



ش.م.ك.
مجموعة
الصناعات الوطنية
(القايسة)

NI Group

National Industries Group
(Holding)

الإدارة العامة Head Office

ص.ب. : 417 الصفاة، الكويت، 13005

P.O.Box : 417, Safat, Kuwait, 13005

هاتف : (965) 24849466 Tel.:

هاتف : (965) 24844739 Opt.:

فاكس : (965) 24839582 Fax:

بريد الكتروني: info@nig.com.kw E-mail:

www.nig.com.kw

الكويت في 2025/11/10

إشارة م.م. ١٣٩٦-٢/١٣/١٣

Mr. Mohammad Saud Al-Osaimi

Chief Executive Officer- Bursa Kuwait Company

Greetings,

السيد / محمد سعود العصيمي المحترم
الرئيس التنفيذي - شركة بورصة الكويت
تحية طيبة وبعد،،،

Subject: NIND's Analyst / Investor Conference

**الموضوع : انعقاد مؤتمر المحللين / المستثمرين لمجموعة
الصناعات الوطنية القايسة ش.م.ك عامة**

With reference to the above subject, and as per article No. (8-4-2) Continuing Obligations in the Premier Market of Bursa Kuwait Rule Book issued as per decision No.1 for year 2018, and since NIND has been classified in the premier market.

بالإشارة الى الموضوع اعلاه وعملا باحكام المادة رقم (8-4-2) بشأن
الالتزامات المستمرة للسوق الاول من قواعد البورصة الصادرة بموجب
القرار رقم (1) لسنة 2018، وحيث تم تصنيف (صناعات) ضمن السوق
الاول.

Kindly be informed that the Analyst/Investors Conference for the Third Quarter ended 30/09/2025 was held on Monday 10/11/2025 at 1:30 afternoon (KT). through a live webcast, with No material information has been circulated during the conference.

يرجى العلم بان مؤتمر المحللين / المستثمرين للربع الثالث المنتهي في
2025/09/30 قد انعقد يوم يوم الاثنين الموافق 2025/11/10 في تمام
الساعة 1:30 ظهراً بتوقيت دولة الكويت عن طريق بث مباشر عبر شبكة
الانترنت Live Webcast ولم يتم تداول اي معلومات جوهرية خلال
المؤتمر.

Furthermore, attached is the presentation of the Analyst /Investor Conference.

ويسعدنا ان نرفق لكم العرض التقديمي لمؤتمر المحللين / المستثمرين .

وتفضلوا بقبول وافر الاحترام،،،

Sincerely

(Signature)

Faisal A. Al Nassar

Deputy CEO Finance and Administration

فيصل عبدالعزيز النصار

نائب الرئيس التنفيذي للشؤون المالية والادارية





مجموعة
الصناعات الوطنية
(التابعة)

NI Group
National Industries Group
(Holding)

NATIONAL INDUSTRIES GROUP HOLDING (K.P.S.C)

Analysts and Investors Presentation

Nine Months Ended
30 September 2025

DISCLAIMER



The information set out in this presentation and provided in the discussion subsequent thereto does not constitute an offer or solicitation of an offer to buy or sell securities. It is solely for use at an investor presentation and is provided as information only. This presentation does not contain all of the information that is material to an investor. This presentation has been prepared by, and is the sole responsibility of NIG.

The information herein may be amended and supplemented and may not as such be relied upon for the purpose of entering into any transaction. This presentation may not be reproduced (in whole or in part), distributed or transmitted to any other person without the Company's prior written consent.

The information in this presentation and the views reflected therein are those of the Company and are subject to change without notice. All projections, valuations and statistical analyses are provided to assist the recipient in the evaluation of the matters described herein. They may be based on subjective assessments and assumptions and may use one among alternative methodologies that produce different results and, to the extent that they are based on historical information, they should not be relied upon as an accurate prediction of future performance. These materials are not intended to provide the basis for any recommendation that any investor should subscribe for or purchase any securities. We strongly recommend that a prospective investor seeks the advice of a duly licensed consulting body specialized in the content of this presentation and with his, her or its own legal, business and tax advisors to determine the appropriateness and consequences of any investment in any securities to arrive at an independent assessment of such investment.

Past performance is not indicative of future results. NIG is under no obligation to update or keep current the information contained herein. No person shall have any right of action against the Company or any other person in relation to the accuracy or completeness of the information contained in this presentation. No person is authorized to give any information or to make any representation not contained in and not consistent with this presentation, and, if given or made such information or representation must not be relied upon as having been authorized by or on behalf of the company.

This presentation does not constitute an offer or an agreement, or a solicitation of an offer or an agreement, to enter into any transaction (including for the provision of any services).

Certain statements in this presentation may constitute forward-looking statements. These statements reflect the Company's expectations and are subject to risks and uncertainties that may cause actual results to differ materially and may adversely affect the outcome and financial effects of the plans described herein. You are cautioned not to rely on such forward-looking statements. The company does not assume any obligation to update its view of such risks and uncertainties or to publicly announce the result of any revisions to the forward-looking statements made herein.

INDEX

- Introduction
- Subsidiaries Outlook
- Financial Performance
- Financial Position
- Subsidiaries Financial Performance

Introduction to NIG

ANALYSTS AND INVESTORS PRESENTATION

ABOUT NIG



National Industries Group Holding (NIG) commenced its operation as a building materials manufacturing company founded back in 1961. NIG was listed on the Boursa Kuwait in 1984. NIG's growth from a building materials manufacturer to a multinational conglomerate is a great saga of dedication and commitment. Today, NIG manages several and manifold activities in core businesses including Building Materials, Petrochemicals, Oil & Gas Services, Mechanical Industries, Utilities, Real estate, Infrastructure and Financial Services.

Through the asset management expertise in managing financial portfolios, equity shares, and direct investment has brought home creditable and laudable profits to its shareholders.

The Group now owns major equities in various companies thriving in the financial investment and industrial investment sectors both regionally and internationally. NIG has spread its wings far and wide with simultaneous Investments in the Kingdom of Saudi Arabia, United Arab Emirates, United Kingdom and the Europe with major equities in several prominent companies in the region including Oil & Gas and Petrochemical Companies.

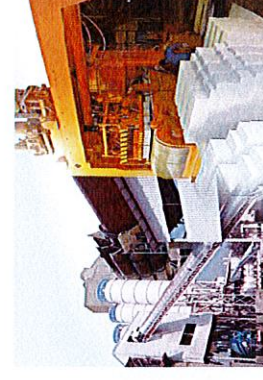
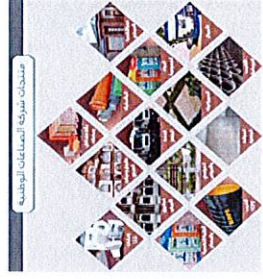
Subsidiaries Outlook

ANALYSTS AND INVESTORS PRESENTATION

National Industries Company - KPSC



National Industries Company - KPSC (NICBM) was established in Kuwait in 1961 to manufacture and market building materials and infrastructure products. NICBM remains a leader in the construction and building material sector in Kuwait and GCC due to the expansion of its industrial base and its commitment to a product diversification strategy to guarantee income growth and an increase in shareholders' equity. NICBM owns and operates 16 production plants and a quarry and has 1800 employees.

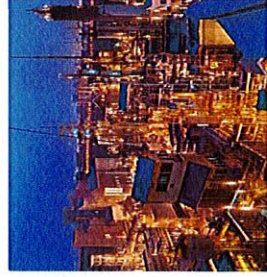


Ikarus Petroleum Industries Company - KSCC



Ikarus Petroleum Industries is well established as a leading investor in the energy industry throughout the Middle East. The Middle East region is rapidly growing as a global center in the production of petrochemicals.

Ikarus owns a controlling stake in Middle East Chemical Company Limited which owns 100% of a KSA-based Chlor Alkali producer (SACHLO). SACHLO produces caustic soda, chlorine, hydrochloric acid and sodium hypochlorite.



ساكلو
SACHLO



سبكيم
Sipchem
EXCELLENCE everywhere

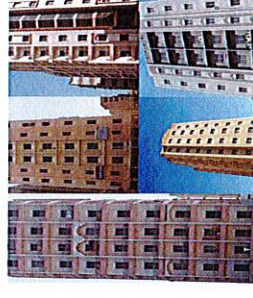
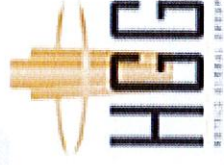
Noor Financial Investment Company - KPSC



Noor Financial Investment Company (Noor) was established in Kuwait in 1996 and its shares were listed on the Kuwait Stock Exchange in May 2006. Noor is engaged in investment activities and financial services primarily in Kuwait, the Middle East, Asia, and other emerging markets. Noor offers a full spectrum of innovative and unrivalled investment and financial services which include both advisory and asset management.



Meezan Bank
The Premier Islamic Bank



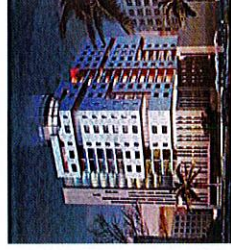
Al Durra National Real Estate - KSCC (Al Durra)



Al Durra was established in 2005 to provide leadership in the expanding real estate industry throughout the GCC countries and the MENA region.

Al Durra is involved in every facet of the real estate industry, including purchasing, developing and selling both properties and land. Al Durra is also a leader in property maintenance throughout the region.

Al Durra holds significant stake in Mabanee Company (Mabanee), a leading real estate developer. Renowned for innovative, value-driven developments, Mabanee is listed on Boursa Kuwait and included in both the Premier Market and MSCI Index. Its core focus includes mixed-use destinations, shopping mall operations, and project design and management. This strategic investment aligns with Al Durra's vision for sustainable growth and real estate excellence.



Proclad Group



Proclad Group has firmly established itself as one of the leading suppliers of integrated solutions to a diverse range of market sectors with manufacturing facilities in United Arab Emirates, United Kingdom and Europe. With a commitment to providing clients with the complete service, Proclad has developed a group of specialist companies through a combination of investment and acquisition.

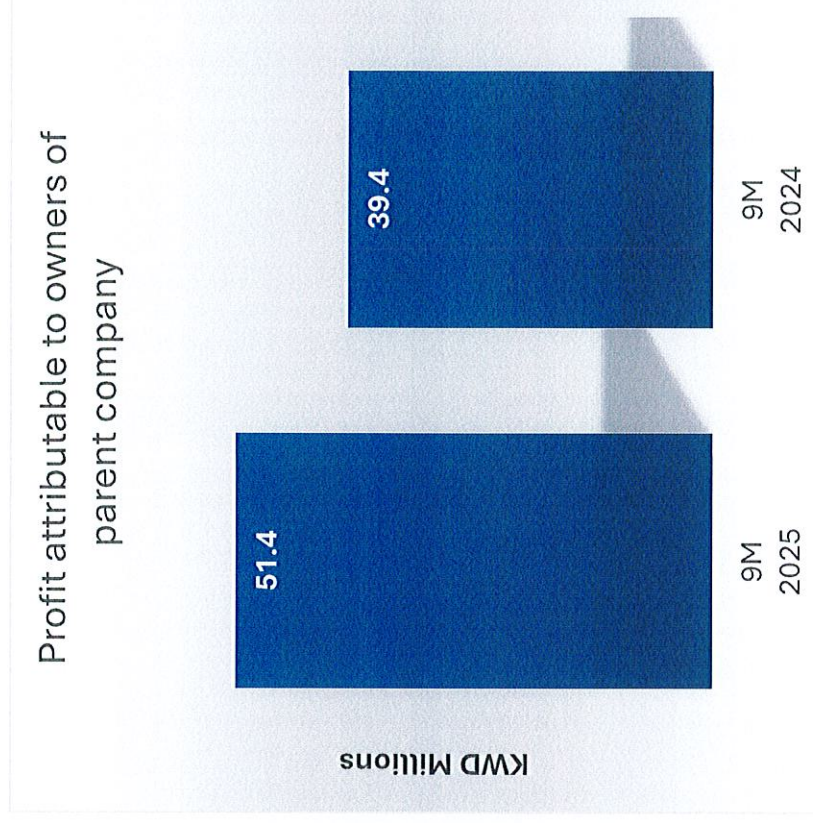
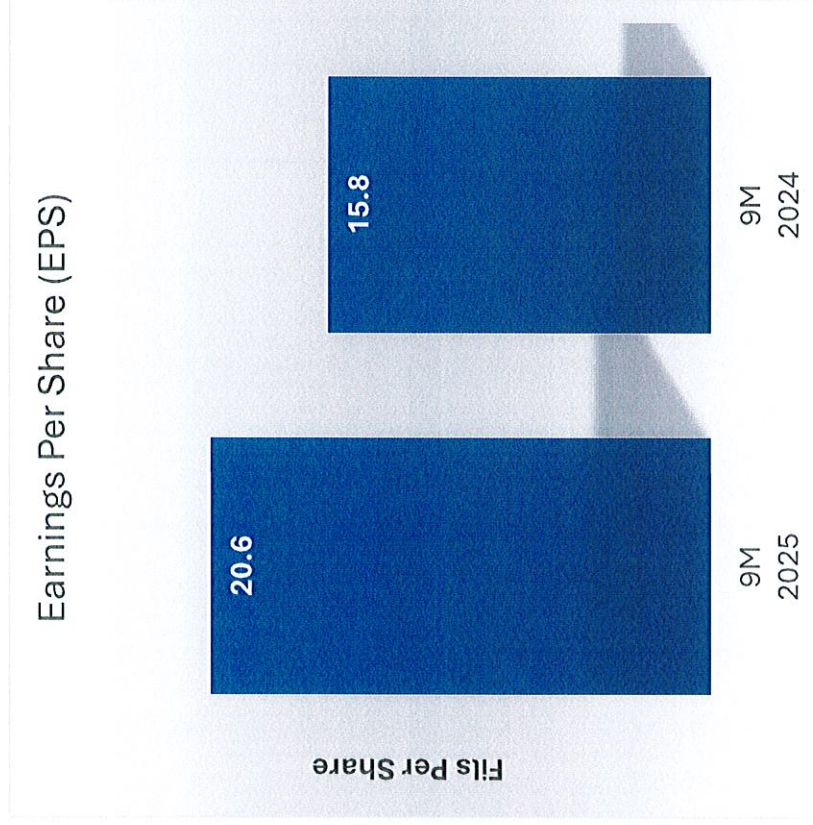


Financial Performance

ANALYSTS AND INVESTORS PRESENTATION

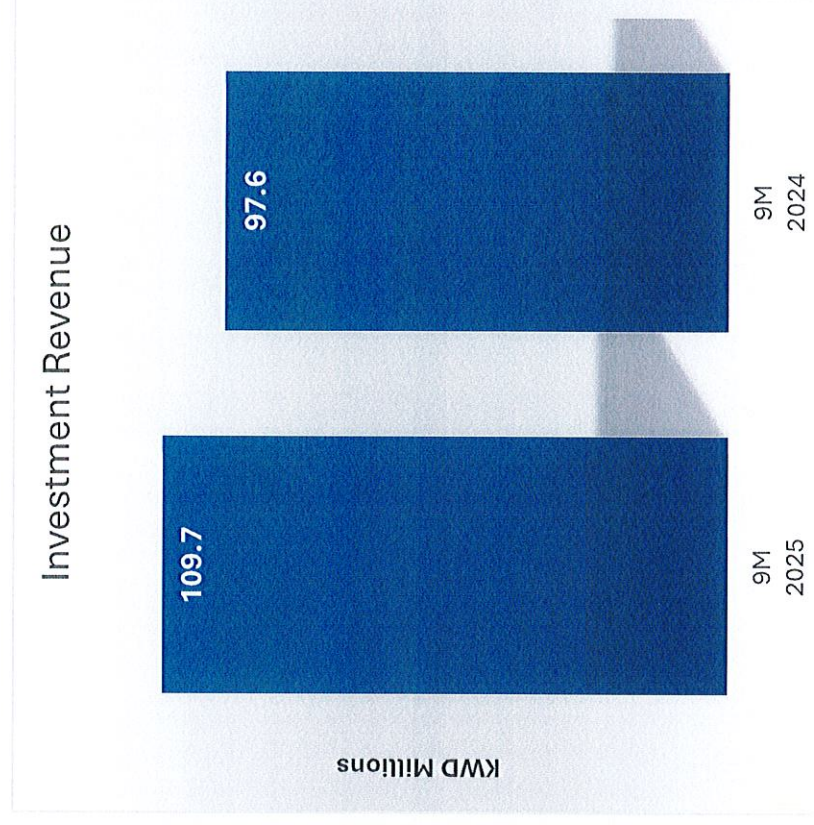
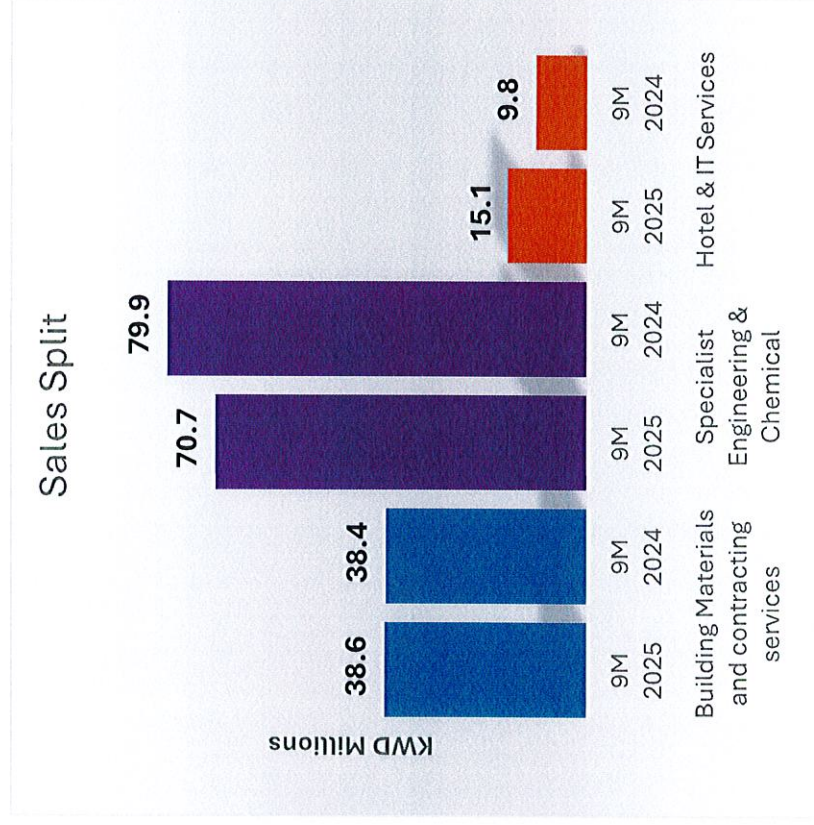
Earnings Per Share (EPS) & Net Profit

Nine Months ended 30 September 2025 & 2024



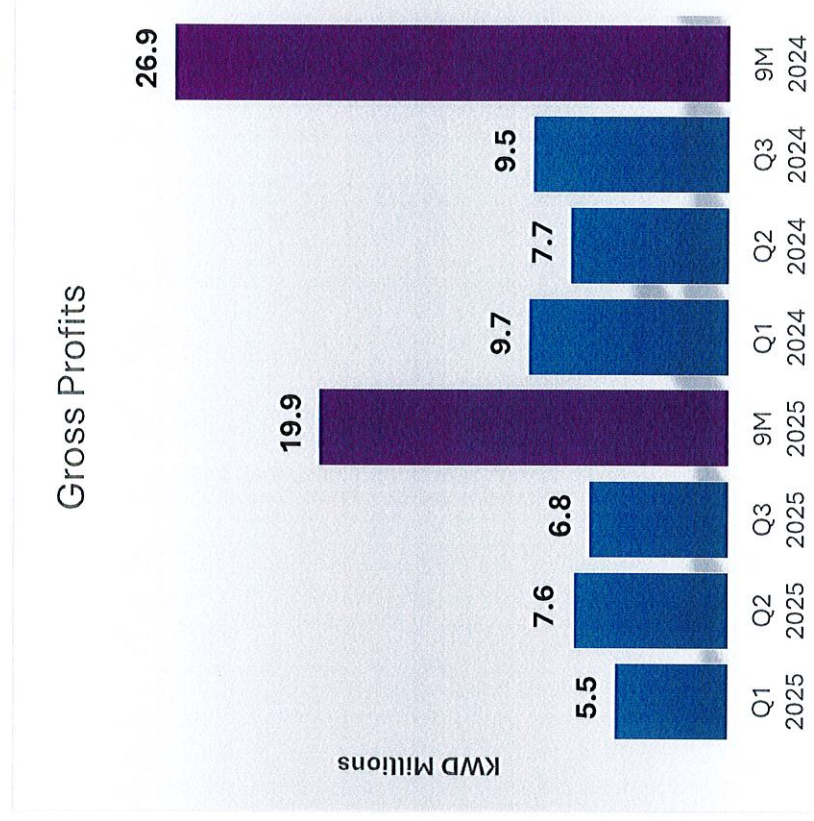
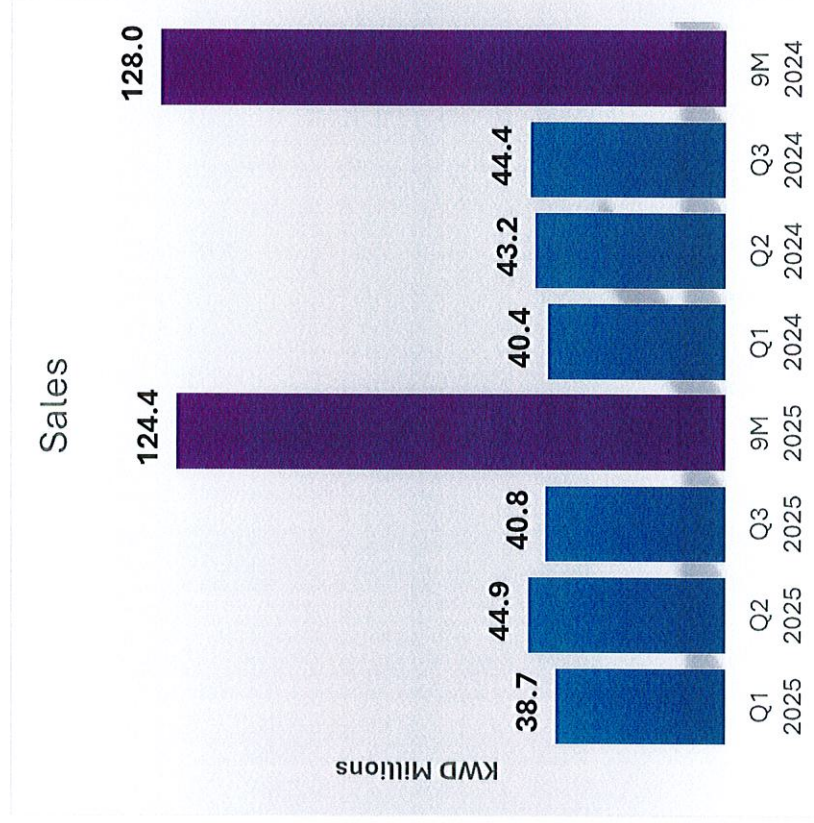
Sales Split and Investment Revenue

Nine Months ended 30 September 2025 & 2024



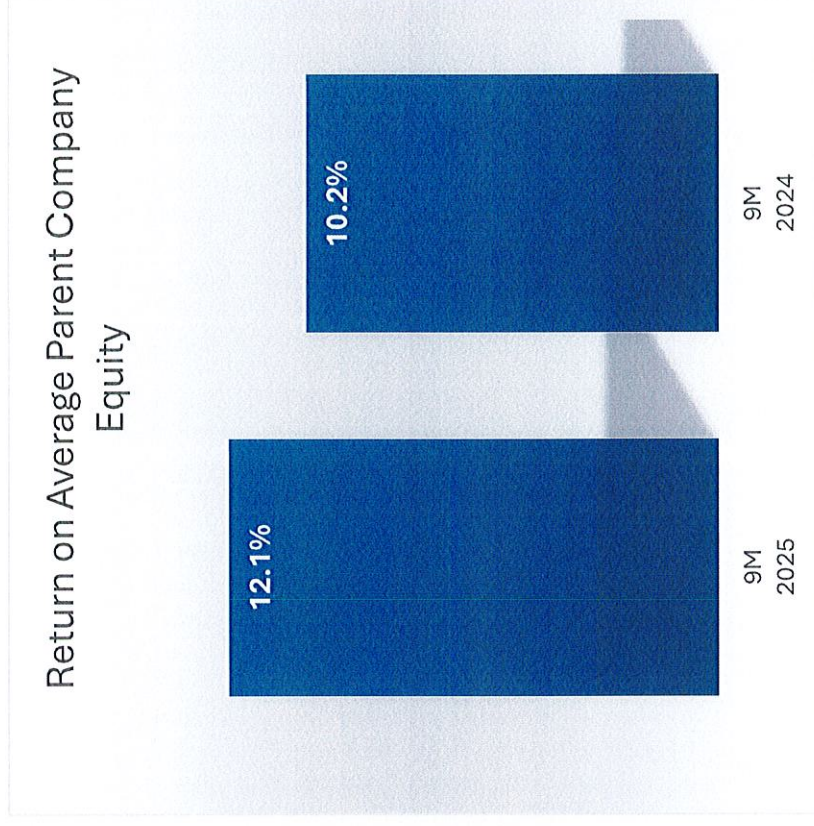
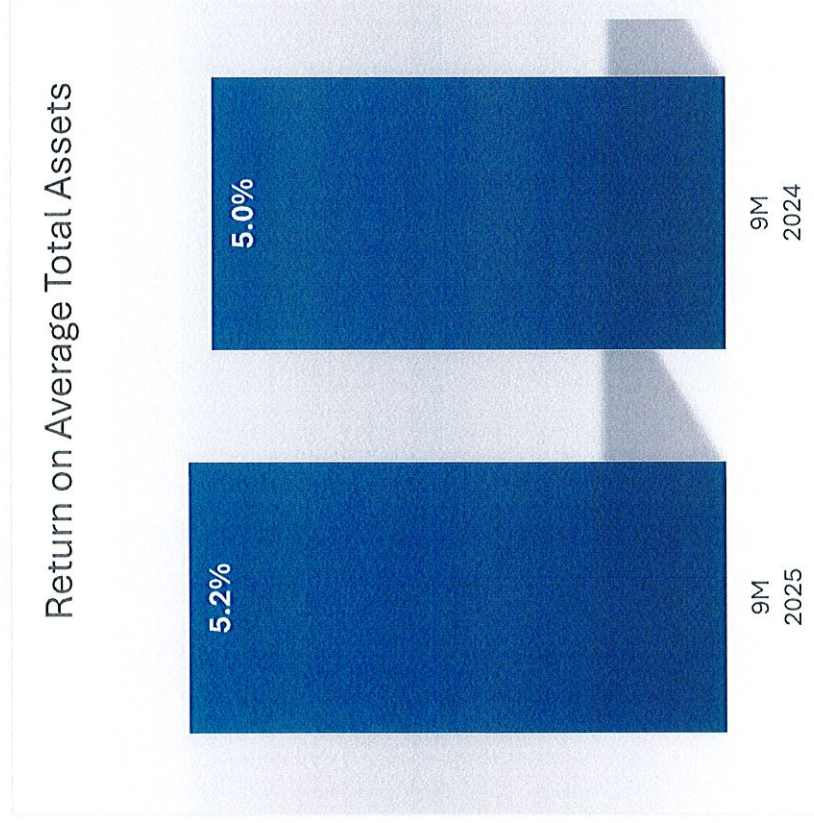
Quarterly Analysis of Sales and Gross Profits

Nine Months ended 30 September 2025 & 2024



Return on Average Total Assets and Average Parent Company Equity

Nine Months ended 30 September 2025 & 2024

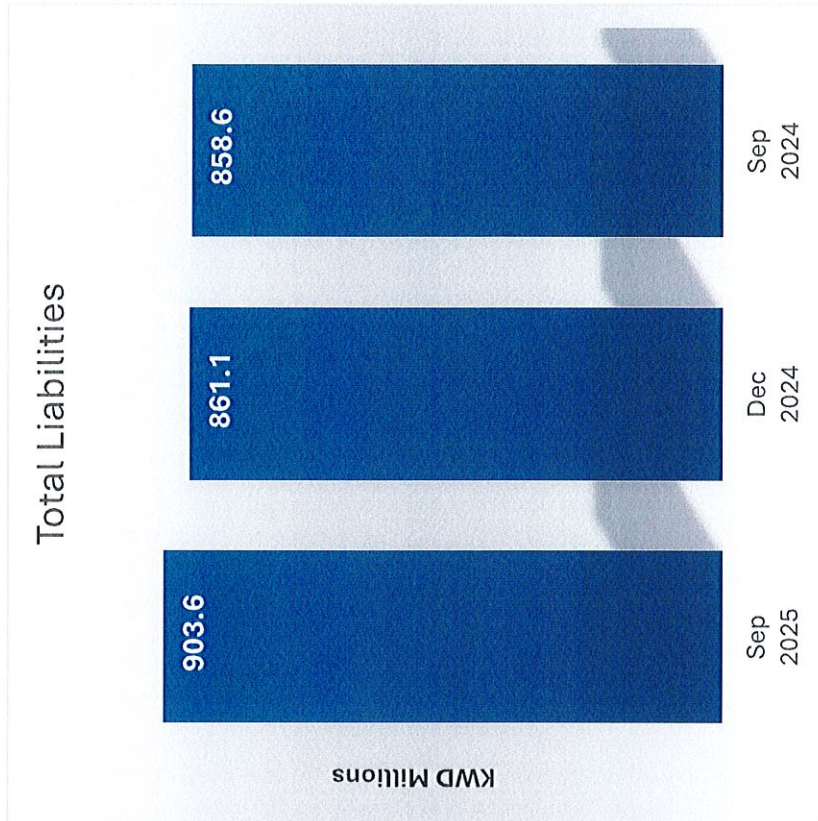
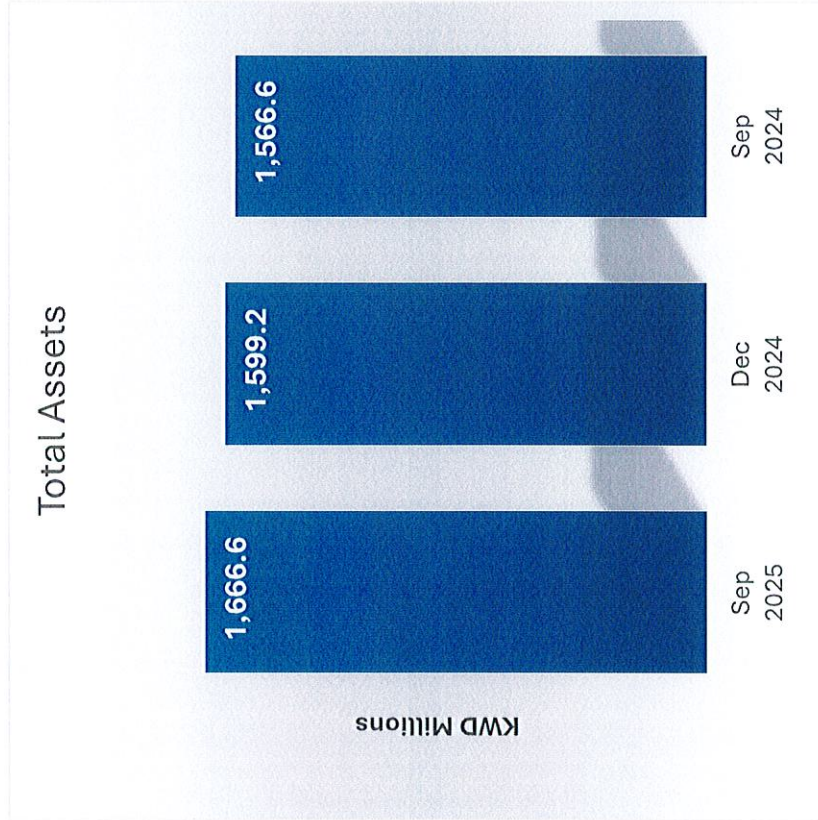


Financial Position

ANALYSTS AND INVESTORS PRESENTATION

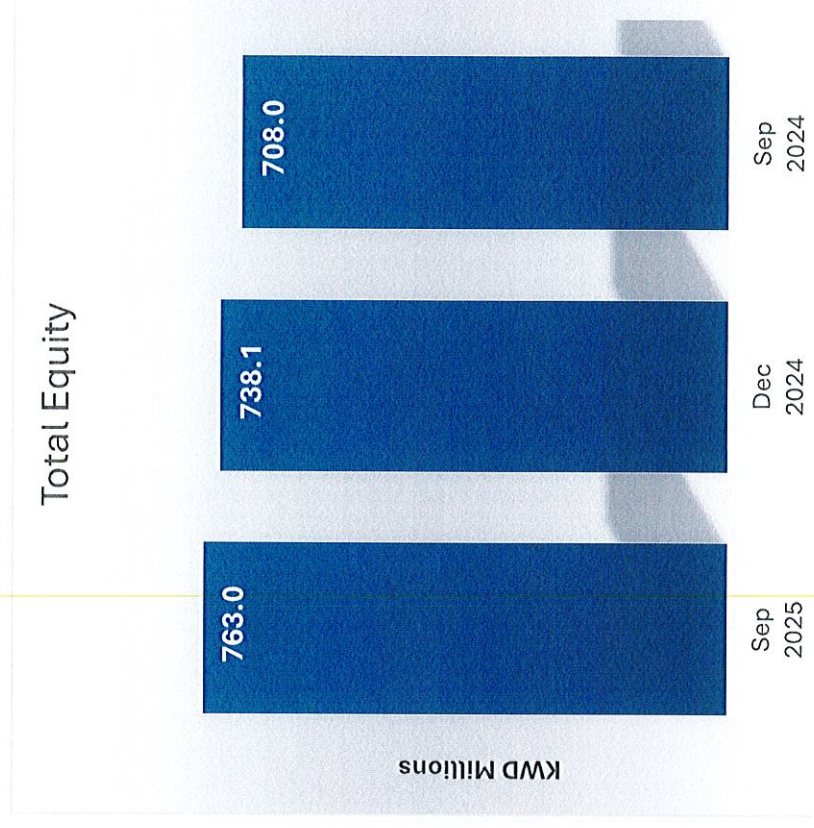
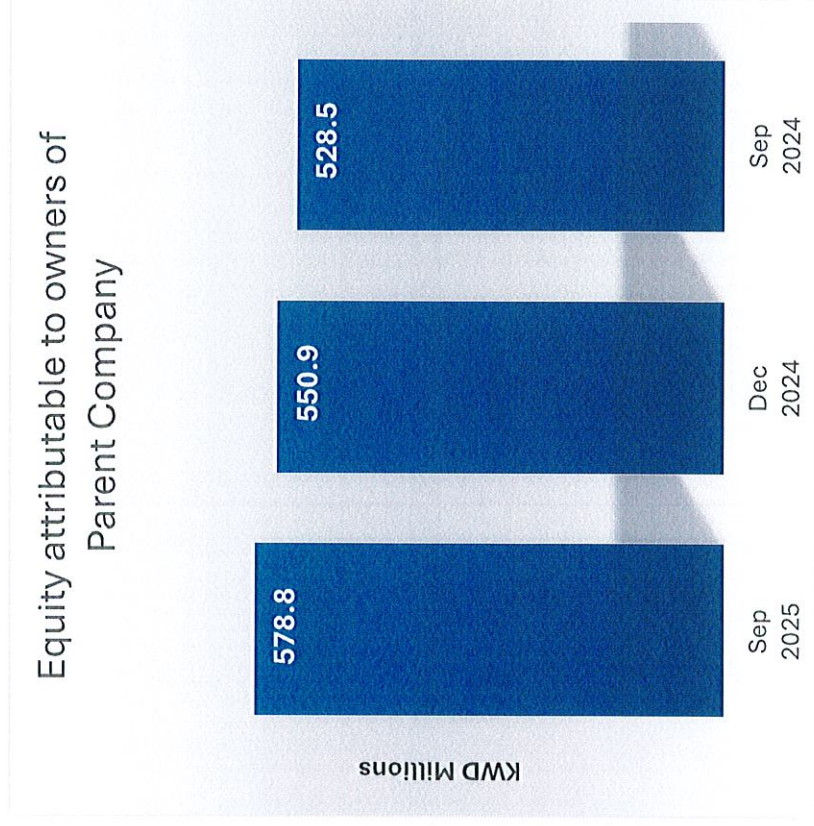
Total Assets & Liabilities

30 September 2025 / 31 December 2024 / 30 September 2024



Equity

30 September 2025 / 31 December 2024 / 30 September 2024

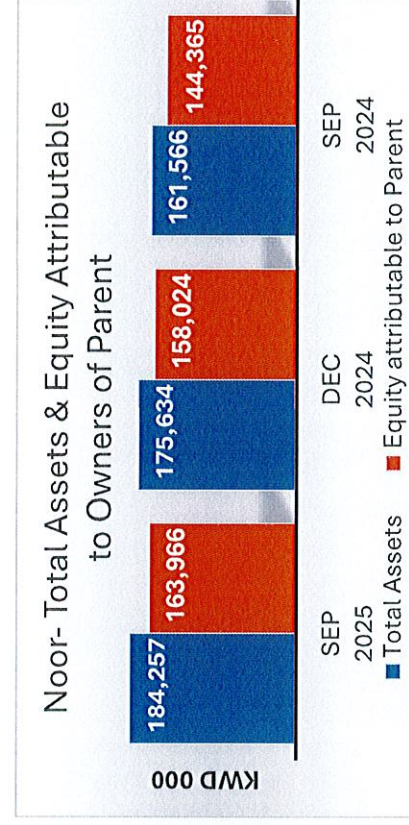
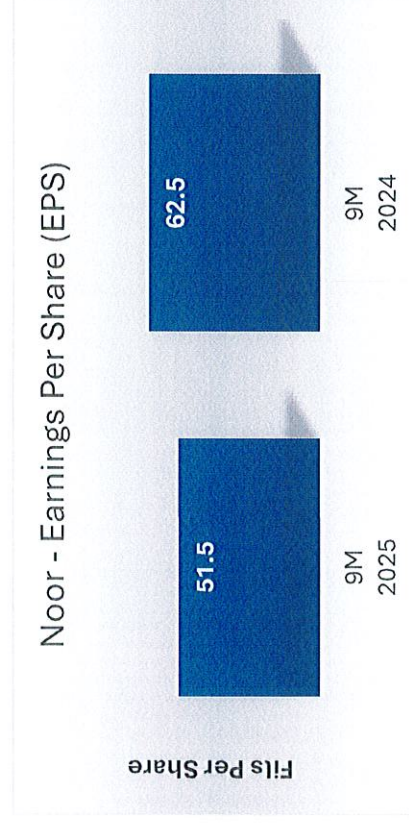
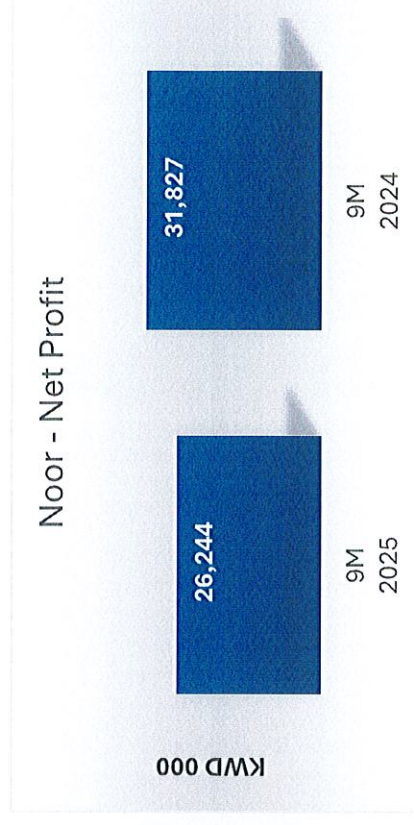


Subsidiaries Financial Performance

ANALYSTS AND INVESTORS PRESENTATION

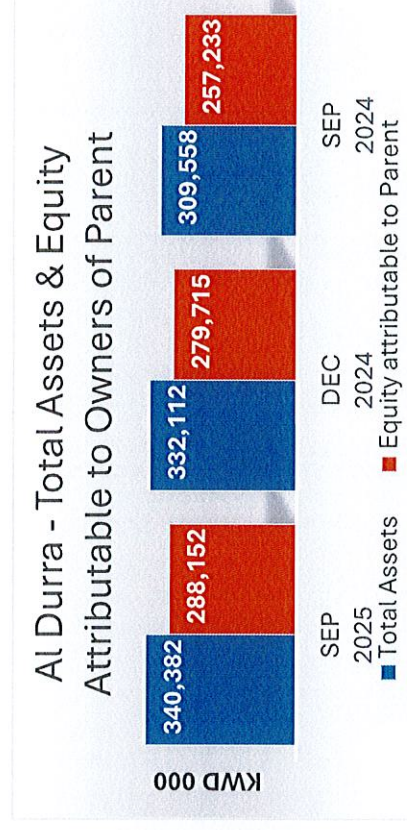
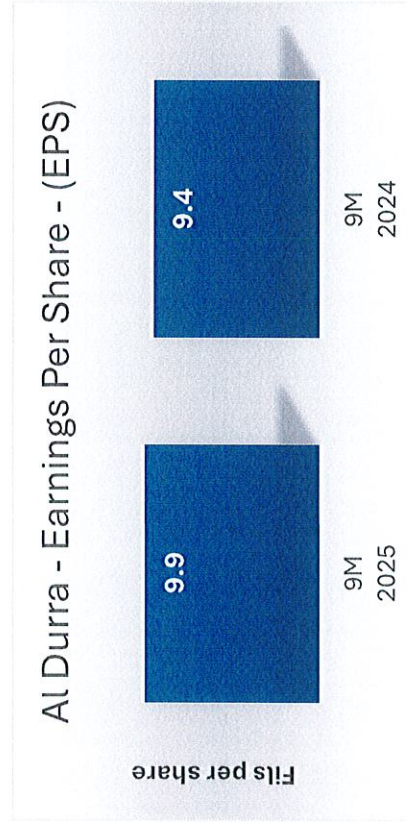
Noor Financial Investment Company - KPSC (NOOR)

Nine Months ended 30 September 2025 & 2024



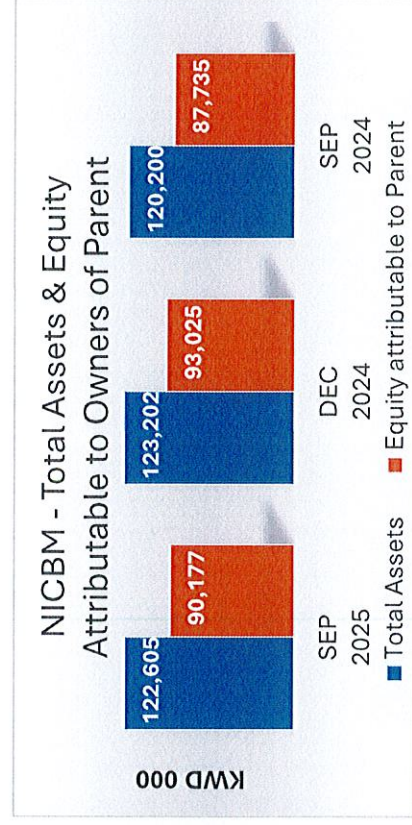
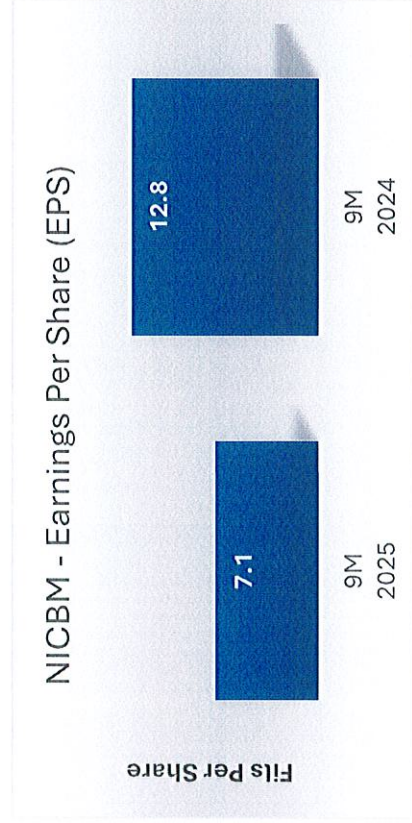
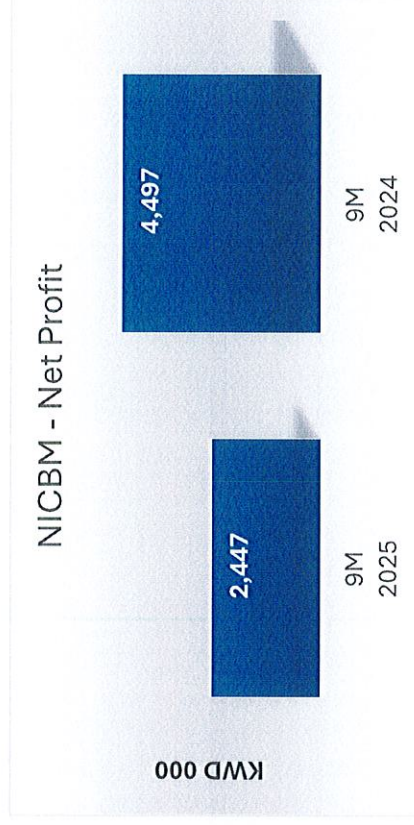
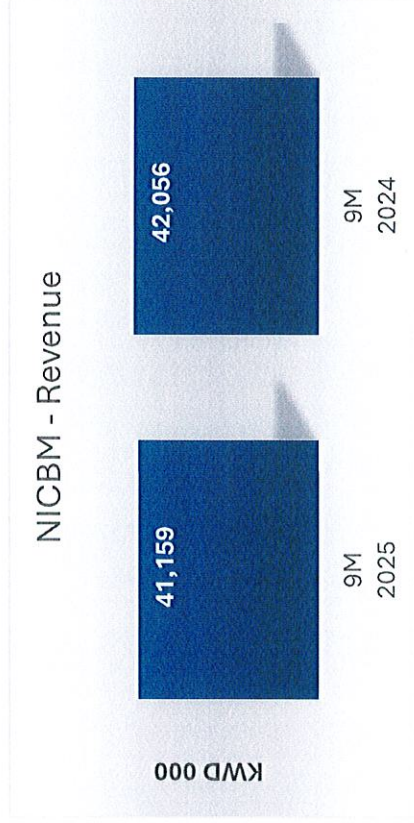
Al Durra National Real Estate - KSCC

Nine Months ended 30 September 2025 & 2024



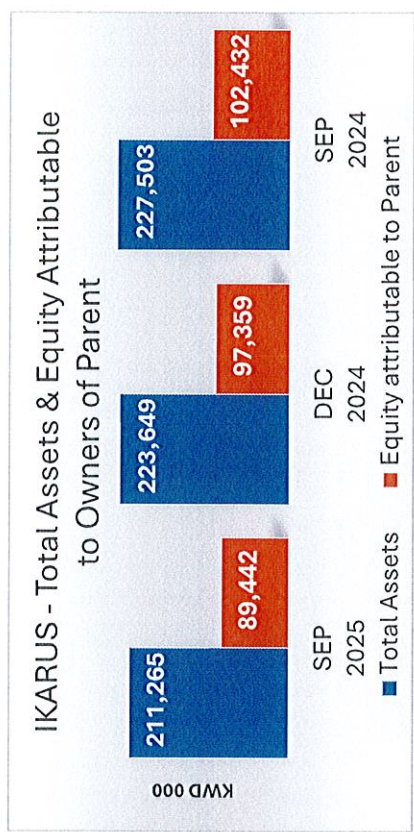
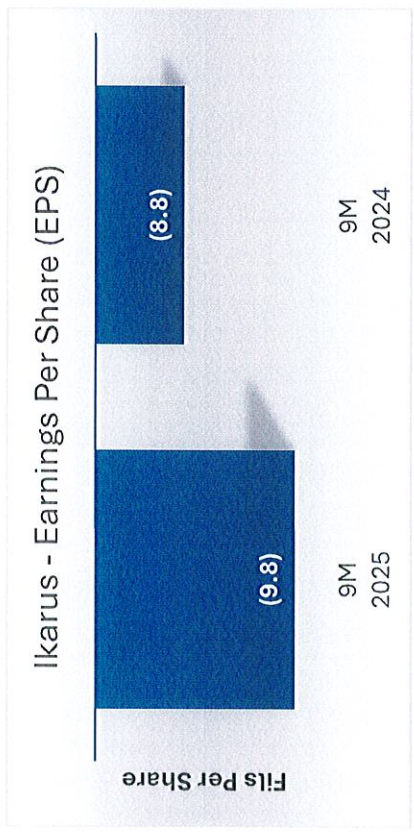
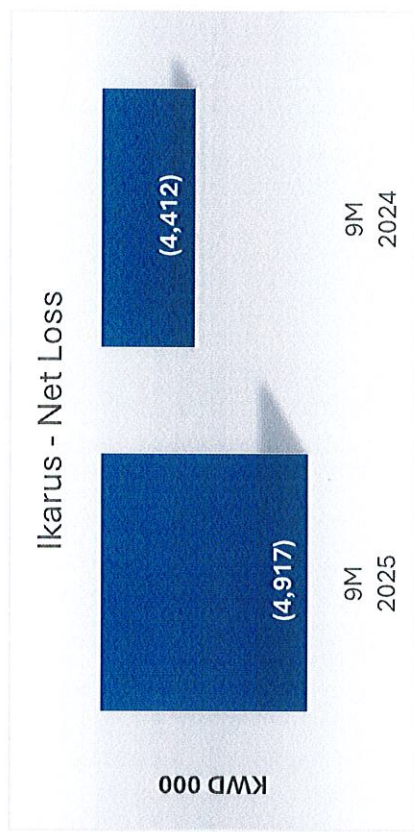
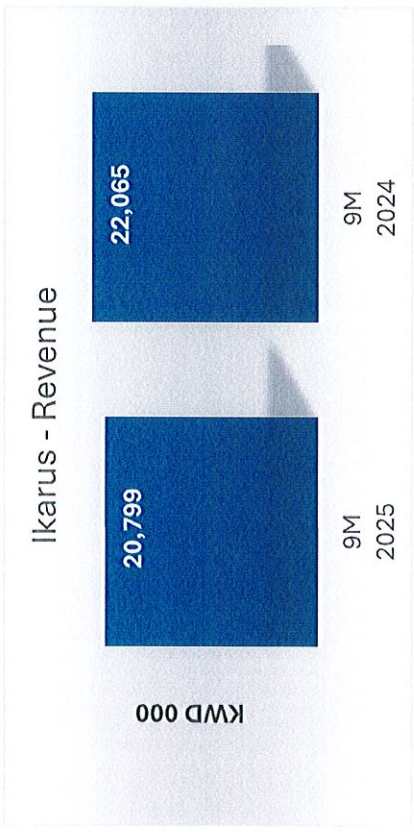
National Industries Company - KPSC (NICBM)

Nine Months ended 30 September 2025 & 2024



Ikarus Petroleum Industries Company - KSCC

Nine Months ended 30 September 2025 & 2024



THANK YOU