insurance Company EC were also acquired at book value amounting to 20,826 as per the audited financial statements of Arabian Shield Insurance Company EC at 31 December 2008.

The combined sum due to Arabian Shield Insurance Company EC in consideration for goodwill and net assets acquired amounted to 69,926.

Based on criteria related to the Company's earnings up to 31 December 2015 the Goodwill amount was subsequently reduced by 2,306 to 46,794. This in turn resulted in a reduction in the combined sum due to Arabian Shield Insurance Company EC from 69,926 to 67,619 which has been fully paid with no further amounts owing.

The company carried out an assessment of impairment, annually concluding the fair value less cost to sell approach to determine the reasonable value, based on the assessment the goodwill is not consider to be impaired.

**22. IMPACT OF COVID-19**

On 11 March 2020, the World Health Organisation ("WHO") declared the Coronavirus ("COVID-19") outbreak as a pandemic in recognition of its rapid spread across the globe. This outbreak has also affected the GCC region including the Kingdom of Saudi Arabia. Governments all over the world took steps to contain the spread of the virus. Saudi Arabia in particular has implemented closure of borders, released social distancing guidelines and enforced country wide lockdowns and curfews.

In response to the spread of the Covid-19 virus in the GCC and other territories where the Company operates and its consequential disruption to the social and economic activities in those markets, the Company's management has proactively assessed its impacts on its operations and has taken a series of proactive and preventative measures and processes to ensure:

- the health and safety of its employees and the wider community where it is operating
- the continuity of its business throughout the Kingdom is protected and kept intact.

The major impact of Covid-19 pandemic is seen in medical and motor line of business as explained below. As with any estimate, the projections and likelihoods of occurrence are underpinned by significant judgment and rapidly evolving situation and uncertainties surrounding the duration and severity of the pandemic and therefore, the actual outcomes may be different to those projected. The impact of such uncertain economic environment is judgmental and the Company will continue to reassess its position and the related impact on a regular basis.

**Medical technical reserves**

Based on the management's assessment, the management believes that the Government's decision to assume the medical treatment costs for both Saudi citizens and expatriates has helped in reducing any unfavourable impact. During the lockdown, the Company saw a decline in medical reported claims (majorly elective and non-chronic treatment claims) which resulted in a drop in claims experience. However, subsequent to the lifting of lockdown since 21 June 2020, the Company is experiencing a surge in claims which is in line with the expectations of the Company's management. The Company's management has duly considered the impact of surge in claims in the current estimate of future contractual cashflows of the insurance contracts in force as at 30 September 2021 for its liability adequacy test.

**Motor technical reserves**

In response to the Covid-19 pandemic, SAMA issued a circular 189 (the "circular") dated 08 May 2020 to all insurance companies in the Kingdom of Saudi Arabia. Amongst other things, the circular instructed insurance companies to extend the period of validity of all existing retail motor insurance policies by further two months as well as providing a two-month additional coverage for all new retail motor policies written within one month of this circular.

The Management, in conjunction with its appointed actuary, deliberated on a variety of internal factors and concluded, that the Company considers the extension of two months in exiting motor policies as new policy and record a premium deficiency reserve based on the expected claims for the extended 2 months period.

For new policies written as per above circular, the premium is earned over the period of coverage i.e. 14 month as per the Company accounting policy. There is no significant impact of two months extension in earned premium as of 30 September 2021 as no material amounts of premium have been written during the one month period.

**Financial assets**

To cater for any potential impacts, the Covid-19 pandemic may have had on the financial assets of the Company, the Company has performed an assessment in accordance with its accounting policy, to determine whether there is an objective evidence that a financial asset or a group of financial assets has been impaired. For debt financial assets, these include factors such as, significant financial difficulties of issuers or debtors, default or delinquency in payments, probability that the issuer or debtor will enter bankruptcy or other financial reorganization, etc. In case of equities classified under available-for-sale, the Company has performed an assessment to determine whether there is a significant or prolonged decline in the fair value of financial assets below their cost.

Based on these assessments, the Company's management believes that the Covid-19 pandemic has had no material effects on Company's reported results for the nine month period ended 30 September 2021.

**23. SUBSEQUENT EVENT**

Further to the announcement made by the Company published on Tadawul website dated 14 July 2021 (corresponding to 04 Dhul Hijjah 1442) in connection with the Company signing a binding merger agreement with ATC presented in Note 1, the Company announces the issuance of the non-objection of the Saudi Central Bank on 26 October 2021 (corresponding to 20 Rabi Al Awwal 1443) on the Merger and a number of relevant matters, noting that the Merger remains subject to a number of conditions including obtaining the remaining regulatory approvals and the approvals of the firms' shareholders.

**24. COMPARATIVE FIGURES**

Certain prior period amounts or balances may have been reclassified to conform with the current presentation.

**25. BOARD OF DIRECTORS' APPROVAL**

The interim condensed financial statements were approved by the Company's Board of Directors on 28 October 2021.

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

## 26. SUPPLEMENTARY INFORMATION

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF FINANCIAL POSITION | 30 Sep 2021             |                             |                  | Audited<br>31 Dec 2020  |                             |                  |
|---|-------------------------|-----------------------------|------------------|-------------------------|-----------------------------|------------------|
|   | Insurance<br>Operations | Shareholders'<br>Operations | Total            | Insurance<br>Operations | Shareholders'<br>Operations | Total            |
| <b>ASSETS</b>   |                         |                             |                  |                         |                             |                  |
| Cash and cash equivalents                                       | 237,464                 | 133,885                     | 371,349          | 358,503                 | 159,242                     | 517,745          |
| Premiums and reinsurers' receivable – net                       | 111,339                 | 0                           | 111,339          | 70,138                  | 0                           | 70,138           |
| Reinsurers' share of unearned gross premiums                    | 66,417                  | 0                           | 66,417           | 71,532                  | 0                           | 71,532           |
| Reinsurers' share of outstanding gross claims                   | 66,906                  | 0                           | 66,906           | 96,840                  | 0                           | 96,840           |
| Reinsurers' share of gross claims incurred but not reported     | 47,893                  | 0                           | 47,893           | 54,631                  | 0                           | 54,631           |
| Deferred excess of loss expenses                                | 945                     | 0                           | 945              | 0                       | 0                           | 0                |
| Deferred policy acquisition costs                               | 7,213                   | 0                           | 7,213            | 7,032                   | 0                           | 7,032            |
| Deferred third party administrator expenses                     | 2,658                   | 0                           | 2,658            | 1,842                   | 0                           | 1,842            |
| Deferred withholding tax  | 3,168                   | 0                           | 3,168            | 3,493                   | 0                           | 3,493            |
| Deferred regulators' levies                                     | 2,052                   | 0                           | 2,052            | 1,764                   | 0                           | 1,764            |
| Investments   | 0                       | 319,333                     | 319,333          | 0                       | 246,555                     | 246,555          |
| Due to / from shareholders' / insurance operations              | 13,155                  | (13,155)                    | 0                | (11,409)                | 11,409                      | 0                |
| Due from related parties – net                                  | 20,540                  | 0                           | 20,540           | 6,522                   | 0                           | 6,522            |
| Prepaid expenses and other assets                               | 26,758                  | 8,160                       | 34,918           | 28,526                  | 9,097                       | 37,623           |
| Property and equipment – net                                    | 2,262                   | 0                           | 2,262            | 3,049                   | 0                           | 3,049            |
| Intangible assets – net   | 10,047                  | 0                           | 10,047           | 10,003                  | 0                           | 10,003           |
| Goodwill  | 0                       | 46,794                      | 46,794           | 0                       | 46,794                      | 46,794           |
| Statutory deposit   | 0                       | 40,000                      | 40,000           | 0                       | 30,000                      | 30,000           |
| Accrued income on statutory deposit                             | 0                       | 3,083                       | 3,083            | 0                       | 3,002                       | 3,002            |
| <b>TOTAL ASSETS</b>   | <b>618,817</b>          | <b>538,100</b>              | <b>1,156,917</b> | <b>702,466</b>          | <b>506,099</b>              | <b>1,208,565</b> |
| <b>LIABILITIES</b>  |                         |                             |                  |                         |                             |                  |
| Accrued and other liabilities                                   | 49,382                  | 1,959                       | 51,341           | 56,780                  | 2,958                       | 59,738           |
| Reinsurers' balances payable                                    | 14,807                  | 0                           | 14,807           | 18,826                  | 0                           | 18,826           |
| Unearned gross premiums   | 204,037                 | 0                           | 204,037          | 190,453                 | 0                           | 190,453          |
| Unearned reinsurance commission                                 | 12,198                  | 0                           | 12,198           | 14,148                  | 0                           | 14,148           |
| Outstanding gross claims  | 96,864                  | 0                           | 96,864           | 126,934                 | 0                           | 126,934          |
| Gross claims incurred but not reported                          | 164,884                 | 0                           | 164,884          | 170,884                 | 0                           | 170,884          |
| Premium deficiency reserve                                      | 7,200                   | 0                           | 7,200            | 15,500                  | 0                           | 15,500           |
| Other technical reserves  | 10,670                  | 0                           | 10,670           | 13,000                  | 0                           | 13,000           |
| Due to related parties  | 813                     | 0                           | 813              | 29,395                  | 0                           | 29,395           |
| Accounts payable  | 29,557                  | 0                           | 29,557           | 41,554                  | 0                           | 41,554           |
| Withholding tax provision                                       | 9,635                   | 0                           | 9,635            | 9,561                   | 0                           | 9,561            |
| Regulators' levies provision                                    | 2,714                   | 0                           | 2,714            | 2,944                   | 0                           | 2,944            |
| End-of-service indemnities                                      | 9,342                   | 0                           | 9,342            | 7,917                   | 0                           | 7,917            |
| Policyholders' surplus distribution payable                     | 7,714                   | 0                           | 7,714            | 4,570                   | 0                           | 4,570            |
| Zakat   | 0                       | 38,834                      | 38,834           | 0                       | 36,483                      | 36,483           |
| Income tax  | 0                       | 1,299                       | 1,299            | 0                       | 1,752                       | 1,752            |
| Accrued commission income payable to SAMA                       | 0                       | 3,083                       | 3,083            | 0                       | 3,002                       | 3,002            |
| <b>TOTAL LIABILITIES</b>  | <b>619,817</b>          | <b>45,175</b>               | <b>664,992</b>   | <b>702,466</b>          | <b>44,195</b>               | <b>746,661</b>   |
| <b>EQUITY</b>   |                         |                             |                  |                         |                             |                  |
| Share capital   | 0                       | 400,000                     | 400,000          | 0                       | 300,000                     | 300,000          |
| Statutory reserve   | 0                       | 20,866                      | 20,866           | 0                       | 40,866                      | 40,866           |
| Retained earnings   | 0                       | 68,457                      | 68,457           | 0                       | 123,464                     | 123,464          |
| Fair value reserve gain / (loss) on investments                 | 0                       | 3,602                       | 3,602            | 0                       | (2,426)                     | (2,426)          |
| <b>TOTAL SHAREHOLDERS' EQUITY</b>                               | <b>0</b>                | <b>492,925</b>              | <b>492,925</b>   | <b>0</b>                | <b>461,904</b>              | <b>461,904</b>   |
| Re-measurement reserve for end of service indemnities           | (1,000)                 | 0                           | (1,000)          | 0                       | 0                           | 0                |
| <b>TOTAL EQUITY</b>   | <b>(1,000)</b>          | <b>492,925</b>              | <b>491,925</b>   | <b>0</b>                | <b>461,904</b>              | <b>461,904</b>   |
| <b>TOTAL LIABILITIES AND EQUITY</b>                             | <b>618,817</b>          | <b>538,100</b>              | <b>1,156,917</b> | <b>702,466</b>          | <b>506,099</b>              | <b>1,208,565</b> |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF INCOME            | Three Months to<br>30 Sep 2021 |                             |                 | Three Months to<br>30 Sep 2020 |                             |                 |
|--|--------------------------------|-----------------------------|-----------------|--------------------------------|-----------------------------|-----------------|
|  | Insurance<br>Operations        | Shareholders'<br>Operations | Total           | Insurance<br>Operations        | Shareholders'<br>Operations | Total           |
| <b>REVENUES</b>  |                                |                             |                 |                                |                             |                 |
| Gross premiums written   | 95,624                         | 0                           | 95,624          | 96,425                         | 0                           | 96,425          |
| Reinsurance premiums ceded – local                             | (2,883)                        | 0                           | (2,883)         | (6,130)                        | 0                           | (6,130)         |
| Reinsurance premiums ceded – foreign                           | (14,185)                       | 0                           | (14,185)        | (35,503)                       | 0                           | (35,503)        |
| Excess of loss expenses  | (714)                          | 0                           | (714)           | (536)                          | 0                           | (536)           |
| <b>Net premiums written</b>                                    | <b>77,842</b>                  | <b>0</b>                    | <b>77,842</b>   | <b>54,256</b>                  | <b>0</b>                    | <b>54,256</b>   |
| Change in unearned gross premiums                              | 45,750                         | 0                           | 45,750          | 38,794                         | 0                           | 38,794          |
| Change in reinsurers' share of unearned gross premiums         | (28,612)                       | 0                           | (28,612)        | (1,633)                        | 0                           | (1,633)         |
| <b>Net premiums earned</b>                                     | <b>94,980</b>                  | <b>0</b>                    | <b>94,980</b>   | <b>91,417</b>                  | <b>0</b>                    | <b>91,417</b>   |
| Reinsurance commissions  | 7,941                          | 0                           | 7,941           | 7,222                          | 0                           | 7,222           |
| Other underwriting income                                      | 400                            | 0                           | 400             | 1,247                          | 0                           | 1,247           |
| <b>TOTAL REVENUES</b>  | <b>103,321</b>                 | <b>0</b>                    | <b>103,321</b>  | <b>99,886</b>                  | <b>0</b>                    | <b>99,886</b>   |
| <b>UNDERWRITING COSTS AND EXPENSES</b>                         |                                |                             |                 |                                |                             |                 |
| Gross claims paid  | (89,140)                       | 0                           | (89,140)        | (80,344)                       | 0                           | (80,344)        |
| Reinsurers' share of gross claims paid                         | 24,064                         | 0                           | 24,064          | 15,170                         | 0                           | 15,170          |
| <b>Net claims paid</b>   | <b>(65,076)</b>                | <b>0</b>                    | <b>(65,076)</b> | <b>(65,174)</b>                | <b>0</b>                    | <b>(65,174)</b> |
| Change in outstanding gross claims                             | (2,847)                        | 0                           | (2,847)         | (2,646)                        | 0                           | (2,646)         |
| Change in reinsurers' share of outstanding gross claims        | 2,060                          | 0                           | 2,060           | 12,946                         | 0                           | 12,946          |
| Change in gross IBNR   | (4,574)                        | 0                           | (4,574)         | (6,295)                        | 0                           | (6,295)         |
| Change in reinsurers' share of gross IBNR                      | 24                             | 0                           | 24              | (2,084)                        | 0                           | (2,084)         |
| <b>Net claims incurred</b>                                     | <b>(70,413)</b>                | <b>0</b>                    | <b>(70,413)</b> | <b>(63,253)</b>                | <b>0</b>                    | <b>(63,253)</b> |
| Premium deficiency reserve                                     | 3,100                          | 0                           | 3,100           | 0                              | 0                           | 0               |
| Other technical reserves                                       | (422)                          | 0                           | (422)           | 0                              | 0                           | 0               |
| Policy acquisition costs                                       | (4,073)                        | 0                           | (4,073)         | (3,530)                        | 0                           | (3,530)         |
| Third party administrator expenses                             | (1,898)                        | 0                           | (1,898)         | (1,790)                        | 0                           | (1,790)         |
| Withholding tax  | (2,119)                        | 0                           | (2,119)         | (1,826)                        | 0                           | (1,826)         |
| Regulators' levies   | (1,411)                        | 0                           | (1,411)         | (1,390)                        | 0                           | (1,390)         |
| Other underwriting expenses                                    | (1,732)                        | 0                           | (1,732)         | (2,560)                        | 0                           | (2,560)         |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>                   | <b>(78,968)</b>                | <b>0</b>                    | <b>(78,968)</b> | <b>(74,349)</b>                | <b>0</b>                    | <b>(74,349)</b> |
| <b>NET UNDERWRITING INCOME</b>                                 | <b>24,353</b>                  | <b>0</b>                    | <b>24,353</b>   | <b>25,537</b>                  | <b>0</b>                    | <b>25,537</b>   |
| <b>OTHER OPERATING INCOME / (EXPENSES)</b>                     |                                |                             |                 |                                |                             |                 |
| Reversal of doubtful debts                                     | 4,350                          | 0                           | 4,350           | 2,697                          | 0                           | 2,697           |
| General and administrative expenses                            | (12,748)                       | (6,839)                     | (19,587)        | (13,998)                       | (691)                       | (14,689)        |
| Depreciation and amortisation                                  | (935)                          | 0                           | (935)           | (2,155)                        | 0                           | (2,155)         |
| Commission income on deposits                                  | 693                            | 500                         | 1,193           | 708                            | 386                         | 1,094           |
| Commission income on sukuk                                     | 0                              | 1,229                       | 1,229           | 0                              | 903                         | 903             |
| Dividend income  | 0                              | 583                         | 583             | 0                              | 1,146                       | 1,146           |
| Realised gains on investments                                  | 0                              | 1,932                       | 1,932           | 0                              | 3,316                       | 3,316           |
| <b>TOTAL OTHER OPERATING INCOME / (EXPENSES)</b>               | <b>(8,640)</b>                 | <b>(2,595)</b>              | <b>(11,235)</b> | <b>(12,748)</b>                | <b>5,060</b>                | <b>(7,688)</b>  |
| <b>INCOME BEFORE SURPLUS, ZAKAT AND INCOME TAX</b>             | <b>15,713</b>                  | <b>(2,595)</b>              | <b>13,118</b>   | <b>12,789</b>                  | <b>5,060</b>                | <b>17,849</b>   |
| Absorption of deficit by / transfer of surplus to Shareholders | (14,141)                       | 14,141                      | 0               | (11,512)                       | 11,512                      | 0               |
| <b>INCOME BEFORE ZAKAT AND INCOME TAX</b>                      | <b>1,572</b>                   | <b>11,546</b>               | <b>13,118</b>   | <b>1,277</b>                   | <b>16,572</b>               | <b>17,849</b>   |
| Zakat charge   | 0                              | (2,918)                     | (2,918)         | 0                              | (2,805)                     | (2,805)         |
| Income tax charge  | 0                              | (112)                       | (112)           | 0                              | (294)                       | (294)           |
| <b>INCOME AFTER ZAKAT AND INCOME TAX</b>                       | <b>1,572</b>                   | <b>8,516</b>                | <b>10,088</b>   | <b>1,277</b>                   | <b>13,473</b>               | <b>14,750</b>   |

Basic and diluted SAR earnings per share

0.21

0.34

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF COMPREHENSIVE INCOME                              | Three Months to<br>30 Sep 2021 |                             |              | Three Months to<br>30 Sep 2020 |                             |               |
|--|--------------------------------|-----------------------------|--------------|--------------------------------|-----------------------------|---------------|
|  | Insurance<br>Operations        | Shareholders'<br>Operations | Total        | Insurance<br>Operations        | Shareholders'<br>Operations | Total         |
| Income after zakat and income tax  | 1,572                          | 8,516                       | 10,088       | 1,277                          | 13,473                      | 14,750        |
| Other comprehensive income / (loss)  |                                |                             |              |                                |                             |               |
| <i>Items that will not be reclassified to statements of<br/>income in subsequent periods:</i>  |                                |                             |              |                                |                             |               |
| Actuarial loss on end of service indemnities   | (1,000)                        | 0                           | (1,000)      | 0                              | 0                           | 0             |
| <i>Items that are or may be reclassified to statement of<br/>income in subsequent periods:</i> |                                |                             |              |                                |                             |               |
| Available for sale investments:  |                                |                             |              |                                |                             |               |
| Net change in fair value of investments  | 0                              | 2,260                       | 2,260        | 0                              | 7,229                       | 7,229         |
| Realised gains transferred to statement of income  | 0                              | (1,932)                     | (1,932)      | 0                              | (3,316)                     | (3,316)       |
| Net change in unrealised fair value of investments   | 0                              | 328                         | 328          | 0                              | 3,913                       | 3,913         |
| <b>COMPREHENSIVE INCOME FOR THE PERIOD</b>   | <b>572</b>                     | <b>8,844</b>                | <b>9,416</b> | <b>1,277</b>                   | <b>17,386</b>               | <b>18,663</b> |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF INCOME            | Year to date to<br>30 Sep 2021 |                             |                  | Year to date to<br>30 Sep 2020 |                             |                  |
|--|--------------------------------|-----------------------------|------------------|--------------------------------|-----------------------------|------------------|
|  | Insurance<br>Operations        | Shareholders'<br>Operations | Total            | Insurance<br>Operations        | Shareholders'<br>Operations | Total            |
| <b>REVENUES</b>  |                                |                             |                  |                                |                             |                  |
| Gross premiums written   | 424,968                        | 0                           | 424,968          | 427,141                        | 0                           | 427,141          |
| Reinsurance premiums ceded – local                             | (17,182)                       | 0                           | (17,182)         | (18,917)                       | 0                           | (18,917)         |
| Reinsurance premiums ceded – foreign                           | (126,142)                      | 0                           | (126,142)        | (162,538)                      | 0                           | (162,538)        |
| Excess of loss expenses  | (2,835)                        | 0                           | (2,835)          | (1,609)                        | 0                           | (1,609)          |
| <b>Net premiums written</b>                                    | <b>278,809</b>                 | <b>0</b>                    | <b>278,809</b>   | <b>244,077</b>                 | <b>0</b>                    | <b>244,077</b>   |
| Change in unearned gross premiums                              | (13,584)                       | 0                           | (13,584)         | (32,585)                       | 0                           | (32,585)         |
| Change in reinsurers' share of unearned gross premiums         | (5,115)                        | 0                           | (5,115)          | 53,783                         | 0                           | 53,783           |
| <b>Net premiums earned</b>                                     | <b>260,110</b>                 | <b>0</b>                    | <b>260,110</b>   | <b>265,275</b>                 | <b>0</b>                    | <b>265,275</b>   |
| Reinsurance commissions  | 27,442                         | 0                           | 27,442           | 23,306                         | 0                           | 23,306           |
| Other underwriting income                                      | 14,067                         | 0                           | 14,067           | 5,919                          | 0                           | 5,919            |
| <b>TOTAL REVENUES</b>  | <b>301,619</b>                 | <b>0</b>                    | <b>301,619</b>   | <b>294,500</b>                 | <b>0</b>                    | <b>294,500</b>   |
| <b>UNDERWRITING COSTS AND EXPENSES</b>                         |                                |                             |                  |                                |                             |                  |
| Gross claims paid  | (277,807)                      | 0                           | (277,807)        | (214,024)                      | 0                           | (214,024)        |
| Reinsurers' share of gross claims paid                         | 70,434                         | 0                           | 70,434           | 37,290                         | 0                           | 37,290           |
| <b>Net claims paid</b>   | <b>(207,373)</b>               | <b>0</b>                    | <b>(207,373)</b> | <b>(176,734)</b>               | <b>0</b>                    | <b>(176,734)</b> |
| Change in outstanding gross claims                             | 30,070                         | 0                           | 30,070           | 11,676                         | 0                           | 11,676           |
| Change in reinsurers' share of outstanding gross claims        | (29,934)                       | 0                           | (29,934)         | 536                            | 0                           | 536              |
| Change in gross IBNR   | 6,000                          | 0                           | 6,000            | (10,349)                       | 0                           | (10,349)         |
| Change in reinsurers' share of gross IBNR                      | (6,738)                        | 0                           | (6,738)          | (7,700)                        | 0                           | (7,700)          |
| <b>Net claims incurred</b>                                     | <b>(207,975)</b>               | <b>0</b>                    | <b>(207,975)</b> | <b>(182,571)</b>               | <b>0</b>                    | <b>(182,571)</b> |
| Premium deficiency reserve                                     | 8,300                          | 0                           | 8,300            | (5,600)                        | 0                           | (5,600)          |
| Other technical reserves                                       | 2,330                          | 0                           | 2,330            | 0                              | 0                           | 0                |
| Policy acquisition costs                                       | (10,710)                       | 0                           | (10,710)         | (11,543)                       | 0                           | (11,543)         |
| Third party administrator expenses                             | (5,141)                        | 0                           | (5,141)          | (5,500)                        | 0                           | (5,500)          |
| Withholding tax  | (6,255)                        | 0                           | (6,255)          | (5,156)                        | 0                           | (5,156)          |
| Regulators' levies   | (3,906)                        | 0                           | (3,906)          | (4,101)                        | 0                           | (4,101)          |
| Other underwriting expenses                                    | (5,053)                        | 0                           | (5,053)          | (4,978)                        | 0                           | (4,978)          |
| <b>TOTAL UNDERWRITING COSTS AND EXPENSES</b>                   | <b>(228,410)</b>               | <b>0</b>                    | <b>(228,410)</b> | <b>(219,449)</b>               | <b>0</b>                    | <b>(219,449)</b> |
| <b>NET UNDERWRITING INCOME</b>                                 | <b>73,209</b>                  | <b>0</b>                    | <b>73,209</b>    | <b>75,051</b>                  | <b>0</b>                    | <b>75,051</b>    |
| <b>OTHER OPERATING INCOME / (EXPENSES)</b>                     |                                |                             |                  |                                |                             |                  |
| Allowance for doubtful debts                                   | (4,840)                        | 0                           | (4,840)          | (7,233)                        | 0                           | (7,233)          |
| General and administrative expenses                            | (36,344)                       | (9,401)                     | (45,745)         | (40,374)                       | (2,047)                     | (42,421)         |
| Depreciation and amortisation                                  | (3,227)                        | 0                           | (3,227)          | (3,357)                        | 0                           | (3,357)          |
| Commission income on deposits                                  | 2,638                          | 1,328                       | 3,966            | 2,814                          | 1,961                       | 4,775            |
| Commission income on sukuk                                     | 0                              | 3,321                       | 3,321            | 0                              | 3,051                       | 3,051            |
| Dividend income  | 0                              | 1,620                       | 1,620            | 0                              | 2,871                       | 2,871            |
| Realised gains on investments                                  | 0                              | 9,704                       | 9,704            | 0                              | 3,316                       | 3,316            |
| <b>TOTAL OTHER OPERATING INCOME / (EXPENSES)</b>               | <b>(41,773)</b>                | <b>6,572</b>                | <b>(35,201)</b>  | <b>(48,150)</b>                | <b>9,152</b>                | <b>(38,998)</b>  |
| <b>INCOME BEFORE SURPLUS, ZAKAT AND INCOME TAX</b>             | <b>31,436</b>                  | <b>6,572</b>                | <b>38,008</b>    | <b>26,901</b>                  | <b>9,152</b>                | <b>36,053</b>    |
| Absorption of deficit by / transfer of surplus to Shareholders | (28,292)                       | 28,292                      | 0                | (24,212)                       | 24,212                      | 0                |
| <b>INCOME BEFORE ZAKAT AND INCOME TAX</b>                      | <b>3,144</b>                   | <b>34,864</b>               | <b>38,008</b>    | <b>2,689</b>                   | <b>33,364</b>               | <b>36,053</b>    |
| Zakat charge   | 0                              | (9,331)                     | (9,331)          | 0                              | (8,502)                     | (8,502)          |
| Income tax charge  | 0                              | (540)                       | (540)            | 0                              | (799)                       | (799)            |
| <b>INCOME AFTER ZAKAT AND INCOME TAX</b>                       | <b>3,144</b>                   | <b>24,993</b>               | <b>28,137</b>    | <b>2,689</b>                   | <b>24,063</b>               | <b>26,752</b>    |

Basic and diluted SAR earnings per share restated

0.62

0.60

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF COMPREHENSIVE INCOME                              | Year to date to<br>30 Sep 2021 |                             |               | Year to date to<br>30 Sep 2020 |                             |               |
|--|--------------------------------|-----------------------------|---------------|--------------------------------|-----------------------------|---------------|
|  | Insurance<br>Operations        | Shareholders'<br>Operations | Total         | Insurance<br>Operations        | Shareholders'<br>Operations | Total         |
| Income after zakat and income tax  | 3,144                          | 24,993                      | 28,137        | 2,689                          | 24,063                      | 26,752        |
| Other comprehensive income / (loss)  |                                |                             |               |                                |                             |               |
| Actuarial loss on end of service indemnities   | (1,000)                        | 0                           | (1,000)       | 0                              | 0                           | 0             |
| <i>Items that will or may be reclassified to statement of<br/>income in subsequent periods</i> |                                |                             |               |                                |                             |               |
| Available for sale investments:  |                                |                             |               |                                |                             |               |
| Net change in fair value of investments  | 0                              | 15,732                      | 15,732        | 0                              | (1,882)                     | (1,882)       |
| Realised gains transferred to statement of income  | 0                              | (9,704)                     | (9,704)       | 0                              | (3,316)                     | (3,316)       |
| Net change in unrealised fair value of investments   | 0                              | 6,028                       | 6,028         | 0                              | (5,198)                     | (5,198)       |
| <b>COMPREHENSIVE INCOME FOR THE PERIOD</b>   | <b>2,144</b>                   | <b>31,021</b>               | <b>33,165</b> | <b>2,689</b>                   | <b>18,865</b>               | <b>21,554</b> |

NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF CASH FLOWS         | Year to date to<br>30 Sep 2021 |                             |                 | Year to date to<br>30 Sep 2020 |                             |               |
|---|--------------------------------|-----------------------------|-----------------|--------------------------------|-----------------------------|---------------|
|   | Insurance<br>Operations        | Shareholders'<br>Operations | Total           | Insurance<br>Operations        | Shareholders'<br>Operations | Total         |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                     |                                |                             |                 |                                |                             |               |
| Income after zakat and income tax                               | 3,144                          | 24,993                      | 28,137          | 2,689                          | 24,063                      | 26,752        |
| Adjustments for non-cash items:                                 |                                |                             |                 |                                |                             |               |
| Depreciation of property and equipment                          | 1,158                          | 0                           | 1,158           | 1,302                          | 0                           | 1,302         |
| Amortisation of intangible assets                               | 2,069                          | 0                           | 2,069           | 2,055                          | 0                           | 2,055         |
| Gain on disposal of property and equipment                      | (2)                            | 0                           | (2)             | (16)                           | 0                           | (16)          |
| Allowance for Doubtful debts                                    | 4,840                          | 0                           | 4,840           | 7,233                          | 0                           | 7,233         |
| Provisions for withholding tax                                  | 5,930                          | 0                           | 5,930           | 7,776                          | 0                           | 7,776         |
| Provisions for regulatory levies                                | 4,194                          | 0                           | 4,194           | 3,810                          | 0                           | 3,810         |
| Provision for end-of-service indemnities                        | 1,823                          | 0                           | 1,823           | 1,478                          | 0                           | 1,478         |
| Realised gain on disposal of investments                        | 0                              | (9,704)                     | (9,704)         | 0                              | (3,316)                     | (3,316)       |
| Zakat charge  | 0                              | 9,331                       | 9,331           | 0                              | 8,502                       | 8,502         |
| Income tax charge   | 0                              | 540                         | 540             | 0                              | 799                         | 799           |
| Changes in operating assets and liabilities:                    |                                |                             |                 |                                |                             |               |
| Premiums and reinsurers' receivable                             | (44,091)                       | 0                           | (44,091)        | 51,063                         | 0                           | 51,063        |
| Reinsurers' share of gross unearned premiums                    | 5,115                          | 0                           | 5,115           | (53,783)                       | 0                           | (53,783)      |
| Reinsurers' share of outstanding gross claims                   | 29,934                         | 0                           | 29,934          | (536)                          | 0                           | (536)         |
| Reinsurers' share of gross claims incurred but not reported     | 6,738                          | 0                           | 6,738           | 7,700                          | 0                           | 7,700         |
| Deferred excess of loss expenses                                | (945)                          | 0                           | (945)           | (536)                          | 0                           | (536)         |
| Deferred policy acquisition costs                               | (181)                          | 0                           | (181)           | 2,930                          | 0                           | 2,930         |
| Deferred third party administrator expenses                     | (816)                          | 0                           | (816)           | 768                            | 0                           | 768           |
| Deferred withholding tax  | 325                            | 0                           | 325             | (2,620)                        | 0                           | (2,620)       |
| Deferred regulators' levies                                     | (288)                          | 0                           | (288)           | 291                            | 0                           | 291           |
| Due from related parties  | (15,968)                       | 0                           | (15,968)        | (26,204)                       | 0                           | (26,204)      |
| Prepaid expenses and other assets                               | 1,768                          | 937                         | 2,705           | (3,086)                        | (4,951)                     | (8,037)       |
| Accounts payable  | (12,006)                       | 0                           | (12,006)        | 7,009                          | 0                           | 7,009         |
| Third party administrator payable                               | 9                              | 0                           | 9               | (478)                          | 0                           | (478)         |
| Accrued and other liabilities                                   | (7,398)                        | (999)                       | (8,397)         | 7,592                          | 250                         | 7,842         |
| Reinsurers' balances payable                                    | (4,019)                        | 0                           | (4,019)         | 25,469                         | 0                           | 25,469        |
| Unearned gross premiums   | 13,584                         | 0                           | 13,584          | 32,585                         | 0                           | 32,585        |
| Unearned reinsurance commission                                 | (1,950)                        | 0                           | (1,950)         | 9,058                          | 0                           | 9,058         |
| Outstanding gross claims  | (30,070)                       | 0                           | (30,070)        | (11,676)                       | 0                           | (11,676)      |
| Gross claims incurred but not reported                          | (6,000)                        | 0                           | (6,000)         | 10,349                         | 0                           | 10,349        |
| Premium deficiency reserve                                      | (8,300)                        | 0                           | (8,300)         | 5,600                          | 0                           | 5,600         |
| Other technical reserves  | (2,330)                        | 0                           | (2,330)         | 0                              | 0                           | 0             |
| Due to shareholders' operations                                 | (24,564)                       | 24,564                      | 0               | 6,658                          | (6,658)                     | 0             |
| Due to related parties  | (28,582)                       | 0                           | (28,582)        | (19,021)                       | 0                           | (19,021)      |
| Payments:   |                                |                             |                 |                                |                             |               |
| End-of-service indemnities paid                                 | (1,398)                        | 0                           | (1,398)         | (1,428)                        | 0                           | (1,428)       |
| Withholding tax paid  | (5,856)                        | 0                           | (5,856)         | (4,826)                        | 0                           | (4,826)       |
| Regulators' levies paid   | (4,424)                        | 0                           | (4,424)         | (3,228)                        | 0                           | (3,228)       |
| Surplus paid to policyholders                                   | 0                              | 0                           | 0               | (1,264)                        | 0                           | (1,264)       |
| Zakat paid  | 0                              | (6,980)                     | (6,980)         | 0                              | (5,897)                     | (5,897)       |
| Income tax paid   | 0                              | (993)                       | (993)           | 0                              | 176                         | 176           |
| <b>Net cash (used in) / generated from operating activities</b> | <b>(118,557)</b>               | <b>41,689</b>               | <b>(76,868)</b> | <b>64,713</b>                  | <b>12,968</b>               | <b>77,681</b> |



NOTES TO THE UNAUDITED INTERIM CONDENSED FINANCIAL STATEMENTS  
FOR THE THREE AND NINE MONTH PERIODS ENDED 30 SEPTEMBER 2021

ALL AMOUNTS IN SAR '000

| UNAUDITED INTERIM CONDENSED<br>STATEMENTS OF CASH FLOWS (continued) | Year to date to<br>30 Sep 2021 |                             |                 | Year to date to<br>30 Sep 2020 |                             |                |
|---|--------------------------------|-----------------------------|-----------------|--------------------------------|-----------------------------|----------------|
|   | Insurance<br>Operations        | Shareholders'<br>Operations | Total           | Insurance<br>Operations        | Shareholders'<br>Operations | Total          |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                         |                                |                             |                 |                                |                             |                |
| Additions of investments  | 0                              | (200,000)                   | (200,000)       | 0                              | (55,000)                    | (55,000)       |
| Proceeds from disposal of investments                               | 0                              | 142,954                     | 142,954         | 0                              | 45,400                      | 45,400         |
| Additions of short term fixed income deposits                       | 0                              | 0                           | 0               | 40,000                         | 0                           | 40,000         |
| Additions of property and equipment                                 | (371)                          | 0                           | (371)           | (1,028)                        | 0                           | (1,028)        |
| Proceeds from disposal of property and equipment                    | 2                              | 0                           | 2               | 16                             | 0                           | 16             |
| Additions of intangible assets                                      | (2,113)                        | 0                           | (2,113)         | (3,140)                        | 0                           | (3,140)        |
| Increase in statutory deposit                                       | 0                              | (10,000)                    | (10,000)        | 0                              | 0                           | 0              |
| <b>Net cash (used in) / generated from investing activities</b>     | <b>(2,482)</b>                 | <b>(67,046)</b>             | <b>(69,528)</b> | <b>35,848</b>                  | <b>(9,600)</b>              | <b>26,248</b>  |
|   |                                |                             |                 |                                |                             |                |
| Net change in cash and cash equivalents                             | (121,039)                      | (25,357)                    | (146,396)       | 100,561                        | 3,368                       | 103,929        |
| Cash and cash equivalents at start of year                          | 358,503                        | 159,242                     | 517,745         | 216,609                        | 186,767                     | 403,376        |
| <b>Cash and cash equivalents at end of period</b>                   | <b>237,464</b>                 | <b>133,885</b>              | <b>371,349</b>  | <b>317,170</b>                 | <b>190,135</b>              | <b>507,305</b> |
|   |                                |                             |                 |                                |                             |                |
| <b>NON-CASH INFORMATION</b>   |                                |                             |                 |                                |                             |                |
| Net change in unrealised fair value of investments                  | 0                              | 6,028                       | 6,028           | 0                              | (5,198)                     | (5,198)        |
| Issuance of bonus shares  | 0                              | 100,000                     | 100,000         | 0                              | 0                           | 0              |