

Investor Presentation



April, 2023





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Introduction to Masraf Al Rayan

Introduction to Masraf Al Rayan Corporate Profile



Overview

Profile

- Islamic bank incorporated in Qatar on January 4 2006 and licensed by the Qatar Central Bank
- Classified as a DSIB (Domestic Systemically Important Bank)
- Legal merger completed on December 1, 2021 with Al Khaliji commercial Bank P.Q.S.C

Business Lines

- Corporate Banking & SME
- Retail & Private Banking
- Treasury & Financial Institutions
- · Asset Management & Financial Advisory
- International Operations (UK, France and U.A.E)

Market Share

- 2nd largest listed Islamic bank in Qatar by total assets (33 % market share)*
- 3rd largest listed Qatari bank by total loans (10% market share)**

Public Listing

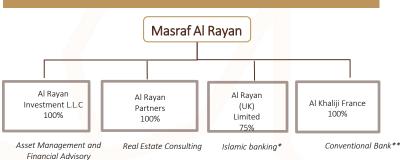
- Ordinary shares listed on the Qatar Stock Exchange
- 3rd largest bank in Qatar by market capitalization(QAR 27.5 b)***
- Total ordinary shares issued 9.3 billion

Rating

- MAR's credit rating re-affirmed at A1
- Negative outlook, baseline credit assessment and adjusted baseline credit assessment: baa2



Subsidiaries



^{*}Via Al Rayan Bank Plc (formerly known as Islamic Bank of Britain Plc)

Masraf Al Rayan has 100% ownership in MAR Sukuk Ltd., Lusail Waterfront Investment Co, AKCB Finance Ltd, AKCB Falcon Ltd, AKCB Markets Ltd, Lusail Limited, and MAR Finance LLC

^{**} Masraf Al Rayan owns 100% of Al Khaliji France (S.A) which also operates 2 branches in U.A.E and 1 branch in Paris, France

^{*} As of Q4 2022 (Published Financial statement); ** As of Dec 2022 (QCB Balance sheet) , *** As of 31 March 2023 (Qatar exchange)

Introduction to Masraf Al Rayan Ownership structure



Shareholding Structure

Qatari Ownership: 79% (mainly Govt. & GREs)

Govt. /GRE: 33.9% (Major shareholders below)

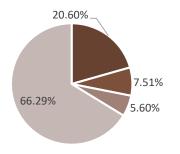
Other Shareholding: 31.3 %Corporations, & 34.8% Retail

Shareholders count: 185 K (of which 133 K Outside Qatar)

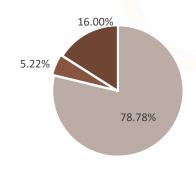
Listing: Qatar Stock Exchange

Regulators Qatar central Bank; Qatar Financial Market Authority

Top Shareholders



Shareholding by Country



Credit Rating (Moody's)

Long-term and short-term foreign currency and local currency issuer ratings: A1/Prime-1

Baseline credit assessment and adjusted baseline credit assessment: baa2

Counterparty Risk Assessment: Aa3(cr)/Stable(cr)

Negative outlook

Share Overview

MAR shares • listed on the Qatar Stock Exchange

Symbol MARK

Market cap • QAR 27.5 bn

Valuation multiples P/B 1.22

QIAQAF investment portfolio

■ Qatar ■ GCC ■ Other

Pension Fund

Others

Introduction to Masraf Al Rayan **Our Board of Directors**



The principal role of the Board is to oversee the implementation of the Bank's strategy initiatives and its functions within the agreed framework in accordance with relevant statutory and regulatory requirements

Chairman of the Board

H.F. Sheikh Mohamed Bin Hamad Bin Oassim Al Thani

Other positions:

- Minister of Industry of Commerce
- Member of Supreme Council of Economic Affairs and Investment
- Chairman of Board of Qatar Stock Exchange
- Chairman of Advisory Board of Investment Promotion Agency
- Chairman of Board of Qatar Financial Center Authority
- Board member, Qatar Investment Authority
- Board member, Qatar Energy

Vice Chairman & Chair of the Executive



H.E. Sheikh Hamad Bin Faisal Bin Thani Al Thani

Other positions:

- Vice Chairman, Qatari Investors Group
- Board Member, Qatari Businessmen Association
- Chairman, Qatar Insurance Company (QIC)
- Board Member, Vodafone Qatar

Board Members



Mr. Abdullah Nasser Al Misnad

Other positions:

- Chairman, Qatari Investors Group
- Chairman, Vodafone



S. Jaralla Al Marri

Other positions:

- Board member, United Development Company
- Board Member,
- Vodafone
- Chairman, Head of Finance Department at Ministry of Defence



Mr. Turki Mohammed Al Khater

Other positions:

- Chairman, United Development Company
- Board Member, Ooredoo (Qatar).
- President, General Retirement & Social Insurance Authority



Sheikh Ali Bin Jassim M Al-Thani

Other positions:

- Board Member, Qatar General insurance and reinsurance
- CEO adviser, QIA
- Vise Chairman , Al Nuran Bank
- Board member, Al Salam International Investment



Sheikh Nasser Bin Hamad Al Thani

Other positions:

- Board Member. Ooredoo (Oman).
- Chief Commercial Officer, Ooredoo



Mr. Abdulrahman Mohammed Al Khavareen

Other positions:

Roard Memher Barwa Real estate



Mohamed Jaber Ahmed Khasim Al Sulaiti

Other positions: CEO and MD of Al Ahed Holding



Abdulla Hamad Al Minsad

Other positions:

Head of Executive office of the HE Prime minister Deputy CEO, Qatar Free Zone



Mohammed Al Saadi



Introduction to Masraf Al Rayan Management team





FAHAD BIN ABDULLA AL KHALIFA Group Chief Executive Officer



HAMAD AL KUBAISI Group Chief Human Resources Officer



MOHAMMED AL EMADI Group Chief Business Officer



OMAR AL EMADI Group Chief Risk Officer



RONAN DODGSON Acting Group Chief Financial Officer



TAHIR PIRZADA GM, Group Treasurer and FI



EMAN AL NAEMI AGM, Corporate Communications



STUART RENNIE Group Chief Operating Officer



MUTAZ DANA
GM, Group Compliance and



ADEL ATTIA GM, Group Internal Audit



ABDELMONEM EL HASSAN GM, Group Legal Council



FAWZI SIAM AGM, Sharia Audit

Introduction to Masraf Al Rayan A bank with many strengths



Strong fundamentals underpinned by Qatari government related franchise, stable profitability and high capitalization

- Robust capitalization (CAR 20.73%) well above the regulatory threshold of 13.50% for a DSIB
- Financing exposure to Government and GREs entities 45 % of portfolio
- Strong liquidity and well diversified funding base



Diversified and innovative product/service offerings and improved geographical diversification

- Wide array of Sharia compliant financing products, deposit accounts, treasury/investment products & advisory services
- Focus on product innovation and providing customized solutions
- Established presence in the UK, France and UAE servicing European, Qatari, other GCC customers

Strong shareholding structure and likelihood of support from Qatari authorities

- Majority Qatari ownership (mainly the Govt. & GREs) holding approximately 79%
- Strong government related franchise with a solid domestic asset base and funding source
- Possibility of receiving Govt. support if needed (given Govt.'s in the past supported Qatari banks)

Experienced management team and commitment to corporate governance

- Members of the Board including the Chairman are highly respected individuals within the wider Govt. set up
- Highly experienced management team with extended years of experience
- Continuously evolving and strengthening corporate governance framework by adopting global best practices

Introduction to Masraf Al Rayan Strong and stable bank



Financing assets

Total Assets

Net operating Income Net profit

Net Financing assets

QAR 117 billion

Total assets

QAR 162 billion

Net operating profit 897 million

Shareholders' Net profit

QAR 385 million

Investment

Sovereign debt exposure 90 %



Efficiency

Cost to income ratio 25.8%

Stable Deposit Base

Deposits from Government /GRE 46% Sound Asset Quality

Financing to Government/GRE 45% **Strong Capital**

Capital Adequacy Ratio 20.7%

Strong Liquidity

LCR above regulatory threshold

Introduction to Masraf Al Rayan Sustainability Governance



- First Islamic bank in Qatar to launch Sustainable Financing Framework (SSF); which enables:
- ESG-linked funding opportunities to investors;
- Use of proceeds to finance eligible assets;
- Introduce ESG concepts in the bank;
- Set clear ESG targets as part of strategy development;
- MARs SSF is independently rated S&P Global Ratings, assessed the bank's Framework as 'strong' in its ESG criteria, as part of an independent Second Party Opinion;
- An ESG Governance Committee ("Committee") at senior management monitors implementation of Framework;
- Following establishment of the framework, the Bank launched the country's first Islamic green deposit in April 2022;





Introduction to Masraf Al Rayan Product offering – Full suite of Islamic Banking Products



Retail Banking Private Banking Wholesale Banking

Treasury & FI

Investment Banking

Auto finance, Home finance,

Personal finance Credit cards Real estate and Project finance

Bespoke investment solutions

Direct finance: Murabaha, Mudaraba, Ijara, Itisna'a, Tawaruq MM placements: Murabaha, Wakala based Sukuk debt issuance

Asset Management:
Mutual funds

Time deposits Saving accounts Current accounts

Business planning Credit planning and management Trade finance: Letter of credit,

Murabaha LC, Finance Guarantee Sukuk investment in LCY/FCY
Equity investment

Financial Advisory: Equity Capital Market & Debt Capital Market

Digital banking, ATMs

Asset management/ Wealth protection

Syndicated financing Cash management

FX SWAP/Forward
Profit rate swap
Options

Financial Advisory: M&A, IPO's

Introduction to Masraf Al Rayan Key Recognitions in 2023, 2022













Financial Highlights and Performance

Financial Highlights and Performance Q1-2023 Summary



Balance Sheet

- Total assets QAR 162,189 million compared to QAR 167,533 million on 31 December 2022;
- Financing activities at QAR 116,522 million compared to QAR 117,859 million on 31 December 2022;
- Investments securities at QAR 30,300 million, compared to QAR 31,477 million on 31 December 2022;
- Customer deposits totaled QAR 93,689 million compared to QAR 97,292 million on 31 December 2022;

Income statement

- Net profit totalled QAR 385 million for Q1 2023, compared to QAR 488 million for the same period in 2022;
- Total income for Q1 2023 totalled QAR 2,276 million as compared to QAR 1,555 million for the same period in 2022

Financial Ratios

- Profit margin of 1.81 %;
- Return on average equity of 6.75%;
- Earnings per share for the period is QAR 0.041;
- Book value per share at QAR 2.42;
- Operational Efficiency ratio is 25.8%
- Non-performing financing (NPF) ratio of 6.17%

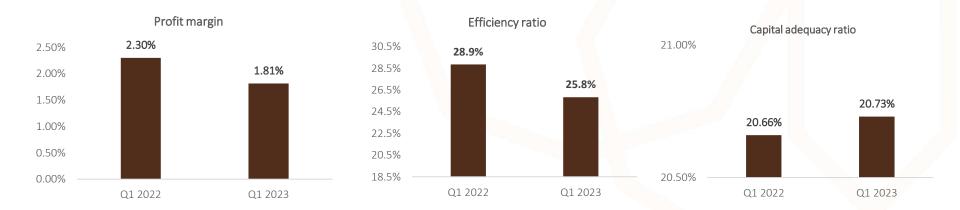
Financial Highlights and Performance Income statement Q1-2023



Income statement (QAR million)	Q1 2023	Q1 2022
Operating income	2,276	1,555
Net operating profit	897	1,095
Operating expenses	232	316
Pre impairment profit	665	779
Net Impairment Charges	272	287
Net profit	393	492
Net profit attributable to shareholders	385	488

YoY
46.3%
-18.1%
+26.6%
-14.6%
5.2%
-20.1%
-21.1%

- Net profit attributable to the Equity holders of the bank totalled QAR 385 million for the Q1 2023.
- Operating expenses dropped by 26.6%, compared to Q1-2022.



Financial Highlights and Performance Balance Sheet Q1-2023

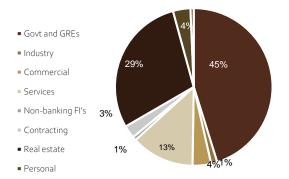


Balance Sheet (QAR billion)	Q1 2023	Q1 2022
Total Assets	<mark>1</mark> 62	171
Financing assets	117	122
Investments securities	30	32
Deposits	94	101
Total Equity	24	25

YoY	
-5.1%	
-4.7%	
-4.9%	
-7.4%	
-5.6%	

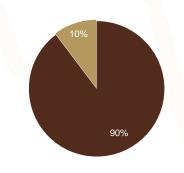
- ' Financing Assets QAR 117 b: of which 45 % exposure to Govt. & GRE's;
- Investment securities QAR 30 b: of which 90% exposure is Sovereign Debt;
- Deposits QAR 94 b: well diversified mix of Govt., Corporate and Personal banking segments

Financing Assets - Breakdown by Industry



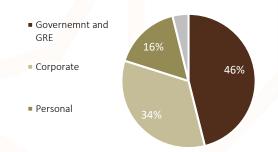
Others

Investment securities



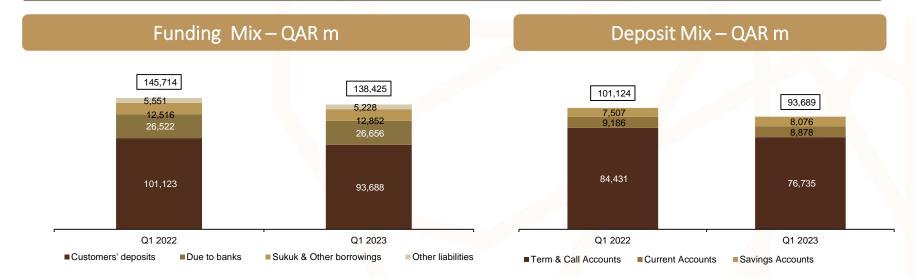


Customer deposits - Breakdown by Sector



Financial Highlights and Performance Funding & Liquidity Q1-2023



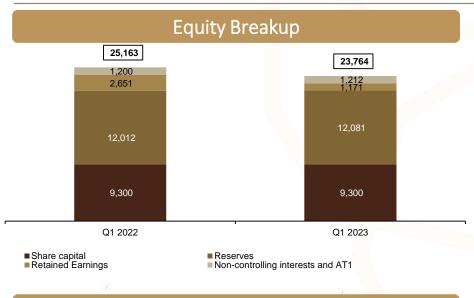


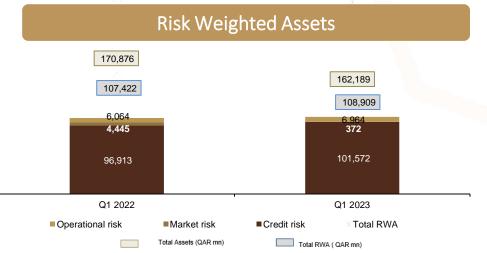
Key Highlights

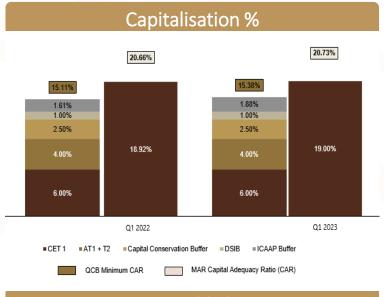
- 90% Investment book being High Quality Sovereign Debt, provides access to liquidity through Repo funding;
- MAR Sukuk Programme established in 2019, to further diversify funding base;
- Well diversified funding mix (20% Due to Banks, 10 % Sukuk & other borrowings and 70% Customer Deposits);

Financial Highlights and Performance Capital Adequacy Q1-2023









Key Highlights

- Strong capitalization level CAR (inclusive of CET1 capital of 19%) of 20.73% as at 31 March 2023, well above the minimum regulatory requirements of 13.50% (including ICAAP buffer: 15.38%);
- As a Domestic Systemically Important Bank (DSIB), the Bank is required to maintain an additional buffer of 1.00% as of 31 March 2023;



Operating Segments

Operating Segments Q1-2023



For the purpose of financial reporting, the Bank provides breakdown by five segments that are managed separately based on the Bank's management and internal reporting structure

Corporate Banking

- Core driver of the Bank's business.
- Diverse range of Sharia compliant financial products and services and cash management services
- Principal products include Murabaha, djarah, Ijarah Muntahia Bittamleek, Musharaka and Istisna'a.
- Client base includes Govt. and GREs, large corporates and small and medium enterprises

Retail Banking

Diverse range of Sharia compliant retail banking products and services
 Wide network of branches and ATMs, as well as alternative distribution channels (internet banking, mobile banking and telephone banking)
 Private Banking segment focuses on providing a high-quality service to

high net worth individuals in Qatar

International Operations

Represents contribution from the Bank's international location, Al Rayan Bank PLC (UK based subsidiary) Al Rayan Bank PLC is the oldest and largest Sharia Compliant Retail Bank in the UK

Al Rayan Bank PLC services over 85,000 personal, business and premier customers and currently has branches strategically located across the UK







and abroad

	Q1 2023	
	QAR mn	% of Total*
Total Assets	28,468	17.6%
Total Revenue	467	20.5%
Net operating income	302	33.7%



	Q1 20	023
	QAR mn	% of Total*
Total Assets	13,882	8.6%
Total Revenue	140	6.2%
Net operating income	83	9.3%

Operating Segments Q1-2023



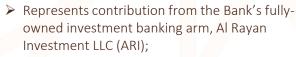
For the purpose of financial reporting, the Bank provides breakdown by five segments that are managed separately based on the Bank's management and internal reporting structure

Treasury and Financial Institutions

Core driver of the Bank's business.
 Undertake the Group's funding and centralized risk management activities through borrowings, sukuk and debt financing, use of Shari'a compliant instruments for risk management purposes and investing in liquid assets such as short-term placements and corporate and government debt securities

	Q1 2023		
	QAR mn	% of Total*	
Total Assets	37,671	23.2%	
Total Revenue	399	17.5%	
Net operating income	-109	-12.1%	

Asset Management and Financial Advisory



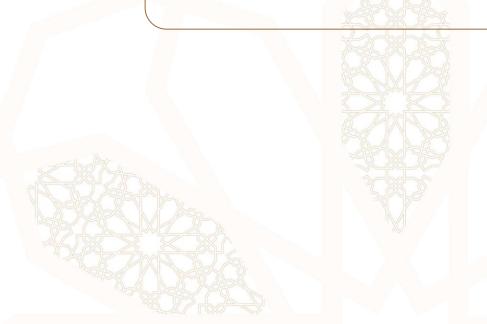
- ARI has three business segments: (i) Asset Management (ii) Financial Advisory and (iii) Strategic Investments
- ➤ ARI's strategy is to provide investment products and services to meet clients' needs

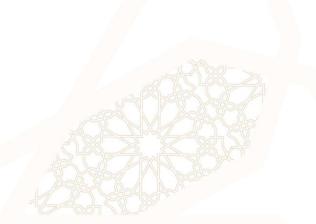
	Q1 2023		
	QAR mn	% of Total*	
Total Assets	198	0.1%	
Total Revenue	14	0.6%	
Net operating income	14	1.5%	

^{*} Excluding unallocated and non-Sharia compliant assets, revenues and profit related to central functions, and non-core business functions, which accounted for 2.2% of total assets as at 31 March 23



Financial Statements





Financial Statements Balance Sheet Q1-2023



QAR mn	Q1 2023	Q4 2022	Q1 2022
Cash and Balances with central banks	5,094	5,088	5,571
Due from Banks	3,358	6,109	4,606
Financing Assets	116,522	117,859	122,251
nvestment Securities	30,300	31,477	31,867
Investment in Associates	319	346	355
Fixed assets	933	902	754
Intangible assets	1,650	1,679	1,764
Other assets Other assets	4,012	4,074	3,708
Total Assets	162,189	167,533	170,876
Due to banks	26,656	28,805	26,522
Customer current accounts	8,878	8,737	9,186
Sukuk Financing	7,913	7,682	7,716
Other Borrowings	4,939	3,843	4,800
Other liabilities	5,228	5,629	5,551
Total Liabilities	53,614	54,696	53,776
Equity of Investment Account holders	84,810	88,555	91,938
Share Capital	9,300	9,300	9,300
Legal Reserve	9,644	9,644	9,644
Risk Reserve	2,399	2,399	2,283
Fair value reserve	24	33	61
Foreign currency translation reserve	(126)	(149)	(103)
Other reserves	141	141	127
Retained earnings	1,171	1,716	2,651
Total Equity Attributable to Equity Holders of the Bank	22,552	23,084	23,964
Non-Controlling interest	212	198	199
Instrument eligible as additional capital	1,000	1,000	1,000
Total Equity	23,764	24,282	25,163
Total Liabilities, Equity of Investment Account Holders and Equity	162,189	167,533	170,876

Financial Statements Income statement Q1-202



QAR mn	Q1 2023	Q1 2022
Net income from financing activities	1,702	1,086
Net income from investing activities	370	299
Total Net Income from Financing and Investing Activities	2,072	1,385
Fee and commission income	116	94
Fee and commission expense	(2)	(6)
Net Fee and Commission Income	114	87
Net foreign exchange gain	50	72
Share of results of associates	13	10
Gain on sale of investment in an associate	17	-
Other income	11	0.4
Total Income	2,276	1,555
Staff costs	(94)	(182)
Depreciation	(42)	(52)
Other expenses	(84)	(77)
Finance expense	(514)	(139)
Total Expenses	(735)	(450)
Net (impairment losses) / reversal on due from banks	3	1
Net (impairment losses) / reversal on financing assets	(328)	(272)
Net (impairment losses) / reversal on investments	(8)	(9)
Net (impairment losses) / reversal on other balance sheet exposures	62	(7)
Profit for the Period before Return to Investment Account Holders	1,269	819
Less: Return to investment account holders	(865)	(321)
Profit for the Period before Tax	404	498
Tax expense	(11)	(5)
Net Profit for the Year / Period	393	492
Net profit to equity holders (QAR mn)	385	488



THANK YOU___

