Herfy Food Service Co.



Sales weakness and reliance on delivery have led to margins deterioration

27 April 2020

Herfy's net income slumped by 47.7% Y-o-Y, posting a record low net income of SAR25mn compared to SAR48mn in Q1 2019, well behind our estimates. This hit came on the back of lower revenues (-5.3% Y-o-Y) as a result of COVID-19 precautionary measures, coupled with the continued rise in selling and marketing expenses and Herfy's high operating leverage. We expect weaker performance in Q2 2020 and 2020 full year as COVID-19 hits revenues in H1 2020 and restaurants expansion slows down. We adjusted our recommendation for Herfy from Overweight to Underweight by cutting our target price 30% to SAR38.4 per share.

Herfy's revenues dipped by 5.3% Y-o-Y and 9.1% Q-o-Q to record SAR297mn compared to SAR313mn in Q1 2019 on the back of precautionary measures taken to limit the spread of COVID-19, which took place starting Mid-March. Measures included the shutdown of Herfy's restaurants in commercial centers, with operations of the remaining restaurants limited to takeout and delivery-only. It is worth mentioning that restaurants operations account for almost 85% of Herfy's revenues.

Consequent to lower revenues and higher percentage of cost of sales, Herfy's gross profit slipped by 18.1% Y-o-Y and 23.4% Q-o-Q recording SAR77mn in Q1 2020 compared to SAR94mn in Q1 2019. Gross margins reached a record low of 25.8% compared to 29.8% and 30.6% during Q1 2019 and Q4 2019, respectively.

EBIT slumped by 41.2% Y-o-Y and 40.7% Q-o-Q, posting a record low of SAR35mn compared to SAR59 in Q1 2019. The rise in selling and marketing expenses during the quarter further weighed down on operating profit. EBIT margins contracted by more than 700bps to reach 11.7% in Q1 2020 compared to 18.9% and 18.0% in Q1 2019 and Q4 2019, respectively.

Hefy's net income collapsed by 47.7% Y-o-Y and 49.4% Q-o-Q to only SAR25mn from SAR48mn during Q1 2019. Decrease in other income during the quarter further pressured the company's bottom-line, yet this was partly offset by lower financing expenses. Net margin was slashed to 8.5% compared to 16.1% and 15.2% in Q1 2019 and Q4 2019, respectively.

We expect a steeper fall in Herfy's top-line in Q2 2020 on the back of continued partial closure of restaurants during the quarter. Continued operations of delivery and takeout should support the company's sales, yet not likely to offset the negative impact of the suspension of dining-in operations. Restaurants expansion (a key revenue growth driver) is expected to slow down during the year compared to the company's estimate of 12 new restaurants in 2020. We expect store yields to return to FY 2019 levels by FY 2022, but margins to compress. However, the company will continue to face risks from lower expected discretionary spending and continued fears of eating out. Moreover, while the Saudi economy is starting to show signs of re-opening, suspension of dining-in operations is likely to linger, given its contradiction with social distancing, which delays recovery for Herfy.

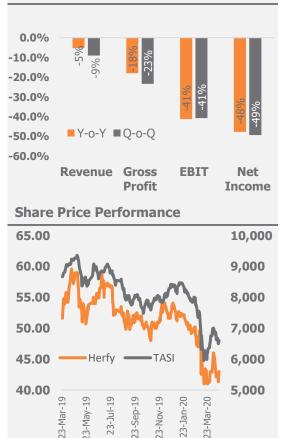
We adjusted our recommendation for Herfy from Overweight to Underweight with a target price of SAR38.4 per share; a downside potential of 11.9%.

Recommendation	Underweight
Previous Recommendation	Overweight
Current Price (26-04-2020)	SAR43.6
Target Price (52 Weeks)	SAR38.4
Upside/ (Downside)	(11.9%)
Shariah Compliance	Pass

Key Financial Ratios

Ratio	Q1 2020	Q4 2019	Q1 2019
Revenue Growth	-9.1%	-3.7%	-3.6%
Gross Margin	25.8%	30.6%	29.8%
EBIT Margin	11.7%	18.0%	18.9%
Net Margin	8.5%	15.2%	15.3%

Key Financial Results (Q1 2020)





Herfy Food Service Co.



DCF Valuation

	2020 E	2021 F	2022 F	2023 F	2024 F
EBITDA	257	284	334	345	355
Operating CF	217	206	241	261	265
Capex	(51)	(57)	(76)	(71)	(66)
FCFF	166	149	165	190	199
Stub Period (FCF to be discounted)	125	149	165	190	199
PV (FCFF)	117	128	130	136	129
WACC	8.85%	We have value	ed Herfy using D	CF approach, co	nsidering a WACC
Perpetuity Growth	3.00%	is equal to 8.85% (based on a risk-free rate of 4.4%, mar risk premium 7.3%, Beta of 0.9)			
PV-FCFF	640				
PV-TV	2,029	nok preman	713 70, Deta 01 0	,	
Net Debt	(169)	Based on the	DCF valuation,	the fair price of	Herfy share price
Less: End of services benefits	(73)		•	an the traded va	
Add: JV and associates	56	,			,
Intrinsic Values	2,483				
Shares Outstanding	65				
Equity value per share	38.4				
CMP (26-04-2019)	43.6				
Upside / (Downside%)	-11.9%				
-				All va	lues are in SARmn

				All values a	re in SARmn
2019 A	2020 F	2021 F	2022 F	2023 F	2024 F
11.3%	3.0%	5.0%	8.0%	8.9%	10.1%
20.3%	6.0%	9.6%	15.3%	16.6%	17.8%
18.5%	8.7%	10.5%	12.8%	13.2%	13.5%
15.2%	5.6%	7.9%	10.7%	11.3%	11.9%
5.0%	-16.9%	9.6%	16.6%	2.6%	2.1%
3.0	0.9	1.4	2.3	2.4	2.6
2.1	1.0	2.1	2.1	2.5	2.5
2019 A	2020 F	2021 F	2022 F	2023 F	2024 F
1288	1070	1173	1367	1402	1431
-746	-674	-738	-858	-879	-896
393	247	289	364	377	389
-156	-139	-151	-175	-178	-180
-5	-2	-2	-4	-4	-4
196	60	93	146	158	171
2019 A	2020 F	2021 F	2022 F	2023 F	2024 F
351	339	349	406	408	422
1,683	1,571	1,472	1,401	1,321	1,233
2,033	1,911	1,822	1,807	1,730	1,655
408	343	357	391	386	377
627	575	516	460	391	316
998	993	948	956	953	962
2,033	1,911	1,822	1,807	1,730	1,655
	11.3% 20.3% 18.5% 15.2% 5.0% 3.0 2.1 2019 A 1288 -746 393 -156 -5 196 2019 A 351 1,683 2,033 408 627 998	11.3% 3.0% 20.3% 6.0% 18.5% 8.7% 15.2% 5.6% 5.0% -16.9% 3.0 0.9 2.1 1.0 2019 A 2020 F 1288 1070 -746 -674 393 247 -156 -139 -5 -2 196 60 2019 A 2020 F 351 339 1,683 1,571 2,033 1,911 408 343 627 575 998 993	11.3% 3.0% 5.0% 20.3% 6.0% 9.6% 18.5% 8.7% 10.5% 15.2% 5.6% 7.9% 5.0% -16.9% 9.6% 3.0 0.9 1.4 2.1 1.0 2.1 2019 A 2020 F 2021 F 1288 1070 1173 -746 -674 -738 393 247 289 -156 -139 -151 -5 -2 -2 196 60 93 2019 A 2020 F 2021 F 351 339 349 1,683 1,571 1,472 2,033 1,911 1,822 408 343 357 627 575 516 998 993 948	11.3% 3.0% 5.0% 8.0% 20.3% 6.0% 9.6% 15.3% 18.5% 8.7% 10.5% 12.8% 15.2% 5.6% 7.9% 10.7% 5.0% -16.9% 9.6% 16.6% 3.0 0.9 1.4 2.3 2.1 1.0 2.1 2.1 2019 A 2020 F 2021 F 2022 F 1288 1070 1173 1367 -746 -674 -738 -858 393 247 289 364 -156 -139 -151 -175 -5 -2 -2 -4 196 60 93 146 2019 A 2020 F 2021 F 2022 F 351 339 349 406 1,683 1,571 1,472 1,401 2,033 1,911 1,822 1,807 408 343 357 391 627 575 516 460 998 993	2019 A 2020 F 2021 F 2022 F 2023 F 11.3% 3.0% 5.0% 8.0% 8.9% 20.3% 6.0% 9.6% 15.3% 16.6% 18.5% 8.7% 10.5% 12.8% 13.2% 15.2% 5.6% 7.9% 10.7% 11.3% 5.0% -16.9% 9.6% 16.6% 2.6% 3.0 0.9 1.4 2.3 2.4 2.1 1.0 2.1 2.1 2.5 2019 A 2020 F 2021 F 2022 F 2023 F 1288 1070 1173 1367 1402 -746 -674 -738 -858 -879 393 247 289 364 377 -156 -139 -151 -175 -178 -5 -2 -2 -4 -4 196 60 93 146 158 2019 A 2020 F 2021 F 2022 F

Guide to Ratings and Disclaimer

Guide to Ratings

Buy	An upside potential of more than 20% in 52-week period
Overweight	An upside Potential of more than 10% in 52-week period
Neutral	Will stay in the range of it value (up/down 10%) in a 52-week period
Underweight	A downside potential of more than 10% in 52-week period
Sell	A downside potential of more than 20% in 52-week period

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