



Earnings Presentation

October 2017



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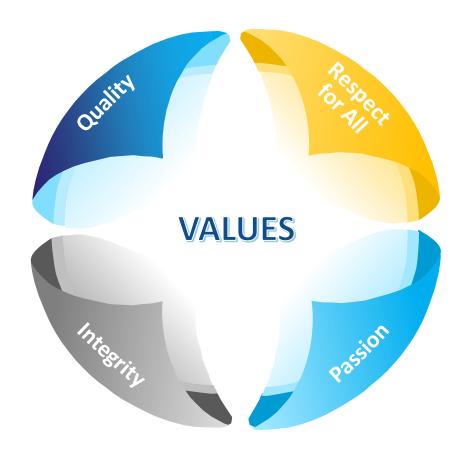


VISION

To be the Brand of Choice

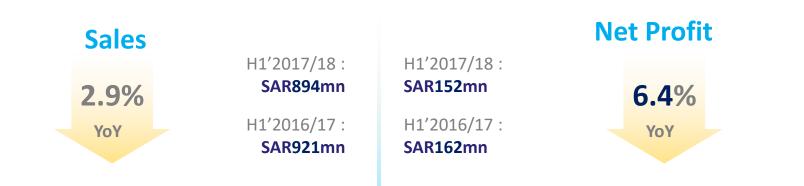
MISSION

Develop, produce and market a range of nutritious food propositions for all age groups and create maximum shareholder value through teamwork









Cash Flow

Cash and Deposit Balances H1'2017/18 : SAR526mn H1'2016/17 : SAR370mn Above balance after dividend payment of SAR130mn

> Capital Expenditure H1'2017/18 : SAR43mn H1'2016/17 : SAR43mn

Recent Developments

- Jeddah Central Warehouse construction in progress as per schedule
- Signed a Non-Binding agreement to acquire a controlling stake in Mlekoma sp. Z.o.o., an investment in vertical integration
- Flavoured Milk 200ml re-launched with new pack. The colors and the design of the pack (the faces of the cartoons) attract the respondents and has recall value

Jeddah Central Warehouse

Flavored Milk Re-launch









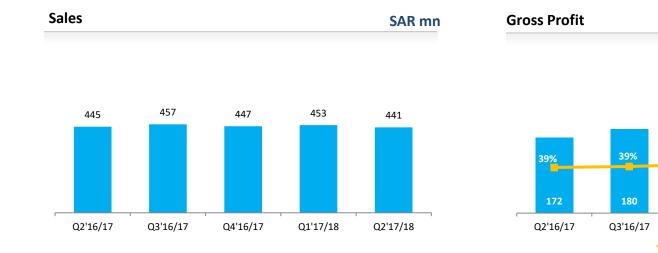
SAR mn

39%

Q2'17/18

<u>39%</u>

Q1'17/18

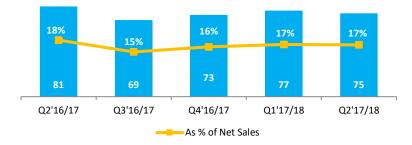


Net Profit

SAR mn

Q4'16/17

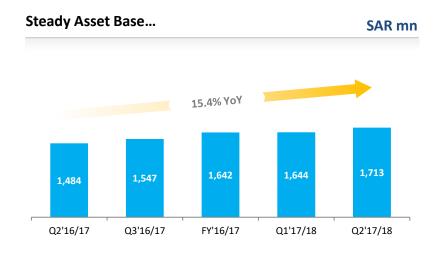
As % of Net Sales



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Strong Balance Sheet



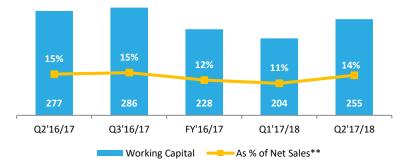


Working Capital*

...build by Internally generated funds SAR mn 14.6% YoY 1,284 1,262 1,209 1,189 1,120 Q1'17/18 Q2'16/17 FY'16/17 Q2'17/18 Q3'16/17

Shareholders' Equity

SAR mn



Note: *Working Capital calculated as Current Assets net of Current Liabilities.

Current Assets: Accounts receivable + Inventories + Deposits, prepayments & other current assets Current Liabilities: Accounts payable + Due to related parties + Accrued zakat + Dividend payable + Accruals & other current liabilities

**Rolling 12-months net sales



Cash Flow Summary

Cash Flow Bridge for rolling 12-months as of 30 September, 2017

750 96 650 130 386 550 450 350 526 250 370 150 Free Cash Flow = SAR 290mn 50 -50 Cash and Cash Equivalents Net cash from operating Purchase of Property, Plant Dividends Paid Cash and Cash Equivalents (30 Sep 2016) and Equipment (PP&E) (30 Sep 2017) activities

Distributed Dividend of SAR 4 per share for FY2016/17 in Q1'17/18

Note: Does not depict other cash outflow of ~SAR4mn which includes Board of Director remuneration, noncontrolling interest and effect of exchange rate fluctuations





SAR mn

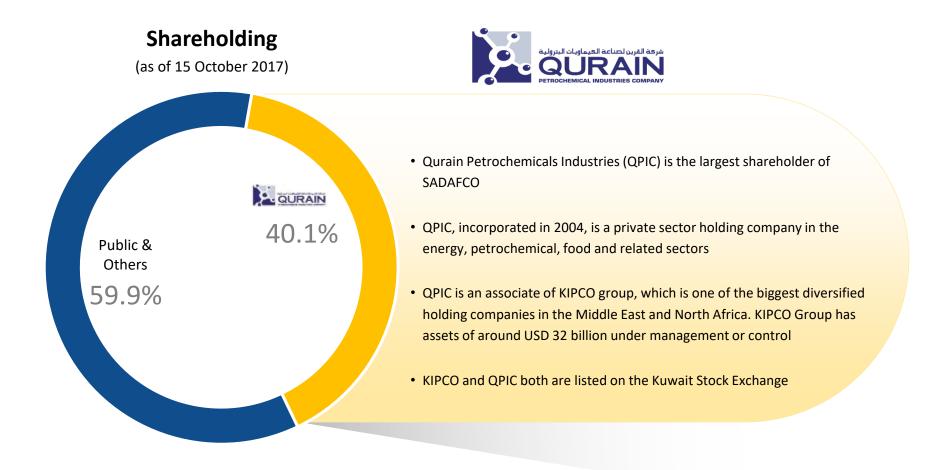
Product Portfolio









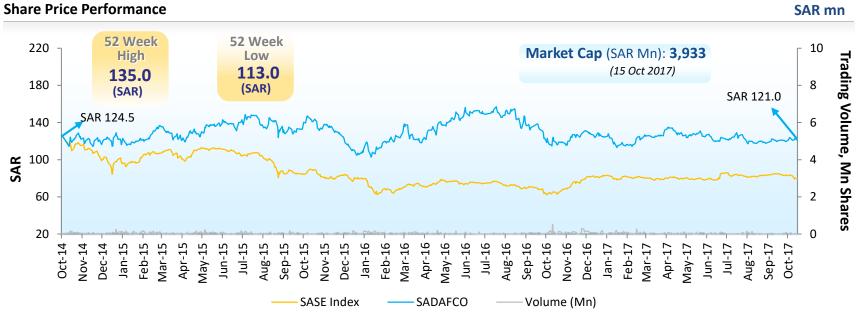


Source: Tadawul Stock Exchange

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Shareholders' Returns

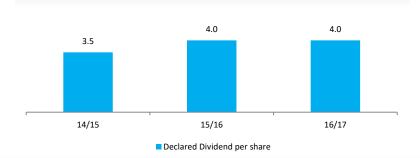
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SAR per share

Source: Bloomberg; SAR Saudi Riyal; SASE Index (Rebased to SAR 124.5 on 01 October 2014)

Consistent Dividends



Compounded Annual Return[#] of **6.1%**

over the last 3 years

Note: "Annualized Return calculated as sum of share price appreciation/depreciation and dividends paid during the period ending 30 September 2017, assuming no reinvestment of dividends





"A general slowdown in the consumption pattern coupled with surplus supply of fresh milk resulted in value reduction in Sales However, despite the overall market conditions, we have managed to deliver **robust net margins** Our key products continued to **strengthen their market share** and

Our relentless drive on quality, cost and credit efficiency along with potential strategic acquisitions will continue to help us in achieving strong & consistent financial results in the future."

