

Introduction to Ataa Educational Company ("Ataa")



Ataa snapshot

81M SAR Revenues (Q1 2020) 5% growth	78M SAR Revenues (Q1 2019)	16M SAR Net Income (Q1 2020)	17M SAR Net Income (Q1 2019)
33M SAR	24M SAR	83M SAR	82M SAR
EBITDA	EBITDA	Net Income	Net Income
(Q1 2020)	(Q1 2019)	(FY2019)	(FY2018)
40% Growth on reported basis			
27,563	26,522	12.3	12.3
Number Of Student	Number Of Student	Student to teacher ratio	Student to teacher ratio
(Q1 2020)	(Q1 2019)	(Q1 2020)	(Q1 2019)
4% growth			

Leading K-12 operator with one of the most diversified offerings in KSA

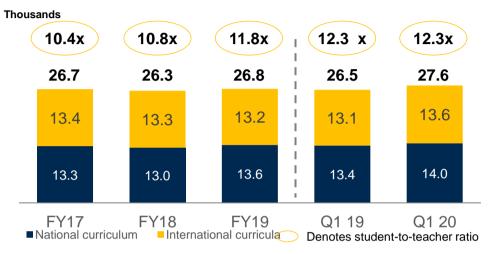


Key Financial Summary

Robust financial performance despite economic headwinds



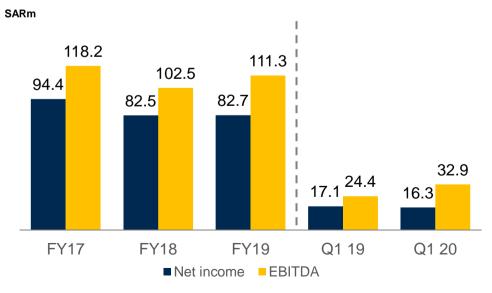




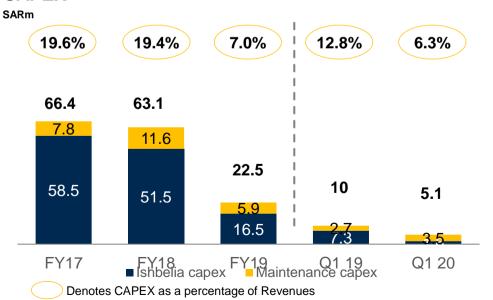
Revenues



Net Income and EBITDA



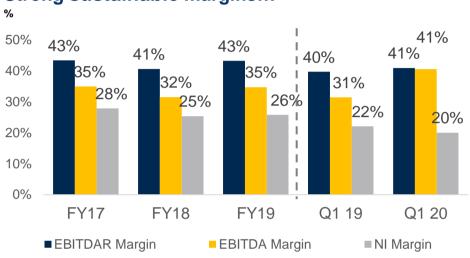
CAPEX



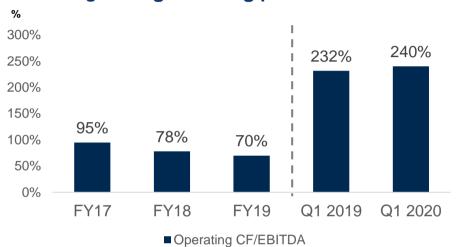
Strong margins to drive cash generation with significant headroom to grow



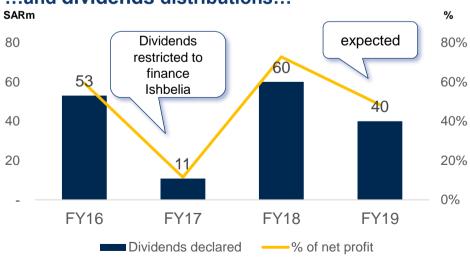
Strong sustainable margins...



...driving cash generating profile...





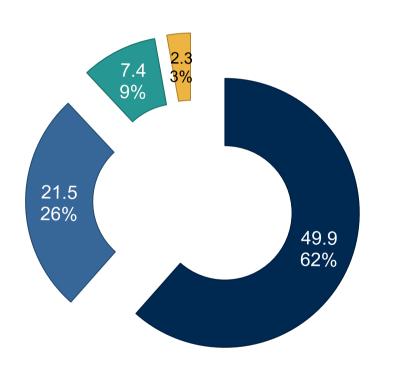




Revenue Break-Down



Segment Reporting (%, Q1 2020)



■ National ■ International

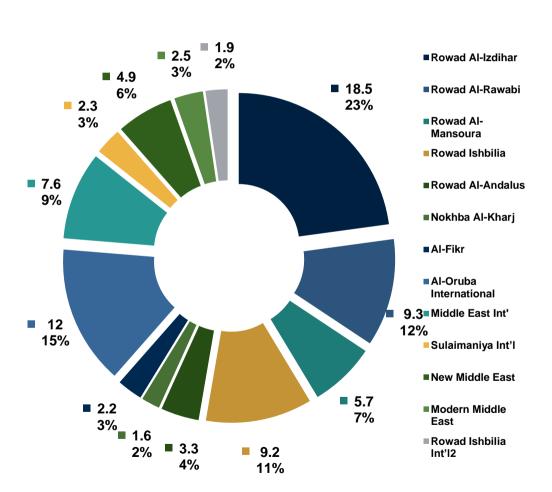
Segment Reporting

SR in 000s	Q1 2019	%	Q1 2020	%	Var (YTD 19-20)
National	48,307	62%	49,892	62%	3.3%
International	19,464	25%	21,533	26%	10.6%
Indian	7,472	10%	7,378	9%	(1.3%)
French	2,279	3%	2,307	3%	1.2%
Total net revenue	77,523		81,110		4.6%

Revenue Break-Down



Revenue by School (%, Q1 2020)



Revenue by Type

SR in 000s	Q1 2019	%	Q1 2020	%	Var (YTD 19- 20)
Rowad Al-Izdihar	19,427	25%	18,534	23%	(4.6%)
Rowad Al-Rowabi	9,341	12%	9,312	12%	(0.3%)
Rowad Al-Mansoura	5,505	7%	5,707	7%	3.7%
Rowad Ishbilia	7,230	9%	9,151	11%	26.6%
Rowad Al-Andalus	3,269	4%	3,339	4%	2.2%
Nokhba Al-Kharj	1,350	2%	1,615	2%	19.6%
Al-Fikr	2,184	3%	2,234	3%	2.3%
Al-Oruba International	11,359	15%	12,032	15%	5.9%
Middle East Int'	7,283	9%	7,597	9%	4.3%
Sulaimaniya Int'l	2,279	3%	2,307	3%	1.2%
New Middle East	4,722	6%	4,868	6%	3.1%
Modern Middle East	2,749	4%	2,510	3%	(8.7%)
Rowad Ishbilia Int'12	822	1%	1,904	2%	131.5%
Total net revenue	77,523		81,110		4.6%

Ataa school portfolio

ATA EDUCATIONAL COMPANY

Overview of national curriculum portfolio















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Area (sqm)

60,600

15,000

Owned

14,225

18,562

Owned

12,100

) | 1

11,046

9,600

Ownership

Owned / leased

245

174

115

Owned

175

64

Owned Leas

Leased

Leased

49

Classrooms

6,125

4.350

2,875

4.375

1,600

920

46

980

Utilization

Capacity

62%

58,3%

72%

70,9%

67,6%

82%

66,3%

Avg. net tuition (SAR)

19,405

14,076

10,589

10,078

12,293

8,100

13,434

EBITDA contribution¹

27.6%

10.5%

6.2%

10.3%

3.6%

0.4%

2.1%

Note:

^{1.} As of Q1 2020 (ending October 2019), unless mentioned otherwise

Ataa school portfolio

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Overview of international curriculum portfolio

	த்திருந்து பிருந்து Al Romal Prince Schools Al-Riyalt ந்திழி Rowad Ishbillia Int'l ²	Al-Oruba International	Middle East Int'	Sulaimaniya Int'l	New Middle East	Modern Middle East
Curriculum					•	●
Area (sqm)	9,240	19,485	4,558	2,641	7,981	14,000
Ownership	Owned	Leased	Leased	Leased	Leased	Leased
Classrooms	108	142	103	44	233	142
Capacity	2,700	3,550	2,060	880	4,660	3,550
Utilization	17.4%	81.6%	100%	77.7%	95.6%	84.8%
Avg. net tuition (SAR)	13,824	15,348	14,558	13,553	4,188	3,560
EBITDA contribution ¹	1.9%	18.6%	9.4%	2.2%	4.2%	3%

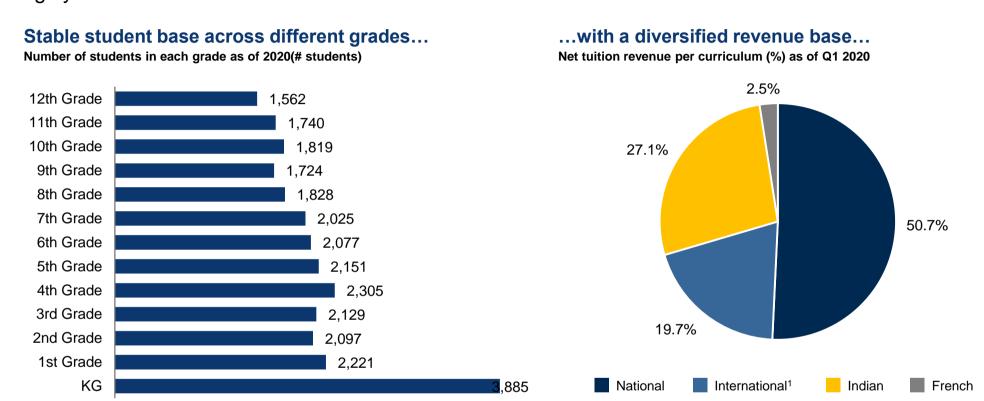
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^{1.} As of Q1 2020 (ending October 2019), unless mentioned otherwise

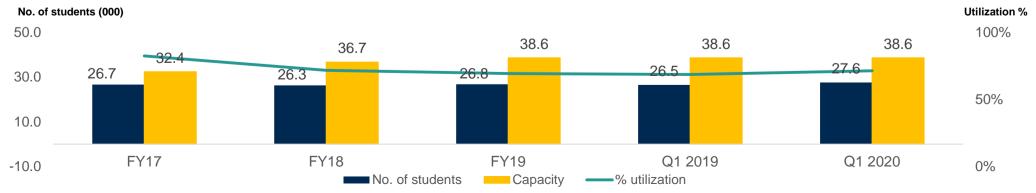
Ataa school portfolio



Highly diversified student base with further room to consolidate



...and further room to consolidated...



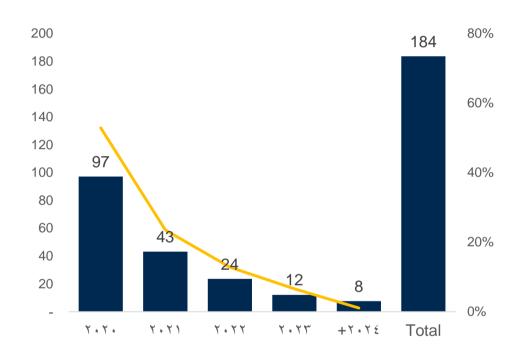
Notes:

^{1.} International refers to the American and British Curriculums

. DEBT SUMMARY



...DEBT MATURITY PROFILE ...



Term Loans

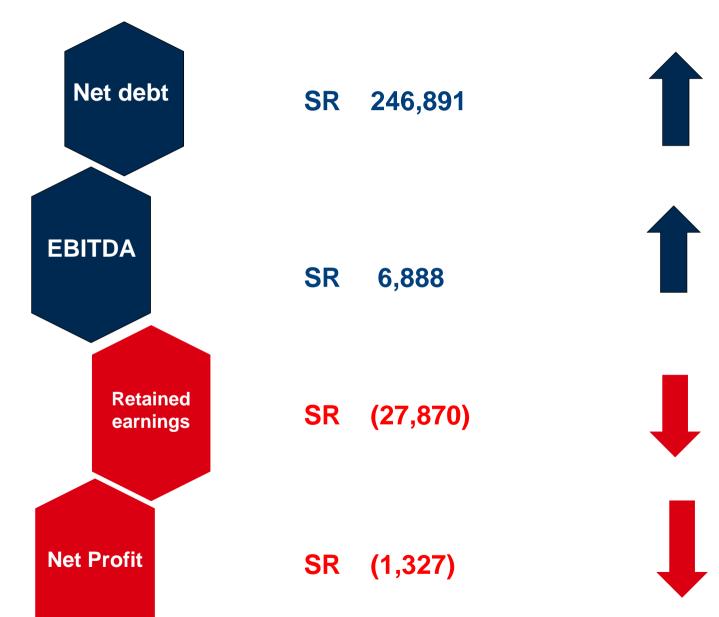
SR in 000s	Q1 2019	%
2020	97,240	52%
2021	43,181	24%
2022	23,599	13%
2023	12,112	7%
2024	1,901	1%
2025	1,901	1%
2026	1,901	1%
2027	1,901	1%
Total	183,736	

Term Loans ——% of net profit

1

IFRS 16 Impact





1



Educational market overview

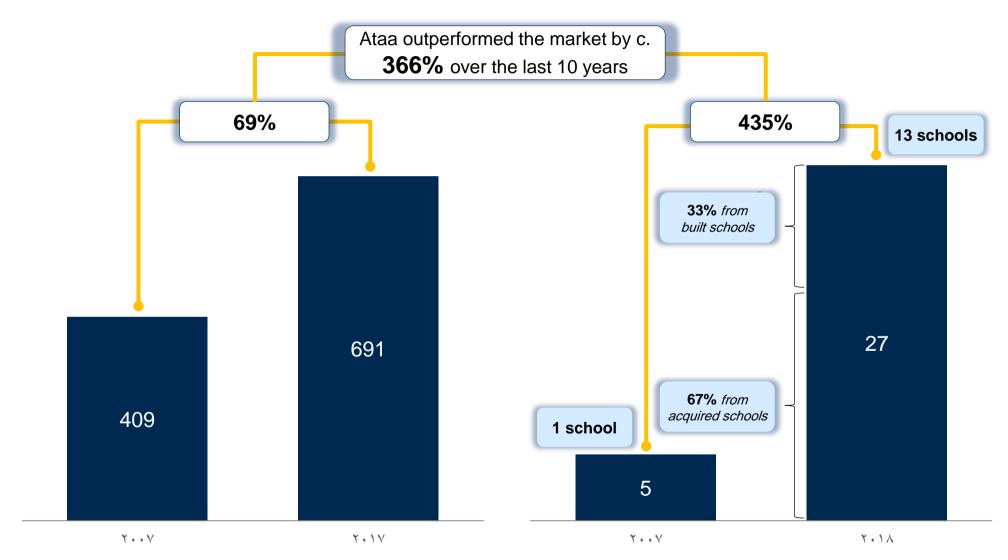
Market fundamentals conducive to support growth

Putting Ataa's growth into perspective



KSA Private School Enrollments Evolution¹ ('000s)

Ataa Enrollments Evolution ('000s)



Source: General Authority for Statistics - KSA, ADL Analysis Note:

^{1.} k-12, including primary, intermediate and secondary

Ataa is one of the leading providers of K-12 education in Riyadh

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ATAA EDIICATIONAI COMPAN

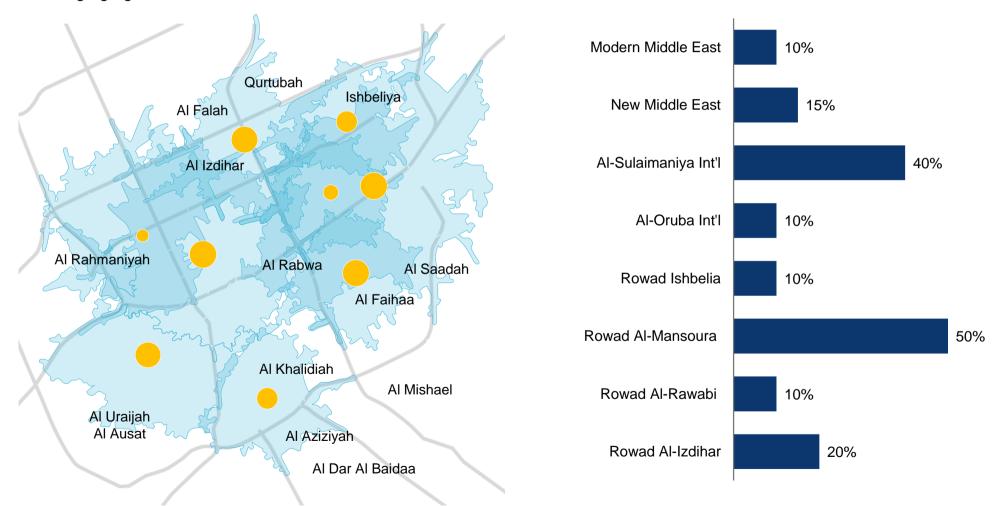
...capturing key catchment areas in Riyadh

Ataa schools cover majority of Riyadh city...

Blue shading highlight catchment area^{1,2}

...with strong market share in respective catchment areas1

% of student enrollments in relevant school catchment area (2017 selected schools)



Source: Arthur D Little

^{1.} Catchment area to assess competition are defined at a travel distance of 10 minutes in case of national curriculum schools and 15 minutes in case of international curriculum schools, and take into account comparable tuition fee band

^{2.} Yellow bubbles indicates Ataa schools. Larger bubble indicates number of students



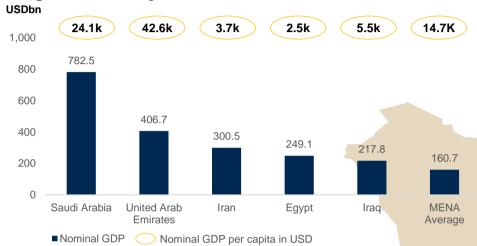
Investment Highlights

Leading K-12 operator with one of the most diversified offering in KSA

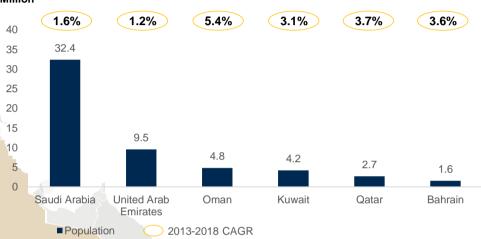
Saudi macroeconomic indicators are highly attractive



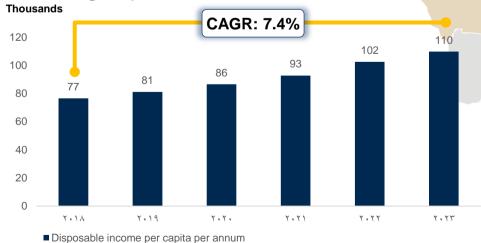
Largest economy in MENA...



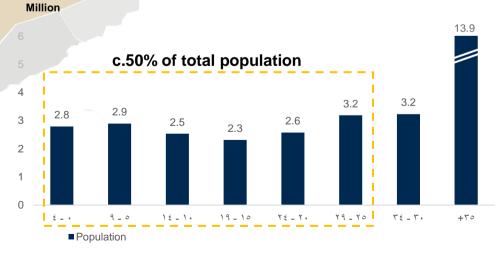
...with the largest population in GCC



Increasing disposable income...

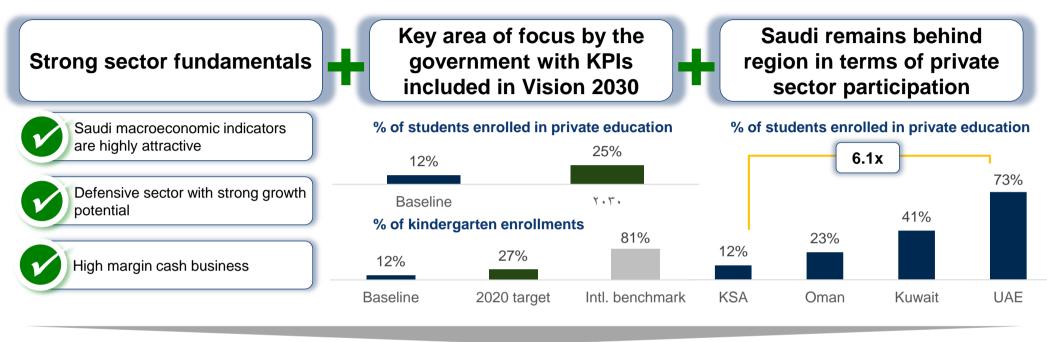


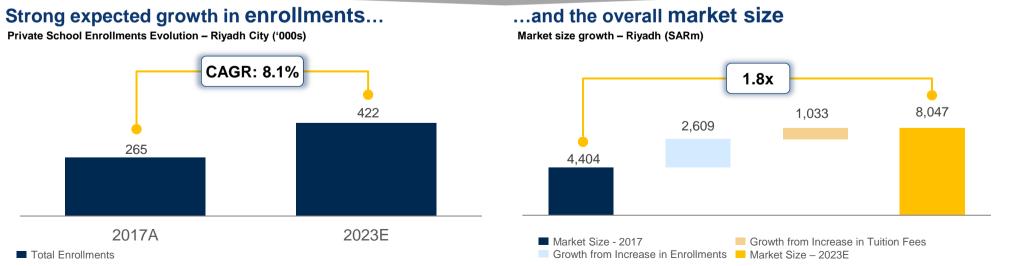
...with an attractive population dynamics



Market fundamentals conducive to support growth









Ataa strategy overview

Clear defined strategy to drive growth



Enhance academic quality



Maximize schools' utilization



Optimizing operational efficiency



Enriching services provided

Cascade HoldCo strategy into objectives and targets by school

- Leading school in Qiyas Al qudrat and Tahseeli in its catchment areas
- Top scores in international curricula standardized test scores
- Reaching c. 37,000 students through organic and inorganic expansion
- Achieve a ~50% EBITDAR margin
- Increased partnerships with top universities and scientific institutes
- Enhancing non-tuition revenue

- Attracting the best talent pool of teachers
- Incentivizing high performing students
- Implementation of best international practices

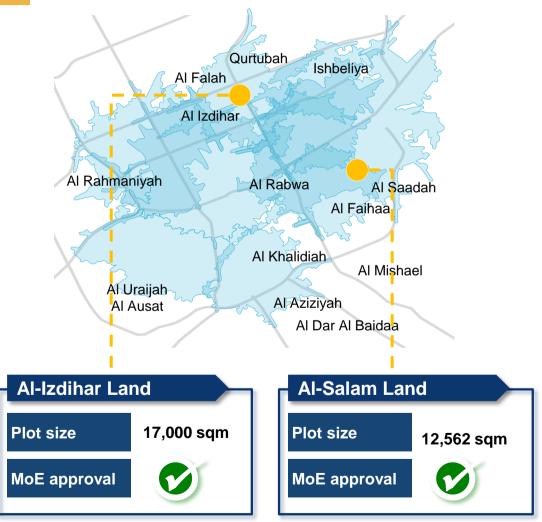
- Promoting Ataa's quality of education
- Focus on attracting students at early grades
- Acquisition strategy to enhance utilization levels
- Implementing Ataa's optimization initiatives
- Building performance management capabilities
- Engage with universities and scientific institutes
- Enhanced extra-curricular activities
- E-services/ e-learning

Growth to be driven by both greenfield and brownfield expansion





Greenfield Expansion



В

Brownfield Expansion

School utilization bolstering

Acquire schools to transfer students to existing Ataa school and **maximize utilization** of current schools

Coverage Increase

Expand catch area by acquiring schools outside current coverage

Offering Expansion

Expand offering by acquiring schools operating in different tuition segments or curriculums or education level

Competition absorption

Acquire competitors within existing area to increase local market share