

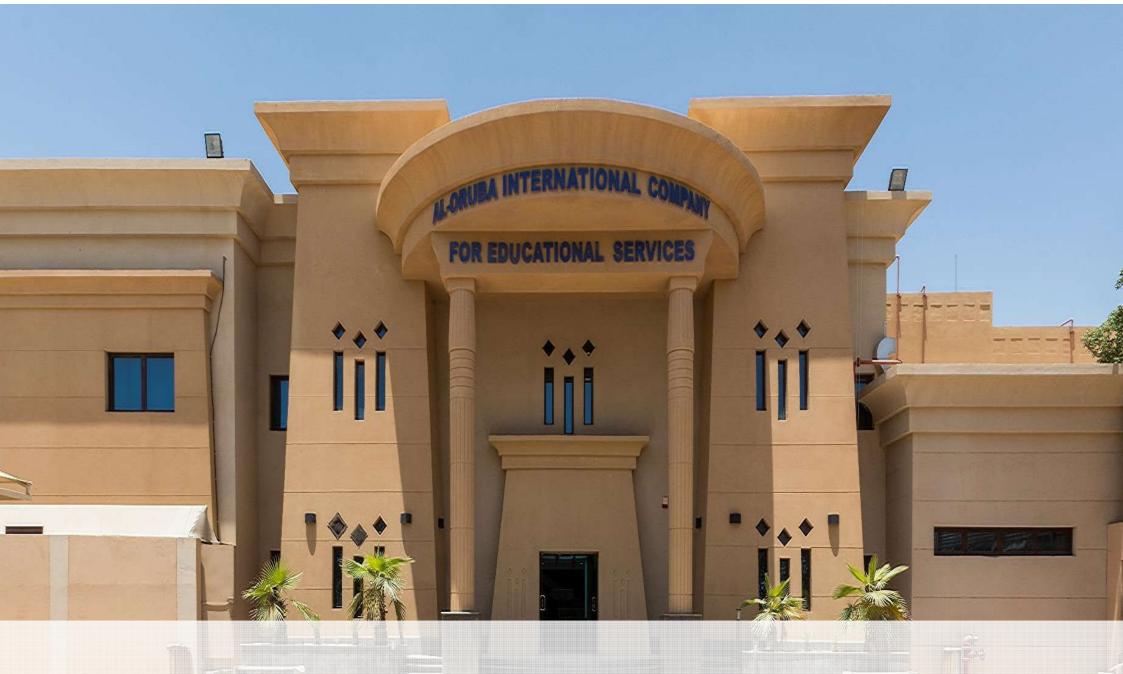
## **Introduction to Ataa Educational Company ("Ataa")**



Ataa snapshot

250M SAR Revenues ( 9M 2020 ) 5% growth	238M SAR Revenues (9M 2019)	46M SAR Net Income ( 9M 2020 )	45M SAR Net Income (9M 2019)
97M SAR	66M SAR	83M SAR	82M SAR
EBITDA	EBITDA	Net Income	Net Income
(9M 2020) 39% Growth on reported basis	(9M 2019) s	(FY2019)	(FY2018)
27,468	26,393	12.5	12.3
Number Of Student	Number Of Student	Student to teacher ratio	Student to teacher ratio
( 9M 2020)	( 9M 2019)	(9M 2020 )	(9M 2019)
4% growth			

Leading K-12 operator with one of the most diversified offerings in KSA

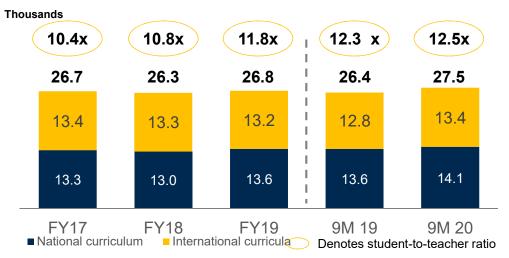


**Key Financial Summary** 

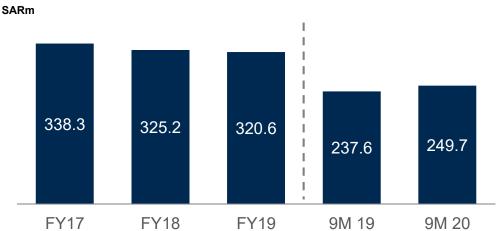
## Robust financial performance despite economic headwinds



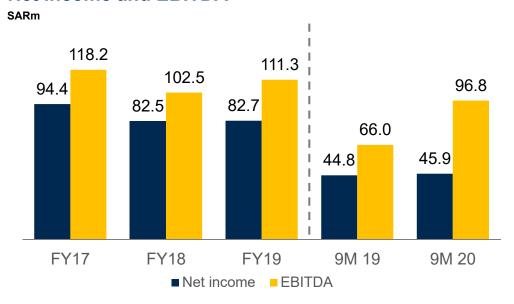




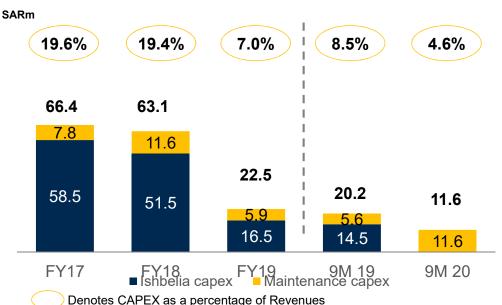
#### Revenues



#### **Net Income and EBITDA**



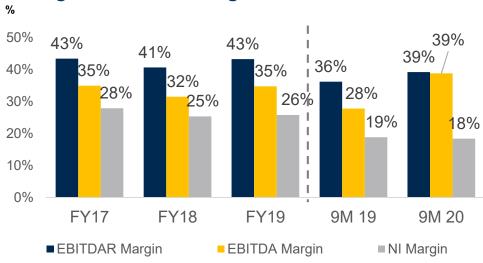
#### **CAPEX**



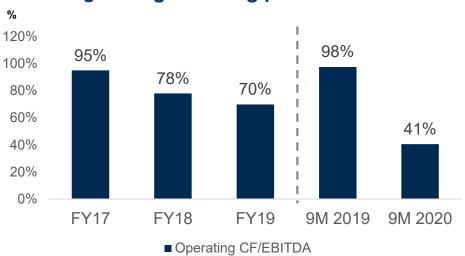
## Strong margins to drive cash generation with significant headroom to grow



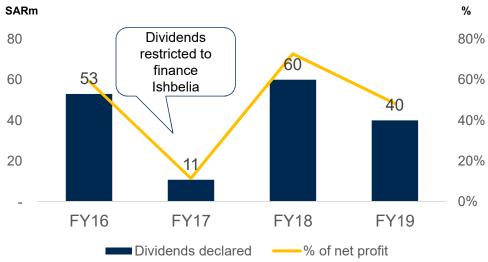
#### Strong sustainable margins...



#### ...driving cash generating profile...







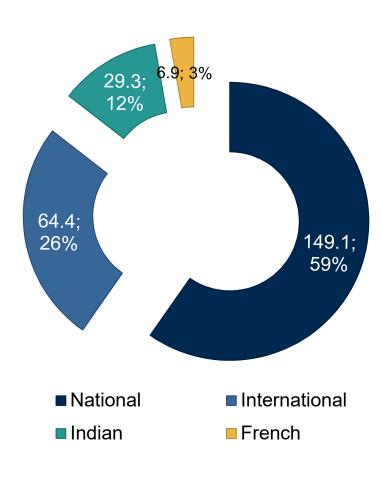
#### ...with significant headroom to grow



## **Revenue Break-Down**



## Segment Reporting (%, 9M 2020)



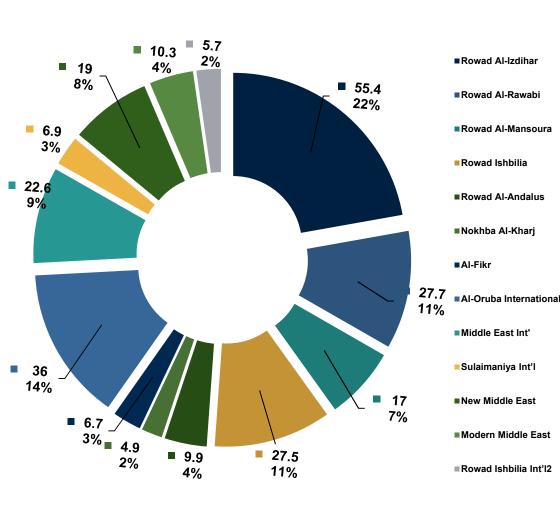
## **Segment Reporting**

SR in 000s	9M 2019	%	9M 2020	%	Var (YTD 19-20)
National	143,821	61%	149,107	59%	3.7%
International	58,037	24%	64,398	26%	11.0%
Indian	29,028	12%	29,283	12%	0.9%
French	6,759	3%	6,890	3%	1.9%
Total net revenue	237,645		249,678		5.1%

## **Revenue Break-Down**



## Revenue by School (%, 9M 2020)



SR in 000s	9M 2019	%	9M 2020	%	Var (YTD 19- 20)
Rowad Al-Izdihar	57,417	24%	55,361	22%	(3.6%)
Rowad Al-Rowabi	28,282	12%	27,730	11%	(2.0%)
Rowad Al-Mansoura	16,432	7%	17,049	7%	3.8%
Rowad Ishbilia	21,228	9%	27,528	11%	29.7%
Rowad Al-Andalus	9,819	4%	9,905	4%	0.9%
Nokhba Al-Kharj	4,147	2%	4,860	2%	17.2%
Al-Fikr	6,497	3%	6,675	3%	2.7%
Al-Oruba International	34,079	13%	36,019	14%	5.7%
Middle East Int'	21,451	9%	22,648	9%	5.6%
Sulaimaniya Int'l	6,759	3%	6,890	3%	1.9%
New Middle East	18,031	8%	19,010	8%	5.4%
Modern Middle East	10,997	5%	10,272	4%	(6.6%)
Rowad Ishbilia Int'l2	2,507	1%	5,731	2%	128.6%
Total net revenue	237,645		249,678		5.1%

## Ataa school portfolio

# 8 مطاء التعليمية

### Overview of national curriculum portfolio















Curriculum















Al-Fikr

Area (sqm)

60,600

15,000

14,225

18,562

12,100

00 11,046

9,600

Ownership

Owned / leased

Owned

Owned

Owned

Owned

Leased

Leased

Classrooms

245

174

115

175

64

46

49

Capacity

6,125

4,350

2,875

4,375

1,600

920

980

Utilization

62%

58,9%

72.4%

71.7%

67.3%

83.5%

65.4%

Avg. net tuition (SAR)

19,405

14,076

10,589

10,078

12,293

8,100

13,434

EBITDA contribution<sup>1</sup>

24.8%

10.4%

6%

10.4%

3.4%

0.7%

2.4%

Note:

<sup>1.</sup> As of 9M 2020 (ending April 2020), unless mentioned otherwise

## Ataa school portfolio

# 9 التعليمية عطاء التعليمية

## Overview of international curriculum portfolio

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	Rowad Ishbilia Int'l <sup>2</sup>	Al-Oruba International	Middle East Int'	Sulaimaniya Int'l	New Middle East	Modern Middle East
Curriculum					•	•
Area (sqm)	9,240	19,485	4,558	2,641	7,981	14,000
Ownership	Owned	Leased	Leased	Leased	Leased	Leased
Classrooms	108	142	148	44	233	142
Capacity	2,700	3,550	3,600	880	4,660	3,550
Utilization	18%	81.7%	58.3%	78%	97%	77.3%
Avg. net tuition (SAR)	13,824	15,348	14,558	13,553	4,188	3,560
EBITDA contribution <sup>1</sup>	1.7%	17.9%	8.6%	1.5%	6.6%	6%

#### Note:

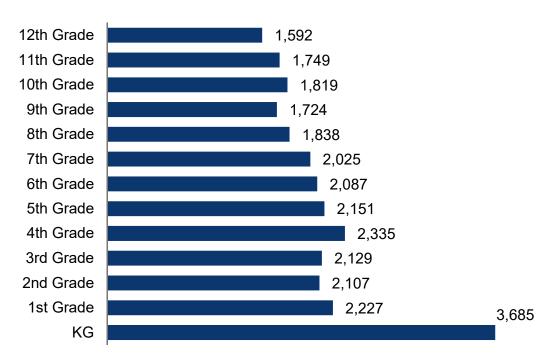
<sup>1.</sup> As of 9M 2020 (ending April 2020), unless mentioned otherwise

# 10

## Ataa school portfolio

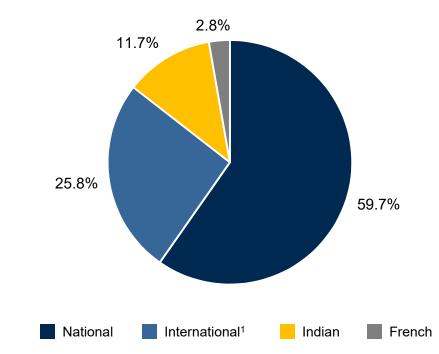
Highly diversified student base with further room to consolidate



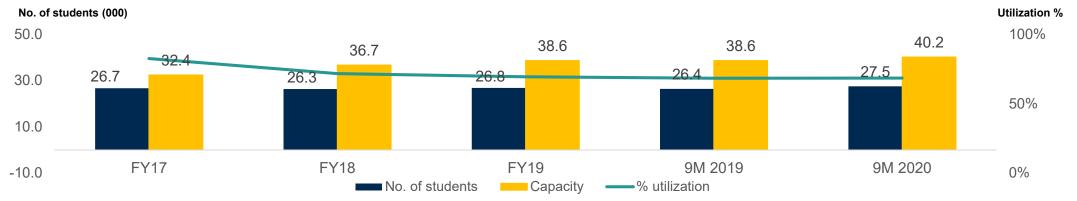


#### ...with a diversified revenue base...





#### ...and further room to consolidated...



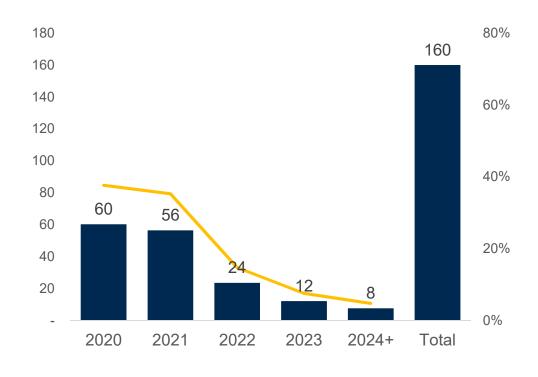
Notes:

<sup>1.</sup> International refers to the American and British Curriculums

## . DEBT SUMMARY

# 11 ATAA EDUCATIONAL COMPANY

#### ...DEBT MATURITY PROFILE ...

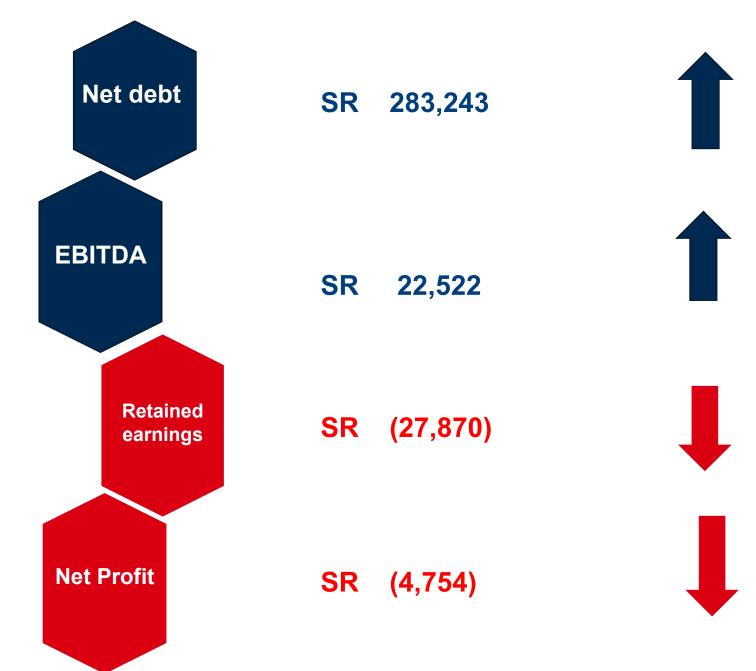




### **Term Loans**

SR in 000s		%
2020	60,225	38%
2021	56,470	35%
2022	23,599	15%
2023	12,112	8%
2024	1,901	1%
2025	1,901	1%
2026	1,901	1%
2027	1,901	1%
Total	160,010	







## Distance Learning **Statistics**

Starting From: march, 9, 2020





**Number of Lessons** 

318,269

Content

868,723

**Virtual Classes** 

28,400

Discussions

236,564

Published on the Courses Page

86.946



**Number of Students** 27,283

**Login Rate** 

92%



**Published Tests** 41,526

**Published Assignments** 159,316































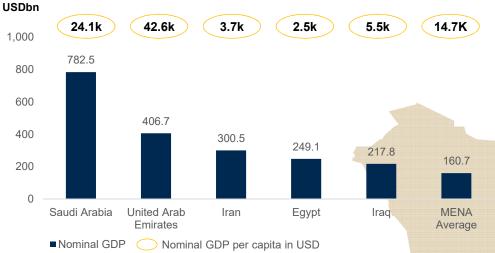
## **Investment Highlights**

Leading K-12 operator with one of the most diversified offering in KSA

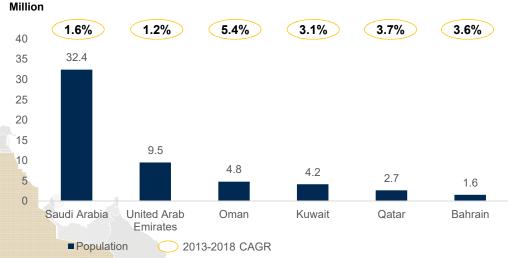
## Saudi macroeconomic indicators are highly attractive



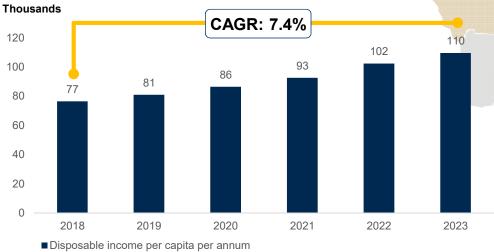




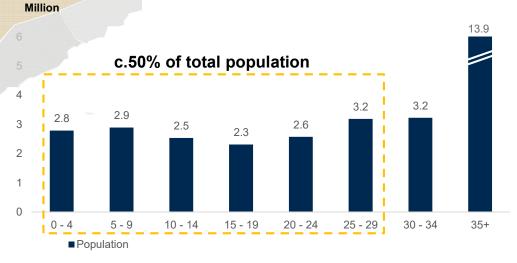
#### ...with the largest population in GCC



#### Increasing disposable income...

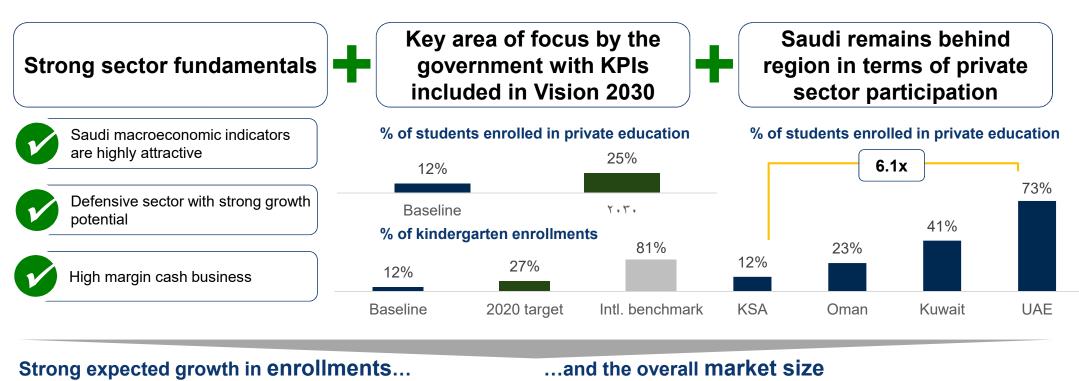


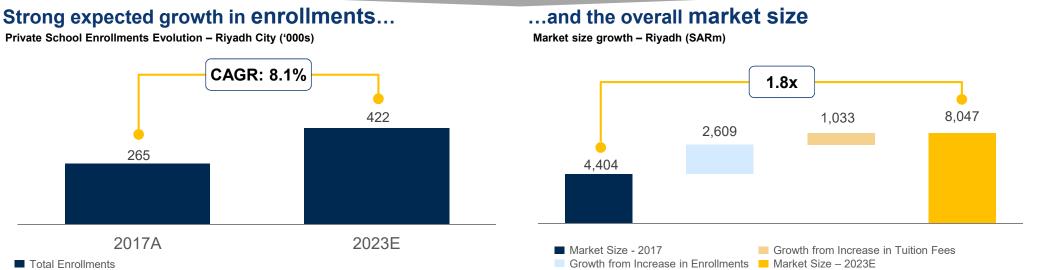
### ...with an attractive population dynamics

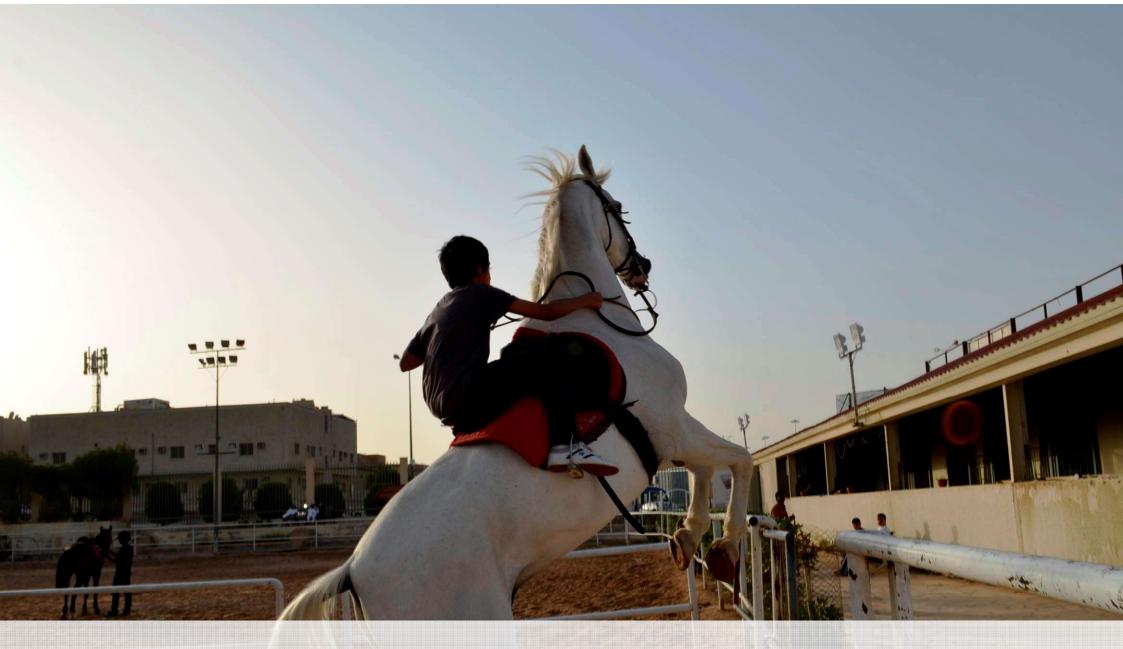


## Market fundamentals conducive to support growth









## Ataa strategy overview

Clear defined strategy to drive growth

## Clear defined strategy to drive growth







Enhance academic quality



Maximize schools' utilization



Optimizing operational efficiency



Enriching services provided

### Cascade HoldCo strategy into objectives and targets by school

- Leading school in Qiyas Al qudrat and Tahseeli in its catchment areas
- Top scores in international curricula standardized test scores
- Reaching c. 37,000 students through organic and inorganic expansion
- Achieve a ~50% EBITDAR margin
- Increased partnerships with top universities and scientific institutes
- Enhancing non-tuition revenue

- Attracting the best talent pool of teachers
- Incentivizing high performing students
- Implementation of best international practices

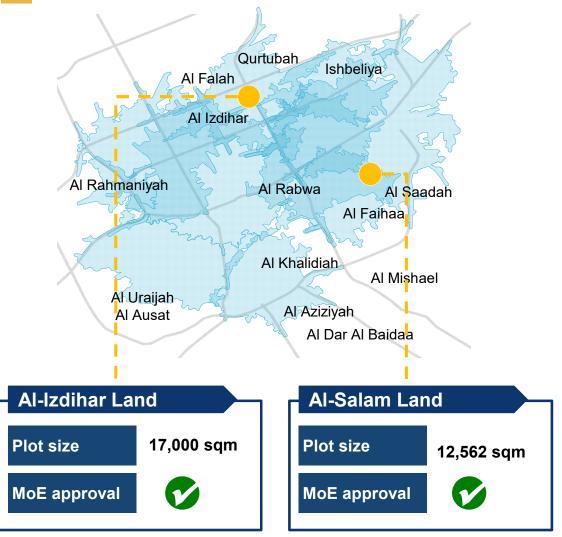
- Promoting Ataa's quality of education
- Focus on attracting students at early grades
- Acquisition strategy to enhance utilization levels
- Implementing Ataa's optimization initiatives
- Building performance management capabilities
- Engage with universities and scientific institutes
- Enhanced extra-curricular activities
- E-services/ e-learning

## Growth to be driven by both greenfield and brownfield expansion





## **Greenfield Expansion**



## В

## **Brownfield Expansion**

School utilization bolstering

Acquire schools to transfer students to existing Ataa school and **maximize utilization** of current schools

Coverage Increase

**Expand catch area** by acquiring schools outside current coverage

Offering Expansion

**Expand offering** by acquiring schools operating in different tuition segments or curriculums or education level

Competition absorption

**Acquire competitors** within existing area to increase local market share